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Testo del comunicato				

Vedi allegato.



#### PRESS RELEASE

### **BOARD OF DIRECTORS APPROVES THE PRELIMINARY RESULTS FOR 2021**

### **RECORD YEAR WITH €15 BILLION OF NEW GROSS BOOK VALUE SECURED**

#### GROSS REVENUES OF €572 MILLION (+36%), EBITDA OF €201 MILLION (+58%)

### NET INCOME EXCLUDING NON-RECURRING ITEMS OF €51 MILLION

### SIGNIFICANT DELEVERAGING TO 2.0x NET DEBT / EBITDA

### DIVIDEND PER SHARE OF €0.50 FOR THE YEAR 2021

**GROWTH IN DIVIDEND PER SHARE OF AT LEAST 20% PER ANNUM TO 2024** 

#### **Gross Book Value**

- Record year in terms of new Gross Bok Value secured (€14.7 billion in 2021)
- New mandates for €11.4 billion (well above target of €7.0-9.0 billion)
- Inflows from existing clients of €3.3 billion (well above target of €2.0 billion)
- Gross Book Value broadly stable at €149.5 billion at the end of 2021
- Pro-forma for mandates secured and to be onboarded, Gross Book Value stands at €157.8 billion
- Normalisation of operating environment and collections, not impacted by latest COVID waves
- Collections growing to €5.7 billion (+34% compared to 2020)
- Collection Rate growing to 4.3% (+120 bps compared to 2020) above pre-COVID levels

#### **Income Statement**

- Growth driven by normalisation of operating environment and acquisition of doValue Greece
- Gross Revenues growing to €572.1 million (+36% compared to 2020)
- Net Revenues growing to €506.5 million (+37% compared to 2020)
- EBITDA excluding non-recurring items growing to €200.9 million (+58% compared to 2020)
- EBITDA margin excluding non-recurring items at 35% (+4.8 p.p. compared to 2020)
- Net Income equal to €28.3 million (compared to a loss of €30.4 million in 2020)
- Net Income excluding non-recurring items equal to €50.7 million (+4.2x compared to 2020)

#### **Balance Sheet and Cash Flow Generation**

- Substantial deleveraging in 2021, mainly driven by growth in EBITDA
- Financial Leverage down to 2.0x at the end of 2021 (compared to 2.6x at the end of 2020)
- Achieved lower end of Financial Leverage target range (2.0-3.0x)
- Net Debt of €401.8 million at the end of 2021 (€410.5 million at the end of 2020)

#### Dividend

- Dividend per Share of €0.50 for 2021, subject to approval of corporate bodies
- Growth in Dividend per Share of at least 20% per annum in 2021-2024

#### doValue S.p.A.

già doBank S.p.A.

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**Rome, February 17<sup>th</sup>, 2022** – The Board of Directors of doValue S.p.A. (the "**Company**", the "**Group**" or "**doValue**") has approved the preliminary financial results as of December 31<sup>st</sup>, 2021. Please note that the approval of the separate financial statements and the consolidated financial statements as of December 31<sup>st</sup>, 2021, is scheduled for March 17<sup>th</sup>, 2022.

#### Main Consolidated Results and KPIs<sup>1</sup>

Income Statement and Other Data	2021	2020	Delta
Collection	€5,743m	€4,272m	€1,471m
Collection Rate	4.3%	3.1%	+120 bps
Gross Revenues	€572.1m	€420.5m	+36%
Net Revenues	€506.5m	€370.4m	+37%
Operational Expenses	€307.1m	€253.7m	+21%
EBITDA including non-recurring items	€199.3m	€116.6m	+71%
EBITDA excluding non-recurring items	€200.9m	€127.5m	+58%
EBITDA margin excluding non-recurring items	35.1%	30.3%	+4.8 p.p.
Net Income including non-recurring items	€28.3m	€(30.4)m	n.m.
Net Income excluding non-recurring items	€50.7m	€12.0m	+4.2x
Capex	€29.5m	€19.7m	€9.8m

Balance Sheet and Other Data	31-Dec-21	31-Dec-20	Delta
Gross Book Value	€149,487m	€157,687m	€(8,200)m
Net Working Capital	€132.6m	€123.3m	€9.3m
Net Debt	€401.8m	€410.5m	€(8.7)m
Financial Leverage	2.0x	2.6x	(0.6)x

Note:



#### **Gross Book Value**

Record results were achieved in 2021, with approx. €14.7 billion of new Gross Book Value secured from a mix of new and existing clients. Approx. €3.3 billion of forward flows were received from existing clients through forward flow agreements (well above the target of €2.0 billion) and €11.4 billion of new mandates were secured by doValue (well above the target of €7.0-9.0 billion). The figures above mentioned include Project Frontier (a €5.7 billion mandate in Greece signed in October 2021 and purchased by doValue for €35 million).

At the end of 2021, Gross Book Value stood at  $\in$ 149.5 billion, compared to the level of  $\in$ 157.7 billion at the end of 2020. The level of Gross Book Value at the end of 2021, pro-forma for the mandates already secured but not yet onboarded as of December 31<sup>st</sup>, 2021, is  $\in$ 157.8 billion.

#### **Income Statement**

The Collection activity in 2021 has been equal to  $\in$ 5.7 billion (compared to  $\in$ 4.3 billion in 2020). The increase reflects in part the acquisition of doValue Greece completed in June 2020, but also the progressive post-COVID recovery of court activities and of the relaxation of the different restrictions put in place by the various governments with the aim of supporting companies and households to better weather the pandemic.

The Group Collection Rate is equal to 4.3% for 2021, having increased by 120 bps compared to 2020 and being above the pre-COVID level of 4.2% recorded in 2019.

In 2021, doValue has recorded Gross Revenues for  $\in$ 572.1 million, an increase of 36% compared to the  $\notin$ 420.5m recorded in 2020. To be noted that the 2021 include the full contribution of doValue Greece, acquired in the month of June 2020. Gross Revenues recorded in Q4 2021 have grown by 35% compared to Q4 2020.

Servicing Revenues, equal to  $\in$ 528.6 million ( $\notin$ 386.1 million in 2020), show an increase of 37%, on the back of the enlarged consolidation perimeter but also supported by the higher-than-average fees characterising the Greek market compared to the Group average, which further demonstrates the attractiveness of the acquisition of FPS (now doValue Greece) in 2020.

Revenues from Co-investments are equal to  $\in 8.8$  million (were equal to  $\in 429$  thousands in 2020) and are mainly related to Project Relais and Project Mexico in which doValue booked a capital gain on the back of successful processes envisaging the purchase (or backstop) and reselling of the junior and mezzanine notes to institutional investors.

The contribution of Revenues from Ancillary Products and Minor Activities is  $\in$  34.6 million ( $\in$  34.0 million in 2020), these activities represent a stable and consistent source of revenues for the Group.

Net Revenues, equal to €506.5 million, have increase by c. 37% compared to €370.4 million in 2020.

Outsourcing fees have marginally decreased as a percentage of Gross Revenues to 11% (compared to 12% in 2020).



Operational Expenses, equal to  $\leq 307.1$  million have decreased as a percentage of Gross Revenues to 54% (compared to 60% in 2020, when they stood at  $\leq 253.7$  million). The increase in Operational Expenses in absolute terms is mainly due to the larger consolidation perimeter. In relative terms, both Staff Costs and Other Operating Costs (IT, Real Estate and SG&A) show a decrease in the percentage incidence of Gross Revenues, driven by various cost reduction programs but also by the accretive contribution of doValue Greece, a company which features a very favourable ratio between Operational Expenses and Gross Revenues. In particular, the Group has recorded a reduction in personnel costs from 41% to 38% of Gross Revenues. doValue has put in place an organic plan to further rationalise Operational Expenses, aimed at creating more significant savings leveraging on the synergies between the various areas of the Group.

EBITDA excluding non-recurring items grew by 58% to  $\leq 200.9$  million (from  $\leq 127.5$  million in 2020), with an improvement in EBITDA margin excluding non-recurring items of 480 bps, growing to 35.1% (from 30.3% in 2020). Including non-recurring items, EBITDA stood at  $\leq 199.3$  million, recording a growth of 71% compared to 2020, when it stood at  $\leq 116.6$  million. Non-recurring items above the EBITDA mainly include charges related to the merger between doValue Greece and doValue Hellas and other consultancy costs related to M&A projects.

Net Income excluding non-recurring items stands at  $\leq 50.7$  million, compared to  $\leq 12.0$  million in 2020. The increase is linked to the growth in EBITDA and partially compensated by higher D&A, higher financial expenses (due to a higher indebtedness related to the completion of the acquisition of doValue Greece) and higher taxes. Including non-recurring items, Net Income stands at  $\leq 28.3$  million, compared to a negative result of  $\leq 30.4$  million in 2020. The non-recurring items included below the EBITDA for 2021 mainly refer to provisions for early retirement incentive plans, additional one-off provisions for risk and charges, the one-off non-cash effect of the residual amortised costs related to the reimbursement of the Senior Facility Loan for the acquisition of Altamira, as well as related taxes. As a reminder, Net Income was negatively affected in 2020 by the Tax Claim for an amount of c.  $\leq 33$  million.

#### **Balance Sheet and Cash Flow Generation**

Net Working Capital at the end of 2021 stood at  $\in$ 132.6 million compared to  $\in$ 123.3 million at the end of 2020, representing a marginal increase of  $\in$ 9.3 million in 2021 (an increase by +8% year on year, lower than the increase in Gross Revenues, both on a reported and on a pro-forma basis).

Net Debt at the end of 2021 stood at  $\in$ 401.8 million, compared to the  $\in$ 410.5 million as the end of 2020. Financial Leverage (represented by the ratio between Net Debt and EBITDA) decreased materially in 2021 and stands at the end of 2021 at 2.0x (from 2.6x at the end of 2020) mainly thanks to the growth in EBITDA in 2021. By the end of 2021 doValue has essentially achieved the lower end of its Financial Leverage target range (2.0-3.0x).

In 2021, the Group activity has led to the generation of Operating Cash Flow of €140.1 million (70% conversion from EBITDA) and to the generation of Free Cash Flow equal to €96.1 million (48% conversion from EBITDA). As a reminder, the cash flow generation in 2021 was impacted several one-off factors, such as the agreement reached with Eurobank at the time of the closing of the FPS acquisition in June 2020 (which foresaw the early payment at the end of 2020 of the fees due for 2021), the higher than average Capex of €30 million (partly related also to the doTransformation program), the Tax Claim payment of €33 million, and the share buy-back program of €5 million.



#### Dividend

On the basis of the preliminary financial results for 2021, the management of doValue intends to recommend to the Board of Directors (at the time of the approval of the FY 2021 results on March  $17^{th}$ , 2021), a Dividend of €0.50 per share.

As discussed in the context of the presentation of the Business Plan 2022-2024 on January 26<sup>th</sup>, 2022, the strong expected cash flow generation of the company for the next three years and the shift towards a more organic approach to growth in the Business Plan horizon enables an upgrade of the Company's dividend policy towards a construct which allows more distributions to the shareholders with an increased level of visibility.

In particular, doValue is committing to growing its Dividend per Share in the 2021-2024 period by at least 20% per annum, implying total dividend paid of at least €200 million in relation to the fiscal years 2021-2024. doValue reserves itself the possibility to further increase distributions to shareholders through dividends and / or share buy backs if limited M&A activity is performed.

#### **Project Frontier**

On October 15<sup>th</sup>, 2021, doValue has signed (through its subsidiary doValue Greece) a new servicing mandate in relation to a landmark  $\in$ 5.7 billion securitisation of Greek non-performing loans performed by National Bank of Greece (Project Frontier). Project Frontier is the first securitisation of a portfolio of non-performing loans by NBG, the largest Greek bank by total assets, under the Hellenic Asset Protection Scheme, and was successfully awarded through a competitive process where doValue participated in a consortium together with affiliates of Bain Capital and Fortress. Funds and accounts managed by Bain Capital and Fortress respectively purchased 95% of the mezzanine and junior notes issued by a Special Purpose Vehicle, which acquired the Project Frontier portfolio, while doValue Greece has been appointed as servicer. The price for the acquisition of the servicing contract by doValue was approximately  $\in$ 35 million, which was paid in Q4 2021 upon the closing of the transaction. The onboarding of the Project Frontier portfolio onboarding was completed on February 7<sup>th</sup>, 2022.

#### **Project Mexico**

In 1H 2021, Eurobank has started the securitisation process for the Mexico portfolio. The Mexico portfolio, equal to  $\in$  3.2 billion of Gross Book Value, was already under management by doValue as part of the original perimeter deriving from the FPS acquisition from Eurobank in 2020. With the aim of preserving the servicing mandate, during Q3 2021, doValue made a binding offer (subsequently accepted by Eurobank) for the purchase of a 95% stake in the mezzanine and junior notes of the portfolio with the objective of disposing of such notes in the market. During the month of October 2021, doValue has finalised an agreement with Waterwheel Capital Management, a US institutional investor, for the disposal of a 90% stake in the mezzanine and junior notes related to the securitisation of the Mexico Portfolio (the disposal was closed in December 2021).



#### Investments in QueroQuitar and BidX1

On May 13<sup>th</sup>, 2021, doValue signed an investment agreement to invest in a share capital increase of the Brazilian fintech company QueroQuitar for a total amount of approximately €1.5 million. The transaction was subsequently closed on May 20<sup>th</sup>, 2021. With this investment doValue acquired a stake of about 10% in QueroQuitar with the aim to establish cooperation and partnership in the future for the development of innovative recovery models and collection technology in the European unsecured NPL market segment. Based in São Paulo, QueroQuitar is one of the most promising fintech start-ups operating in the field of digital collections, with approximately 15 million registered debtors and over 20 customers among Brazil's leading financial institutions.

On November 4<sup>th</sup>, 2021, doValue's Board of Directors approved the subscription by doValue of a  $\in$ 10 million capital increase in BidX1 for a stake of approximately 15%. The acquisition was subsequently closed on November 9<sup>th</sup>, 2021. BidX1 is a prop-tech company (jointly controlled by founder Stephen McCarthy and Pollen Street Capital) specialized in the promotion and execution of real estate transactions through real-time online auction processes. Unlike traditional real estate marketplaces (i.e. Idealista, Immobiliare.it, etc.) that BidX1 can sometimes use to promote properties being auctioned, BidX1 takes care of the entire sale process of the property including the provision of contractual documentation, visits to the property and the finalization of the purchase following the auction. Based in Ireland, where it was founded in 2011 as a traditional auction house, BidX1 has developed since 2017 a digital platform for the sale of real estate assets, moving towards a completely digital business model and successfully undertaking an ambitious internationalization process: in a few years BidX1 has established presence in UK, Spain, Cyprus and South Africa with its own subsidiaries and local staff. doValue's investment in BidX1 is part of the growth strategy for external lines through transactions that foster the development of an ecosystem of value-added services to support the NPL and REO and businesses diversification towards sectors with high growth rates. It is intention of doValue supporting BidX1 growth as independent operator at the service of the broadest spectrum of sector operators.

Innovation has historically been a key focus for doValue and it has been realized both internally, through JVs or acquisitions. The push for innovation will accelerate with the Business Plan 2022-2024, with main areas of focus revolving around the way data are managed, processes are structured also tapping into the recently acquired capabilities in terms of fintech (QueroQuitar) and proptech (BidX1). Further innovation will involve areas around artificial intelligence, credit information, legal services, business process outsourcing, early delinquencies and granular UTPs, and some of these are likely to be pursued through M&A. All in all, innovation will allow doValue to increase the scope of its reference market, further decrease correlation with the credit cycle and accelerate the move from a labour-intensive business model towards a more technology-driven approach.

#### **Issuance of Senior Secured Notes**

On July 22<sup>nd</sup>, 2021, doValue has successfully completed the issuance of the €300 million senior secured notes due 2026 reserved for certain qualified investors at a fixed rate equal to 3.375% per annum and an issue price equal to 100.0%. The proceeds from the issuance have been used by doValue (i) to prepay and cancel the outstanding senior facility agreement entered into on March 22<sup>nd</sup>, 2019 (including accrued interest thereon and related interest rate swaps), (ii) to pay fees and expenses incurred in connection with the transaction, and (iii) with the remainder to be held as cash for general corporate purposes. In the context of the issuance, the rating of the notes by Standard & Poor's and Fitch has been set at BB/Stable Outlook, therefore confirming the corporate credit rating of doValue.



#### **Spanish Tax Inspection**

As part of an inspection ("**Tax Claim**") concerning the financial years 2014 and 2015 conducted by the Spanish tax authority ("**Authority**") on Altamira Asset Management Holding ("**AAMH**"), a vehicle attributable to the previous shareholders of the Altamira group and not part of the doValue Group, and Altamira Asset Management ("**AAM**"), AAM considered it in its own interest to reach an agreement with the Authority and, in July 2021, made a payment of €33 million, completely resolving the tax pending with the Authority. Following this payment, doValue received a first reimbursement from AAMH for €4.1 million as an adjustment to the AAM acquisition price and a second reimbursement from the insurance company for €0.7 million. It should be noted that, following the notification by the Authority, doValue promptly activated the insurance coverage entered at the time of the acquisition of AAM having received positive opinions regarding the right of compensation. Nevertheless, as mentioned during the Capital Markets Day held on January 26<sup>th</sup>, 2022, doValue has taken a prudent stance on the matter and the potential reimbursement of the Tax Claim from the insurance company has not been included in the Business Plan 2022-2024.

#### Sustainability

Sustainability is a key focus of doValue and is one of the five pillars of the Company strategy, as presented in the Business Plan 2022-2024. In 2021 the Company approved its first Sustainability Plan and the associated sustainability policy. doValue plays an important and delicate role in the financial ecosystem and this means acting professionally, responsibly, and sensitively vis a vis clients, regulators and debtors. Lastly, doValue is a people's business, so a particular care towards employees in terms of training, inclusion and retention is of paramount importance. The serious and concrete approach to operational excellence and sustainability is demonstrated by doValue consistently high scores in terms of Servicing Ratings and ESG Ratings.

In October 2021, MSCI ESG Ratings has upgraded doValue ESG rating from "A" to "AA". MSCI ESG Ratings aims to measure a company's resilience to long-term environmental, social and governance ("**ESG**") risks. The upgrade by MSCI ESG Ratings is a tangible example of doValue commitment in adopting best practices in the interest of its stakeholders, in particular clients, capital providers (equity holders and bond holders), employees, and the broader social and environmental ecosystem in which the Company operates. doValue ESG framework has been rated by MSCI ESG Ratings since 2018, and the Company rating has steadily improved from BBB in 2018, to A in 2020 and to AA today, currently placing doValue amongst the best performing companies, in terms of ESG, within the Diversified Financials sector globally. As a reminder, doValue ESG framework is currently also rated by Sustainalytics (with a "medium risk" assessment) and by Vigeo Eiris (with a "limited risk" assessment).



#### Outlook

The servicing market in Southern Europe continues to be vibrant, with banking institutions particularly keen to accelerate their asset quality projects in view of the expected rise in default rates on the back of the lifting of moratoria across the entire Southern Europe in 2021. In addition, progresses in the vaccination campaign, the normalisation of economic activities and the lifting of most limitations on foreclosures activities have supported the full normalisation of the operating environment in the credit servicing sector.

More generally, doValue activity is underpinned by exogenous and favourable medium to long term tailwinds, including the implementation, by banks, of stringent regulations for the recognition of loans (IFRS 9, Calendar Provisioning, Basel IV) which will result in banks having a very proactive approach in managing their balance sheets, in addition to the well-established outsourcing trend by banks of servicing activities.



#### Webcast Conference Call

The preliminary financial results for 2021 will be presented on Friday, February 18<sup>th</sup>, 2022, at 10:30 am CET in a conference call held by the Group's top management.

The conference call can be followed via webcast by connecting to the bank's website at www.doValue.it or the following URL:

https://87399.choruscall.eu/links/dovalue220218.html

As an alternative to webcast, you can join the conference call by calling one of the following numbers:

ITALY: +39 02 805 88 11

UK: +44 121 281 8003

USA: +17187058794

The presentation by top management will be available as from the start of the conference call on the www.doValue.it site in the "Investor Relations/Financial Reports and Presentations" section.

#### **Certification of the Financial Reporting Officer**

Elena Gottardo, in her capacity as the officer responsible for preparing corporate accounting documents, certifies – pursuant to Article 154-bis, paragraph 2, of Legislative Decree 58/1998 (the Consolidated Financial Intermediation Act) – that the accounting information in this press release is consistent with the data in the accounting documentation, books and other accounting records.

The Annual Report as of December 31<sup>st</sup>, 2021, will be made available to the public at the Company's headquarters and at Borsa Italiana, as well as on the website <u>www.dovalue.it</u> in the "Investor Relations / Financial Reports and Presentations" section by the statutory deadlines.

We inform you that doValue S.p.A. has adopted the simplified rules provided for in Articles 70, paragraph 8, and 71, paragraph 1-bis, of the Consob Issuers Regulation no. 11971/1999, subsequently amended, and has therefore exercised the option to derogate from compliance with the obligations to publish the information documents provided for in Articles 70, paragraph 6, and 71, paragraph 1, of that Regulation on the occasion of significant mergers, spin-offs, capital increases through the contribution of assets in kind, acquisitions and sales.



**doValue**, formerly doBank S.p.A., is the leading operator in Southern Europe in credit management and real estate services for banks and investors. Present in Italy, Spain, Portugal, Greece and Cyprus, doValue has over 20 years of experience in the sector and manages assets for approximately €150 billion (Gross Book Value) with over 3,200 employees and an integrated offer of services: special servicing of NPLs, UTP, Early Arrears, and performing positions, real estate servicing, master servicing, data processing and other ancillary services for credit management. doValue is listed on Euronext Milano ("**EXM**") and, including the acquisition of Altamira Asset Management and doValue Greece, recorded in 2021 gross revenues of approximately €572 million and an EBITDA excluding non-recurring items of approximately €201 million.

#### Contacts

### Image Building

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### MANAGEMENT INCOME STATEMENT (€ `000)

Condensed Income Statement	12/31/2021	12/31/2020 Restated	Change €	Change %
Servicing Revenues:	<u>528,626</u>	386.082	142,544	37%
o/w: NPE revenues	446,097	318,442	127,655	40%
o/w: REO revenues	82,529	67,640	14,889	22%
Co-investment revenues	8,846	429	8,417	n.s.
Ancillary and other revenues	34,579	34,024	555	2%
Gross revenues	572,051	420,535	15 1, 5 16	36%
NPEOutsourcing fees	(29,998)	(22,147)	(7,851)	35%
REO Outsourcing fees	(24,217)	(17,407)	(6,810)	39%
Ancillary Outsourcing fees	(11,369)	(10,608)	(761)	7%
Net revenues	506,467	370,373	136,094	37%
Staff expenses	(215,851)	(172,911)	(42,940)	25%
Administrative expenses	(91,269)	(80,813)	(10,456)	13%
Total "o.w. IT"	(30, 183)	(26,440)	(3,743)	14%
Total "o.w. Real Estate"	(6, 159)	(5,484)	(675)	12%
Total "o.w. SG&A"	(54,927)	(48,889)	(6,038)	12%
Operating expenses	(307,120)	(253,724)	(53,396)	21%
EBITDA	199,347	116,649	82,698	7 1%
EBITDA margin	35%	28%	7%	26%
Non-recurring items included in EBITDA	(1,572)	(10,869)	9,297	(86)%
EBITDA excluding non-recurring items	200,919	127,518	73,401	58%
EBITDA margin excluding non- recurring items	35%	30%	5%	16 %
Net write-downs on property, plant, equipment and intangibles	(87,174)	(79,313)	(7,861)	10%
Net provisions for risks and charges	(25,547)	(11,272)	(14,275)	127%
Net write-downs of loans	545	162	383	n.s.
Profit (loss) from equity investments	83	(2)	85	n.s.
EBIT	87,254	26,224	61,030	n.s.
Net income (loss) on financial assets and liabilities measured at fair value	1,071	(3,466)	4,537	(131)%
Financial interest and commissions	(32,839)	(23,416)	(9,423)	40%
EBT	55,486	(658)	56,144	n.s.
	55,480	(058)	50,144	11.5.
Non-recurring items included in EBT	(26,152)	(25,139)	(1,013)	4%
EBT excluding non-recurring items	81,638	24,481	57,157	n.s.
Income tax for the period	(16,902)	(33, 132)	16,230	(49)%
Profit (Loss) for the period	38,584	(33,790)	72,374	n.s.
Profit (loss) for the period attributable to Non-controlling interests	(10,241)	3,383	(13,624)	n.s.
		(		
Profit (Loss) for the period attributable to the Shareholders of the Parent Company	28,343	(30,407)	58,750	n.s.
Non-recurring items included in Profit (loss) for the period	(24,083)	(47,550)	23,467	(49)%
O.w. Non-recurring items included in Profit (loss) for the period attributable to Non- controlling interest	(1,694)	(5,110)	3,416	(67)%
Profit (loss) for the period attributable to the Shareholders of the Parent Company excluding non-recurring items	50,732	12,033	38,699	n.s.
Profit (loss) for the period attributable to Non-controlling interests excluding non-recurring items	11,935	1.727	10.208	n.s.
Earnings per share (in Euro)	0.36	(0.38)	0.74	n.s.
Earnings per share excluding non-recurring items (Euro)	0.64	0.15	0.49	n.s.
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### MANAGEMENT BALANCE SHEET (€ `000)

Condensed Balance Sheet	12/31/2021	12/31/2020 RESTATED	Change €	Change %
Cash and liquid securities	166,635	132,486	34,149	26%
Financial assets	61,895	70,859	(8,964)	(13)%
Property, plant and equipment	34,204	36,176	(1,972)	(5)%
Intangible assets	552,422	564,136	(11,714)	(2)%
Tax assets	152,611	126,157	26,454	21%
Trade receivables	206,360	175,155	31,205	18%
Assets held for sale	30	30	-	n.s.
Otherassets	17,225	16,485	740	4%
Total Assets	1, 191, 382	1, 12 1, 4 8 4	69,898	6%
Financial liabilities: due to banks/bondholders	568,459	543,042	25,417	5%
Other financial liabilities	78,864	76,075	2,789	4%
Trade payables	73,710	51,824	21,886	42%
Tax Liabilities	114,461	91,814	22,647	25%
Employee Termination Benefits	10,264	16,465	(6,201)	(38)%
Provisions for risks and charges	55,940	87,346	(31,406)	(36)%
Otherliabilities	90,903	71,164	19,739	28%
Total Liabilities	992,601	937,730	54,871	6%
Net Equity	198,781	183,754	15,027	8%
Total Liabilities and Net Equity	1, 19 1, 3 8 2	1, 12 1, 4 8 4	69,898	6%



#### MANAGEMENT CASH FLOW (€ '000)

Cash flow	12/31/2021	12/31/2020 RESTATED
EBITDA	199,347	116,649
Capex	(29,547)	(19,735)
EBITDA- Capex	169,800	96,914
as % of EBITDA	85%	83%
Adjustment for accrual on share-based incentive system payments	3,419	3,098
Changes in NWC (Net Working Capital)	(9,319)	15,645
Changes in other assets/liabilities	(23,824)	4,253
Operating Cash Flow	140,076	119,910
Tax paid (IRES/IRAP)	(12,827)	(15,324)
Financial charges	(31,220)	(17,807)
Free Cash Flow	96,029	86,779
(Investments)/divestments in financial assets	(16,489)	(24,938)
Equity (investments)/divestments	(10,000)	(234,057)
Tax claim payment	(32,981)	-
Treasury shares buy-back	(4,603)	-
Dividends paid to minority shareholders	(2,502)	(1,875)
Dividends paid to Group shareholders	(20,722)	-
Net Cash Flow of the period	8,732	(174,091)
Net financial Position - Beginning of period	(410,556)	(236,465)
Net financial Position - End of period	(401,824)	(410,556)
Change in Net Financial Position	8,732	(174,091)



#### ALTERNATIVE PERFORMANCE INDICATORS

KPIs	12/31/2021	12/31/2020 RESTATED
Gross Book Value (EoP) - Group	149,486,889	157,686,703
Gross Book Value (EoP) - Italy	75,965,150	78,435,631
Collections of the period - Italy	1,698,356	1,386,817
LTM Collections - Italy	1,698,356	1,386,817
LTM Collections - Italy - Stock	1,648,555	1,349,089
LTM Collections / GBV EoP - Italy - Overall	2.3%	1.8%
LTM Collections / GBV EoP - Italy - Stock	2.4%	1.9%
Staff FTE / Total FTE Group	44%	43%
LTM Collections / Servicing FTE - Italy	2.57	2.02
EBITDA	199,347	116,649
Non-recurring items (NRIs) included in EBITDA	(1,572)	(10,869)
EBITDA excluding non-recurring items	200,919	127,518
EBITDA Margin	35%	28%
EBITDA Margin excluding non-recurring items	35%	30%
Profit (loss) for the period attributable to the shareholders of the Parent Company	28,343	(30,407)
Non-recurring items included in Profit (loss) for the period attributable to the Shareholders of the Parent Company	(22,389)	(42,440)
Profit (loss) for the period attributable to the Shareholders of the Parent Company excluding non-recurring items	50,732	12,033
Earnings per share (Euro)	0.36	(0.38)
Earnings per share excluding non-recurring items (Euro)	0.64	0.15
Сарех	29,547	19,735
EBITDA - Capex	169,800	96,914
Net Working Capital	132,650	123,331
Net Financial Position	(401,824)	(410,556)
Leverage (Net Debt / EBITDA LTM PF)	2.0x	2.6x