



# **Presentation to Analysts and Investors**

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# **Presentation to Analysts and Investors**

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# 9M 2016 Highlights



	9M 2015	9M 2016	Change
SALES	681.9	693.0	+1.6%
EBITDA	141.3	151.6	+7.3%
% on sales	20.7%	21.9%	
NPAT	101.3*	73.6	-27.4%
% on sales	14.9%	10.6%	
NET DEBT (30/09)			
Net Financial Position	283.1	286.3	+3.3 mn
Valuation of Put Options	25.0	39.8	+14.8 mn
TOTAL DEBT	308.1	326.1	+18.1 mn
TREASURY SHARES (30/09	)		
Number of shares	2,007,606	2,380,752	

<sup>\*</sup>Included one-off financial income of € 32 mn arising from put options exercised earlier than expected



# 9M 2016 Highlights by Sector

HYDRAULICS
WATER JETTING
TOTAL

SALES			
9M 2015	9M 2016	Change	
430.0	446.2	+3.8%	
251.9	246.8	-2.0%	
681.9	693.0	+1.6%	

EBITDA				
9M 2015	% on sales	9M 2016	% on sales	Change
77.4	18.0%	87.9	19.7%	+13.5%
63.9	25.2%	63.7	25.7%	-0.2%
141.3	20.7%	151.6	21.9%	+7.3%



# **FY 2015 Highlights**

	FY 2014	FY 2015	Change
SALES	672.0	894.9	+33.2%
EBITDA	136.1	180.3	+32.4%
% on sales	20.3%	20.1%	
NPAT	57.7	118.3*	+104.9%
% on sales	8.6%	13.1%	
NET DEBT (31/12)			
Net Financial Position	152.0	255.0	+103.0 mn
Valuation of Put Options	74.1	23.2	-50.9 mn
TOTAL DEBT	226.1	278.2	+52.1 mn
TREASURY SHARES (31/12	)		
Number of shares	5,281,095	1,125,912	

<sup>\*</sup>Included one-off financial income of € 32 mn arising from put options exercised earlier than expected



# **FY 2015 Highlights by Sector**

HYDRAULICS
WATER JETTING
TOTAL

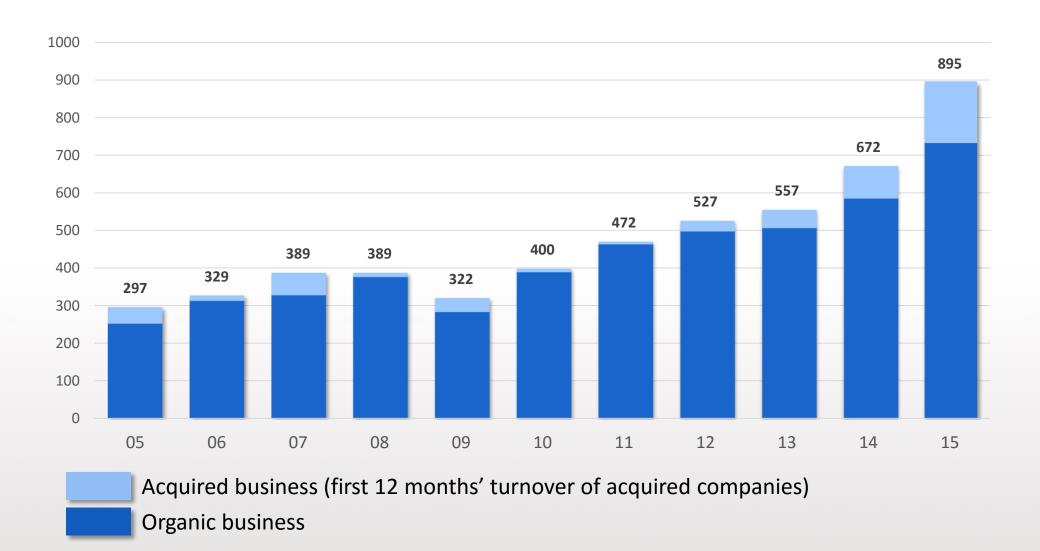
SALES			
FY 2014	FY 2015	Change	
396.2	560.3	+41.1%	
275.8	334.7	+21.3%	
672.0	895.0	+33.2%	

EBITDA				
FY 2014	% on sales	FY 2015	% on sales	Change
69.4	17.5%	96.6	17.2%	+39.3%
66.7	24.1%	83.7	24.9%	+25.4%
136.1	20.3%	180.3	20.1%	+32.4%



# Sales Trend, 2005-2015

Sales\* in € mn



# **Financial Ratios**



### Prudent debt policy and satisfactory return on capital employed

#### Net Debt / EBITDA (12 M)

Net of treasury stock and including commitments for purchase of investments



#### **Return On Capital Employed (12M)**

Operating profit / (consolidated shareholder's equity + net debt)



<sup>\*</sup>without the Cleaning Sector





- ▶ Public company (~80% free float)
- ▶ Listed at the Milan Stock Exchange since December 1996 (STAR segment)

### **Water-Jetting**

- World leader in the niche market of highpressure plunger pumps for water and other fluids. Premium-price, reputable brands.
- **▶** Growing range of applications:
  - Industrial Cleaning
  - Chemical, Food, Pharma, Cosmetic processing
  - Automotive, Marine, Oil&Gas, Tunneling, Mining, Steel Industry

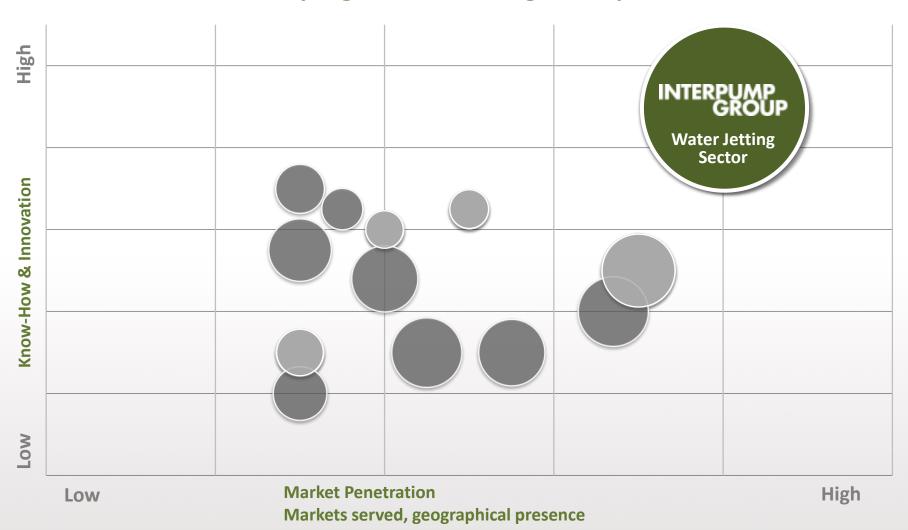
#### **Hydraulics**

- Global supplier of hydraulic parts and complete systems.
- Co-design and direct sales to all major OEMs, plus an extensive network of distributors.
- Main applications are Trucks, Industrial Vehicles, Earth-moving, Agriculture, Construction, Lifting, Machine tools, Tunneling



# **Competitive Scenario**

The Largest Player and Worldwide Leader in the Niche Business of Very High Pressure Plunger Pumps





# **Main Companies and Brands**

### August 2016











▶ Plunger pumps high flow/ high pressure (1~450 HP)





**▶ U.S. Distributor** 

**General Pump** 



of turnkey solutions

Hammelmann

HAMMELMANN<sup>1</sup>

▶ Production and rental of high-pressure pumps and complete systems

**NLB** 

NLB Corp.

▶ Homogenizers for food, cosmetics, and pharmaceutical industry

Bertoli



Specialized solutions for steel and mining industry

**Inoxihp** (53%)



**International presence (plants and subsidiaries)** 

Italy, USA, China

Germany, USA, Australia, China, Spain

USA, Poland

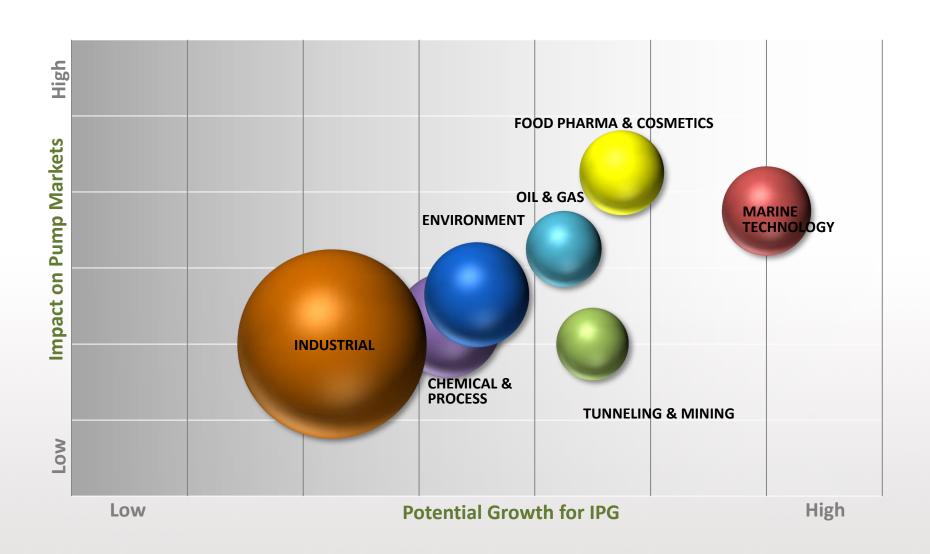
Italy

Italy



# **Growth Driver: New Applications**

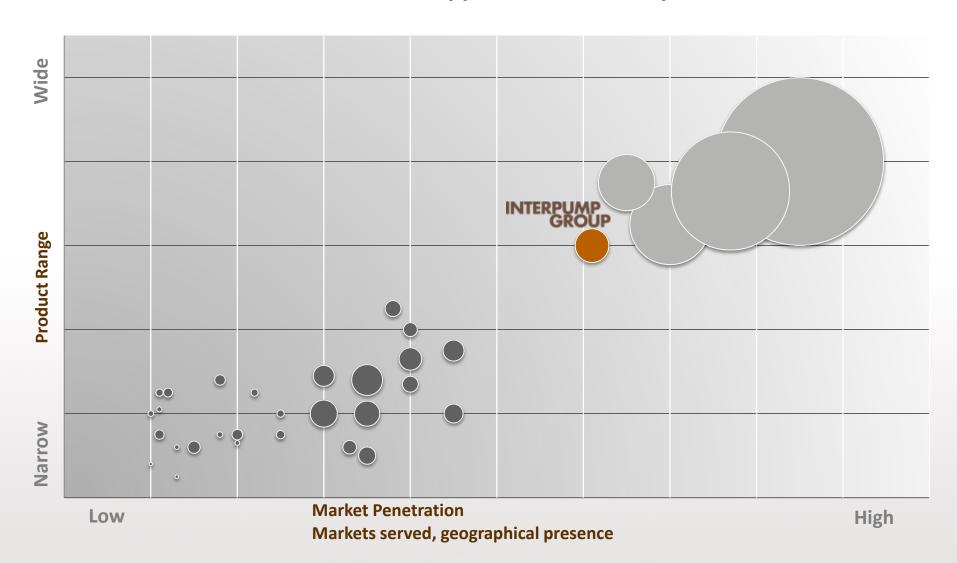
### Continuosly expanding the scope of high-pressure technology





# **Competitive Scenario**

A fast-growing global player in a huge market with countless opportunities for acquisitions





# **Main Companies and Brands**

### August 2016

#### **▶** Power Take-Offs



INTERPUMP HYDRAULICS, Muncie Power Products, PZB, Hydrocar, Takarada

#### **▶** Cylinders



Panni Oleodinamica Contarini Penta, Modenflex

#### **▶** Oil Tanks



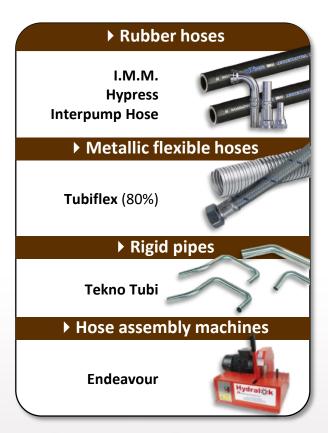
**American Mobile Power** 

#### **▶** Distributor for Oceania



Mega Pacific (65%)





### **International presence (plants and subsidiaries)**

Italy, USA, UK, France, Bulgaria, Brazil, Chile, Peru, China, India, Australia, New Zealand, South Africa, UAE

Italy, USA, Canada, France, India, China, Korea, Australia

Italy, France, Germany, Romania, UK, South Africa

# **Application Portfolio**



















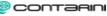


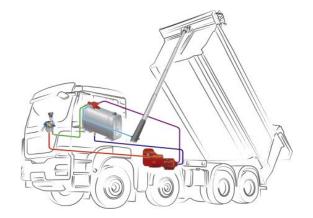




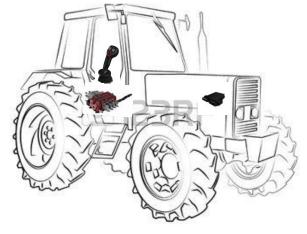




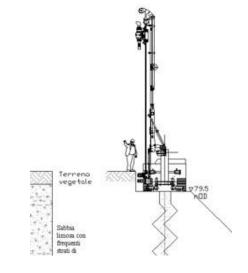




**Truck Business** (>50% Market Share in PTO's).



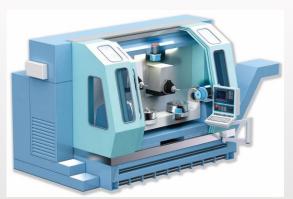
Mobile Agriculture Businesses.



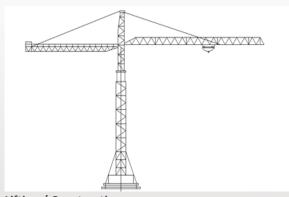
**Drilling / Tunnelling** 



Earth Moving Leader in Mini Escavator Control Valves.



**Machine Tools** 



**Lifting / Construction** 



# **Growth Driver: Cross-Selling**

# Expanding our value proposition from single components to pre-assembled kits and tailor-made solutions

































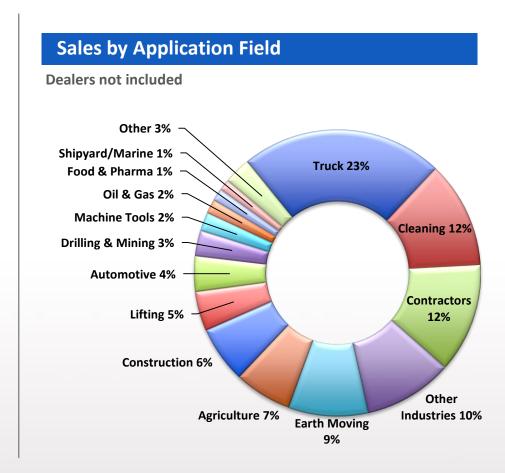
## Who We Are – A Well-Diversified Business

### Sales by channel and application field

#### **Total sales by channel**

2015 Total Turnover: Euro 895 Million



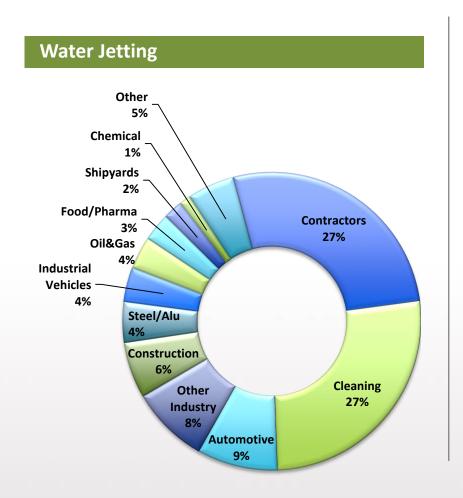


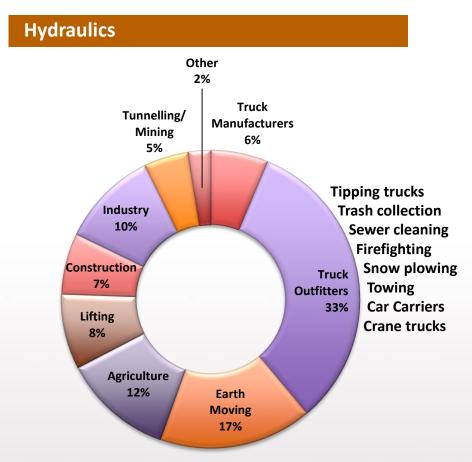
Diversification of our business is the key to our resilience and low overall cyclicality



# Who We Are – A Well-Diversified Business

Application fields by sector (dealers not included)







### **Worldwide Direct Presence**



Water Jettin	g Sector
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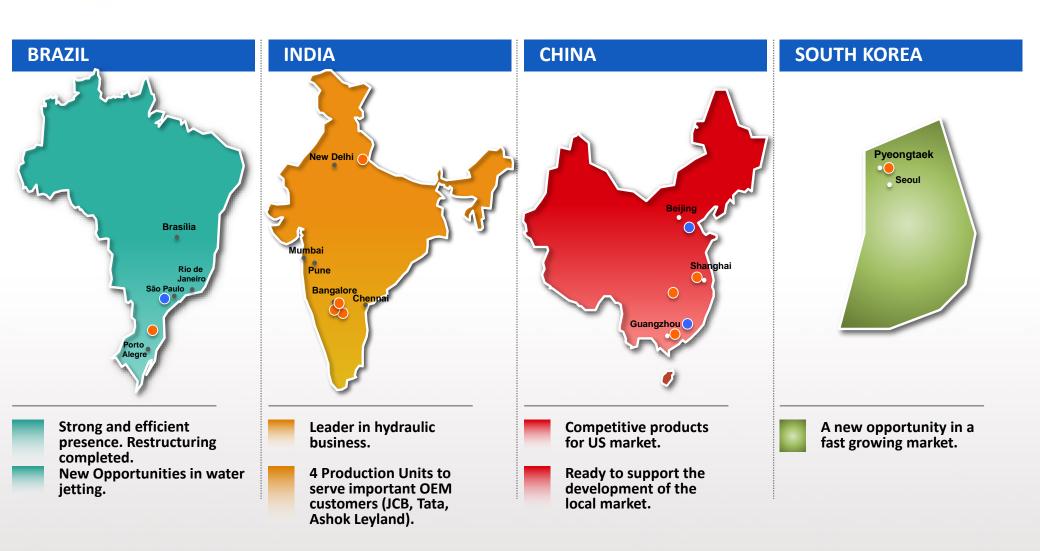
AREA	PLANTS	EMPLOYEES
ITALY	3	504
REST OF EUROPE	1	350
NORTH AMERICA	2	306
REST OF THE WORLD	2	45
TOTAL	8	1,205

#### **Hydraulic Sector**

AREA	PLANTS	EMPLOYEES
ITALY	11	2,257
REST OF EUROPE	4	321
NORTH AMERICA	5	473
REST OF THE WORLD	10	855
TOTAL	30	3,906



### Focus on emerging markets: a well-balanced presence

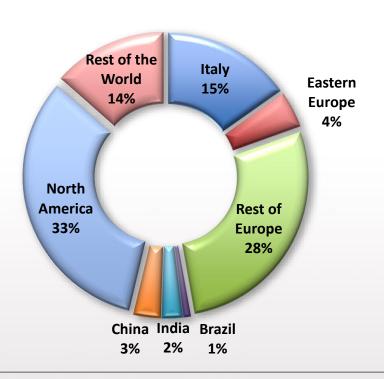




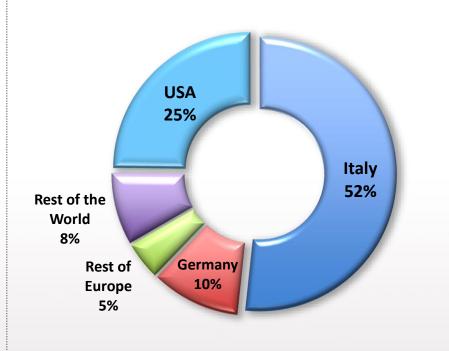
### Geographical breakdown of sales and production

#### Sales By Region (2015)

**Total Turnover: Euro 895 Million** 

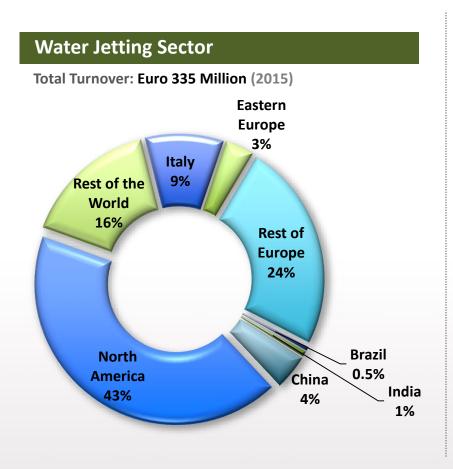


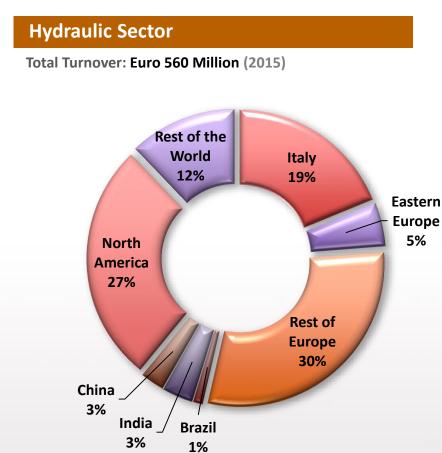
#### **Production** By Country (2015)





### Geographical breakdown of sales by sector





# **2016** Acquisitions: Tubiflex



Tubiflex, headquartered near Turin (Italy) is a company manufacturing and selling flexible metal and non-metal hoses, metal expansion joints, metal bellows, corrugated hoses heat exchangers, special products.

Main Figures	<b>2015</b> (€ mn)
SALES	22.8
EBITDA	5.3 23.4%
NET CASH	3.9

#### **Total acquisition price, for 80%**

**♦** € 26.95 million

€ 5.39 million Payment: through the sale of 449,160 listed shares of Interpump Group S.p.A. and through the payment of € 21.56 million in cash.





# **2016** Acquisitions: Tekno Tubi



Tekno Tubi, headquartered near Ferrara (Italy) is a company operating in bending and assembly of rigid pipes in steel and other metals, and assembly of fitted flexible hoses in rubber or other plastic materials for hydraulics and automotive

Main Figures	2015 (€ mn)		
SALES	11.2		
EBITDA	1.4	12.5%	
NET FINANCIAL POSI	TION 4.5		

#### **Total acquisition price, for 100%**

♦ € 4.1 million (in cash)







# **2016 Acquisitions: Mega Pacific**

Mega Pacific, founded in 1985, is one of the leading distributors of hydraulic products in Oceania, with seven branches across Australia and New Zealand. A giant leap in Interpump's direct presence in the area.

Main Figures (AUD mn) 12 months ended 30/06/2015												
SALES	SALES 19.0											
EBITDA 3.7 19.5%												

Total acquisition price, for 65%

◆ 12 million AUD (in cash)



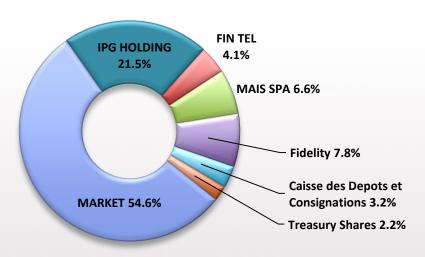




#### **Governance and Stock Performance**

Management To	eam
Fulvio Montipò	Chairman & CEO
Paolo Marinsek	Deputy Chairman & CEO
Carlo Banci	CFO

#### **Shareholders Structure**



Source: CONSOB/Company November 6, 2016

#### **Interpump Stock Performance**

Total return to shareholders since the IPO: 11.88% per year (assuming dividend reinvestment and participation to the '09 capital increase)

November 7, 2016
Share price
Market Capitalization

14.40 € 1,568 mn

Performance 3 M: -0.83% Performance 1 Y: -3.27%

Performance 2 Y: +38.11% Average daily Volume (2016)

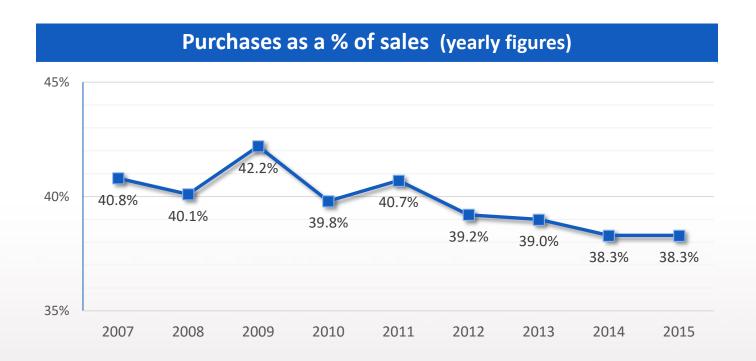
287,594



Source: Milan Stock Exchange



### **Procurement Costs**



IPG has an excellent track record in keeping procurement costs well under control.



### **Free Cash Flow**

	Free Cash Flow 12 Months														
(euro/million)	2009	2010	2011	2012	2013	2014	2015								
Cash Flow from Operations	25.2	54.6	60.8	65.6	65.3	95.8	120.2								
Working Capital	44.4	10.1	(21.8)	(12.3)	(1.7)	(23.7)	(6.6)								
Сарех	(9.2)	(8.7)	(11.8)	(15.8)	(29.8)	(34.1)	(28.9)								
Other	2.7	1.0	3.7	3.6	0.5	0.3	0.5								
Free Cash Flow	63.1	57.0	30.9	38.6	34.3	38.3	85.2								



### Return to Shareholders – 1997-2015

From 1st Jan '97 to 31 Dec '15

	Euro/r	million			
Operating cash flow		971			
Capital expenditures		(312)			
Net cash flow before acquisitions and dividends	w before acquisitions and dividends  (317) (49) (256)*				
Dividends	(317)				
Buy back	(49)	(256)*			
Share capital increase	110				
Sub-total		403			
Acquisitions		(840)			
Disposal of investments		225			
Change in net financial position		(212)			

<sup>\*</sup> Since listing (Dec. 1996), IPG has returned to shareholders about 105% of the IPO capitalization



### Synthesis of results (Twelve months\*)

Euro/million	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005 a	2006 b	2007 с	2008 d	2009 e	2010	2011 f	2012	2013 g	2014	2015
Net Sales	199.6	221.3	283.4	319.3	411.7	426.1	492.9	501.7	531.7	331.6	364.9	432.2	424.5	342.9	424.9	472.3	527.2	556.5	672.0	894.9
EBITDA	40.7	46.8	61.1	64.9	79.8	81.4	84.5	75.2	77.3	68.0	79.1	94.3	87.0	46.9	74.1	94.7	105.8	105.2	136,1	180.3
Margin	20.4%	21.2%	21.6%	20.3%	19.4%	19.1%	17.1%	15.0%	14.5%	20.5%	21.7%	21.8%	20.5%	13.7%	17.4%	20.0%	20.1%	18.9%	20.3%	20.1%
EBIT	35.5	40.5	52.4	55.1	67.2	67.6	69.2	59.2	60.5	57.4	69.7	82.2	75.7	29.2	54.7	75.7	84.1	79.2	104.4	136.9
Margin	17.8%	18.3%	18.5%	17.2%	16.3%	15.9%	14.0%	11.8%	11.4%	17.3%	19.1%	19.0%	17.8%	8.5%	12.9%	16.0%	15.9%	14.3%	15.5%	15.3%
Net Profit	7.6	13.8	16.6	22.2	19.0	21.4	21.1	14.3	19.7	27.1	41.6	42.9	40.2	14.0	27.4	42.6	53.2	44.1	57.7	118.3
Margin	3.8%	6.2%	5.9%	6.9%	4.6%	5.0%	4.3%	2.8%	3.7%	8.2%	11.4%	9.9%	9.5%	4.1%	6.4%	9.0%	10.1%	7.9%	8.6%	13.1%
Free Cash flow	8.4	9.2	32.1	26.5	42.1	19.4	17.2	15.9	1.0	52.1	37.9	32.0	22.1	63.1	57.0	30.9	38.6	34.3	38.3	85.2
Net Fin. Debt	43.0	38.8	67.9	139.3	153.2	150.7	145.4	172.3	178.4	115.8	99.9	139.6	200.5	186.5	134.9	121.6	66.1	100.3	178.8	265.1
(net of treasury stock and including commitments for purchase of investments)																				
Shareholder's Equity	133.1	143.7	157.1	177.1	162.0	182.8	193.4	173.8	179.9	156.7	155.9	147.1	178.0	242.8	291.5	315.2	396.9	432.9	466.6	622,6
Debt/Equity	0.32	0.27	0.43	0.79	0.95	0.82	0.75	0.99	0.99	0.74	0.64	0.95	1.13	0.77	0.46	0.39	0.16	0.23	0.38	0.42

<sup>\*</sup> From 2004 to 2015 figures are prepared in accordance with International Financial Reporting Standards (IFRS). From 1996 to 2003 figures are prepared in accordance with Italian Accounting Standards

a) With Hammelmann 9 months, without Cleaning Sector.

b) With Hammelmann 12 months, without Cleaning Sector.

c) With NLB 11 months.

d) With Modenflex 5 months, Contarini 2 months, IKO 1 month.

e) With H.S. Penta 6 months.

f) Without Unielectric and with American Mobile Power 9 Months.

g) With Hydrocontrol Group 8 months.





The Manager in charge of preparing the company's financial reports, Carlo Banci, declares, pursuant to paragraph 2 of Article 154-bis of the Consolidated Law on Finance, that the accounting information contained in this presentation corresponds to the document results, books and accounting records.

S.Ilario d'Enza, November 10, 2016 The Manager in charge of preparing the company's financial reports *Carlo Banci*