## Blt Market Services

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## FILA FY 2015 Highlights

FILA continues to grow in FY 2015, registering a demand acceleration in all the reference markets, primarily North America, Centre \& South America and Mediterranean Europe

- Core Business Sales $\mathbf{+ 1 7 . 9 \%}$ (organic growth, $\mathbf{+ 8 . 3 \%}$ )
- Strong results of the school campaign in North America
- Market share growth in Italy in all the covered channels
- Better Sales Mix in Mexico and increase of sales in Chile and Argentina
- Adjusted EBITDA $\mathbf{+ 1 8 . 4 \%}$, with an organic growth of $15,4 \%$ registering an increase more than proportional than the Sales organic growth.
- Non-recurring cashless negative impact of $37,4 \mathrm{mln}$ Euro on financial charges in FY 2015 mainly related to the recognition of the fair value of Space S.p.A. Equity at May 31, 2015, Market Warrant evaluation, partially compensated by the revaluation effect on WFPL participation due to the step up acquisition process
- Adjusted Net Profit +23,0\%
- Net financial position at 38.5 mln Euro at the end of December 2015, mainly affected by the Working Capital increase to support future sales volumes and prompt delivery to customers and by the cash out to acquire WFPL majority stake
- Writefine Products Private Limited fully consolidated from the beginning of November 2015


## FILA: FY 2015 Revenues

REPORTED CORE BUSINESS SALES - FY2015


FY2015 SALES BREAKDOWN BY GEOGRAPHY


- Organic Growth + 8,3\% (net of FX and M\&A effect)
- Increasing contribution from North America, CentreSouth America and Eurozone, registering respectively $+16 \%,+7 \%$ and $+6 \%$ of Organic Growth
- Growth in Pencils $+27 \%$, Other Creativity Instruments +6\%, Industrial Products +6 \% compared to FY2014 and net from M\&A effected
- WFPL (India), consolidated since November 2015, with third parts sales equal to $6,5 \mathrm{mln} €(37,7 \mathrm{mln} €$ on yearly basis)

FY2015 SALES BREAKDOWN BY PRODUCT LINE


## FILA : FY 2015 EBITDA - Working on profitability

## (€ million)

ADJUSTED EBITDA- FY 2015


- Organic Growth + 15,4\% (net of M\&A effect), more than proportional than Organic Turnover Growth
- 5.8 mln Euro of extraordinary costs in FY2015, mainly related to the Space S.p.A merger and listing expenses and M\&A activities
- 5.2mIn Euro extraordinary costs in FY2014 ,mainly related to consultancy and due diligence for M\&A activities
(€ million) ADJUSTED NET INCOME - FY 2015

- Adjusted Net profit +23\% in FY2015 to 24.8mIn Euro
- Normalization made at the financial results management level refers mainly to the non-recurring financial items related to the accounting of the fair value of Space S.p.A. equity at May $31^{\text {st }} 2015$ ( -45.8 mln Euro), of Market Warrant (-5,2mln Euro) and WFPL participation revaluation for the step up acquisition ( $+13,9 \mathrm{mln}$ Euro) process, plus extraordinary operating costs, net of taxes effects
- The normalization of the Group Result in FY2014 refers to the above normalization, net of taxes effects


## FILA: Continuous cash generation

NORMALIZED NET DEBT - FY 2014 and FY 2015

| (€ million) |  |  |
| :---: | :---: | :---: |
|  |  | 103,6 |
|  | 58,4 |  |
|  | 58,4 | 38,8 |
|  | 2014A | 2015A |

QUARTERLY TWC AND NET DEBT

- Space deal positive contribution to FY2015 Net Debt of 64,8mIn Euro
- Operating CF before TWC adjustment equal to 26,2 mln Euro
- Trade working capital cash absorption of 24,7 min Euro (17,8 $\mathrm{mln} €$ more than December 2014) related to:
$\checkmark$ Increase in inventories functional to the sustaining of future sales volumes and to a timely fulfillment of customer orders
$\checkmark$ Trade receivable increase related to core business sales increase
$\checkmark$ Space non-recurring Trade Payable payment
- Investment in WFPL $\mathbf{3 6 , 1} \mathbf{~ m l n}$ Euro due to the stake increase ending up 51\%
- Capex for 7,6 mln Euro due to new investment in tangible and intangible assets
- Interest paid for $3,8 \mathrm{mln}$ Euro



Appendix
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## FILA FY2015 Income Statement

| ( $€$ million) |  |  | Silla |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2014A | \% on Sales | 2015A | \% on Sales |  |
| PROFIT \& LOSS |  |  |  |  |  |
| Core Business Sales | 233,6 |  | 275,3 |  |  |
| Other revenues | 3,8 |  | 7,2 |  |  |
| Total revenues | 237,4 |  | 282,5 | - |  |
| Cost for Raw Materials and Supplies net Increase(decrease) inventory | (91,0) | (38,9\%) | $(108,4)$ | (39,4\%) |  |
| Costs for Services and Use of Third parties Assets | $(57,7)$ | (24,7\%) | $(68,5)$ | (24,9\%) |  |
| Personnel Costs | $(48,8)$ | (20,9\%) | $(55,7)$ | (20,2\%) |  |
| Other Operating Costs | $(4,9)$ | (2,1\%) | $(8,2)$ | (3,0\%) |  |
| Total operating costs | $(202,4)$ | (86,6\%) | $(240,8)$ | (87,4\%) |  |
| EBITDA | 35,0 | 15,0\% | 41,8 | 15,2\% |  |
| Depreciation and Amortization | $(5,7)$ | (2,4\%) | $(6,8)$ | (2,5\%) |  |
| Write-Downs | $(0,3)$ | (0,1\%) | $(1,0)$ | (0,4\%) |  |
| EBIT | 29,0 | 12,4\% | 34,0 | 12,3\% |  |
| Financial income/expenses | $(4,5)$ | (1,9\%) | $(42,6)$ | (15,5\%) |  |
| Income/expenses from associates at equity method | 0,4 | 0,2\% | 0,4 | 0,2\% |  |
| PBT | 24,9 | 10,7\% | $(8,2)$ | (3,0\%) |  |
| Taxes | $(8,2)$ | (3,5\%) | $(8,3)$ | (3,0\%) |  |
| Net profit (loss) of continuing operating activities | 16,7 | 7,1\% | $(16,5)$ | (6,0\%) |  |
| Net profit (loss) of discontinued operating activities | $(0,1)$ | (0,0\%) | 0,1 | 0,0\% |  |
| Total net profit (loss) of the period | 16,6 | 7,1\% | $(16,4)$ | (6,0\%) |  |
| Total net profit (loss) attributable to non controlling interests | 0,0 | 0,0\% | 0,3 | 0,1\% |  |
| Fila Group's total net profit (loss) of the period | 16,6 | 7,1\% | $(16,7)$ | (6,1\%) |  |
| (€ million) | 2014A | \% on Sales | 2015A | \% on Sales |  |
| P\&L ADJUSTMENTS |  |  |  |  |  |
| REPORTED EBITDA | 35,0 | 15,0\% | 41,8 | 15,2\% |  |
| Total Adjustments | 5,2 |  | 5,8 |  |  |
| ADJUSTED EBITDA | 40,2 | 17,2\% | 47,6 | 17,3\% |  |
| REPORTED NET PROFIT | 16,6 | 7,1\% |  | (6,1\%) |  |
| Total Adjustments | 3,6 |  | 41,5 |  |  |
| ADJUSTED NET PROFIT | 20,2 | 8,6\% | 24,8 | 9,0\% |  |

## FILA FY2015 Balance Sheet

|  |  |  |
| :---: | :---: | :---: |
| (€ million) | 2014A | 2015A |
| BALANCE SHEET |  |  |
| Intangible assets | 21,3 | 88,2 |
| Tangible Assets | 25,6 | 47,9 |
| Financial Fixed Assets | 7,5 | 1,8 |
| Fixed Assets | 54,3 | 137,8 |
| Other Non Current Assets/Liabilities | 10,4 | 13,9 |
| Inventory | 92,0 | 118,5 |
| Trade Receivables and Other receivables | 76,1 | 77,7 |
| Trade payables and Other Payables | $(49,1)$ | $(53,0)$ |
| Trade Working Capital | 119,0 | 143,2 |
| Other Current Asstes and Liabilities | $(1,6)$ | 3,2 |
| Net Working Capital | 117,4 | 146,4 |
| Provisions \& Funds | $(11,7)$ | $(26,2)$ |
| Current and not Current Assets/Liabilities Intended for Disposal | 0,0 | - |
| NET CAPITAL EMPLOYED | 170,4 | 272,0 |
| Shareholders equity | $(112,0)$ | $(211,7)$ |
| Financial Instruments | - | $(21,5)$ |
| Net Financial Position | $(58,4)$ | $(38,7)$ |
| TOTAL NET SOURCES | $(170,4)$ | $(272,0)$ |

## FILA FY 2015 Cash Flow Statement

|  |  |  | crila |
| :---: | :---: | :---: | :---: |
| (€ million) | 2014A | 2015A |  |
| CASH FLOW |  |  |  |
| EBIT | 29,0 | 34,0 |  |
| Adjustments for non monetary costs | 6,0 | 7,7 |  |
| Adjustments for taxes | $(8,7)$ | $(15,5)$ |  |
| Cash-flow from operating activities before changes in NWC | 26,3 | 26,2 |  |
| Changes in inventories | $(11,2)$ | $(18,5)$ |  |
| Changes in trade receivables \& others | $(4,5)$ | $(2,4)$ |  |
| Changes in trade payables \& others | 11,3 | $(4,0)$ |  |
| Changes in other current assets/liabilities | $(2,4)$ | 0,2 |  |
| Changes in net working capital | $(6,9)$ | $(24,7)$ |  |
| Operating cash-flow | 19,4 | 1,5 |  |
| Investments in tangible and intagible assets | $(6,6)$ | $(7,6)$ |  |
| Other investments | 0,0 | $(35,6)$ |  |
| Cash-flow from investments | $(6,6)$ | $(43,3)$ |  |
| Capital increase/reimbursement | $(0,9)$ | $(0,3)$ |  |
| Net interests | $(3,8)$ | $(3,8)$ |  |
| Cash-flow from financing | $(4,7)$ | $(4,0)$ |  |
| Other changes | $(0,2)$ | $(0,2)$ |  |
| Total cash-flow | 7,9 | $(46,0)$ |  |
| Effect of FX rate movements | $(1,9)$ | 1,8 |  |
| Net financial position of Merger Space S.p.A. |  | 64,8 |  |
| Net financial position of New Companies as at Acquisition Date | $(2,8)$ | $(0,9)$ |  |
| Changes in Net Financial Position | 3,3 | 19,7 |  |

## FILA quarterly Core Business Sales and EBITDA

QUARTERLY CORE BUSINESS SALES AND REPORTED EBITDA


## Summary Financials - Writefine Products Private Plc

- In 2012, FILA invested in Writefine Products Private Plc (India) for a 18.5\% stake
- In October 2015, FILA increaseD by 32.5\% hits stake in WFPL, reaching a 51\% of the company
- WFPL is fully consolidated from the beginning of November 2015
- Indian market growth outpaces the more mature markets and is one of the highest potential markets for FILA
- The operation will enable FILA to utilize its Indian production facilities to support global growth


## KEY FINANCIALS

| €/m | 2014 | FULL YEAR 2015 | $\begin{gathered} \text { Jan - Oct } \\ 2015 \end{gathered}$ | $\begin{gathered} \text { Oct - Dec } \\ 2015 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: |
| Core Business Sales | 26,1 | 38,0 | 31,5 | 6,5 |
| Intercompany | 2,3 | 3,2 | 2,5 | 0,7 |
| Total Core Business Sales | 28,4 | 41,2 | 34 | 7,2 |
| Ebitda | 4,6 | 6,3 | 5,1 | 1,2 |
| EBITDA margin \% | 17,7\% | 15,2\% | 15,0\% | 16,1\% |
| Net Result | 2,4 | 2,6 | 2,4 | 0,2 |
|  | 2014 | FULL YEAR 2015 |  |  |
| Fixed Assets | 12,1 | 55,3 |  |  |
| Net Working Capital | 3,1 | 6,9 |  |  |
| Provisions and Other Activity/Liability | $(1,1)$ | $(14,0)$ |  |  |
| Net Equity | $(10,6)$ | $(45,9)$ |  |  |
| Net Financial position | $(3,5)$ | $(2,2)$ |  |  |

Note: key financials calendarized to December 31 st of each year to take into account the fiscal year end of FILA. Based on EUR/INR exchange rate (P\&L) of $81,07,71,07$ and 71,18 respectively for 12M 2014, 10M 2015 and 12M2015A and EUR/INR exchange rate (BS) of 76,72 and 72,02 respectively for Dec 2014 and Dec 2015

## FILA Shareholders



Total shares 41.232.296, of which : Ordinary shares 34.665.788, Class B shares $\mathbf{6 . 5 6 6 . 5 0 8}$ (enjoy three votes each in accordance with Article 127sexies of Legislative Decree No. 58/1998).
Last update January 5th 2016
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[^0]:    Vedi allegato.

