

# TREVISAN & ASSOCIATI

STUDIO LEGALE

Viale Majno 45 – 20122 Milan

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www.trevisanlaw.it

To:

**Amplifon S.p.A.**

Via Ripamonti 131/133

20141 Milan

by certified mail: segreteria.societaria@pec.amplifon.com

Milan, 22 March 2016

**Re: Filing of the Board of Directors List of Amplifon S.p.A., pursuant to art. 15 of the Articles of Association**

To: Amplifon S.p.A.

On behalf of the shareholders: Anima SGR S.p.A. fund Manager of: Fondo Anima Geo Italia e Fondo Anima Italia; Arca SGR S.p.A. fund Manager of Arca Azioni Economia Reale Equity Italia; Eurizon Capital S.G.R. S.p.A. fund Manager of: Eurizon Azioni Italia e Eurizon Azioni PMI Italia; Eurizon Capital SA fund Manager of: Eurizon EasyFund – Equity Italy e Eurizon EasyFund – Equity Italy LTE; Fideuram Investimenti SGR S.p.A. fund Manager of Fideuram Italia; Fideuram Asset Management (Ireland) Limited fund Manager of: Fideuram Fund Equity Italy e Fonditalia Equity Italy; Interfund Sicav fund Manager of Interfund Equity Italy; Mediolanum Gestione Fondi SGR S.p.A. fund Manager of Mediolanum Flessibile Italia; Pioneer Investment Management SGRpA fund Manager of Pioneer Italia Azionario Crescita e Pioneer Asset Management S.A. fund Manager of: PF Italian Equity e PF European Potential (“**Presenting Shareholders**”), we are filing a unified list for the appointment of the members of the Board of Directors which will take place during the ordinary Shareholders' Meeting to be held on 18 April 2016, at 10:00 am CET, in Milan, Via Ripamonti n. 131/133, specifying that the above shareholders hold, collectively, a total of 1.559% (3,515,172 shares) of the share capital.

This list is presented jointly with Amber Capital UK LPP, in its capacity as manager of the fund Amber Southern European Equity Limited (0.67% of the share capital) (“**Amber Shareholder**”) who owns 0.67% (equal to 1,519,604 shares) of the share capital of Amplifon S.p.A..

Therefore the percentage totally and jointly held by the Presenting Shareholders and Amber Shareholder for the purposes of filing the list is 2.229% (5,034,776 shares).

Sincerely,

Signed: Angelo Cardarelli, Attorney

Signed: Dario Trevisan, Attorney

**LIST FOR THE APPOINTMENT OF MEMBERS OF THE BOARD OF DIRECTORS  
OF AMPLIFON SpA**

The undersigned shareholders of Amplifon SpA ("Company"), holders of ordinary shares representing the percentage of share capital indicated below:

Shareholder	no. of shares	% of the share capital
Anima SGR S.p.A. – Fondo Anima Geo Italia	120,000	0.053
Anima SGR S.p.A. – Fondo Anima Italia	80,000	0.035
<b>Total</b>	<b>200,000</b>	<b>0,088</b>

Shareholder	no. of shares	% of the share capital
Arca SGR S.p.A. – ARCA AZIONI ECONOMIA REALE EQUITY ITALIA	290,000	0.1286
<b>Total</b>	<b>290,000</b>	<b>0.1286</b>

Shareholder	no. of shares	% of the share capital
Eurizon Capital S.G.R. S.p.A. – Eurizon Azioni Italia	149,571	0.07
Eurizon Capital S.G.R. S.p.A. – Eurizon Azioni PMI Italia	457,733	0.20
<b>Total</b>	<b>607,304</b>	<b>0.27</b>

Shareholder	no. of shares	% of the share capital
Eurizon Capital SA - Eurizon EasyFund – Equity Italy LTE	12,461	0.0055
Eurizon Capital SA - Eurizon EasyFund – Equity Italy	91,278	0.0405
<b>Total</b>	<b>103,739</b>	<b>0.0460</b>

Shareholder	no. of shares	% of the share capital
Fideuram Investimenti SGR S.p.A. - Fideuram Italia	11,050	0.005
<b>Total</b>	<b>11,050</b>	<b>0.005</b>

Shareholder	no. of shares	% of the share capital
Fideuram Asset Management (Ireland) Limited - Fideuram Fund Equity Italy e Fonditalia Equity Italy	314,607	0.140
<b>Total</b>	<b>314,607</b>	<b>0.140</b>

Shareholder	no. of shares	% of the share capital
Interfund Sicav - Interfund Equity Italy	108,472	0.048
<b>Total</b>	<b>108,472</b>	<b>0.048</b>

Shareholder	no. of shares	% of the share capital
Mediolanum Gestione Fondi SGR S.p.A. - Mediolanum Flessibile Italia	200,000	0.044
<b>Total</b>	<b>200,000</b>	<b>0.044</b>

Shareholder	no. of shares	% of the share capital
Pioneer Investment Management SGR pA - Pioneer Italia Azionario Crescita	180,000	0.08
<b>Total</b>	<b>180,000</b>	<b>0.08</b>

Shareholder	no. of shares	% of the share capital
Pioneer Asset Management S.A. - PF Italian Equity	50,000	0.02
Pioneer Asset Management S.A. - PF European Potential	1,450,000	0.64
<b>Total</b>	<b>1,500,000</b>	<b>0.66</b>

whereas

- the Company's shareholders' meeting was convened, in single call, on 18 April 2016 at 10:00 am in Milan, Via Ripamonti no. 131/133 ("Shareholders' Meeting"), where the members of the Board of Directors will be appointed by means of a voting list,

considering

- the requirements of current legislation and regulations, the Articles of Association and the Corporate Governance Code of listed companies for submitting the list of candidates for the aforementioned appointment, including the rules on relationships between majority shareholders and minority shareholders, and in particular the provisions of Art. 15 of the Articles of Association,

considering

- what is provided in the Directors' Report as per Art. 125ter TUF, published in the Company's website,

present

- the following list of candidates in the specified persons and order for the election of the Company's Board of Directors:

## LIST FOR THE BOARD OF DIRECTORS

No.	Last name	First Name
1.	CORTESI	ALESSANDRO
2.	CUGNASCA	ELISABETTA BEATRICE

Candidates who meet the independence requirements established by law, by the Articles of Association, by current legislation and regulations, and by the Corporate Governance Code,

declare

- the absence of any connections and/or significant relationships, also in accordance with Communication no. DEM/9017893 of 26/2/2009, with shareholders who - on the basis of notifications of significant shareholdings under Art. 120 of the TUF or the publication of shareholders' agreements under Art. 122 of the same Decree, currently available on the Amplifon SpA website, and on the website of the CONSOB (National Commission for Companies and the Stock Exchange) - hold (even jointly) a controlling or majority interest in accordance with Art. 147ter, III paragraph of the TUF and Art. 144 quinquies of the Issuers Regulation approved by resolution 11971/99 and, more generally, by the Articles of Association and by current regulations;
- that they commit to producing, at the request of Amplifon SpA, the appropriate documentation to confirm the truthfulness of these statements,

delegate

Messrs Dario Trevisan (Tax ID Number TRVDRA64E04F205I), Angelo Cardarelli (Tax ID Number CRDNGL78E01L407J), Giulio Tonelli (Tax ID Number TNLGLI79B27E463Q), and Camilla Clerici (Tax ID Number CLRCLL73A59D969J), domiciled at Studio Legale Trevisan & Associati, in Milan, Viale Majno no. 45 to file, in their name and on their behalf, even severally, this list of candidates for the appointment of the Amplifon SpA Board of Directors together with the relevant documents, authorizing them at the same time to give notice of such filing to the competent authorities and the stock exchange operator.

\* \* \* \* \*

The list is accompanied by the following documentation:

- 1) declaration by each candidate that they accept and fulfil the legal requirements for candidacy, also stating, under their own responsibility, that there are no causes for ineligibility and incompatibility, pursuant to Art. 2382 of the Italian Civil Code, and also towards the auditing firm of Amplifon SpA, and that they fulfil the requirements prescribed by law, by the Articles of Association and, if applicable, by the Corporate Governance Code of listed companies to hold the position of director of the Company;
- 2) declaration by the candidates who meet the independence requirements established by law, by the Articles of Association, by current legislation and regulations, and/or by the Corporate Governance Code of listed companies;

3) *curriculum vitae* regarding the personal and professional characteristics of each candidate, accompanied by a list of the offices as director and statutory auditor held in other companies and significant pursuant to current law and the Articles of Association;

The communication/certification regarding ownership of the number of shares registered to the beneficiary on the day when the list is submitted will be forwarded to the Company in accordance with applicable regulations.

\* \* \* \* \*

If Amplifon SpA should need to contact the presenters of the list, please contact Studio Legale Trevisan & Associati in Milan 20123, Viale Majno no. 45, tel. 02/877307, fax 02/8690111, email mail@trevisanlaw.it.

Signed on behalf of:

Anima SGR S.p.A.  
Arca SGR S.p.A.  
Eurizon Capital S.G.R. S.p.A.  
Eurizon Capital SA  
Fideuram Investimenti SGR S.p.A.  
Fideuram Asset Management (Ireland) Limited  
Interfund Sicav  
Mediolanum Gestione Fondi SGR S.p.A  
Pioneer Investment Management SGR p.A.  
Pioneer Asset Management S.A.



**BNP PARIBAS**  
SECURITIES SERVICES

Succursale di Milano

**Comunicazione ex artt. 23 del Provvedimento Post Trading**

**Intermediario che effettua la comunicazione**

ABI 03479 CAB 1600  
denominazione BNP Paribas Securities Services

**Intermediario partecipante se diverso dal precedente**

ABI (n.ro conto MT)  
denominazione

**data della richiesta**

15/03/2016

**data di invio della comunicazione**

15/03/2016

**n.ro progressivo  
annuo**

0000000311/16

**n.ro progressivo della comunicazione  
che si intende rettificare/revocare**

**causale della  
rettifica/revoca**

**Nominativo del richiedente, se diverso dal titolare degli strumenti finanziari**

**Titolare degli strumenti finanziari:**

cognome o denominazione ANIMA SGR SPA - FONDO ANIMA GEO ITALIA  
nome  
codice fiscale 07507200157  
comune di nascita provincia di nascita  
data di nascita nazionalità  
indirizzo CORSO GARIBALDI, 99  
città MILANO stato ITALY

**Strumenti finanziari oggetto di comunicazione:**

ISIN IT0004056880  
denominazione AMPLIFON AOR PF

**Quantità strumenti finanziari oggetto di comunicazione:**

n. 120.000

**Vincoli o annotazioni sugli strumenti finanziari oggetto di comunicazione**

Natura vincolo 00 - senza vincolo  
Beneficiario vincolo

**data di riferimento** 15/03/2016  
**termine di efficacia** 28/03/2016  
**diritto esercitabile** DEP - Deposito di liste per la nomina del Consiglio di Amministrazione (art. 147-ter TUF)

**Note**

**Firma Intermediario**

BNP Paribas Securities Services  
Succursale di Milano  
Via Ansperto, 5 - 20121 MILANO  
*[Handwritten signature]*



**BNP PARIBAS**  
SECURITIES SERVICES

Succursale di Milano

**Comunicazione ex artt. 23 del Provvedimento Post Trading**

**Intermediario che effettua la comunicazione**

ABI 03479 CAB 1600  
denominazione BNP Paribas Securities Services

**Intermediario partecipante se diverso dal precedente**

ABI (n.ro conto MT)  
denominazione

**data della richiesta**

15/03/2016

**data di invio della comunicazione**

15/03/2016

**n.ro progressivo  
annuo**

0000000315/16

**n.ro progressivo della comunicazione  
che si intende rettificare/revocare**

**causale della  
rettifica/revoca**

**Nominativo del richiedente, se diverso dal titolare degli strumenti finanziari**

**Titolare degli strumenti finanziari:**

cognome o denominazione ANIMA SGR SPA - FONDO ANIMA ITALIA  
nome  
codice fiscale 07507200157  
comune di nascita provincia di nascita  
data di nascita nazionalità  
indirizzo CORSO GARIBALDI, 99  
città MILANO stato ITALY

**Strumenti finanziari oggetto di comunicazione:**

ISIN IT0004056880  
denominazione AMPLIFON AOR PF

**Quantità strumenti finanziari oggetto di comunicazione:**

n. 80.000

**Vincoli o annotazioni sugli strumenti finanziari oggetto di comunicazione**

Natura vincolo 00 - senza vincolo  
Beneficiario vincolo

**data di riferimento** 15/03/2016  
**termine di efficacia** 28/03/2016  
**diritto esercitabile** DEP - Deposito di liste per la nomina del Consiglio di Amministrazione (art. 147-ter TUF)

**Note**

**Firma Intermediario**

BNP Paribas Securities Services  
Succursale di Milano  
Via Ansperto, 5 - 20121 MILANO  
*[Handwritten signature]*

CERTIFICAZIONE DI PARTECIPAZIONE AL SISTEMA MONTE TITOLI  
(DLGS 24/2/98 N. 58 – DLGS 24/6/98 N. 213)

AZIENDA DI CREDITO - FILIALE DI   
**ISTITUTO CENTRALE DELLE  
BANCHE POPOLARI ITALIANE**

N.D'ORDINE   
14

DATA RILASCIO  1 16/03/2016

Spettabile  
ARCA SGR S.p.A.  
ARCA ECONOMIA REALE EQUITY ITALIA   
Via Disciplini, 3  
20123 Milano (MI)  
C.F. 07155680155

N.PR.ANNUO   
14

CODICE CLIENTE

6 LUOGO E DATA DI NASCITA

A RICHIESTA DI \_\_\_\_\_

LA PRESENTE CERTIFICAZIONE, CON EFFICACIA  AL 24/03/2016 ATTESTA LA PARTECIPAZIONE AL SISTEMA MONTE TITOLI DEL NOMINATIVO SOPRAINDICATO CON I SEGUENTI STRUMENTI FINANZIARI:

CODICE	DESCRIZIONE STRUMENTO FINANZIARIO	QUANTITA'
IT0004056880	AMPLIFON ORD	290.000 AZIONI

SU DETTI STRUMENTI FINANZIARI RISULTANO LE SEGUENTI ANNOTAZIONI:

--

LA PRESENTE CERTIFICAZIONE VIENE RILASCIATA PER L'ESERCIZIO DEL SEGUENTE DIRITTO:

PER LA PRESENTAZIONE DELLA LISTA PER LA NOMINA DEL CONSIGLIO AMMINISTRAZIONE DI AMPLIFON SPA

IL DEPOSITARIO

**ISTITUTO CENTRALE DELLE BANCHE POPOLARI ITALIANE**

DELEGA PER L'INTERVENTO IN ASSEMBLEA DEL \_\_\_\_\_

AZIENDA DI CREDITO FILIALE DI \_\_\_\_\_

N.ORDINE

N.PROGRESSIVO ANNUO

SPETT. \_\_\_\_\_ CHE \_\_\_\_\_ E' DELEGATO A RAPPRESENTAR \_\_\_\_\_  
VI COMUNICHIAMO IL SIGNOR \_\_\_\_\_ PER L'ESERCIZIO DEL DIRITTO DI VOTO.

DATA \_\_\_\_\_

FIRMA



## Comunicazione ex art 23

del Provvedimento Banca d'Italia / Consob del 22 febbraio 2008 modificato il 24 dicembre 2010

## Intermediario che effettua la comunicazione

ABI  CAB   
 denominazione

## Intermediario partecipante se diverso dal precedente

ABI (n.ro conto MT)   
 denominazione

data della richiesta

data di invio della comunicazione

n.ro progressivo annuo

n.ro progressivo della comunicazione che si  
intende rettificare / revocare

causale della rettifica

## Nominativo del richiedente, se diverso dal titolare degli strumenti finanziari

## Titolare degli strumenti finanziari

cognome o denominazione   
 nome   
 codice fiscale   
 comune di nascita  provincia di nascita   
 data di nascita  nazionalità   
 indirizzo   
 città   stato

## Strumenti finanziari oggetto di comunicazione

ISIN   
 denominazione

Quantità strumenti finanziari oggetto di comunicazione

## Vincoli o annotazioni sugli strumenti finanziari oggetto di comunicazione

natura  data di  costituzione  modifica  estinzione

Beneficiario vincolo

data di riferimento

termine di efficacia

codice diritto esercitabile

diritto  
esercitabile

Note

MASSIMILIANO SACCANI

*M. Saccani*

VANNA ALFIERI

*Vanna Alfieri*

## Comunicazione ex art 23

del Provvedimento Banca d'Italia / Consob del 22 febbraio 2008 modificato il 24 dicembre 2010

## Intermediario che effettua la comunicazione

ABI  CAB   
 denominazione

## Intermediario partecipante se diverso dal precedente

ABI (n.ro conto MT)   
 denominazione

data della richiesta

data di invio della comunicazione

n.ro progressivo annuo

n.ro progressivo della comunicazione che si  
intende rettificare / revocare

causale della rettifica

## Nominativo del richiedente, se diverso dal titolare degli strumenti finanziari

## Titolare degli strumenti finanziari

cognome o denominazione   
 nome   
 codice fiscale   
 comune di nascita  provincia di nascita   
 data di nascita  nazionalità   
 indirizzo   
 città   stato

## Strumenti finanziari oggetto di comunicazione

ISIN   
 denominazione

Quantità strumenti finanziari oggetto di comunicazione

## Vincoli o annotazioni sugli strumenti finanziari oggetto di comunicazione

natura  data di  costituzione  modifica  estinzione

Beneficiario vincolo

data di riferimento

termine di efficacia

codice diritto esercitabile

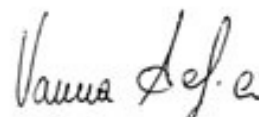
diritto  
esercitabile

Note

MASSIMILIANO SACCANI



VANNA ALFIERI





COMUNICAZIONE DI PARTECIPAZIONE AL SISTEMA DI GESTIONE ACCENTRATA  
(D.Lgs 24/02/1998, n 58 e D.Lgs 24/06/1998, n 213 e Provv. B.I./Consob 22/02/2008)

Milano, 18 marzo 2016

16000166  
n. prog. annuo

010080101392000  
codice cliente

EURIZON EASYFUND EQUITY ITALY  
nominativo

- / -  
codice fiscale - partita IVA

8, AVENUE DE LA LIBERTE  
L-1930 LUXEMBOURG  
indirizzo

a richiesta di **VV.SS.**

- / -  
luogo e data di nascita

La presente comunicazione, con efficacia fino al **24/03/2016**, attesta la partecipazione al sistema di gestione accentrata del nominativo sopra indicato con i seguenti strumenti finanziari:

IT0004056880  
codice

AMPLIFON ORDINARIE  
descrizione strumenti finanziari

91.278  
quantità

Su detti strumenti risultano le seguenti annotazioni:

-/-

La presente certificazione viene rilasciata per l'esercizio del seguente diritto:

**PRESENTAZIONE LISTA DI CANDIDATI PER LA NOMINA DEL CONSIGLIO DI AMMINISTRAZIONE  
DI AMPLIFON S.P.A.**

**Deutsche Bank S.p.A.**



COMUNICAZIONE DI PARTECIPAZIONE AL SISTEMA DI GESTIONE ACCENTRATA  
(D.Lgs 24/02/1998, n 58 e D.Lgs 24/06/1998, n 213 e Provv. B.I./Consob 22/02/2008)

Milano, 18 marzo 2016

16000167  
n. prog. annuo

010080101391000  
codice cliente

EURIZON EASYFUND EQUITY ITALY LTE  
nominativo

- / -  
codice fiscale - partita IVA

8, AVENUE DE LA LIBERTE  
L-1930 LUXEMBOURG  
indirizzo

a richiesta di **VV.SS.**

- / -  
luogo e data di nascita

La presente comunicazione, con efficacia fino al **24/03/2016**, attesta la partecipazione al sistema di gestione accentrata del nominativo sopra indicato con i seguenti strumenti finanziari:

IT0004056880  
codice

AMPLIFON ORDINARIE  
descrizione strumenti finanziari

12.461  
quantità

Su detti strumenti risultano le seguenti annotazioni:

-/-

La presente certificazione viene rilasciata per l'esercizio del seguente diritto:

**PRESENTAZIONE LISTA DI CANDIDATI PER LA NOMINA DEL CONSIGLIO DI AMMINISTRAZIONE  
DI AMPLIFON S.P.A.**

**Deutsche Bank S.p.A.**

## Comunicazione ex art 23

del Provvedimento Banca d' Italia / Consob del 22 febbraio 2008 modificato il 24 dicembre 2010

## Intermediario che effettua la comunicazione

ABI  CAB   
 denominazione

## Intermediario partecipante se diverso dal precedente

ABI (n.ro conto MT)   
 denominazione

data della richiesta

data di invio della comunicazione

n.ro progressivo annuo

n.ro progressivo della comunicazione che si  
intende rettificare / revocare

causale della rettifica

## Nominativo del richiedente, se diverso dal titolare degli strumenti finanziari

## Titolare degli strumenti finanziari

cognome o denominazione   
 nome   
 codice fiscale   
 comune di nascita  provincia di nascita   
 data di nascita  nazionalità   
 indirizzo   
 città   stato

## Strumenti finanziari oggetto di comunicazione

ISIN   
 denominazione   
 Quantità strumenti finanziari oggetto di comunicazione

## Vincoli o annotazioni sugli strumenti finanziari oggetto di comunicazione

natura  data di  costituzione  modifica  estinzione

Beneficiario vincolo 

data di riferimento

termine di efficacia

codice diritto esercitabile

diritto  
esercitabile

Note

MASSIMILIANO SACCANI

*M. Saccani*

VANNA ALFIERI

*Vanna Alfieri*



**Comunicazione ex artt. 23/24  
del Provvedimento Banca d'Italia/Consob del 22 febbraio 2008 modificato il 24 dicembre 2010**

**1. Intermediario che effettua la comunicazione**

ABI  CAB   
denominazione FIDEURAM INTESA SANPAOLO PRIVATE BANKING S.p.A.

**2. Intermediario partecipante se diverso dal precedente**

ABI (n.ro conto MT)   
denominazione \_\_\_\_\_

**3. data della richiesta**

**4. data di invio della comunicazione**

**5. n.ro progressivo annuo**

**6. n.ro progressivo della comunicazione che si intende rettificare/revocare (\*)**

**7. causale della rettifica (\*)**

**8. nominativo del richiedente, se diverso dal titolare degli strumenti finanziari**

\_\_\_\_\_

**9. titolare degli strumenti finanziari:**

cognome o denominazione FIDEURAM ASSET MANAGEMENT (IRELAND) FIDEURAM FUND EQUITY ITALY

nome \_\_\_\_\_

codice fiscale

comune di nascita \_\_\_\_\_ provincia di nascita

data di nascita  nazionalità IRLANDA

indirizzo GEORGE'S COURT, 54-62-TOWNSEND STREET

città DUBLIN D02 Stato R156 IRELAND

**10. strumenti finanziari oggetto di comunicazione:**

ISIN

denominazione AMPLIFON

**11. quantità strumenti finanziari oggetto di comunicazione:**

**12. vincoli o annotazioni sugli strumenti finanziari oggetto di comunicazione**

natura  data di:  costituzione  modifica  estinzione

Beneficiario vincolo \_\_\_\_\_

**13. data di riferimento**

**14. termine di efficacia**

**15. diritto esercitabile**

**16. note**

COMUNICAZIONE PER LA PRESENTAZIONE DELLA LISTA PER LA NOMINA DEL CONSIGLIO DI AMMINISTRAZIONE DI AMPLIFON S.p.A.

**Intesa Sanpaolo Group Services Scpa**  
per procura di FIDEURAM ISPB S.p.A.  
Ufficio Anagrafe Titoli ed Operazioni Societarie





## Comunicazione ex art 23

del Provvedimento Banca d' Italia / Consob del 22 febbraio 2008 modificato il 24 dicembre 2010

## Intermediario che effettua la comunicazione

ABI  CAB   
 denominazione

## Intermediario partecipante se diverso dal precedente

ABI (n.ro conto MT)   
 denominazione

data della richiesta

data di invio della comunicazione

n.ro progressivo annuo

n.ro progressivo della comunicazione che si  
intende rettificare / revocare

causale della rettifica

## Nominativo del richiedente, se diverso dal titolare degli strumenti finanziari

## Titolare degli strumenti finanziari

cognome o denominazione   
 nome   
 codice fiscale   
 comune di nascita  provincia di nascita   
 data di nascita  nazionalità   
 indirizzo   
 città   stato

## Strumenti finanziari oggetto di comunicazione

ISIN   
 denominazione

Quantità strumenti finanziari oggetto di comunicazione

## Vincoli o annotazioni sugli strumenti finanziari oggetto di comunicazione

natura  data di  costituzione  modifica  estinzione

Beneficiario vincolo

data di riferimento

termine di efficacia

codice diritto esercitabile

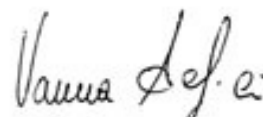
diritto  
esercitabile

Note

MASSIMILIANO SACCANI



VANNA ALFIERI



CERTIFICAZIONE DI PARTECIPAZIONE AL SISTEMA  
DI GESTIONE ACCENTRATA MONTE TITOLI  
(ex art. 23/24 del provvedimento Banca d'Italia/Consob 22/2/2008 modificato il 24/12/2010)

**Intermediario che rilascia la certificazione**

ABI  CAB   
denominazione Societe Generale Securities Service S.p.A

**Intermediario partecipante se diverso dal precedente**

ABI   
denominazione \_\_\_\_\_

**data della richiesta**

Ggmmssaa

**data di invio della comunicazione**

Ggmmssaa

**n° progressivo annuo**

**n° progressivo certificazione  
a rettifica/revoca**

**causale della rettifica/revoca**

**Su richiesta di:**

PIONEER INVESTMENT MANAGEMENT SGRp/PIONEER ITALIA AZIONARIO CRESCITA

**Titolare degli strumenti finanziari:**

cognome o denominazione PIONEER INVESTMENT MANAGEMENT SGRp/PIONEER ITALIA  
AZIONARIO CRESCITA

nome \_\_\_\_\_

codice fiscale / partita iva 09045140150

comune di nascita \_\_\_\_\_ provincia di nascita \_\_\_\_\_

data di nascita \_\_\_\_\_ nazionalità \_\_\_\_\_  
ggmmssaa

indirizzo PIAZZA GAE ALUENTI,1 TOWER B

città 20154 MILANO

**Strumenti finanziari oggetto di certificazione:**

ISIN

denominazione

**Quantità degli strumenti finanziari oggetto di certificazione:**

**Vincoli o annotazioni sugli strumenti finanziari oggetto di certificazione**

data di:  costituzione  modifica  estinzione   
ggmmssaa

Natura vincolo \_\_\_\_\_

Beneficiario vincolo (denominazione, codice fiscale, comune e data di nascita, indirizzo e città di residenza o della sede)

**data di riferimento**

Ggmmssaa

**termine di efficacia/revoca**

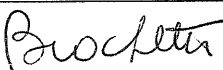
Ggmmssaa

**diritto esercitabile**

**Note**

**CERTIFICAZIONE DI POSSESSO AI FINI DELLA PRESENTAZIONE DELLA LISTA PER LA NOMINA DEL  
CONSIGLIO DI AMMINISTRAZIONE.**

Firma Intermediario

  
**SOCIETE GENERALE**  
Securities Services S.p.A

**SGSS S.p.A.**

Sede legale  
Via Benigno Crespi, 19/A  
20159 Milano  
Italy

Tel. +39 02 9178.1  
Fax. +39 02 9178.9999  
www.securities-  
services.societegenerale.com

Capitale Sociale € 111.309.007,08  
interamente versato  
Banca iscritta all'Albo delle Banche  
cod. 5622  
Assoggettata all'attività di direzione e  
coordinamento di Société Générale S.A.

Iscrizione al Registro delle Imprese di  
Milano, Codice Fiscale e P. IVA  
03126570013 Aderente al Fondo  
Interbancario di Tutela dei Depositi

CERTIFICAZIONE DI PARTECIPAZIONE AL SISTEMA  
DI GESTIONE ACCENTRATA MONTE TITOLI  
(ex art. 23/24 del provvedimento Banca d'Italia/Consob 22/2/2008 modificato il 24/12/2010)

**Intermediario che rilascia la certificazione**

ABI  CAB   
denominazione Societe Generale Securities Service S.p.A

**Intermediario partecipante se diverso dal precedente**

ABI   
denominazione \_\_\_\_\_

**data della richiesta**

Ggmmssaa

**data di invio della comunicazione**

Ggmmssaa

**n° progressivo annuo**

**n° progressivo certificazione  
a rettifica/revoca**

**causale della rettifica/revoca**

**Su richiesta di:**

SOCIETE GENERALE

**Titolare degli strumenti finanziari:**

cognome o denominazione PIONEER ASSET MANAGEMENT S.A.  
nome \_\_\_\_\_  
codice fiscale / partita iva \_\_\_\_\_  
comune di nascita \_\_\_\_\_ provincia di nascita \_\_\_\_\_  
data di nascita \_\_\_\_\_ nazionalità \_\_\_\_\_  
ggmmssaa \_\_\_\_\_  
indirizzo 8-10 JEAN MONNET  
città L-2180 LUXEMBOURG LUXEMBOURG

**Strumenti finanziari oggetto di certificazione:**

ISIN   
denominazione

**Quantità degli strumenti finanziari oggetto di certificazione:**

**Vincoli o annotazioni sugli strumenti finanziari oggetto di certificazione**

data di:  costituzione  modifica  estinzione   
ggmmssaa

Natura vincolo \_\_\_\_\_

Beneficiario vincolo (denominazione, codice fiscale, comune e data di nascita, indirizzo e città di residenza o della sede)

**data di riferimento**

Ggmmssaa

**termine di efficacia/revoca**

Ggmmssaa

**diritto esercitabile**

**Note**

**CERTIFICAZIONE DI POSSESSO AI FINI DELLA PRESENTAZIONE DELLA LISTA PER LA NOMINA DEL CONSIGLIO DI AMMINISTRAZIONE.**

**Firma Intermediario**

**SOCIETE GENERALE**  
Securities Services S.p.A

**SGSS S.p.A.**

Sede legale  
Via Benigno Crespi, 19/A  
20159 Milano  
Italy

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Capitale Sociale € 111.309.007,08  
interamente versato  
Banca iscritta all'Albo delle Banche  
cod. 5622  
Assoggettata all'attività di direzione e  
coordinamento di Société Générale S.A.

Iscrizione al Registro delle Imprese di  
Milano, Codice Fiscale e P. IVA  
03126570013 Aderente al Fondo  
Interbancario di Tutela dei Depositi

# Amber Capital

Amber Capital UK LLP  
14-17 Market Place  
London W1W8AJ  
Tel: +442070794700

AMPLIFON SpA  
Via Ripamonti 131/133  
20141 – Milano

**Subject: Filing of the list for the appointment of the Board of Directors of AMPLIFON Spa.**

The undersigned Gilles Fretigne, legal representative of Amber Capital UK LLP, company that manages the fund **Amber Southern European Equity Limited** (owner of 1,519,604 shares, equal to 0.67% of the capital of AMPLIFON), hereby delegates Arturo Albano to submit the following joint list of candidates for the appointment of the Board of Directors of AMPLIFON SpA, which will take place during the next shareholders' meeting called for 18 April 2016 in single call at 10:00 am CET in Milan, Via Ripamonti no. 131/133

Candidates for the office of Director:

- 1) Alessandro Cortesi, born in Chianni (Pisa), on 22 March 1962, Tax ID number CRTLSN62C22C609J
- 2) Elisabetta Beatrice Cugnasca, born in Milan on 2 September 1972, Tax ID number CGNLBT72P42F205L

**The list is presented jointly also by:**

Anima SGR SpA, manager of the funds: Fondo Anima Geo Italia and Fondo Anima Italia; Arca SGR SpA manager of the fund Arca Azioni Economia Reale Equity Italia; Eurizon Capital SGR SpA manager of the funds: Eurizon Azioni Italia and Eurizon Azioni PMI Italia; Eurizon Capital SA manager of the funds: Eurizon EasyFund - Equity Italy and Eurizon EasyFund - Equity Italy LTE; Fideuram Investimenti SGR SpA manager of the fund Fideuram Italia; Fideuram Asset Management (Ireland) Limited manager of the funds: Fideuram Fund Equity Italy and Fonditalia Equity Italy; Interfund Sicav manager of the fund Interfund Equity Italy; Mediolanum Gestione Fondi SGR SpA manager of the fund Mediolanum Flessibile Italia; Pioneer Investment Management SGRSpA manager of the fund Pioneer Italia Azionario Crescita and Pioneer Asset Management S.A. manager of the funds: PF Italian Equity and PF European Potential; which hold a **total percentage equal to 1.559% (3,515,172 shares) of the share capital.**

**Altogether, therefore, the unified list is presented by shareholders of AMPLIFON holding a total of 2.229% of the share capital (5,034,776 shares)**

London, 21 March 2016

Signed: Gilles Fretigne

AMPLIFON SpA  
Via Ripamonti 131/133  
20141-Milano

## **LIST FOR THE APPOINTMENT OF MEMBERS OF THE BOARD OF DIRECTORS OF AMPLIFON SpA**

According to Article 15 of the Articles of Association of AMPLIFON SpA, and according to what is stated in the notice of call of the company's shareholders' meeting, **the undersigned Amber Capital UK LLP**, as manager of the fund **Amber Southern European Equity Limited**, shareholder of AMPLIFON SpA (as shown in the annexed certificate of share ownership), in the person of the legal representative **Gilles Fretigne**, with reference to item 2 on the agenda ("Appointment of the Board of Directors, after determining the number of members") of the next shareholders' meeting of AMPLIFON SpA, called for 18 April 2016 in single call at 10:00 am CET in Milan, Via Ripamonti no. 131/133,

### **SUBMITS**

jointly with other shareholders, the following list of candidates for appointment as members of the Board of Directors of AMPLIFON SpA:

#### Candidates for the office of Director:

- 1) Alessandro Cortesi, born in Chianni (Pisa), on 22 March 1962, Tax ID number CRTLSN62C22C609J
- 2) Elisabetta Beatrice Cugnasca, born in Milan on 2 September 1972, Tax ID number CGNLBT72P42F205L

All candidates fulfil the independence requirements provided for by law (and in particular Articles 147-ter, paragraph 4, and 148, paragraph 3, of the TUF) and by the Articles of Association and the requirements of integrity and professionalism established by law and by the Articles of Association.

For each candidate you will find annexed the curriculum vitae and the statement with which each candidate accepts their nomination and attests, under their responsibility, the absence of any causes of ineligibility and incompatibility, the fulfilment of the requirements prescribed for the office by applicable legislation and the Articles of Association, and proof of fulfilment of the independence requirements established by law and the Articles of Association.

# Amber Capital

Amber Capital UK LLP  
14-17 Market Place  
London W1W 8AJ  
Tel: +442070794700

A declaration is hereby filed attesting - in full accordance with Communication no. DEM/9017893 dated 26 February 2009 paragraph 4 and the provisions of Articles 147-ter, paragraph 3 and 148 paragraph 2 of Italian Legislative Decree no. 58/98 dated 24 February 1998 and article 144-quinquies of Consob resolution no.11971 of 14 May 1999 - the absence of any connection, even indirect, with shareholders who individually or jointly hold a controlling interest or a relative majority shareholding in AMPLIFON SpA.

London, 17 March 2016

Signed: Gilles Fretigne

AMPLIFON SpA  
Via Ripamonti 131/133  
20141 – Milano

## **Declaration confirming the absence of any connections**

In accordance with the recommendations contained in CONSOB Communication no. DEM/9017893 dated 26 February 2009, **the undersigned Amber Capital UK LLP**, as manager of the fund **Amber Southern European Equity Limited**, shareholder of **AMPLIFON SpA** (as shown in the annexed certificate of share ownership), in the person of the legal representative **Gilles Fretigne**, with reference to item 2 on the agenda ("Appointment of the Board of Directors, after determining the number of members") of the next shareholders' meeting of AMPLIFON SpA, called for 18 April 2016 in single call at 10:00 am CET in Milan, Via Ripamonti no. 131/133,

## **DECLARES**

the absence of connections and/or significant relationships, also in accordance with Articles 147-ter, paragraph 3 and 148, paragraph 2 of Italian Legislative Decree no. 58/98 dated 24 February 1999 and Article 144-quinquies of Consob Regulation no. 11971/1999 (as amended and supplemented) and, more generally, in accordance with the law and the Articles of Association, with parties who hold, even jointly, a controlling interest or relative majority shareholding in AMPLIFON SpA.

London, 17 March 2016

Signed: Gilles Fretigne



COMUNICAZIONE DI PARTECIPAZIONE AL SISTEMA DI GESTIONE ACCENTRATA  
 (D.Lgs 24/02/1998, n 58 e D.Lgs 24/06/1998, n 213 e Provv. B.I./Consob 22/02/2008)

Milano, 21 marzo 2016

16000174	010080101391000	<b>AMBER SOUTHERN EUROPEAN EQUITY LIMITED</b>
n. prog. annuo	codice cliente	nominativo
		- / -
		codice fiscale - partita IVA
		<b>2ND FLOOR BEAUX LANE HOUSE</b>
		<b>MERCER STREET LOWER,</b>
		<b>DUBLIN 2, IRELAND</b>
		indirizzo
a richiesta di <b>VV.SS.</b>		- / -
		luogo e data di nascita

La presente comunicazione, con efficacia fino al **24/03/2016**, attesta la partecipazione al sistema di gestione accentrata del nominativo sopra indicato con i seguenti strumenti finanziari:

<b>IT0004056880</b>	<b>AMPLIFON ORDINARIE</b>	<b>1.519.604</b>
codice	descrizione strumenti finanziari	quantità

Su detti strumenti risultano le seguenti annotazioni:

-/-

La presente certificazione viene rilasciata per l'esercizio del seguente diritto:

**PRESENTAZIONE LISTA DI CANDIDATI PER LA NOMINA DEL CONSIGLIO DI AMMINISTRAZIONE DI AMPLIFON S.P.A.**

Deutsche Bank S.p.A.



## DECLARATION OF ACCEPTANCE AND FULFILMENT OF THE LAW REQUIREMENTS

The undersigned Prof. Alessandro Cortesi, born in Chianni (PI), on 22 March 1962, Tax ID number CRTLSN62C22C609J, resident in Milano, Viale Beatrice d'Este, no. 3

whereas

- A) he has been designated by some shareholders for the election of the members of the Board of Directors at the ordinary Shareholders' Meeting of Amplifon SpA to be held on single call on 18 April 2016 at 10:00 a.m. in Milan, Via Ripamonti no. 131/133,
- B) he is aware of the requirements that the current regulations and the Articles of Association require for taking the office of director of Amplifon SpA,

now therefore,

the undersigned, under his own and exclusive responsibility, also pursuant to and for the purposes of Art. 76 of Italian Presidential Decree 28/12/2000 no. 445 for cases of falsification of documents and false statements,

declares

- that there are no causes for ineligibility, forfeiture, and incompatibility, also pursuant to Art. 2382 of the Italian Civil Code and also towards the auditing firm of Amplifon SpA, and that they meet all the requirements, including integrity as set forth in Art. 147quinquies, paragraph I, of TUF, and independence (as prescribed by law, the Articles of Association, current legislation and regulations, and the Corporate Governance Code), as required by law and by the Articles of Association for the appointment to this office;
- to file the *curriculum vitae*, accompanied by the list of administrative and audit positions held in other companies and significant pursuant to current law and the Articles of Association;
- to undertake to promptly inform the Company and, for it, the Board of Directors of any changes in the declaration;
- to commit to producing, at the request of the Company, the appropriate documentation to confirm the truthfulness of these statements,
- to be informed, in accordance with and for the purposes of Art. 13 of Italian Legislative Decree 30 June 2003 no. 196, that the collected personal data will be processed by the Company, including by informatics means, exclusively within the procedure for which this declaration is made.

He also declares

- that he does not hold offices as director or statutory auditor to the same extent or exceeding the extent set forth by applicable law and/or by the Articles of

Association and/or as defined by Amplifon SpA in applying the Corporate Governance Code for listed companies;

he finally declares

- to accept the candidacy and possible appointment to the office of director of the Company.

In witness whereof

Signed: Alessandro Cortesi

Milano, 15 March 2016

## DECLARATION OF INDEPENDENCE

The undersigned Prof. Alessandro Cortesi, born in Chianni (PI), on 22 March 1962, Tax ID number CRTLSN62C22C609J, resident in Milano, Viale Beatrice d'Este, no. 3

whereas

- A) he has been designated by some shareholders for the election of the members of the Board of Directors at the ordinary Shareholders' Meeting of Amplifon SpA to be held on single call on 18 April 2016 at 10:00 a.m. in Milan, Via Ripamonti no. 131/133,
- B) he is aware of the requirements that the current legislation and the Articles of Association prescribe for taking the position of Director of Amplifon SpA and, in particular, the independence requirements provided by the Corporate Governance Code for listed companies.

Now therefore,

the undersigned, under his own and exclusive responsibility, pursuant to and for the purposes of Art. 76 of Italian Presidential Decree 28/12/2000 no. 445 for cases of falsification of documents and false statements,

declares

- to meet the independence requirements set forth in the Corporate Governance Code for listed companies as well as by the combined provisions of Art. 147-ter, paragraph 4, of Italian Legislative Decree 24 February 1998, no. 58 and, more generally, in accordance with the Articles of Association (Art. 15) and the applicable law;
- to undertake to inform the Board of Directors of the Company of any changes in the declaration;
- to commit to producing, at the request of the Company, the appropriate documentation to confirm the truthfulness of these statements,
- to accept the candidacy and possible appointment to the position of director of the Company, as independent director as defined by law (based on the above provisions) and of the corporate governance code for listed companies.

In witness whereof

Signed: Alessandro Cortesi

Milano, 15 March 2016

*Prof. Alessandro CORTESI*

Place of birth: Chianni (Pisa)

Date of birth: 22 march 1962

Office: Milan, Corso Europa 2, phone +39.02.76076600 mob. +39335.7588664

Email: [alessandro.cortesi@partnerscpa.it](mailto:alessandro.cortesi@partnerscpa.it)

Website: [www.partnerscpa.it](http://www.partnerscpa.it)

Language: Italian mother tongue; English fluent; French fluent.

\* \* \*

1986: University Degree in Business Administration, Bocconi University, Milan;

1992: PhD in Economics, Bocconi University, Milan.

Alessandro is Full Professor of Accounting at Cattaneo University - LIUC, Castellanza (Varese). At Cattaneo University, Alessandro is also responsible of the Master Programme CFO (Chief Financial Officer), held in cooperation with ANDAF (Italian Association of Chief Financial Officers). Formerly, Alessandro has taught Business Strategy for many years at Bocconi University, Milan.

Alessandro is Chartered Accountant (Dottore Commercialista) and Consultant of the Court of Milan, with specialization in company valuation and arbitration.

He serves as Director in some companies such as: Brugola Industriale S.p.A.; Brugola S.r.l.; Conbipel S.p.A.

He serves as Statutory Auditor in some companies such as: Alitalia SAI S.p.A.; Nerviano Medical Sciences S.r.l.; BCC Risparmio & Previdenza S.g.r.p.a.; Takeda Italia S.p.A. (Takeda Group, Japan).

He serves as a member of the Supervisory Committee (Law 231/2001) of: Esselunga S.p.A. (President), Risanamento S.p.A.; Café Atlantique S.p.A., Esserbella S.p.A.; Ospedale San Raffaele (President); PBF S.r.l. (President).

Formerly, Alessandro has served as director/statutory auditor for several other companies (among them, Vincenzo Zucchi, Risanamento, Mascioni, SNAI, Banca Italease, Distillerie Bonollo, PPG Univer (PPG Group, U.S.A.), Industrie Chimiche Forestali).

He is equity partner of the consulting firm Partners – Consulenti e Professionisti Associati S.p.A., based in Milan.

As consultant, Alessandro is involved in merger and acquisition projects, corporate restructuring, strategic planning for corporate development of a broad range of companies operating both in manufacturing, services and banking industries.

He worked extensively on company valuation, also on behalf of the Courts of Milan, Monza and Busto Arsizio and he has also worked extensively on arbitrations (at national and international level).

He advised also some companies on Antitrust issues, in industries such as insurance and publishing.

Alessandro is lecturer on various topics at Cattaneo University, SDA Bocconi (Bocconi University's Business School) and at several conferences and seminars. He is author of many articles and books on several topics, such as: financial accounting, corporate governance, mergers and acquisitions, corporate restructuring, company valuation.

*Alessandro Cortesi*

*15 marzo 2016*

Elenco cariche Prof. Alessandro Cortesi

Consigliere di amministrazione di Brugola Industriale S.p.A.  
Consigliere di amministrazione di Brugola S.r.l.;  
Consigliere di amministrazione di Conbipel S.p.a.  
Sindaco effettivo di Nerviano Medical Sciences S.r.l.  
Sindaco effettivo di Alitalia SAI S.p.A.  
Sindaco effettivo di BCC Risparmio & Previdenza S.g.r.p.a.  
Sindaco effettivo di Takeda Italia S.p.A. (Takeda Group – Giappone)

Milano, 15 marzo 2016

*Alessandro Cortesi* 15 marzo 2016

## DECLARATION OF ACCEPTANCE AND FULFILMENT OF THE LAW REQUIREMENTS

The undersigned Elisabetta Beatrice Cugnasca, born in Milano, on 2 September 1972, Tax ID number CGNLBT72P42F205L, resident in Milano, Via Vanvitelli, no. 49

whereas

- A) she has been designated by some shareholders for the election of the members of the Board of Directors at the ordinary Shareholders' Meeting of Amplifon SpA to be held on single call on 18 April 2016 at 10:00 a.m. in Milan, Via Ripamonti no. 131/133,
- B) she is aware of the requirements that the current regulations and the Articles of Association require for taking the office of director of Amplifon SpA,

now therefore,

the undersigned, under her own and exclusive responsibility, also pursuant to and for the purposes of Art. 76 of Italian Presidential Decree 28/12/2000 no. 445 for cases of falsification of documents and false statements,

declares

- that there are no causes for ineligibility, forfeiture, and incompatibility, also pursuant to Art. 2382 of the Italian Civil Code and also towards the auditing firm of Amplifon SpA, and that they meet all the requirements, including integrity as set forth in Art. 147quinquies, paragraph I, of TUF, and independence (as prescribed by law, the Articles of Association, current legislation and regulations, and the Corporate Governance Code), as required by law and by the Articles of Association for the appointment to this office;
- to file the *curriculum vitae*, accompanied by the list of administrative and audit positions held in other companies and significant pursuant to current law and the Articles of Association;
- to undertake to promptly inform the Company and, for it, the Board of Directors of any changes in the declaration;
- to commit to producing, at the request of the Company, the appropriate documentation to confirm the truthfulness of these statements,
- to be informed, in accordance with and for the purposes of Art. 13 of Italian Legislative Decree 30 June 2003 no. 196, that the collected personal data will be processed by the Company, including by informatics means, exclusively within the procedure for which this declaration is made.

She also declares

- that she does not hold offices as director or statutory auditor to the same extent or exceeding the extent set forth by applicable law and/or by the

Articles of Association and/or as defined by Amplifon SpA in applying the Corporate Governance Code for listed companies;

she finally declares

- to accept the candidacy and possible appointment to the office of director of the Company.

In witness whereof

Signed: Elisabetta Beatrice Cugnasca

Date

18 March 2016

## DECLARATION OF INDEPENDENCE

The undersigned Elisabetta Beatrice Cugnasca, born in Milano, on 2 September 1972, Tax ID number CGNLBT72P42F205L, resident in Milano, Via Vanvitelli, no. 49

whereas

- A) she has been designated by some shareholders for the election of the members of the Board of Directors at the ordinary Shareholders' Meeting of Amplifon SpA to be held on single call on 18 April 2016 at 10:00 a.m. in Milan, Via Ripamonti no. 131/133,
- B) she is aware of the requirements that the current legislation and the Articles of Association prescribe for taking the position of Director of Amplifon SpA and, in particular, the independence requirements provided by the Corporate Governance Code for listed companies.

Now therefore,

the undersigned, under her own and exclusive responsibility, pursuant to and for the purposes of Art. 76 of Italian Presidential Decree 28/12/2000 no. 445 for cases of falsification of documents and false statements,

declares

- to meet the independence requirements set forth in the Corporate Governance Code for listed companies as well as by the combined provisions of Art. 147-ter, paragraph 4, of Italian Legislative Decree 24 February 1998, no. 58 and, more generally, in accordance with the Articles of Association (Art. 15) and the applicable law;
- to undertake to inform the Board of Directors of the Company of any changes in the declaration;
- to commit to producing, at the request of the Company, the appropriate documentation to confirm the truthfulness of these statements,
- to accept the candidacy and possible appointment to the position of director of the Company, as independent director as defined by law (based on the above provisions) and of the corporate governance code for listed companies.

In witness whereof

Signed: Elisabetta Beatrice Cugnasca

Date

18 March 2016



## ELISABETTA BEATRICE CUGNASCA

### PROFILE

Highly experienced Head of IR with strong track record in "extraordinary corporate transactions" - acquisitions of listed and not listed companies both in Europe and North America - and in "crisis management" communication. The experience gained over the last years has culminated in the successful de-merger of Autogrill Group in 2013 in parallel with the listing of the beneficiary - WDF Spa - on the Italian Stock Exchange. Constantly involved in special projects - M&A and Debt Capital Markets - and periodic financial reporting.

Since 2011 member of the board of the **Italian Investor Relations Society**, and President since 2014.

Since June 2015, member of the executive board of the "**Fondazione Parco Tecnologico Padano**", the first Italian technology park in the agribusiness and bio-economic sector.

Appointed in October 2015 member of the investment committee of **Italia Venture I**, a venture fund managed by Invitalia Venture SGR and controlled by Invitalia, the national agency to attract investments and develop businesses owned by the Ministry of the Economy.

### WORK EXPERIENCE

#### April 2001 – to date: AUTOGRILL S.p.A., Milan, Investor Relator, IR Manager e Head of Investor Relations

Reporting to Group CFO and working with Group CEO-CFO to develop the company's communication strategies; responsible for all IR activities, including:

- building and managing the IR team;
- day to day communication with shareholders, investors and analysts;
- attendance as Group representative to road-shows and sector conferences.

#### **Achieved recognitions both on a personal and at corporate level:**

- 2013: Autogrill won the "Oscar di Bilancio – Società e Grandi Imprese" on the grounds that "the financial report provide an exhaustive picture of the context in which Autogrill Group operates in Italy and abroad and offers full and clear information on the economic and financial management data not only at a consolidated level but also for the single business divisions...";
- 2009, Thomson Extel: named 3<sup>rd</sup> for IR within the "Leisure&Hotels" Europe category and placed 1<sup>st</sup> within the "Italy" category;
- Institutional Investor: named best IR in Italy by the sell-side analysts within the "Leisure&Hotels" Europe category;
- 2006: Autogrill was a finalists at the "Oscar di Bilancio – Società e Grandi Imprese", when they specifically praised the "punctual and comprehensive financial communication of the Group in Italy and abroad";
- 2005: received the "Milano Finanza Company Award" as best IR of a mid-cap company.

#### March '99 – March '01: ARTHUR ANDERSEN S.p.A. Milan, Senior auditor

In the audit division but working on many project of the consultancy division too:

- auditing and certification of financial statements, involving procedures mapping and benchmark activities;
- project management on accounting and IT corporate transactions;
- due diligence activities on Italian and international companies;
- controlling and internal audit projects.

Arthur Andersen English and German offices were often direct counterparties of these activities.

## **EDUCATION AND SPECIALISED TRAINING**

2013-2014: "In-the-Boardroom" course by Valore D and "Per amministratori indipendenti e sindaci alla luce del codice di Autodisciplina" course by Assogestione-Assonime

October 2006: "Advance IR" course, organised by London Stock Exchange (U.K.)

July 2002: "Financial Analysis & Forecasting" course, Euromoney Training ( U.K.)

March 1999: **Laurea in Economia e Commercio**, "Università Commerciale L. Bocconi", "Business administration", thesis on International Accounting, "BASF AG: Financial statements in German doctrine and practice"

## **ADDITIONAL INFORMATION**

*Languages:* Italian (mother tongue), English and German (fluent, oral and written)

*Lectures at:*

- Università Commerciale L. Bocconi, I.U.L.M. University and Politecnico di Milano;
- S.D.A. Bocconi (since 2011 Master of Corporate Finance, advance course and seminar of "Financial Communication"), MIP Business School and Cass Business School in London;
- G.E.A. and VALORE D ("Women Leaders for the companies of tomorrow"): "Financial Communication" courses

*Other recognitions achieved:*

- received the "Merito e Talento" award of ALDAI and Federmanager Minerva

## DICHIARAZIONE DI CARICHE RICOPERTE

La sottoscritta **Elisabetta Beatrice Cugnasca**, nata a Milano, il 2 settembre 1972, codice fiscale CGNLBT72P42F205L, residente in Milano, via Vanvitelli, n. 49

dichiara che alla data odierna ricopre le seguenti cariche:

- a) Presidente dall'Associazione Italiana Investor Relations,
- b) membro del Consiglio di Amministrazione della Fondazione Parco Tecnologico Padano,
- c) membro del Comitato Investimenti del Fondo Italia Venture I

si dichiara altresì come questi incarichi siano svolti a titolo gratuito.

In fede



18 marzo 2016