



Bologna - 11 February 2022









This document has been prepared by Unipol Gruppo S.p.A. and by UnipolSai Assicurazioni S.p.A. solely for information purposes in the context of the presentation of its FY21 preliminary results.

The FY21 data contained herein are preliminary in nature and refer to the date hereof and, therefore, may be subject to further variations.

Please note that these preliminary data are subject to review by the Independent Auditors that still have to complete the necessary analysis in order to release their report.

The FY21 final results will be approved by the Board of Directors scheduled on 24 March 2022 and will be disclosed to the market according to, and in the terms set forth by, the applicable laws and regulations.

Maurizio Castellina, Senior Executive responsible for drawing up the corporate accounts of Unipol Gruppo S.p.A. and UnipolSai Assicurazioni S.p.A., declares, in accordance with Article 154-bis, para 2, of the 'Consolidated Finance Act', that the accounting information reported in this document corresponds to the document contents, books and accounting records.

The content of this document does not constitute a recommendation in relation to any financial instruments issued by the companies or by other companies of the Group, nor it constitutes or forms part of any offer or invitation to sell, or any solicitation to purchase any financial instruments issued by the companies or by other companies of the Group, nor it may be relied upon for any investment decision by its addressees.

Unless otherwise specified, all figures reported in this presentation refer to the Unipol Group.











2019-2021 Strategic Plan Results



FY21
Preliminary
Consolidated Results



Appendix







2019-2021
Strategic Plan
Results



FY21
Preliminary
Consolidated Resul



Appendix



### > 2019-2021 Financial Targets and Results



2019-2021 Strategic Plan Results

€m

#### UNIPOL

	FY21 actual	2019-2021 actual	2019-2021 target
Consolidated net result	796	2,326 cumulated <sup>a</sup>	2,000 cumulated <sup>a</sup>
Dividends	215	617 cumulated	600 cumulated
Solvency 2 ratio (cons. PIM)	216%	153%-216% b	140-160%

#### **UNIPOLSAI**

	FY21 actual	2019-2021 actual	2019-2021 target
Consolidated net result	723	2,231 cumulated	2,000 cumulated
Dividends	538	1,528 cumulated	1,300 cumulated
Solvency 2 ratio (cons. EC)	286%	200%-290% b	170-200%

<sup>&</sup>lt;sup>b</sup> Min. and max. quarterly ratios in the three-year plan period



<sup>&</sup>lt;sup>a</sup> Excluding the positive impact of the first consolidation of BPER (in 2019)







2019-2021 Strategic Plan Results



FY21
Preliminary
Consolidated Results



Appendix





€m

#### UNIPOL

	FY19 <sup>a</sup>	FY20	FY21
Consolidated pre-tax result	867	1,026	951
Non-Life	725	1,104	821
Life	226	71	213
Holding and other	-84	-149	-83
Consolidated net result	666	864	796
Group net result	515	707	627

#### UNIPOLSAI

	FY19	FY20	FY21
Consolidated pre-tax result	873	1,119	895
Non-Life	698	1,105	752
Life	228	73	218
Other	-52	-60	<i>-75</i>
Consolidated net result	655	853	723
Group net result	628	820	688

<sup>&</sup>lt;sup>a</sup> Excluding the positive impact of the first consolidation of BPER



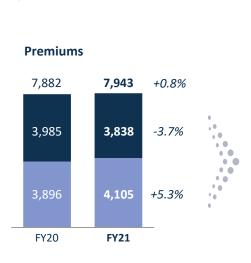


### Non-Life Premiums – Direct Business

### E-MARKET SDIR CERTIFIED

#### **FY21 Preliminary Consolidated Results**

€m





**Premiums by Business Line** 

	€m	%	var%
Mobility	4,164	52	-3.2
Motor	3,838	48	-3.7
Other	326	4	+2.4
Welfare	1,486	19	+5.9
Health	794	10	+10.3
Accident	692	9	+1.4
Property	2,293	29	+5.4
Fire&Other dam. to prop.	1,277	16	+5.6
General TPL	723	9	+2.6
Other	293	4	+11.8
Total	7,943	100	+0.8

**Breakdown by Market Segment** 

	Total	Mobility	Welfare	Property
Retail & SMEs	82%	47%	11%	24%
Corporate	18%	6%	8%	4%
Total	100%			

**Premiums by Company** 

. remains by company			
	€m	%	var%
UnipolSai	6,721	85	-0.7
UniSalute	519	7	+7.5
Linear	185	2	+0.1
Arca Assicurazioni	190	2	+35.4
Siat	126	2	-2.4
Incontra	109	1	+29.5
DDOR	92	1	+4.3
Total	7,943	100	+0.8

**Breakdown by Distribution Channel** 

	Motor	Non-Motor	Tot. Non-Life
Agents	89%	71%	80%
Brokers/Head Off.	5%	21%	13%
Bancassurance	1%	6%	4%
Direct and other	5%	2%	4%
Total	100%	100%	100%

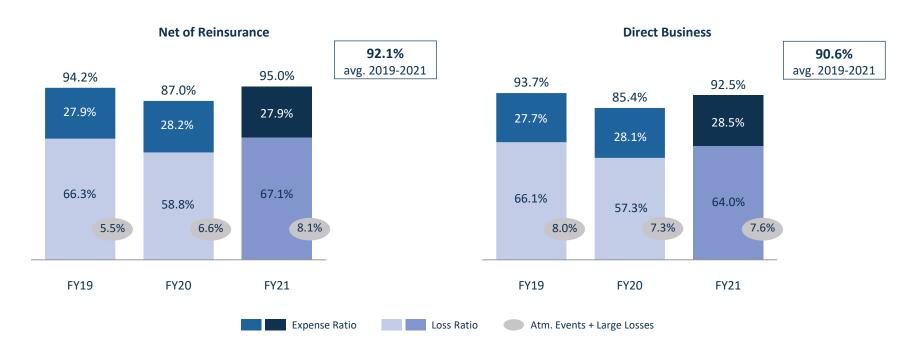
Operating figures



### Non-Life Combined Ratio



#### **FY21 Preliminary Consolidated Results**



Combined ratio net of reinsurance: operating expenses/earned premiums after reinsurance + claims charges (incl. OTI) /earned premiums after reinsurance

Combined ratio direct business: operating expenses/written premiums direct business (before reinsurance) + claims charges (incl. OTI) /earned premiums direct business (before reinsurance)

Operating figures



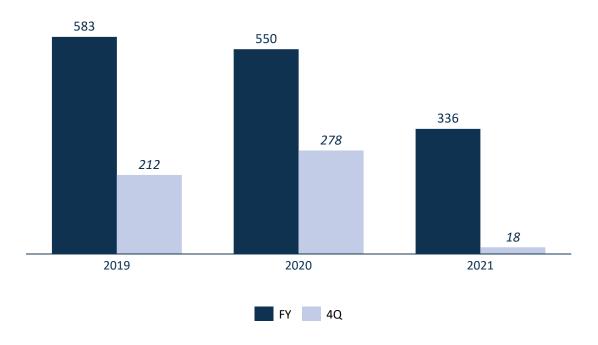


### Run-off Claims Reserves – Prudent Reserving Policy in 4Q21



**FY21** Preliminary Consolidated Results

€m



Direct business, operating figures







### UnipolSai S.p.A. – Technical Indicators

#### **FY21 Preliminary Consolidated Results**

€m

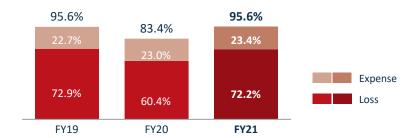
#### **Key Figures**

Motor TPL	var. vs FY20
Portfolio average premium	-2.8%
N. of claims reported <sup>a</sup>	+11.6%
Frequency	+0.5 p.p.
Bodily injuries/Tot. followed-up claims	-0.3 p.p.

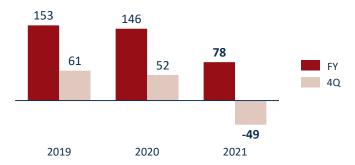
Motor and General TPL	FY21
% savings on settled claims <sup>b</sup>	
Motor TPL	49.6%
General TPL	69.1%



#### **Motor TPL Combined Ratio Direct Business**



#### **Motor TPL Run-off Claims Reserves**





<sup>&</sup>lt;sup>a</sup> Followed-up managed claims

 $<sup>^{\</sup>rm b}$  Savings on settled claims of previous years / amount provisioned Operating figures

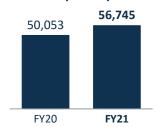


€m

#### **KPIs**

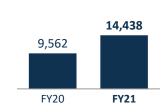
	FY20	FY21
Total revenues	329	368
Gross operating margin <sup>a</sup>	51	58
EBIT	24	19
Net result	15	15

#### Fleet – Proprietary Vehicles



#### **Registered Vehicles**

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Target achieved: 1,000 contracts per month managed by agents

<sup>&</sup>lt;sup>a</sup> Net of vehicles' depreciation Operating figures

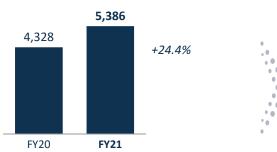






€m

#### **Direct Premium Income**



#### **Premiums by Line of Business**

	€m	%	var%
Traditional	3,457	64	+26.3
Unit linked	1,119	21	+114.6
Pension funds	585	11	-17.2
Capitalization	224	4	-38.0
Total	5,386	100	+24.4

**Premiums by Company** 

	€m	%	var%
UnipolSai	2,870	53	-7.4
Arca Vita + AVI	2,423	45	+112.6
Other companies	93	2	+3.9
Total	5,386	100	+24.4

#### **Premiums by Distribution Channel**

	€m	%	var%
Agents	1,666	31	-0.4
Bancassurance	2,498	46	+106.0
Head office	1,001	19	-19.6
Other	221	4	+11.7
Total	5,386	100	+24.4

Operating figures



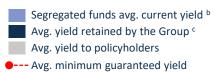




### E-MARKET SDIR CERTIFIED

#### **Life Yields**





#### Technical Reserves by Minimum Guarantee <sup>a</sup>

	FY2	FY20		21
Min. guar. yield	€bn	%	€bn	%
0%	12.1	36	15.4	44
0%-1%	8.0	24	7.8	22
1%-2%	6.5	19	5.6	16
2%-3%	5.0	15	4.6	13
>3%	2.1	6	2.0	6
Total	33.7	100	35.3	100



<sup>&</sup>lt;sup>a</sup> Technical reserves of segregated funds in the existing portfolio

<sup>&</sup>lt;sup>b</sup> Calculated at cost basis

<sup>&</sup>lt;sup>c</sup> Gross financial margin on annual basis

Operating figures



### Present Value Future Profit Margin

#### **FY21** Preliminary Consolidated Results

€m

Line of business	NBV	PVNBP	NB Margin on PVNBP
Insurance with profit participation	43	1,966	2.2%
Index/Unit-linked insurance	25	800	3.1%
Other life insurance	20	116	17.4%
Total FY21	88	2,882	3.0%
Total FY20	66	2,143	3.1%
Total FY19	70	2,622	2.7%
Total FY18	45	2,010	2.2%

E-MARKET SDIR

Operating figures







Total Investments	FY	20	FY	21
	€bn	%	€bn	%
Total Bonds	54.0	86.8	50.5	82.7
o/w Italian Govies	26.2	42.2	23.9	39.1
o/w Non-Italian Govies	10.0	16.2	8.9	14.6
o/w Corporate	17.7	28.5	17.7	29.0
Cash	1.0	1.6	2.0	3.2
Equity and Funds	1.5	2.5	2.4	3.9
Real Assets, P.E., H.F.	1.2	1.9	1.7	2.8
Real Estate	4.5	7.2	4.5	7.3
Total	62.2	100	61.1	100

Duration (years)	_	FY20			FY21		
	Total	Non-Life	Life	Total	Non-Life	Life	
Assets	6.8	3.5	8.4	6.1	3.0	7.5	
Liabilities	7.7	2.8	9.6	7.2	2.8	8.9	
Mismatch	-0.2	1.4	-0.6	-0.5	1.0	-0.8	

Market value – Operating figures





### > Financial Investment Yields

# E-MARKET SDIR

#### **FY21** Preliminary Consolidated Results

€m

#### FY20

	Total	Non-Life	Life
Coupons and dividends	1,470	344	1,116
Yield	3.0%	2.8%	3.2%
Realized/unrealized gains/losses	-44	-24	-23
Yield	-0.1%	-0.2%	-0.1%
Total	1,425	320	1,093
Yield	2.9%	2.6%	3.1%

#### **FY21**

	Total	Non-Life	Life
Coupons and dividends	1,477	389	1,075
Yield	2.9%	2.9%	3.0%
Realized/unrealized gains/losses	69	31	16
Yield	0.1%	0.2%	0.1%
Total	1,547	420	1,091
Yield	3.1%	3.2%	3.1%

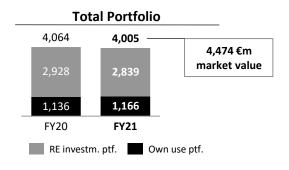
Investment yields on a yearly basis Operating figures

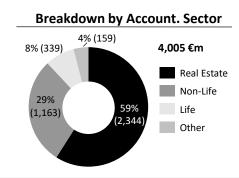






€m





#### RE Investment Portfolio (2,839 €m) Details **Gross Yield Breakdown by Cluster** Breakdown by Use **Breakdown by Area** 3% (100) 1% (21) 5% (161) 8% (220) Offices Core Milan 6% (164). 8% (236) FY20 FY21 8% Hotel Other cities Devel. 8% (234) Yield 9% (248) (222)Residential Other RE inv. Ord. yield 3.5% 103 3.6% Trading 38% 39% 10% Other (1,085) Bologna 9% Extraord, yield a (289)74% Land -0.6% 11 0.4% (1,099)(278)(2,107)Commercial Florence Total 2.9% 114 4.0% 10% 10% Land (282)(278)Rome Condos & ind. Turin (675)Health centres

 $<sup>^{\</sup>rm a}$  Extraordinary yields include gains, losses, net write-downs and Covid-19 impacts Operating figures, book value





€m

#### **Bad Loans Stock**

	FY20	FY21
Gross loans	3,046	2,689
Net loans	423	357
Coverage ratio	86%	87%

#### **Bad Loans Collection**

	FY20	FY21	
Collections	116	82	404 €m collections 2018-2021
Bad Loans reduction (GBV)	419	356	1,452 €m GBV reduction 2018-2021
Collections/GBV	28%	23%	

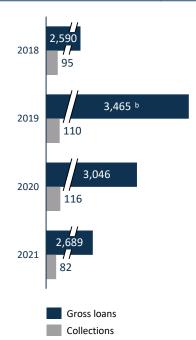
#### **Balance Sheet Highlights**

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	FY20	FY21
Net Financial Position	-27	38
Tax Assets	55	52
Total Equity	440	441 a

from -268 €m upon the start of the company to +38 €m in FY21

### E-MARKET SDIR CERTIFIED

#### 2018-2021 Portfolio Development





<sup>&</sup>lt;sup>a</sup> Tangible equity 441 €m <sup>b</sup> Acquisition of 1.2 €bn of bad loans from BPER



### E-MARKET SDIR CERTIFIED

#### **FY21** Preliminary Consolidated Results

€m

#### UNIPOL

DPS (€)	0.180	0.280	0.280	0.300
Total dividends	129	201	201	215
	FY18	FY19 a	FY20	FY21

FY21 Local GAAP Net result (est.)	335
Pay-out ratio	64%

#### UNIPOLSAI

FY21 Local GAAP Net result (est.)	648
Pay-out ratio	83%

 $<sup>^{\</sup>circ}$  2019 dividend was distributed in 2021 according to the indications of the Supervisory Authorities

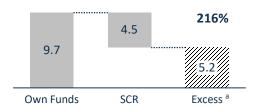




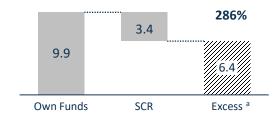


€bn

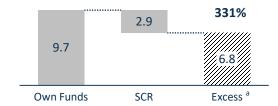
### UNIPOL (consolidated) Partial Internal Model



#### UNIPOLSAI (consolidated) Economic Capital



### UNIPOLSAI (solo) Partial Internal Model



Figures net of dividend distribution proposal

<sup>&</sup>lt;sup>a</sup> Eligible Own Funds in excess of Solvency Capital Requirements







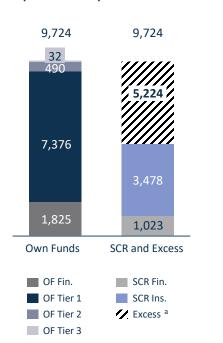
### Solvency 2 - Own Funds and SCR Details

E-MARKET SDIR CERTIFIED

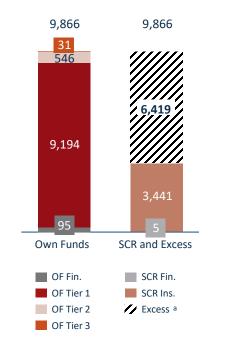
#### **FY21 Preliminary Consolidated Results**

€m

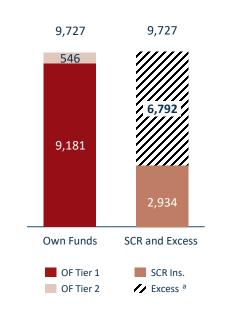
#### UNIPOL (consolidated) - Partial Internal Model



#### UNIPOLSAI (consolidated) – Economic Capital



#### UNIPOLSAI (solo) - Partial Internal Model



<sup>&</sup>lt;sup>a</sup> Eligible Own Funds in excess of Solvency Capital Requirements









2019-2021
Strategic Plan
Results



FY21
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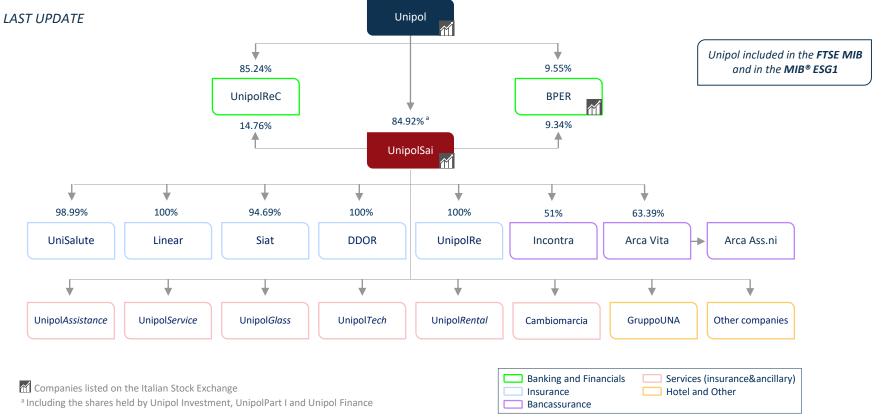


Appendix

## > Group Structure











# E-MARKET SDIR CERTIFIED

#### **Appendix**

€m

#### UNIPOL

0		
	FY20	FY21
Premium income <sup>a</sup>	12,210	13,329
Non-Life	7,882	7,943
Life	4,328	5,386
Combined Ratio <sup>b</sup>	87.0%	95.0%
Consolid. Net Result reported	864	796
Group Net Result reported	707	627
EPS (€) <sup>c</sup>	0.99	0.87
Dividends	201	215
DPS (€)	0.28	0.30

	FY20	FY21
Total Equity	9,525	9,722
Shareholders' Equity	7,614	7,780
BVPS (€) <sup>c</sup>	10.61	10.84
Solvency 2 ratio (cons. PIM)	216%	216%

#### **UNIPOLSAI**

	FY20	FY21
Premium income <sup>a</sup>	12,210	13,329
Non-Life	7,882	7,943
Life	4,328	5,386
Combined Ratio <sup>b</sup>	87.0%	95.0%
Consolid. Net Result	853	723
Group Net Result	820	688
EPS (€) °	0.29	0.23
Dividends	538	538
DPS (€)	0.19	0.19

	FY20	FY21
Total Equity	8,144	8,234
Shareholders' Equity	7,881	7,964
BVPS (€) <sup>c</sup>	2.61	2.64
Solvency 2 ratio (cons. EC)	281%	286%

<sup>&</sup>lt;sup>a</sup> Direct business <sup>b</sup> Net of reinsurance <sup>c</sup> Calculated on the total number of ordinary shares <sup>d</sup> Calculated excluding the RT1 impact





# Outstanding Debt Instruments - Unipol S.p.A. and UnipolSai S.p.A. Appendix



€m

#### As at 31 December 2021

Issuer	Listed <sup>a</sup>	Nominal amount	Sub./Sen./ Hyb.	Tier	Maturity	Coupon
UnipolSai		160	Hyb.	Tier I	Jul, 2023	Eur6M+1.8% b
UnipolSai	✓	500	Sub.	Tier II	Mar, 2028	3.88%
UnipolSai	✓	750	Hyb.	Tier I	Perpetual <sup>c</sup>	5.75%
UnipolSai	✓	500	Hyb.	Tier I	Perpetual <sup>d</sup>	6.38%
Total UnipolSai S.p.A.		1,910				<b>4.83</b> % <sup>f</sup>
Unipol	✓	1,000	Sen.		Mar, 2025	3.00%
Unipol	✓	500	Sen.		Nov, 2027	3.50%
Unipol (Green Bond)	✓	1,000	Sen.		Sep, 2030	3.25%
Total Unipol S.p.A.		2,500				<b>3.22</b> % <sup>f</sup>
Total UnipolSai S.p.A. + Un	ipol S.p.A.e	4,410				

 $<sup>^{\</sup>rm f}$  Average coupon, calculated on the basis of FY21 average stock



<sup>&</sup>lt;sup>a</sup> Listed on the Luxembourg Stock Exchange

 $<sup>^{\</sup>mathrm{b}}$  Additional spreads 0.715bps on 30 Jun and 31 Dec each year

<sup>&</sup>lt;sup>c</sup> 1<sup>st</sup> call date Jun, 2024

d 1st call date Apr, 2030

<sup>&</sup>lt;sup>e</sup> Excluding intercompany debt



### Unipol S.p.A. – Financial Assets & Liabilities



**Appendix** 

€m

#### As at 31 December 2021

	Assets		Liabilities
Liquid financial assets <sup>a</sup> Loan to Unipol <i>Rental</i>	1,353 150	Financial debt to UnipolSai Senior debt 2025	300 1,000
		Senior debt 2027 Senior green bond 2030	500 1,000
Liquid financial assets	1,503	Financial liabilities <sup>b</sup>	2,800

Net balance	-1,297
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<sup>&</sup>lt;sup>b</sup> Nominal value



<sup>&</sup>lt;sup>a</sup> Including liquid financial assets of Unipol S.p.A. and its 100% directly controlled subsidiaries





#### As at 31 December 2021

		Notes
UnipolSai shareholding	84.92%	ref. slide 24
UnipolReC shareholding	85.24%	ref. slide 24
UnipolReC tangible book value	441 €m	ref. slide 19
BPER direct shareholding	9.55%	ref. slide 24
Net financial assets/liabilities	-1,297 €m	ref. slide 27
Net operating costs	27 €m	Figure adjusted excl. non recurring costs
DTA	302 €m	Deferred Tax Assets relating to goodwill realignment - local GAAP

Operating figures



# Investor Relations Contacts





#### Adriano Donati

Head of Investor Relations

investor.relations@unipol.it investor.relations@unipolsai.it

Giancarlo Lana Eleonora Roncuzzi Carlo Latini Giuseppe Giuliani Silvia Tonioli Tel +39 011 654 2088
Tel +39 051 507 7063
Tel +39 051 507 6333
Tel +39 051 507 7218

Tel +39 051 507 2371

**Upcoming** event

13 May 2022

1Q22 Results Reporting