

#### **Presentation to Analysts and Investors**

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## H1 2017 Highlights

€ mn

	H1 2016	H1 2017	Change
SALES	472.5	558.8	+18.3%
EBITDA	102.3	130.8	+27.8%
% on sales	21.7%	23.4%	
NPAT	49.1	66.3	+34.9%
% on sales	10.4%	11.9%	
NET DEBT (30/06)			
Net Financial Position	309.8	319.1	+9.3 mn
Valuation of Put Options	30.9	57.9	+26.9 mn
TOTAL DEBT	340.7	377.0	+36.3 mn
TREASURY SHARES (30/06	)		
Number of shares	3,923,752	1,771,752	



## H1 2017 Highlights by Sector

€ mn

		SALES			EBITDA								
	H1 2016	H1 2017	Change	H1 2016	% on sales	H1 2017	% on sales	Change					
HYDRAULICS	302.2	355.8	+17.8%	59.5	19.7%	76.4	21.4%	+28.4%					
WATER JETTING	170.3	202.9	+19.1%	42.9	25.1%	54.4	26.7%	+26.9%					
TOTAL	472.5	558.8	+18.3%	18.3% 102.3		130.8	23.4%	+27.8%					



## **FY 2016 Highlights**



	FY 2015	FY 2016	Change
SALES	894.9	922.8	+3.1%
EBITDA	180.3	198.5	+10.1%
% on sales	20.1%	21.5%	
NPAT (normalized*)	86.3*	94.5	+9.5%
% on sales	9.6%	10.2%	
NET DEBT (31/12)			
Net Financial Position	255.0	257.3	+2.3 mn
Valuation of Put Options	23.2	42.8	+19.6 mn
TOTAL DEBT	278.2	300.0	+21.8 mn
TREASURY SHARES (31/12	)		
Number of shares	1,125,912	2,281,752	

<sup>\*</sup> Statutory 2015 net income was € 118.3 mn due to a one-off financial income of € 32 mn arising from put options exercised earlier than expected



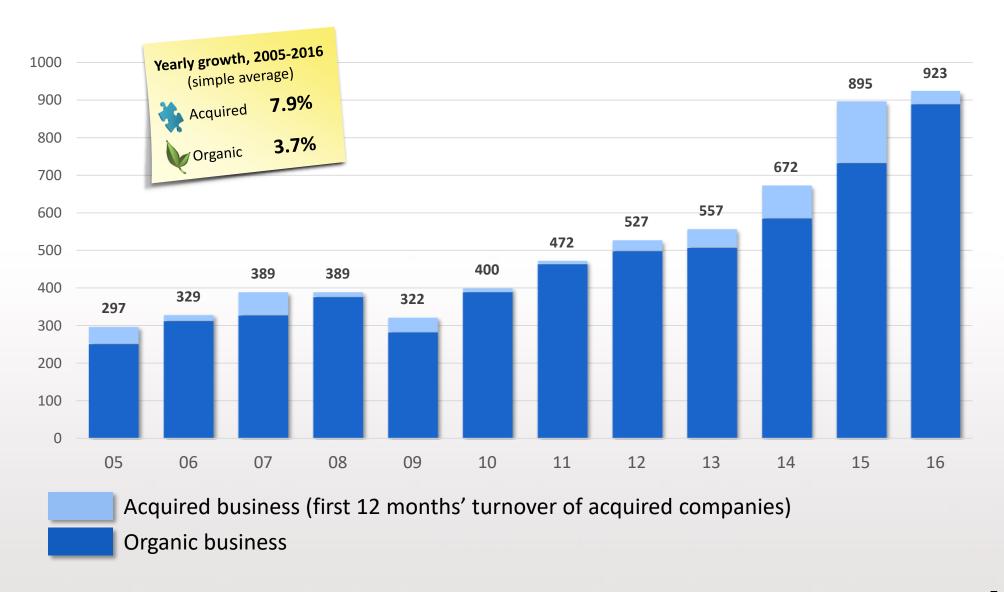
## **FY 2016 Highlights by Sector**



		SALES			EBITDA								
	FY 2015	FY 2016	Change	FY 2015	% on sales	FY 2016	% on sales	Change					
HYDRAULICS	560.3	596.8	+6.5%	96.6	17.2%	115.4	19.3%	+19.5%					
WATER JETTING	334.7	326.0	-2.6%	83.7	24.9%	83.1	25.4%	-0.7%					
TOTAL	895.0	922.8	+3.1%	180.3	20.1%	198.5	21.5%	+10.1%					

## Sales Trend, 2005-2016

#### Sales\* in € mn



#### Prudent debt policy and satisfactory return on capital employed

#### Net Debt / EBITDA (12 M)

Net of treasury stock and including commitments for purchase of investments



#### **Return On Capital Employed (12M)**

Operating profit / (consolidated shareholder's equity + net debt)



<sup>\*</sup>without the Cleaning Sector

## Who We Are

### Interpump Group

- ▶ Public company (~80% free float)
- Listed at the Milan Stock Exchange since **December 1996 (STAR segment)**

#### WATER JETTING

- World leader in the niche market of high-pressure plunger pumps for water and other fluids. Premium-price, reputable brands.
- **▶** Growing range of applications:
  - Industrial Cleaning
  - Chemical, Food, Pharma, Cosmetic processing
  - Automotive, Marine, Oil&Gas, **Tunneling, Mining, Steel Industry**
- ▶ Not only piston pumps: first steps in the wider universe of fluid handling following the acquisition of Inoxpa and Mariotti&Pecini

#### **HYDRAULICS**

- ▶ Global supplier of hydraulic parts and complete systems.
- ▶ Co-design and direct sales to all major OEMs, plus an extensive network of distributors.
- ▶ Main applications are Trucks, Industrial Vehicles, Earth-moving, Agriculture, Construction, Lifting, Machine tools, **Tunneling**



## Diversified across every dimension

#### Diversification of our business is the key to our resilience and low overall cyclicality

Both divisions have moved from the initial 100% concentration in one sector to a wide range of applications across different industries

**Hydraulics:** ongoing enlargement of product range through acquisitions. Water-Jetting: expansion from the historical niche of high-pressure pumps into the wider world of fluid handling.

Our 20 largest customers amount for about 10% of consolidated sales. No single customer above 1%

APPLICATIONS COUNTRIES **PRODUCTS CURRENCIES** CUSTOMERS RAW MATERIALS CHANNELS

We sell our products all over the world, either through our increasing direct presence, or through distributors.

> Most goods sold are produced locally or at least in the same currency. Our FX impact is only relative to the translation of financial statements. No currency **hedging** is necessary.

Stainless steel, aluminium, brass, cast iron, copper, and countless other alloys. Smart, forwardlooking buying policy keeps us safe from price volatility.

All classes of customers are serviced directly, through a local subsidiary, or through a distributor according to their size and importance: from the world's largest OEMs to small retail customers 10

## **Competitive Scenario**



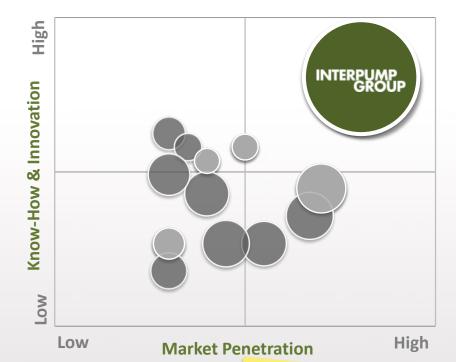








# Niche of Very High Pressure Plunger Pumps (estimated market size: € 0.7bn/yr)



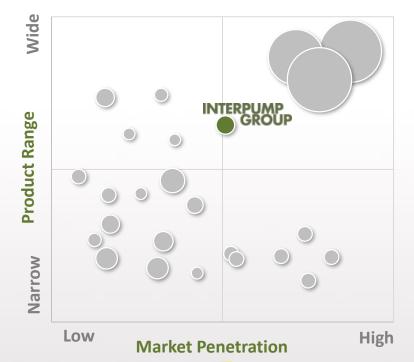
New applications for highpressure technology appearing continuously in every sector







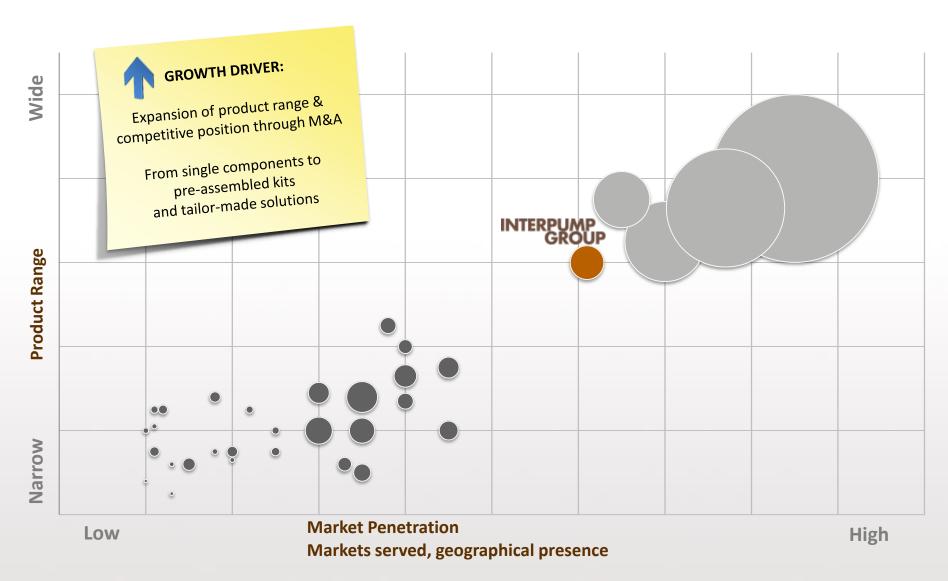
# Flow Handling Food, Cosmetics & Pharma (estimated market size: € 8 bn/yr)



Expansion of product range & competitive position through M&A

## **Competitive Scenario**

A fast-growing global player in a huge market (est. € 40 bn/yr) with countless opportunities for acquisitions





## **Main Companies and Brands**

June 2017 - Total employees: 1,721

#### High-pressure Plunger Pumps

#### Flow Handling Components













➤ Plunger pumps high flow/ high pressure (1~450 HP)

(1~450 HP)

INTERPUMP



**▶** U.S. Distributor

**General Pump** 

 Production and rental of high-pressure pumps and complete systems

NLB

NLB Corp.

➤ Specialized solutions for steel and mining industry

**Inoxihp** (53%)

COMPONENTS AND SYSTEMS FOR HIGH PRESSURE WATER

 High-pressure pumps (up to 1,500 HP -4,500 bar/65K PSI)
 Design and supply

of turnkey solutions

Hammelmann

HAMMELMANN'

 Homogenizers for food, cosmetics, and pharmaceutical industry

**Bertoli** 



Pumps, mixers, components & systems for food, cosmetics and pharma

Inoxpa



(Magna-Safe® magnetic transmission)

▶ Mixers and agitators

Mariotti & Pecini



#### International presence (plants and subsidiaries)

Italy, USA, China

USA, Poland

Italy

Germany, USA, Australia, China, Spain

Italy

Spain, India, Portugal, Italy, UK, USA, France, Denmark, Sweden, Russia, China, UAE, Ukraine, Moldova, South Africa, Australia, Colombia

Italy



## Sales by application field

#### Total 2016 sales: € 326 million





















Other 5%

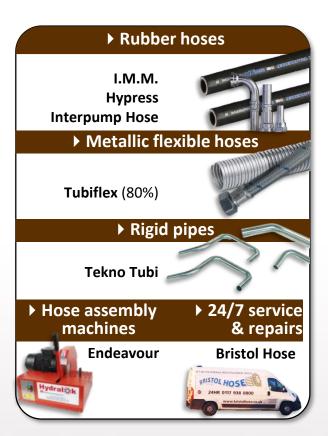


## **Main Companies and Brands**

June 2017 – Total employees: 4,086







#### **International presence (plants and subsidiaries)**

Italy, USA, UK, France, Bulgaria, Brazil, Chile, Peru, China, India, Australia, New Zealand, South Africa, UAE

Italy, USA, Canada, France, India, China, Korea, Australia

Italy, France, Germany, Romania, UK, South Africa



## Sales by application field

#### Total 2016 sales: € 597 million







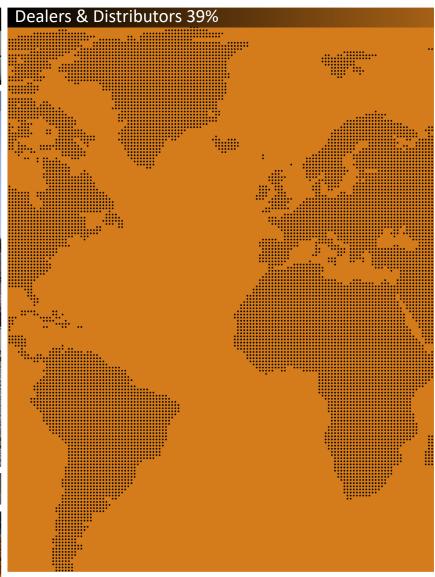








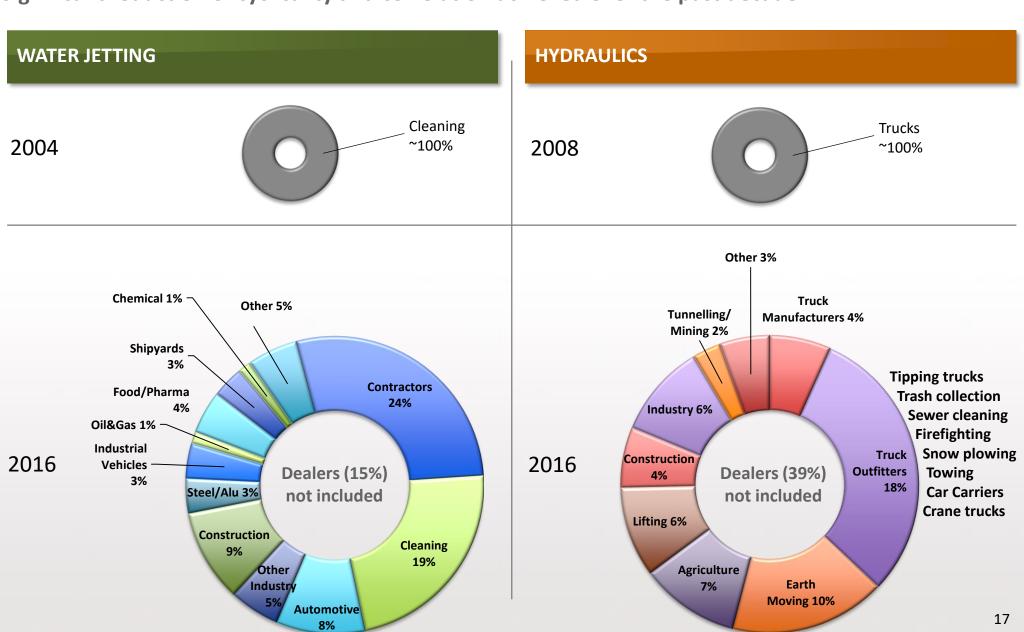






## Diversification by application field

Significant reduction of cyclicality and correlation achieved over the past decade

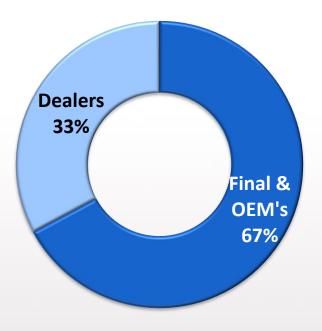




## Diversification by sales channel and application field

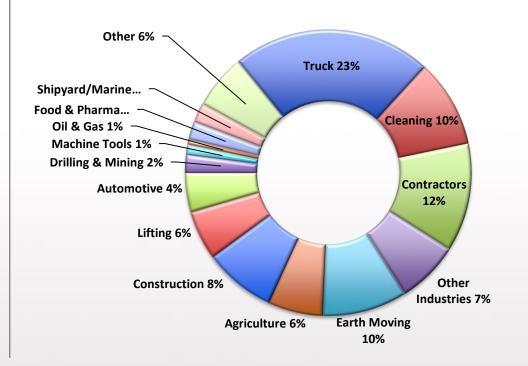
#### **Total sales by channel**

2016 Total Turnover: Euro 923 Million



#### **Sales by Application Field**

**Dealers not included** 



Diversification of our business is the key to our resilience and low overall cyclicality

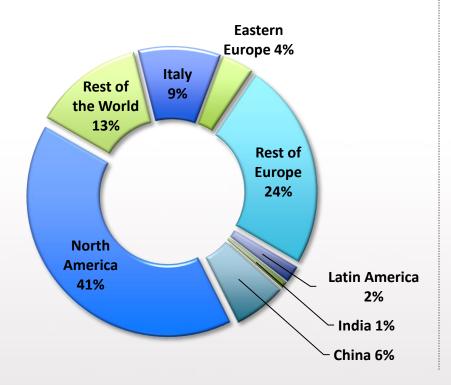


## **International Profile**

#### Geographical breakdown of sales by sector

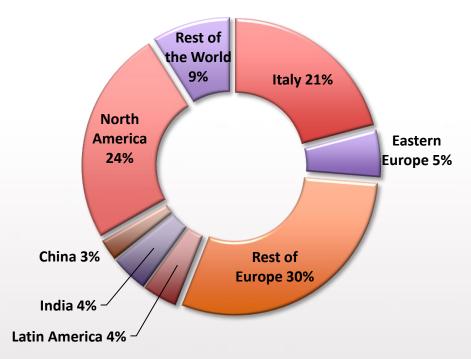
#### **WATER JETTING**

Total 2016 Turnover: Euro 326 Million



#### **HYDRAULICS**

Total 2016 Turnover: Euro 597 Million

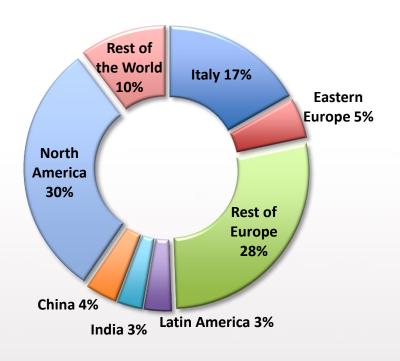




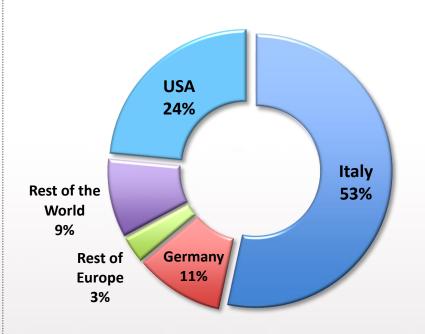
## **International Profile**

Geographical breakdown of sales and production (2016: € 923 mn)

Sales



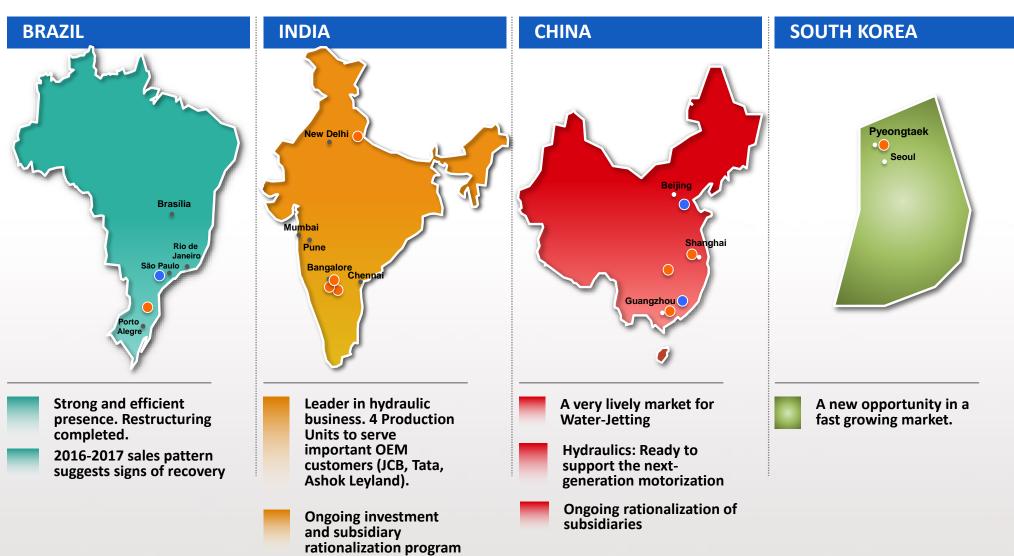
#### **Production**





## International Profile

Focus on emerging markets: a well-balanced presence





## M&A: a Successful Track Record



25 companies acquired since the IPO in 1996 representing roughly 2/3 of each year's growth



3 kinds of acquisitions: Completing the product range, reinforcing competitive positioning, enhancing distribution



Bolt-on acquisitions: no disruption in activity, immediate synergies



Soft integration policy: existing management, brands, IT systems are preserved



Reasonable multiples paid, based on EV/EBITDA ratio



Remarkable increase in EBITDA margins of acquired companies



Frequent acquisition of a control stake with agreements for acquiring the minority interest in a few years

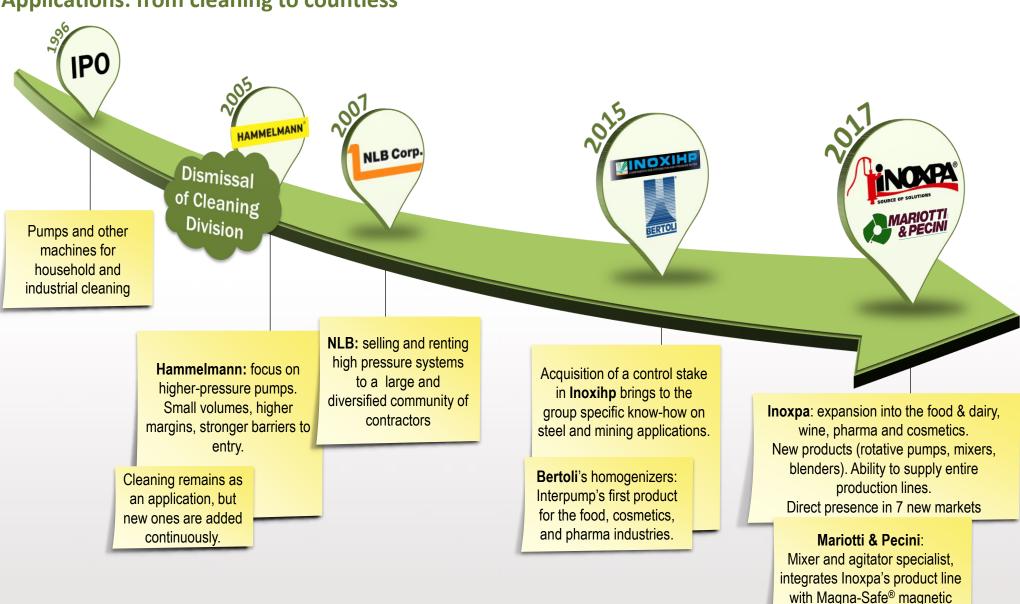


Use of Interpump treasury shares as full or partial payment for some acquisitions



## **Acquisition & Diversification Timeline**

### **Applications: from cleaning to countless**

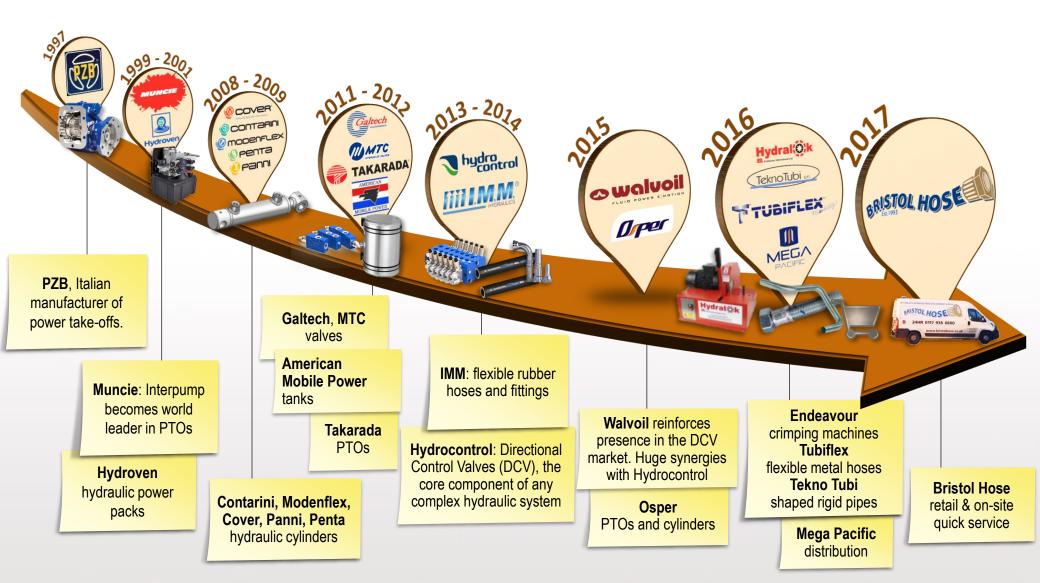


transmission agitators



## **Acquisition & Diversification Timeline**

Products: from PTOs only to integrated hydraulic kits, systems and services





## **2017** Acquisitions: Bristol Hose

**Bristol Hose Ltd.** is a supplier of goods and services in the **hydraulic hoses** and fittings market, headquartered in Bristol, UK.

They operate through 2 sales counters and 9 mobile workshops for on-site 24/7 repair services.

Main Figures	<b>2016</b> (GBP mn)
SALES	2.25
EBITDA	13%
NET FINANCIAL POSI	1TION 0.42

Total acquisition price, for 100%

GBP 550,000 (in cash)

Part of a **micro-acquisition program**, aimed at reinforcing **direct presence** in various markets, while increasing the **service component** which can now include on-site delivery and repairs





Main Figures	<b>2016</b> (€ mn)								
SALES	59.4								
EBITDA	11.5 19.3%								
NET CASH	14.0								
EMPLOYEES	676								
Total acquisition price, for 100%									

€ 90 million (in cash)

Inoxpa, headquartered near Girona (Spain), is a well-known manufacturer of process equipment and flow handling systems for the food, cosmetics and pharmaceutical industries.

The group has a direct presence in **17 countries**, with **3 major production centers** (Spain, India, Portugal) and **6 engineering centers** in Europe and India.

The second and largest step into these **fast-growing and highly anti-cyclical** markets, Inoxpa brings to Interpump's Water-Jetting sector:

- a major product diversification
- a new, additional growth driver: cross-selling
- further expansion of the international footprint









Main Figures	<b>2016</b> (€ mn)
SALES	8.1
EBITDA	2.7 33%
NET CASH	1.1
EMPLOYEES	14

## Total acquisition price, for 60%

€ 8.9 mn

€ 5.3 million in cash, plus 150,000 IPG shares





#### The Italian specialist in industrial mixers and agitators

- Over 100,000 units manufactured
- Specialized models for every application
- Patented Magna-Safe® technology for magnetic transmission allows for complete segregation of the fluid being processed



## **Governance and Managerial Structure**

as of 30 June 2017

<b>Board of Directors</b>	🜟 = independent	Operations Man	agement Committee
	Fulvio Montipò Chairn	nan of the Board and Chief Executive O	fficer
	Paolo Marinsel	Deputy Chairman of the Board	
Franco Garilli	Lead Independent Director	Massimiliano Bizzarri	General Manager, High-pressure pumps & Flow Handling
Angelo Busani Antonia Di Bella	Minority Director	Victor Gottardi	General Manager, DCVs and Valves
Marcello Margotto		Pietro lotti	General Manager, PTOs, Hydraulic Pumps & Cylinders
Stefania Petruccioli		Fabio Marasi	General Manager, Hoses & Fittings
Paola Tagliavini Giovanni Tamburi		Luca Mirabelli	Head of Investor Relations
Chief Financial Office	r	Independent Au	ditors
Carlo Banci		EY S.p.A.	

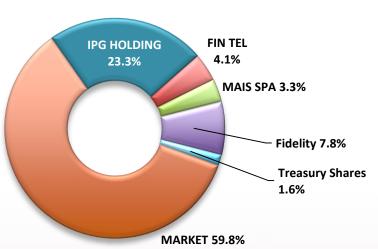


## Shareholders, Stock Performance, Analyst Coverage

#### **Updated 03/08/2017**

#### **Shareholder Structure**

Source: CONSOB/Company



#### **Analyst Coverage**

Banca Aletti Andrea Bonfà Banca Akros **Paola Saglietti Domenico Ghilotti** Equita SIM **Exane BNP Paribas** Michele Baldelli **Fidentiis Xhois Hatibi** Intermonte Jacopo Tagliaferri **Kepler Cheuvreux** Matteo Bonizzoni Mediobanca Alessandro Tortora

#### **Interpump Stock Performance**

Total return to shareholders since the IPO: 14.6% per year (assuming dividend reinvestment and participation to the '09 capital increase)

Share price 25.42

Market Capitalization € 2.8 bn

Performance 3 M: +5%

Performance 1 Y: +78%

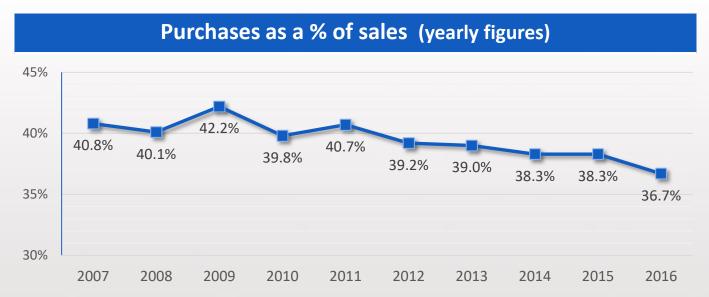
Performance 2 Y: +64%

Average daily Volume (2017) 286,720

#### 1-yr trend: IP MI vs. FTSE STAR Index



	Free Cash Flow 12 Months														
(euro/million)	2009	2010	2011	2012	2013	2014	2015	2016							
Cash Flow from Operations	25.2	54.6	60.8	65.6	65.3	95.8	120.2	138.6							
Working Capital	44.4	10.1	(21.8)	(12.3)	(1.7)	(23.7)	(6.6)	(12.8)							
Сарех	(9.2)	(8.7)	(11.8)	(15.8)	(29.8)	(34.1)	(28.9)	(36.5)							
Other	2.7	1.0	3.7	3.6	0.5	0.3	0.5	0.7							
Free Cash Flow	63.1	57.0	30.9	38.6	34.3	38.3	85.2	89.9							



IPG has an excellent track record in keeping procurement costs well under control.



## Synthesis of results (Twelve months\*)

Euro/million	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005 a	2006 b	2007 с	2008 d	2009 e	2010	2011 f	2012	2013 g	2014	2015	2016
Net Sales	199.6	221.3	283.4	319.3	411.7	426.1	492.9	501.7	531.7	331.6	364.9	432.2	424.5	342.9	424.9	472.3	527.2	556.5	672.0	894.9	922.8
EBITDA	40.7	46.8	61.1	64.9	79.8	81.4	84.5	75.2	77.3	68.0	79.1	94.3	87.0	46.9	74.1	94.7	105.8	105.2	136,1	180.3	198.5
Margin	20.4%	21.2%	21.6%	20.3%	19.4%	19.1%	17.1%	15.0%	14.5%	20.5%	21.7%	21.8%	20.5%	13.7%	17.4%	20.0%	20.1%	18.9%	20.3%	20.1%	21.5%
EBIT	35.5	40.5	52.4	55.1	67.2	67.6	69.2	59.2	60.5	57.4	69.7	82.2	75.7	29.2	54.7	75.7	84.1	79.2	104.4	136.9	153.5
Margin	17.8%	18.3%	18.5%	17.2%	16.3%	15.9%	14.0%	11.8%	11.4%	17.3%	19.1%	19.0%	17.8%	8.5%	12.9%	16.0%	15.9%	14.3%	15.5%	15.3%	16.6%
Net Profit	7.6	13.8	16.6	22.2	19.0	21.4	21.1	14.3	19.7	27.1	41.6	42.9	40.2	14.0	27.4	42.6	53.2	44.1	57.7	118.3	94.5
Margin	3.8%	6.2%	5.9%	6.9%	4.6%	5.0%	4.3%	2.8%	3.7%	8.2%	11.4%	9.9%	9.5%	4.1%	6.4%	9.0%	10.1%	7.9%	8.6%	13.1%	10.2%
Free Cash flow	8.4	9.2	32.1	26.5	42.1	19.4	17.2	15.9	1.0	52.1	37.9	32.0	22.1	63.1	57.0	30.9	38.6	34.3	38.3	85.2	89.9
Net Fin. Debt	43.0	38.8	67.9	139.3	153.2	150.7	145.4	172.3	178.4	115.8	99.9	139.6	200.5	186.5	134.9	121.6	66.1	100.3	178.8	265.1	271.5
(net of treasury sto	ck and i	ncluding	commitn	nents for	purchase	e of inves	stments)														
Shareholder's Equity	133.1	143.7	157.1	177.1	162.0	182.8	193.4	173.8	179.9	156.7	155.9	147.1	178.0	242.8	291.5	315.2	396.9	432.9	466.6	622.6	677.5
Debt/Equity	0.32	0.27	0.43	0.79	0.95	0.82	0.75	0.99	0.99	0.74	0.64	0.95	1.13	0.77	0.46	0.39	0.16	0.23	0.38	0.42	0.40

<sup>\*</sup> From 2004 to 2015 figures are prepared in accordance with International Financial Reporting Standards (IFRS). From 1996 to 2003 figures are prepared in accordance with Italian Accounting Standards

a) With Hammelmann 9 months, without Cleaning Sector.

b) With Hammelmann 12 months, without Cleaning Sector.

c) With NLB 11 months.

d) With Modenflex 5 months, Contarini 2 months, IKO 1 month.

e) With H.S. Penta 6 months.

f) Without Unielectric and with American Mobile Power 9 Months.

g) With Hydrocontrol Group 8 months.





The Manager in charge of preparing the company's financial reports, Carlo Banci, declares, pursuant to paragraph 2 of Article 154-bis of the Consolidated Law on Finance, that the accounting information contained in this presentation corresponds to the document results, books and accounting records.

S.llario d'Enza, August 4, 2017 The Manager in charge of preparing the company's financial reports *Carlo Banci*