

**STRATEGY** 

**SHAREHOLDERS' STRUCTURE** 

**NON-LIFE BUSINESS** 

**LIFE BUSINESS** 

**INVESTMENTS** 



		2014-2016	
AVERAGE COR		92%	
AVERAGE PREMIUM GROWTH	NON LIFE	+5%	
	LIFE	+15%	
AVERAGE CONSOLIDATED ROE		13.5%	
AVERAGE ANNUAL DIVIDEND GROWTH		+5%	

2014	Target 2015	FCST 6+6 2015	
90.7%	91.0%	90.6%	
5.1%	4.4%	4.7%	
48.9%	3.0%	(18.2%)	
15.0%	14.0%	14.1%	
5.6%	5.0%	5.0%	

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#### **OUR STRATEGY**

- ✓ FOCUS ON TECHNICAL RESULTS
- ✓ INTERNAL ORGANIC GROWTH
- ✓ TARGET CLIENTS : FAMILIES, SMALL/MEDIUM SIZED COMPANIES AND AFFINITY GROUPS
- ✓ LOW RISK INVESTIMENT PORTFOLIO
- ✓ STABILIZATION OF REAL ESTATE
- ✓ OPTIMISATION OF EXPENSE RATIO IN THE MEDIUM TERM
- ✓ SELF-FINANCING AND MAINTENANCE OF THE CURRENT SOUND CAPITAL POSITION
- ✓ AVERAGE ANNUAL DIVIDEND GROWTH: +5%

BUSINESS PLAN 2014 – 2016 STRATEGY

## SHAREHOLDERS' STRUCTURE

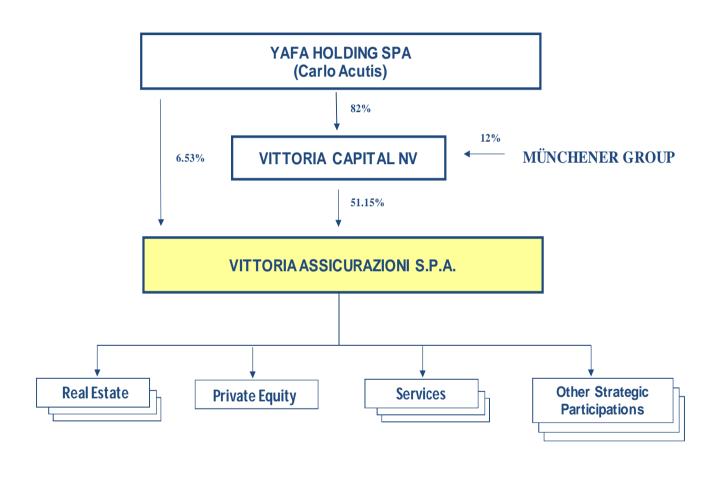
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#### SHAREHOLDERS' STRUCTURE





# SHAREHOLDERS VITTORIA ASSICURAZIONI S.p.A.

		N.SHARES	% ON CAPITAL
1	VITTORIA CAPITAL N.V NETHERLAND (Carlo Acutis)	34,464,400	51.15%
2	YAFA HOLDING SPA- ITALY (Carlo Acutis)	4,400,000	6.53%
3	ARBUS s.r.l Italy	3,849,000	5.71%
4	SERFIS S.p.A Italy	2,695,157	4.00%
5	NORGES BANK (Government of Norway)	2,511,241	3.73%
	S	Sub total	
	Other	19,459,126	28.88%
	TOTAL	67,378,924	100.00%

BUSINESS PLAN 2014 – 2016 STRATEGY

**SHAREHOLDERS' STRUCTURE** 

NON-LIFE BUSINESS

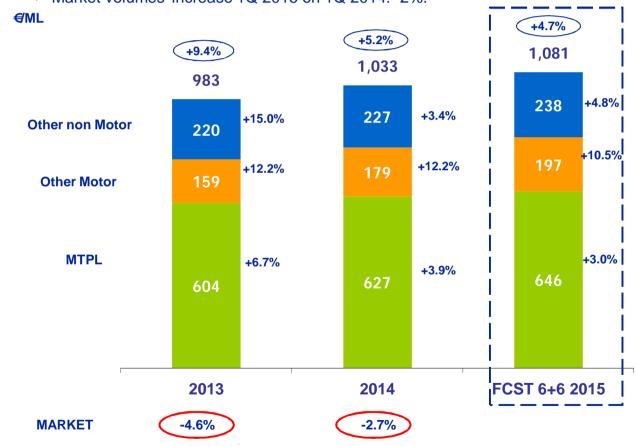
**LIFE BUSINESS** 

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#### **NON-LIFE PREMIUM VOLUME**

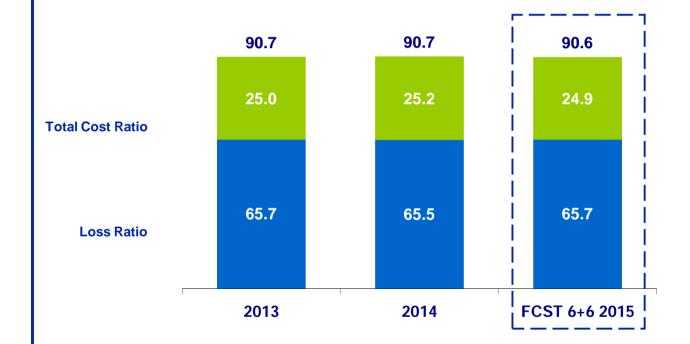
- ✓ Average volumes' increase per plan 2014 2016: +5%;
- ✓ MTPL prices still decreasing;
- ✓ Premium growth above market trends;
- ✓ Market volumes' increase 1Q 2015 on 1Q 2014: -2%.





#### **TOTAL NON-LIFE COMBINED RATIO**

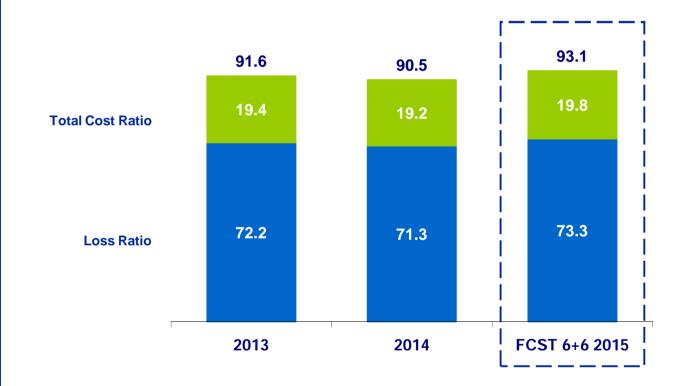
- ✓ Average COR target per plan 2014 2016: 92%;
- ✓ COR as of 30 June 2015: 90.2%.





#### **MOTOR TPL COMBINED RATIO**

- ✓ Assumed a pickup in loss frequency in 2H;
- ✓ Frequency as of 30 June 2015 in line with 1H and 2014 year end.



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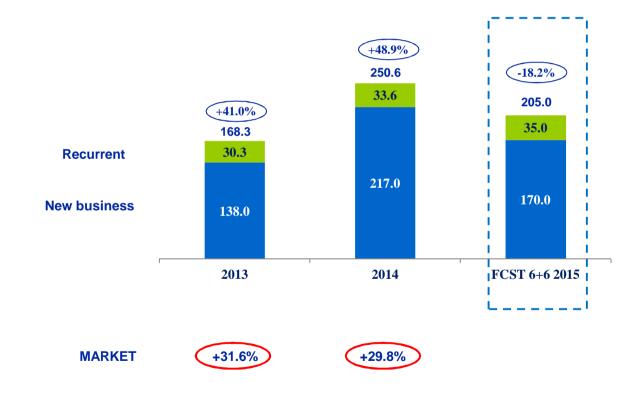
**INVESTMENTS** 



#### LIFE PREMIUM

- ✓ Average volume increase per plan 2014 2016: +15%;
- ✓ Review of growth strategies aiming at the decrease in single premium of segregated fund is in progress.

**€** ML



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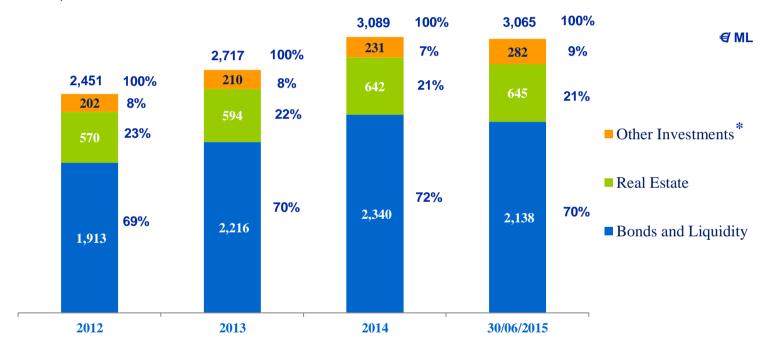
INVESTMENTS



#### **PORTFOLIO MIX**

#### (Consolidated Financial Statements)

- ✓ Stable low risk investment portfolio;
- ✓ Core investment in government bonds;
- ✓ Diversification seeked through satellite investments (Real Estate, Private Equity, Yam Invest N.V., Private Debt).



<sup>\*</sup> Include: Strategic partecipations (Yam Invest, Mediobanca, Camfin), Private Equity, Loans and Private Debt.

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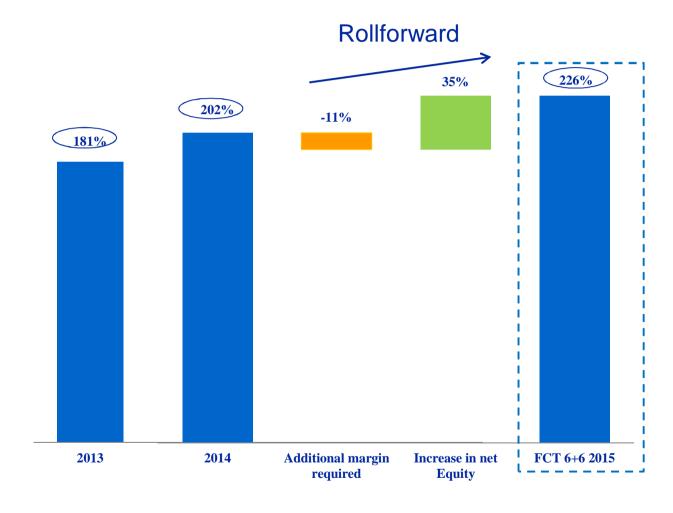
**LIFE BUSINESS** 

**INVESTMENTS** 





✓ Further increase in Solvency I ratio.

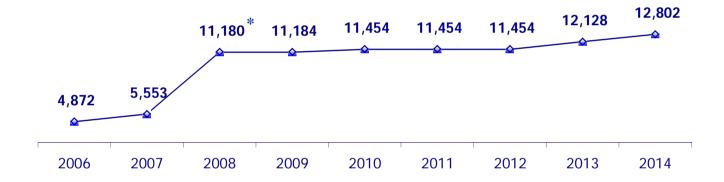




## **DIVIDEND POLICY**

✓ Annual dividend growth target 2014-2016: +5%.

**€**000

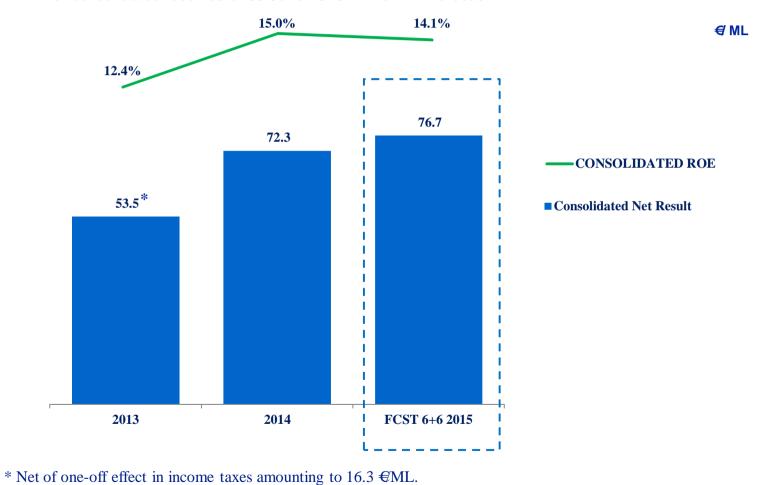


\* In 2008 bonus capital increase (1:1)



#### **CONSOLIDATED NET PROFIT and ROE**

- ✓ Average consolidated ROE per plan 2014-2016: 13.5%;
- ✓ Net consolidated result as of 30 June 2015 in line with Forecast.





#### **LEGENDA**

#### > PREMIUM

WRITTEN PREMIUM DIRECT BUSINESS - CLASSIFIED BY INTERNAL LINE OF BUSINESS

- LOSS RATIO RETAINED BUSINESS INCURRED CLAIMS / EARNED PREMIUM
- > TOTAL COST RATIO

  TOTAL EXPENSES + INTANGIBLE ASSET AMORTISATION + OTHER TECHNICAL CHARGES/ EARNED PREMIUMS
- > COMBINED RATIO RETAINED BUSINESS

  (INCURRED CLAIMS + TOTAL EXPENSES + INTANGIBLE ASSET AMORTISATION + OTHER TECHNICAL CHARGES) / EARNED PREMIUM
- > CONSOLIDATED ROE

GROUP NET PROFIT FOR THE YEAR / GROUP AVERAGE SHAREHOLDERS' EQUITY (GROUP OPENING SHAREHOLDERS' EQUITY + GROUP CLOSING SHAREHOLDERS' EQUITY / 2).

EQUITY IS NET OF RESERVES FOR UNREALISED GAINS / LOSSES

SOLVENCY RATIO I SOLVENCY MARGIN AVAILABLE / SOLVENCY MARGIN REQUIRED

