



Remuneration Report

Pursuant to article 123-ter of the TUF and article 84-quater of the Consob Issuers' Regulation

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Approved by the Board of Directors on 10 March 2016



Preliminary remarks

This Remuneration Report (the "Report") is divided into two sections:

- Section I: Remuneration Policy for 2016 (the "2016 Policy") and
- Section II: Remuneration Statement for 2015 (the "2015 Statement").

The Report was prepared pursuant to article 123-ter of the Consolidated Finance Act (TUF) and article 84-quater of the Consob Issuers' Regulation (as amended by Consob resolution 18049 of 23 December 2011 and resolution 18214 of 9 May 2012). It was prepared in accordance with article 6 of the Code of Conduct promoted by Borsa Italiana S.p.A., as amended in July 2014, which Gefran has adopted.

Moreover, the Report has been adopted pursuant to article 13, paragraph 3, letter b) of Consob Regulation 17221/2010 and article 13 of the Regulation governing transactions with related parties, approved by the Company's Board of Directors on 12 November 2010.

The information required under schedule 7-bis of attachment 3 to the Issuers' Regulation, adopted with Consob resolution 18049 of 23 December 2011 regarding the members of management bodies, chief executive officers and other executives with strategic responsibilities, is contained in Section I of this Report.

SECTION I

Remuneration Policy for 2016

1. General principles

The Remuneration Policy defines the whole series of principles and guidelines used to determine the remuneration of executive directors, directors with special duties and executives with strategic responsibilities.

This policy governs the remuneration system for the Gefran Group employees, both in the Parent Company Gefran S.p.A. and its foreign subsidiaries.

In light of the recommendations of the Code of Conduct promoted by Borsa Italiana, this policy was prepared to determine the remuneration system, in order to align the interests of management with those of the shareholders, and boost Gefran's sustainability in the medium/long term.

The remuneration system is an essential tool for attracting, motivating and retaining competent staff who can contribute to the Group's performance, while upholding Gefran's values and mission, given that company size and the size of the remuneration package are closely linked.

With this in mind, the remuneration policy implemented takes into account the Company's best practices and internal equilibrium more than those of other companies or external benchmarks, which are nevertheless assessed and taken into consideration.

The guidelines are adopted by Gefran when new managers join the Company and when career advancement paths are prepared and implemented for existing staff.



2. Determining and implementing the Policy and parties involved

The Remuneration Committee heads up the process of drawing up the Remuneration Policy, in light of the experience it has acquired in implementing the Policy in previous years.

The document is then examined and approved by the Board of Directors.

The Remuneration Committee:

- periodically assesses the adequacy, overall consistency and actual application of the policy for the remuneration of directors and managers with strategic responsibilities, based on the information provided by the managers responsible; it submits proposals in relation thereto to the Board of Directors;
- submits proposals or expresses opinions to the Board of Directors on the remuneration of executive directors and other directors with special duties, and sets performance objectives associated with the variable component of this remuneration; it also monitors the application of the decisions adopted by the Board, checking in particular that performance objectives are actually achieved.

In preparing the Remuneration Policy, the Committee takes into account business strategies, the market environment and the Group's consequent performance, in order to better align its remuneration systems with Gefran's actual requirements.

In accordance with policy guidelines, the remuneration of executive directors and directors with special duties are determined by the Board of Directors, whereas the remuneration of executives with strategic responsibilities and management in Italy and abroad are determined by the managers responsible (i.e. the Group's HR Department, in agreement with the CEO and Chairman).

The Remuneration Policy is implemented by the HR Department, which supervises the administration of remuneration, and reports regularly to the Remuneration Committee.

In order to assess the appropriateness, consistency and application of the Policy, HR provides all members of the Committee with documentation containing all the information necessary for such an assessment, including that pertaining to remuneration and incentive schemes, and cooperation agreements.

At the end of the financial year, the HR Department, assisted by the Remuneration Committee, ascertains to what extent targets have been met, based on final figures supplied by Management Control.

3. Remuneration Committee

The Company has established a Remuneration Committee comprising three non-executive directors, the majority of which are independent. They will remain in office until the approval of the financial statements for the year ending 31 December 2016. At the time of the appointment, the Board considered it necessary for some of the members to have knowledge of and experience in finance. The Remuneration Committee does not have the same members as the Committee for Transactions with Related Parties.

The Committee currently comprises the following directors:



Office	First name and surname
Independent Director Committee Chairman	Daniele Piccolo
Independent Director	Cesare Vecchio
Non-executive Director	Romano Gallus

The Remuneration Committee has advisory, proposal-making and supervisory functions to ensure the remuneration policies are defined and applied within the Group. The purpose of these policies is, on the one hand, to attract, motivate and retain staff with the professional skills required to successfully pursue the Group's objectives, and, on the other, to align the interests of management and shareholders.

The Committee submits proposals or expresses opinions to the Board of Directors on the remuneration of executive directors and other directors with special duties, and sets performance objectives associated with the variable component of their remuneration; it also monitors the application of the decisions adopted by the Board, checking in particular that the performance objectives are actually achieved.

Fees for directors with special duties must be calculated after consultation with the Board of Statutory Auditors, pursuant to article 2389 of the Civil Code.

The Committee also formulates proposals regarding the division among the members of the Board of the overall remuneration package approved by the Shareholders' Meeting.

In addition, it formulates proposals on any incentive plans for the aforementioned parties.

It periodically assesses the adequacy, overall consistency and actual application of the policy for the remuneration of directors and managers with strategic responsibilities, based on the information provided by the managers responsible; it submits proposals in relation thereto to the Board of Directors;

The Committee also consults with the Board of Directors, whenever requested to do so, on remuneration and other related matters.

The Committee has access to all company information and may also use external consultants, when this is considered useful for comparing the market standards of remuneration systems, after ascertaining that their independence of judgement is not compromised in any way.

The Remuneration Committee meets whenever the chairman of the Committee considers it necessary or when requested at least by one member, and in any event, with the frequency required to perform its duties. The Secretary of the Board of Directors acts as the Secretary for the Remuneration Committee. The meetings are duly minuted.

Committee meetings may be attended by the Chairman of the Board of Directors, provided that he has no personal interest in the matters being discussed. Meetings may also be attended by other representatives of the Company, especially the HR manager, when deemed appropriate or on the Committee's invitation.

The Chairman of the Board of Statutory Auditors and the standing auditors are also entitled to attend Committee meetings.

No director may attend Remuneration Committee meetings in which proposals concerning their own remuneration are being formulated for the Board of Directors.

Available and necessary documentation and information are sent to all members of the Remuneration Committee sufficiently in advance of the meeting to enable them to express an opinion.



In 2015, the Committee held one meeting of 1 hour and half, which was attended by all members. On the chairman's invitation, the Group's HR manager also attended to provide details of the incentive scheme adopted by the Company.

One Committee meeting has so far been scheduled for 2016.

4. Directors' remuneration

At the Gefran Shareholders' Meeting held on 29 April 2014 to appoint the Board of Directors, the shareholders approved an overall remuneration package for the directors pursuant to article 2389, paragraph 1, of the Civil Code, and assigned the Board of Directors the task of sharing it out.

The Shareholders' Meeting approved an overall gross annual remuneration package of EUR 240,000.00, divided as follows by the Board of Directors, on the Remuneration Committee's proposal:

- EUR 225,000.00 divided equally among the directors, that is a gross amount of EUR 25,000 a year for each director;
- EUR 14,000.00 for the committees;
- EUR 1,000.00 for the Lead Independent Director.

The members of the Board of Directors are divided into:

- (i) Directors with special duties, who may also be granted specific powers;
- (ii) Directors without special duties.

At 31 December 2015:

- <u>Directors with special duties:</u> Chairman Ennio Franceschetti, Chief Executive Officer Maria Chiara Franceschetti and directors Giovanna Franceschetti and Andrea Franceschetti;
- <u>Directors with no special duties</u>: Directors Romano Gallus, Cesare Vecchio, Marco Agliati, Daniele
 Piccolo and Monica Vecchiati.

For more information, see the Report on Corporate Governance and Ownership Structure.

Remuneration of directors without special duties

In line with best international practices, directors without special duties are not entitled to a variable component of their fees (bonus).

Committee members are entitled to an attendance fee of EUR 500.00 for every committee meeting attended, up to the maximum limit of EUR 14,000.00 established by the Shareholders' Meeting. This criterion enables non-executive directors to be remunerated according to their actual commitment.

Remuneration of directors with special duties

As regards directors with special duties, it should be noted that:

- pursuant to article 2389, paragraph 3, of the Civil Code, the Chairman of the Board of Directors is paid the fixed all-inclusive sum of EUR 420,000.00 every year, in addition to the fee of EUR 25,000.00 paid to each director;
- on 29 April 2014, Mrs Maria Chiara Franceschetti was appointed Chief Executive Officer. In order to ensure her remuneration is consistent with her role and responsibilities, but to generate a saving in respect of the amount paid to the former chief executive officer, the remuneration was adjusted having assessed the division of the remuneration between its fixed and variable components and compliance with the



Remuneration Policy adopted by the Company - by increasing the gross annual fee and the amount attributed in the MbO component, and by allocating a duty allowance in addition to the directors' remuneration.

- a variable component is also assigned to directors Giovanna Franceschetti and Andrea Franceschetti.

The fixed component and the variable component are always appropriately balanced in accordance with the Company's strategic objectives. Furthermore, the fixed fee is considered sufficient to remunerate directors if the variable component is not paid due to a failure to meet the performance targets set.

The financial results and any other specific targets to which the variable component is linked are predetermined, measurable and related to the creation of shareholder value in the medium to long term. They are also consistent with the guidelines contained in the general Remuneration Policy drawn up by the Board of Directors.

In line with international best practices, a D&O (Directors & Officers) Liability policy has been taken out to cover third-party liability for corporate bodies, executive officers, managers with strategic responsibilities, senior managers and executives in the performance of their duties, with a view to indemnifying the Group from and against charges resulting from damages claims, under the provisions of the applicable national collective bargaining agreement and provisions relating to mandates.

5. Remuneration of the Board of Statutory Auditors

Standing auditors are entitled to the fee set by the Shareholders' Meeting of 29 April 2015, when the current Board of Statutory Auditors was appointed.

The remuneration of the Statutory Auditors is commensurate with the work required, the relevance of the position held, as well as the size and sector characteristics of the Company.

The fees accrued in 2015 are shown in Table I attached to this Report.

6. Remunerations for the executive officers and other executives with strategic responsibilities.

As of the date of this Report, executive officers of the Company are:

- Mr Marcello Perini: Director of Sensors and Automation Components Business Unit:
- Mr Marco Giacometti: Director of the Drives Business Unit

As of the date of this Report, executives with strategic responsibilities are:

- Ms Fausta Coffano: Group Chief Financial Officer
- Mr Adriano Chinello: Director of Marketing and R&D of Sensor and Automation Components Business Unit.

The remuneration policy for executive officers or executives with strategic responsibilities is intended to attract and retain professionals with the skills required to successfully pursue the Group's objectives, as well as motivating them and giving them an incentive to remain with the Company. In addition, it aims to align the interests of management with those of the shareholders, thereby increasing the Group's value in a sustainable manner in the medium to long term.

The remuneration package, which includes a balanced mix of fixed and variable, monetary and non-monetary, direct and deferred elements, is divided into four components:

- > the gross annual fee (GAF) the fixed component
- > the bonus the short-term variable component
- > the long-term incentive
- > benefits



It should be noted that the Company applies, in principle, this same scheme not only to strategic executives, but also to senior managers of the Parent Company and foreign subsidiaries, who are regularly included in the Management-by-Objectives (MbO) Plan drawn up by the HR Department every year. The underlying principle is to develop a pay-for-performance system that links remuneration to real results, both collective and individual.

<u>Gross annual fee (GAF)</u> is the fixed component of remuneration. It is associated with the level of expertise, specialisation and management skills, and the accountability of the position held within the organisation. The principle adopted by the Company for determining that this amount is both *appropriate and functional* is based first and foremost on compliance with the Group's current policy and balances, taking into account the benchmarks on the job market.

It is standard practice to support managers' professional growth, in terms of both responsibilities and remuneration, in light of a positive performance.

In 2015, the fixed component on average accounted for 79% of the remuneration of executives with strategic responsibilities.

<u>The MbO (Management by Objectives) bonus</u> is a variable component based on the achievement of annual objectives set in the first quarter of the year in question. It is intended to recognise the results achieved by establishing a direct correlation between remuneration and short-term results.

The MbO system is structured and implemented in accordance with the guidelines issued by the HR Department, in cooperation with the CEO and the Chairman.

The criteria and indicators used by the MbO system are established for each employee by each manager with strategic responsibilities and by each head of department, in cooperation with the HR Department.

The MbO system adopts a common, organic approach intended to represent the unity of the Group and the interdependence of the activities of the various functions. It is also intended to bring the interests of management further into line with those of the employees involved in the process, and those of shareholders. Performance is measured in relation to the actual results achieved at Group, Business, Organisational Unit and individual level.

Entitlement to the variable annual component is subject to the financial access condition (the on/off condition) – which also for 2016 will be the profit/loss before taxes of the Group – being met.

The incentive rewards the achievement of quantitative and qualitative targets in relation to the beneficiary's role. The main economic/financial performance objective relates to Group EBIT, which is common for all management positions, with a weight within the overall framework of objectives that varies according to the manager's role. This may be accompanied by other financial indicators such as NWC (Net Working Capital); business indicators, such as revenues, gross margin, cost control, or by objectives linked to the specific performance of various functions, such as market service levels or stock rotation.

Individual objectives may be performance- or management-based, and are always defined objectively, in a way that ensures they are measurable over time and are interpreted in an unequivocal manner. They may be linked to management targets (processes/projects), or managerial/organisational development targets (competences).

Each MbO bonus is structured in such a way as to have a maximum limit on the variable payment, depending on the extent to which the Group's results are affected, and the ability of individual to influence the objective. Pay-out may range from 50% to a maximum of 200% of the target value.

As a rule, the maximum variable component of the remuneration cannot exceed the gross annual fee (GAF).



The variable component is normally paid upon approval of the draft financial statements and the consolidated financial statements, in the first quarter of the year following that in which they were accrued, to beneficiaries still employed at the Company at the time of payment, and not those who have left.

Since the Internal Audit Manager operates independently of the Company, there is no incentive plan in his favour.

Although the Remuneration Policy does not provide for the payment of discretionary bonuses, the Board of Directors may, on the Remuneration Committee's proposal, assign bonuses linked to specific operations and/or tasks of particular strategic importance for the Company and/or the Group, and in light of an excellent performance according to merit-based criteria.

MbO FOR 2016

The MbO scheme for 2016 follows the same guidelines as the previous year, with the definition of certain types of objectives associated with the company's relaunch plan, and is again intended as a method and tool to focus management on the Group's strategic objectives. The incentive scheme based on short-term results (MbO) has been supplemented with a medium- to long-term scheme (LTI).

The MbO scheme thus comprises a minimum of three and a maximum of five components overall, each of which is an addendum.

As in the previous year, there is an activating condition (on/off) for all those under the scheme, including the directors and executives of Gefran S.p.A., and this condition is represented by a financial target in accordance with the Company's relaunch plan and commensurate with a quantitative parameter of annual profitability. This condition will be illustrated to the beneficiaries when the 2016 incentive scheme is defined.

The structure is based on three macro areas:

- Economic/Financial Objectives
- Performance Objectives
- · Management Objectives

For quantitative objectives, minimum and maximum limits of percentage importance have been defined. These recognise results exceeding 90% of the target with a bonus of 50%, and reward over-performance, with the meeting of the target at 120% possibly corresponding to 150% or 200% of the related bonus.

The same principles as in 2015 have been confirmed to safeguard EBIT, which will be a common objective according to the following rules:

no bonus under 90% of the target

EBIT between 90% and 99.99% = 50% of the bonus

EBIT between 100% and 109.00% = 100% of the bonus

EBIT 110% and > = 150% of the bonus

<u>The Long-Term Incentive (LTI)</u> is a variable medium-/long-term component, set in order to focus management on the plans, projects and results within a period of more than one year, and on sustainable business growth by developing forward-looking vision, as well as retaining key resources.

The activating condition of the LTI system is represented by the continuation of the work relationship at the end of the three years.

The scheme sets two types of objectives:



- 1) STRATEGIC ECONOMIC/FINANCIAL OBJECTIVES: objective linked to the overall results achieved by the Company over the three-year period (EBIT).
- 2) EARNINGS PER SHARE PERFORMANCE OBJECTIVE: objective linked to earnings per share (EPS).

The bonus amount and its composition vary depending on the mutual interests of the Company and the managers during the period. The following is being considered: the role in the organisation and management experience; the manager's ability to influence the Group's long-term growth; annual results achieved to date and all remuneration received; the beneficiary's growth potential and loyalty-building requirements.

<u>The benefits</u> awarded to management are intended to ensure that overall remuneration is as competitive as possible, and is in line with the best practices adopted on the job market. They complete the monetary remuneration package. They consist of:

- ✓ insurance for the reimbursement of healthcare costs (in Italy supplementary to FASI supplementary health insurance fund)
- ✓ company car for business/private use
- ✓ a home near the Company, when necessary
- ✓ life and accident insurance
- √ D&O insurance

7. Indemnity for resignation, dismissal or termination of employment

Although it does not rule out the option, it is not standard practice for the Gefran Group to enter into agreements with directors or managers with strategic responsibilities that regulate ex-ante the financial aspects of early termination of employment, upon the initiative of the Company or the individual (the "parachute indemnity").

Subject to legal and/or contractual obligations, any agreements on termination of employment with the Group are based on specific benchmarks, and fall within the limits set by the laws and practices of the country in which the agreement is entered into. If employment is terminated with the Group for reasons other than just cause, the usual approach is to seek an agreement to "terminate" the employment in a consensual

In the event that an amount is paid as a settlement, this is established in accordance with the guidelines set out in the Code of Conduct (6.C.1, letter g), with particular reference to the criteria set forth in the national collective bargaining agreement (CCNL) for managers.

There are no agreements are in place between the Company and strategic directors or managers that provide for an indemnity for resignation or dismissal/revocation without just cause or if their employment ceases following a tender offer.

8. Non-competition agreements

It is not standard practice for the Gefran Group to enter into non-competition agreements with its staff.

9. Other information

Pursuant to Consob resolution 18049 of 23 December 2011, it should be noted that:

- the Company did not make use of any consulting company and/or external experts in drawing up the 2016
 Policy;
- Gefran does not have any equity incentive plans in place, nor any other plans based on financial instruments;



- in drawing up the 2016 Policy, Gefran did not use, as a reference, specific remuneration policies of other companies.

It is the Remuneration Committee's view that the Policy described above is in line with the approach followed in 2015 as regards the remuneration of directors and strategic managers.



SECTION II

TABLE 1: Remuneration paid to directors and auditors, chief executive officers and other executives with strategic responsibilities - 2015

Year 2015

		5 . 1 (non-equity eration					Severance indemnity
First name and surname	Office	Period of office	Expiry of office	Fixed remuneration	Remuneration for sitting on committees	Bonus and other incentives	Profit sharing	Non- monetary benefits	Other remuneration	Total	Fair value of equity remuneration	for end of office or termination of employment
Ennio Franceschetti ⁽¹⁾	Chairman	Entire period	Approval of the financial statements as at 31/12/2016									
Remuneration at the reporting entity				€ 445,000	€-	€-		€ 5,023	€-	€ 450,023	€-	€-
Remuneration from subsidiaries and affiliates												
Total				€ 445,000	€-	€-	€-	€ 5,023	€-	€ 450,023	€-	€-
Andrea Franceschetti ¹	Executive Director	Entire period	Approval of the financial statements as at 31/12/2016									
Remuneration at	the reporting entity	,		€ 125,000	€-	€-	€-	€ 8,272	€-	€ 133,272	€-	€-
Remuneration fro	m subsidiaries and	affiliates										
Total ²	Γotal ²				€-	€-	€-	€ 8,272	€-	€ 133,272	€-	€-
Giovanna Franceschetti ¹	Executive Director	Entire period	Approval of the financial statements as at 31/12/2016									

 $^{^1}$ The fixed fee comprises EUR 25,000 approved by the Shareholders' Meeting for each director 2 It does not include remuneration granted for special duties.

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Remuneration at	the reporting entity			€ 72,864	€-	€-	€-	€ 9,360	€-	€ 82,224	€-	€-
Remuneration fro	m subsidiaries and a	ıffiliates								€-		
Total ²				€ 72,864	€-	€-	€-	€ 9,360	€-	€ 82,224	€-	€-
Maria Chiara Franceschetti ¹	Chief Executive Officer since 29/04/2014	Entire period	Approval of the financial statements as at 31/12/2016									
Remuneration at	emuneration at the reporting entity			€ 205,001	€	€	€ -	€ 9,328	€ -	€ 214,329	€ -	€ -
Remuneration fro	emuneration from subsidiaries and affiliates									€ -		
Total	Fotal			€ 20,001	€	€	€ -	€ 9,328	€ -	€ 214,329	€ -	€ -
Marco Mario Agliati	Director	Entire period	Approval of the financial statements as at 31/12/2016									
Remuneration at the reporting entity				€ 25,000	€ 2,000	€ -	€ -	€ -	€ -	€ 27,000	€ -	€ -
Remuneration fro	m subsidiaries and a	ıffiliates								€ -		
Total				€ 25,000	€ 2,000	€ -	€ -	€ -	€ -	€ 27,000	€ -	€ -
Romano Gallus	Director	Entire period	Approval of the financial statements as at 31/12/2016									
Remuneration at	the reporting entity			€ 25,000	€ 500	€ -	€ -	€ -	€ -	€ 25,500	€ -	€ -
Remuneration fro	m subsidiaries and a	ıffiliates								€ -		
Total				€ 25,000	€ 500	€ -	€ -	€ -	€ -	€ 25,500	€ -	€ -
Daniele Piccolo	Director	Entire period	Approval of the financial statements as at 31/12/2016									
Remuneration at the reporting entity			€ 25,000	€ 500	€ -	€ -	€ -	€ -	€ 25,500	€ -	€ -	

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Remuneration from	m subsidiaries and a	affiliates]						€ -		
Total				€ 25,000	€ 500	€ -	€ -	€ -	€ -	€ 25,500	€ -	€ -
Cesare Giovanni Vecchio	Director	Entire period	Approval of the financial statements as at 31/12/2016				·			·		
Remuneration at t	emuneration at the reporting entity			€ 25,000	€ 4,500	€ -	€ -	€ -	€ -	€ 29,500	€ -	€ -
Remuneration from	emuneration from subsidiaries and affiliates									€ -		
Total				€ 25,000	€ 4,500	€ -	€ -	€ -	€ -	€ 29,500	€ -	€ -
Monica Vecchiati	Director	Entire period	Approval of the financial statements as at 31/12/2016							,		
Remuneration at the reporting entity				€ 25,000	€ 2,500	€ -	€ -	€ -	€ -	€ 27,500	€ -	€ -
Remuneration from	m subsidiaries and a	affiliates								€ -		
Total				€ 25,000	€ 2,500	€ -	€ -	€ -	€ -	€ 27,500	€ -	€ -
Marcello Perini	Director of Sensors and Automation Components Business Unit	Since 23/11/2015	Until revocation							·		
Remuneration at t	he reporting entity	1	1	€ 156,084	€	€	€	€ 8,071	€	€ 164,155	€	€
Remuneration from	m subsidiaries and a	affiliates										
Total			€ 156,084	€	€	€	€ 8,071	€	€ 164,155	€	€	
Marco Giacometti	Director of the Drive Business Unit	Since 23/10/2015	Until revocation									
Remuneration at t	he reporting entity			€-	€-	€-	€-	€-	€-	€-	€-	€-
Remuneration from subsidiaries and affiliates			€ 84,378	€-	€-	€-	€ 17,103	€-	€ 101,481	€-	€-	



Total ³				€ 84,378	€-		€-	€-	€ 17,103	€-	€ 101,481	€-		€-	
/	Executives with strategic responsibilities	Year 2015	/												
Remuneration at	the reporting entity	1		€ 456,549	€ -		€ -	€ -	€ 26,912	€ -	€ 483,461	€	-	€ -	
Remuneration fro	emuneration from subsidiaries and affiliates			€ -	€ -		€ -	€ -	€ -	€ -	€ -	€	-	€ -	
Total ⁴				€ 456,549	€ -		€ -	€ -	€ 26,912	€ -	€ 483,461	€	-	€ -	
Eugenio Ballerio	Chairman of the Board of Statutory Auditors	Since 01/01/2015	At 29/04/2015		•										
Remuneration at	the reporting entity			€ 32,587.90	€	-	€ -	€ -	€ -	€ -	€ 32,587.90	€	-	€	-
Remuneration fro	m subsidiaries and a	ffiliates									€ -				
Total				€ 32,587.90	€	-	€ -	€ -	€ -	€ -	€ 32,587.90	€	-	€	-
Enrico Broli	Standing Auditor	Since 01/01/2015	At 29/04/2015												
Remuneration at	the reporting entity			€ 22,047.53	€	-	€ -	€ -	€ -	€ -	€ 22.047,53	€	-	€	-
Remuneration fro	m subsidiaries and a	ffiliates									€ -				
Total		1		€ 22,047.53	€	-	€ -	€ -	€ -	€ -	€ 22,047.53	€	-	€	-
Ernesto Bino	Standing Auditor	Since 01/01/2015	At 29/04/2015												
Remuneration at the reporting entity			€ 22,047.53	€	-	€ -	€ -	€ -	€ -	€ 22,047.53	€	-	€	-	

 $^{^{3}}$ Of which € 17,499 recharged by the associate to Gefran pursuant to an intercompany service agreement. 4 The total amount includes the remuneration of three executives in the year 2015.

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Remuneration from	n subsidiaries and a	ffiliates						ĺ					€ -				Ī
Total				€ 22,047.53	€	-	€	-	€ -	€ -	€	-	€ 22,047.53	€	-	€	-
Marco Gregorini	Chairman of the Board of Statutory Auditors	Since 29/04/2015	Approval of the financial statements as at 31/12/2017														
Remuneration at t	Remuneration at the reporting entity			€ 20,000.00	€	-	€	-	€ -	€ -	€	1	€ 20,000.00	€	-	€	-
Remuneration from	uneration from subsidiaries and affiliates												€ -				
Total			€ 20,000.00	€	-	€	-	€ -	€ -	€	-	€ 20,000.00	€	-	€	-	
Primo Ceppellini	Standing Auditor	Since 29/04/2015	Approval of the financial statements as at 31/12/2017														
Remuneration at t	he reporting entity			€ 13,333.33	€	-	€	-	€ -	€ -	€	-	€	€	-	€ 13,3	333.33
Remuneration from	n subsidiaries and a	ffiliates											€ -				
Total				€ 13,333.33	€	-	€	-	€ -	€ -	€	-	€	€	-	€ 13,	,333.33
Alessandra Zunino de Pignier	Standing Auditor	Since 01/01/2015	Approval of the financial statements as at 31/12/2017					•									
Remuneration at the reporting entity				€ 13,333.33	€	-	€	-	€ -	€ -	€	-	€	€	-	€ 13,3	333.33
Remuneration from subsidiaries and affiliates												€ -					
Total	Total			€ 13,333.33	€	-	€	-	€ -		€	-	€	€	-	€ 13,	,333.33



TABLE 3B: Monetary incentive schemes for directors, chief executive officers and other executives with strategic responsibilities - 2015

The table below shows the monetary incentive schemes in favour of the members of the Board of Directors and other executives with strategic responsibilities in the Company.

Year 2015

NAME AND SURNAME	Office	Scheme	Bonus	for the year		Во	nus from previous yea	rs	Other bonuses
Maria Chiara Franceschetti	Chief Executive Officer	А	Payable/Paid	Deferred	Reference period	No longer payable	Payable/Paid	Still deferred	
(I) Remuneration at the reporting entity		Scheme A (12/03/2015)	€-		2015				
(II) Remuneration from subsidiarie	s and affiliates	Scheme A							
Giovanna Franceschetti	Executive Director	А	Payable/Paid	Deferred	Reference period	No longer payable	Payable/Paid	Still deferred	
(I) Remuneration at the reporting	entity	Scheme A (12/03/2015)	€-		2015				
(II) Remuneration from subsidiarie	s and affiliates	Scheme A							
Andrea Franceschetti	Executive Director	А	Payable/Paid	Deferred	Reference period	No longer payable	Payable/Paid	Still deferred	
(I) Remuneration at the reporting	entity	Scheme A (12/03/2015)	€-		2015				
(II) Remuneration from subsidiarie	s and affiliates	Scheme A							
Marcello Perini	Executive Officer	А	Payable/Paid	Deferred	Reference period	No longer payable	Payable/Paid	Still deferred	
(I) Remuneration at the reporting	(I) Remuneration at the reporting entity				2015				



(II) Remuneration from subsidiarie	(II) Remuneration from subsidiaries and affiliates								
Marco Giacometti	Executive Officer	А	Payable/Paid	Deferred	Reference period	No longer payable	Payable/Paid	Still deferred	
(I) Remuneration at the reporting entity		Scheme A (12/03/2015)			2015				
(II) Remuneration from subsidiarie	(II) Remuneration from subsidiaries and affiliates		€-						
/	Executives with strategic responsibilities	А	Payable/Paid	Deferred	Reference period	No longer payable	Payable/Paid	Still deferred	
(I) Remuneration at the reporting entity		Scheme A (12/03/2015)	€-		2015				
(II) Remuneration from subsidiaries and affiliates		Scheme A							



SCHEDULE 7-TER Information about the shareholdings of members of the Board of Directors and the Board of Statutory Auditors, executive officers and other executives with strategic responsibilities.

TABLE 1: Shareholdings held by directors, auditors and executive officers

Name and surname	Office	Subsidiary	no. of shares	no. of shares	no. of shares	no. of shares
			at 31/12/2014	purchased	sold	at 31/12/2015
Ennio Franceschetti	(Chairman)	GEFRAN S.P.A.	8,669,655			8,669,655
Ellilo Franceschetti	(Chairman)	GEFRAN S.P.A.	8,009,055	-	-	8,009,000
Romano Gallus	(Director)	GEFRAN S.P.A.	1,020		-	1,020
Maria Chiara Franceschetti	(Chief Executive Officer)	GEFRAN S.P.A.	81,294	-	-	81,294
Giovanna Franceschetti	(Director)	GEFRAN S.P.A.	78,082	-	3,239	74,843
	,,		-,			,
Andrea Franceschetti	(Director)	GEFRAN S.P.A.	63,016	-	-	63,016

^{*} of which 3,417 held by spouse

Ennio Franceschetti holds personally no. 502,158 Gefran S.p.A. shares, while the remaining no. 8,164,080 shares are indirectly owned by the same through a 54% stake in the share capital of Fingefran S.r.l..

TABLE 2: Shareholdings of other executives with strategic responsibilities

Number of executives with strategic responsibilities	Subsidiary	no. of shares at 31/12/2014	no. purchas	of sed	shares	no. sold	of	shares	no. of shares at 31/12/2015
2	GEFRAN S.P.A.	0	-			-			0

Provaglio d'Iseo, 10 March 2016

For the Board of Directors Chairman Ennio Franceschetti

^{**} of which 7,038 held by spouse

^{***} of which no. 3,239 sold by the spouse; 12,011 currently held by the same