



Star Conference Milan













Milan, 16 March 2016



- Group overview
- Financial Highlights FY 2015
- Outlook and conclusions

Falck Renewables: an attractive value proposition

AN ATTRACTIVE PORTFOLIO...

- Pure renewable player with a regionally focused strategy
- Wide experience in different technologies
- Quality asset portfolio
- Proven ability to deliver projects
- Well positioned to capture growth opportunities

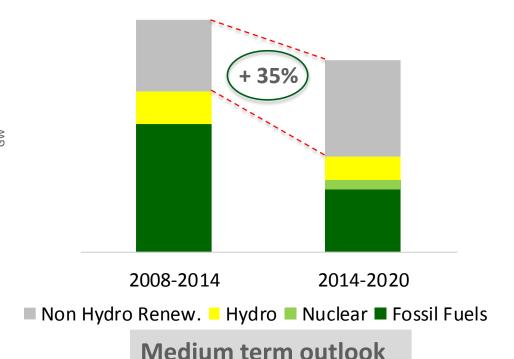
...WITH SOUND FINANCIALS

- Robust balance sheet & low cost credit line available
- In route further efficiency improvements and operational excellence

.... in a sector with robust perspectives

Renewables are expected to become the largest source of new power generation capacity

World net additions to power capacity



Outlook the energy demand in 2035 has been revised down to the previous Outlook reflecting the recent agreement reached in Paris by COP21.

Renewables have been revised up driven by:

- faster than expected cost reductions (in particular solar)
- anticipation for more supportive environmental policy

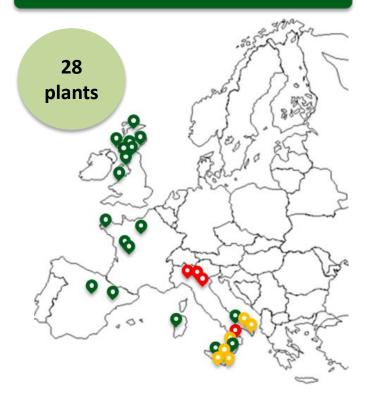
Long term outlook

Growth after the completion of the "Consolidation Project" in 2010

2012 2014 2015 2011 2013 • 39,6MW of wind • 22MW of wind • 15MW of wind • 30MW of wind • 83 MW under (extensions) in in operation in in operation the in operation in management in operation in the UK UK the UK by Italy **Scotland Vector Cuatro** • 10MW of wind • 13MW of solar in operation in in operation in France Italy • 138MW of wind **Operations** in operation in Italy **Strategy & Finance** • 14MW of biomass in operation in Italy • €150m • **€165m** corporate corporate loan loan: agreement agreement • Sale of 49% signed signed minority interest Vector Cuatro Rights offering • Buy-back plan in 6 UK wind acquisition in Final settlement completion approved by the **Spain** in the new to close the farm to the Danish fund CII Service sector Sicilian dispute (€130m) BoD

Group Overview

762* MW ACROSS EUROPE

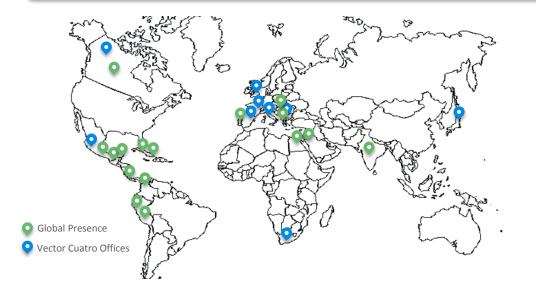




* Including minority stake in La Muela wind farm and Frullo Energia Ambiente for a total amount of 36MW

1,041 MW UNDER MANAGEMENT BY vectorcuatro*





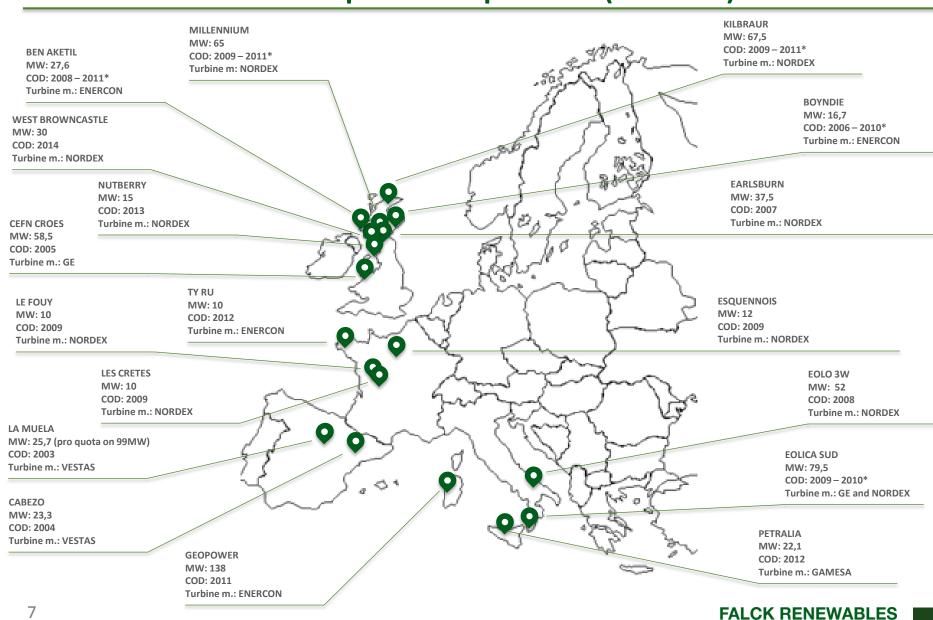
WIND ON-SHORE UNDER COSTRUCTION







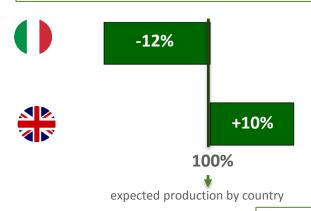
Falck Renewables Wind plants in operation (700 MW)



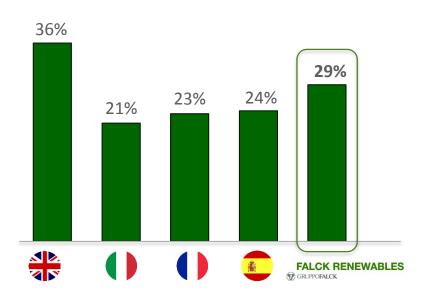
GRUPPOFALCK

Focus on wind portfolio performance

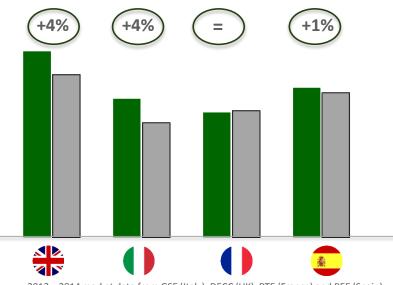
2015: Falck Renewables UK & Italy plant performance



2015: Falck Renewables load factor by country



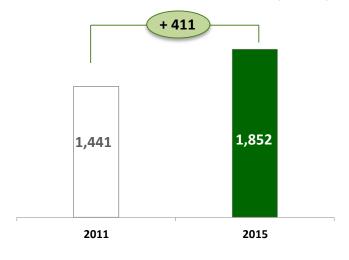
Falck Renewables historical performance (2012 - 2014) vs market averages



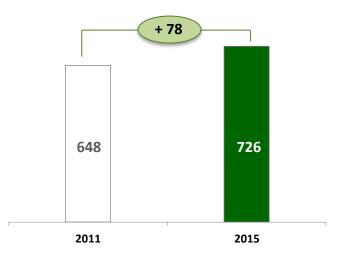
2012 – 2014 market data from GSE (Italy), DECC (UK), RTE (France) and REE (Spain)

Consistent growth

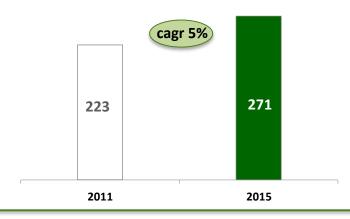
Power Generation 2011 – 2015 (GWh)



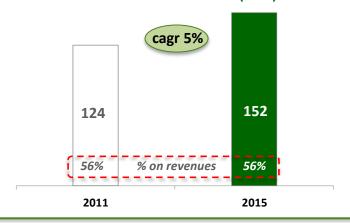
MW evolution: 2011 - 2015



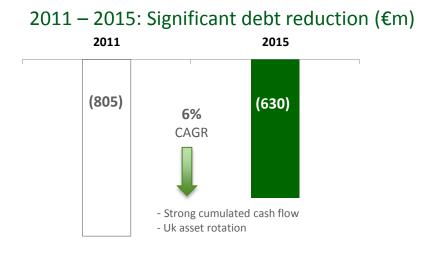
Revenues 2011 – 2015 (€m)



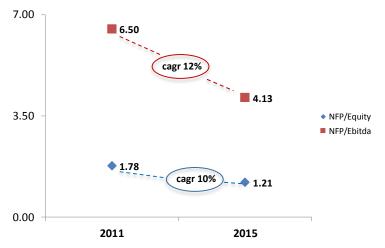
EBITDA 2011 - 2015 (€m)



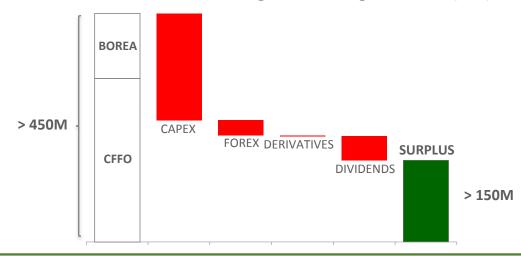
..... and significative debt reduction and cash flow generation



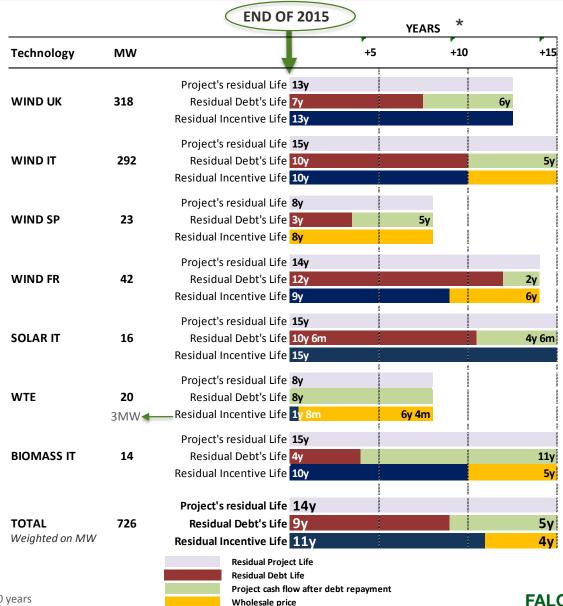
2011 – 2015 NFP/Ebitda and NFP/Equity



2011 – 2015: Strong cash flow generation(€m)

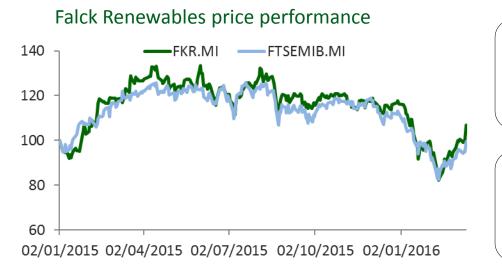


Young asset base



Residual incentive life

Stock price upside not priced in

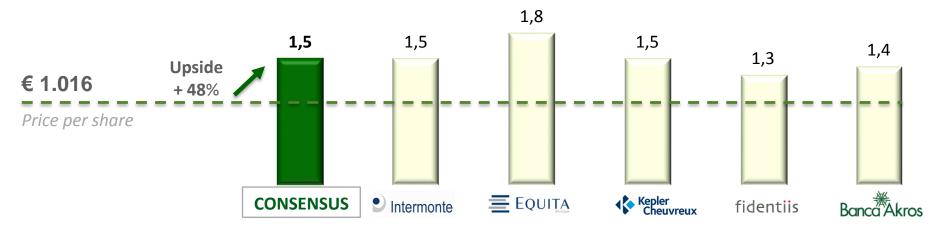


All the analysts covering the stock has a **BUY** recommendation

Price per share (March 11^{th} , 2016): € 1.016 Market Cap (March 11^{th} ,2016): € 296.1m

Average Daily Volume*: 388,552

Falck Renewables Target Price



Investment case

Quality assets

Balanced presence across Europe, with balanced hubs in the Uk & Italy

Experienced management team

Solid financial discipline

Market cap below consensus

- Group overview
- **Financial Highlights FY 2015**
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FY 2015 key factors

Management actions

- ✓ Good operating performance on wind farms across Europe
- ✓ Corporate costs and opex reduction
- ✓ Vector Cuatro reaches more than 1
 GW under management thanks to additional 83 MW in the UK
- ✓ Settlement with the Sicilian Regional Council concerning the disputes for the WtE plants
- ✓ New corporate loan signed in June with better financial conditions

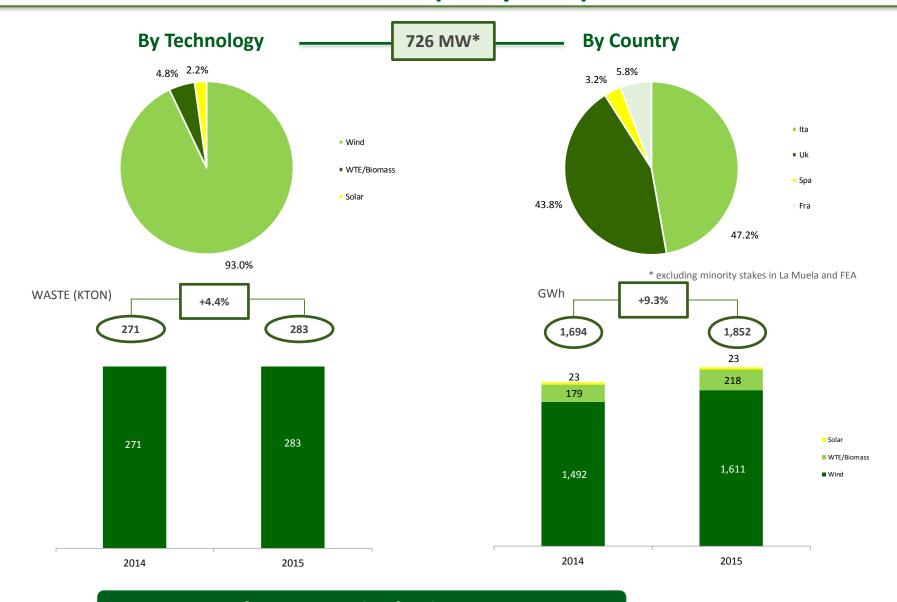
Main external factors

- ↑ Strong wind conditions across Europe particularly in the UK
- **Positive impact** on P&L from exchange rate GBP/Euro (+11% vs 2014)
- ↓ Introduction of unbalancing costs for renewables plants
- Removal of LECs (Levy Exemption Certificates) since 1 August 2015

Solid performance in a good year



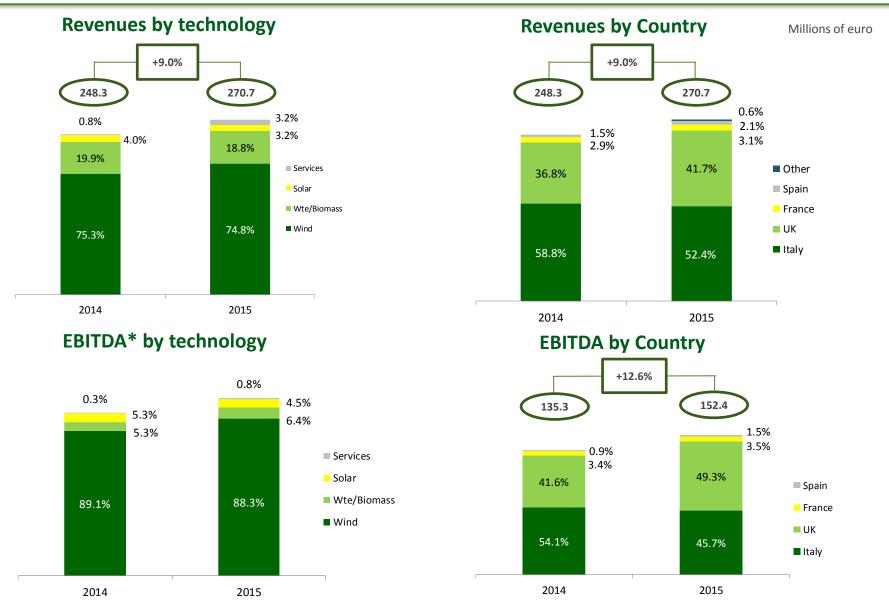
FY 2015 - Evolution of installed capacity and production



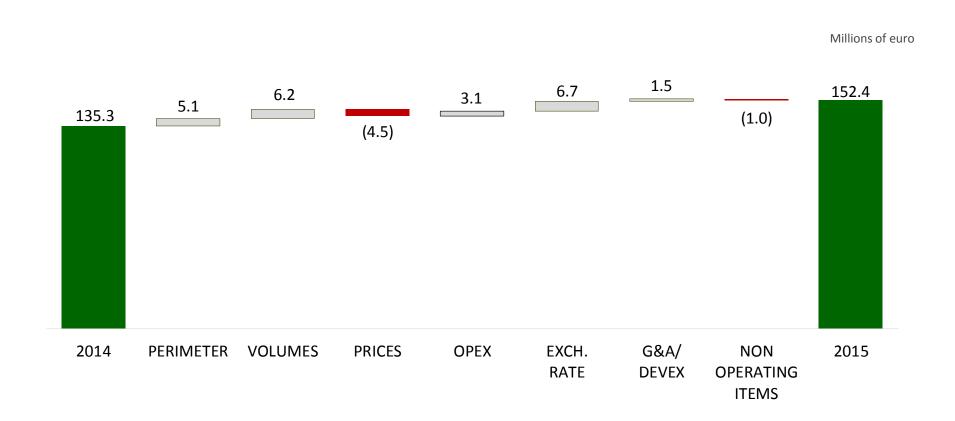
FY 2015 Highlights

	Dec 15	Δvs Dec 14	Δ%	Dec 14
INSTALLED CAPACITY - MW	726	-	-	726
ENERGY PRODUCTION - GWh	1,852	+ 158	+ 9%	1,694
REVENUES - €m	270.7	+ 22.4	+ 9%	248.3
EBITDA - €m	152.4	+ 17.1	+ 13%	135.3
NET EARNINGS - €m	18.7	+ 9.8	n.m.	8.9
GROUP NET EARNINGS - €m	5.3	+ 2.0	+ 61%	3.3

FY 2015 Financial highlights: Revenues and EBITDA



EBITDA 2015 vs 2014: key factors



FY 2015 Financial highlights

	December	December	
millions of euro	2015	2014	
Revenues	270.7	248.3	9.0%
Other income	6.2	9.4	
Operating costs	(124.6)	(122.4)	
Ebitda	152.4	135.3	12.6%
% on Revenues	<i>56.3%</i>	54.5%	
Depreciation - Amortization - Write Off	(86.1)	(64.6)	
Operating Result	66.3	70.7	(6.2%)
% on Revenues	24.5%	28.5%	
Financial income and charges	(45.1)	(49.8)	
Equity investments	2.6	0.6	
Earnings Before Taxes	23.8	21.5	10.7%
Taxes	(5.1)	(12.6)	
Net Earnings	18.7	8.9	n.m.
Group Net Earnings	5.3	3.3	61.0%

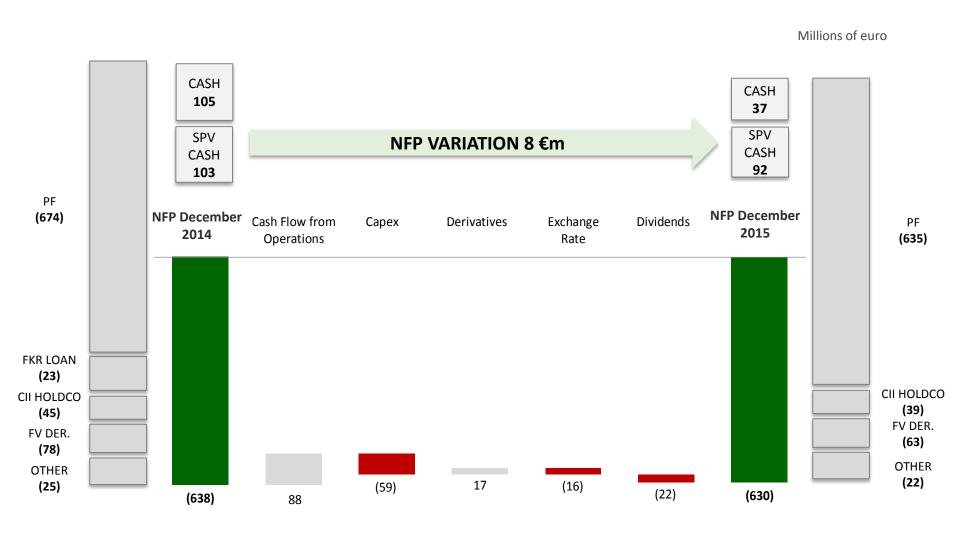
Breakdown (€m)	2015	2014
Depreciation	(66.0)	(61.8)
Provision	(10.2)	(0.9)
Write - off	(9.9)	(1.9)

Δ main items:	€m
Robin Tax cancellation	1.8
Tax rate reduction (Italy and UK)	3.5
Current taxes on retained losses previously not recognized	3.4

millions of euro	Dec 2015	Dec 2014	
Net Invested Capital	1,148.8	1,137.8	
Equity	519.0	499.7	
Group Equity	472.5	468.6	
Net Financial Position	(629.9)	(638.1)	
of which: Proj. Fin. and MLT no recourse	(634.7)	(673.9)	
NFP excluding Derivatives Instruments	(566.6)	(560.0)	

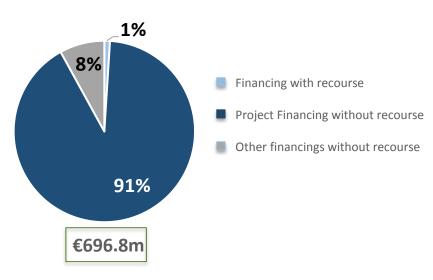


Net Financial Position & Cash Flow



Debt Breakdown

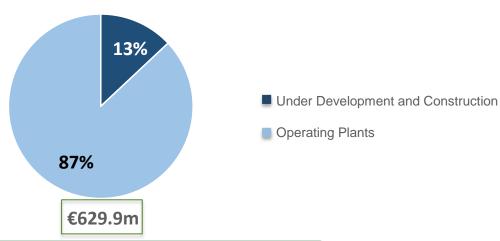
Gross Debt Nature without derivatives



% NFP without derivatives hedged



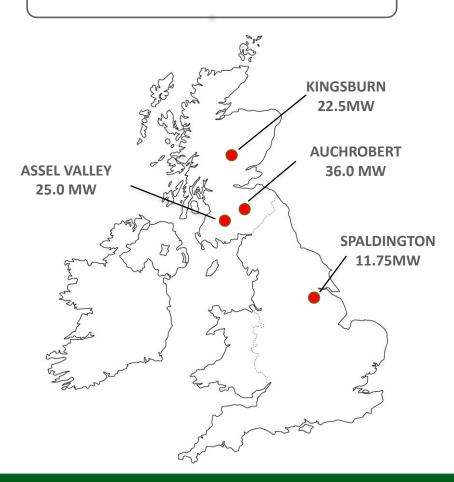
NFP Plant under construction/in operation



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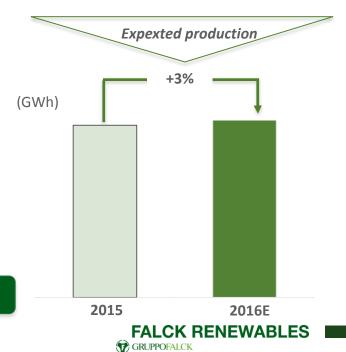
2016: Value additions to an already solid portfolio

95.25 MW under construction



Wind farm	COD expected	Wind h. full year	Project Financing
KINGSBURN	H2 2016	~ 3,200	Q4 2016
SPALDINGTON	H2 2016	~ 2,350	Q4 2016
ASSEL VALLEY	IQ 2017	~ 3,250	2017
AUCHROBERT	IQ 2017	~ 2,900	2017

Weighted average: > 3,000 hours /y



On track to complete quality, ROC based, assets

2016: final remarks

Portfolio of quality assets

Close monitoring of wholesale price evolution, regulatory changes and growth opportunities

Vector Cuatro: interesting option to further grow and consolidate presence

Continued focus on Opex and G&A efficiency

Maintained financial discipline

Dividend proposal: 4.5 € cent. per share

NEW INDUSTRIAL PLAN IN AUTUMN

Contacts

IR Manager

IR Contacts

Giorgio Botta Milan +39 02 2433 3338 giorgio.botta@falckgroup.eu

Via Alberto Falck 14-16 20099 Sesto San Giovanni Milano

IR Consultant

Vincenza Colucci CDR Communication Srl Tel. +39 335 6909547 vincenza.colucci@cdr-communication.it

FKR on line

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Next events

May 12th, 2016O1 Results

August 4th, 2016

H15 Results

November 10th, 2016

Q3 Results



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