



March 2018

Interpump Group Full-Year 2017 Results

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# Full-year Consolidated Results

€ mn

	FY 2016	FY 2017	у/у
TOTAL SALES	922.8	1,086.5	+17.7%
EBITDA	198.5	248.6	+25.3%
EBITDA / SALES	21.5%	22.9%	
NET INCOME (as reported)  Tax rate  NET INCOME (adjusted*)  Tax rate	<b>94.5</b> 36.4%	<b>135.6</b> 29.5% <b>129.7</b> 32.5%	+43.5% +37.3%
* 2017 Statutory net income includes €5.7mn one-off positive effect of r	eassessment of U.S.	deferred tax assets &	d liabilities
NET DEBT	257.3	273.5	+16.3 mn
COMMITMENTS FOR PURCHASE OF SUBSIDIARIES	42.8	50.3	+7.5 mn
TREASURY SHARES (as at 31/12)	2,281,752	1,561,752	



## Q4 2017 & FY 2017 in detail

€ mn

	Q4 2017	у/у	FY 2017	y/y
Organic growth in sales FX contribution Increase in perimeter		+11.4% -3.7% +8.9%		+9.3% -0.7% +9.1%
TOTAL REPORTED SALES	267.8	+16.6%	1,086.5	+17.7%
EBITDA	56.8	+21.0%	248.6	+25.3%
EBITDA / SALES	21.2%		22.9%	
NET INCOME (as reported)  Tax rate  NET INCOME (adjusted*)	<b>36.4</b> 17.2% <b>30.5</b>	+74.1% +45.9%	<b>135.6</b> 29.5% <b>129.7</b>	+43.5% +37.3%
Tax rate	30.6%	143.370	32.5%	-137.370

<sup>\*</sup> Statutory net income includes €5.7mn one-off positive effect of reassessment of deferred tax assets & liabilities in the US

# **Results by Sector**

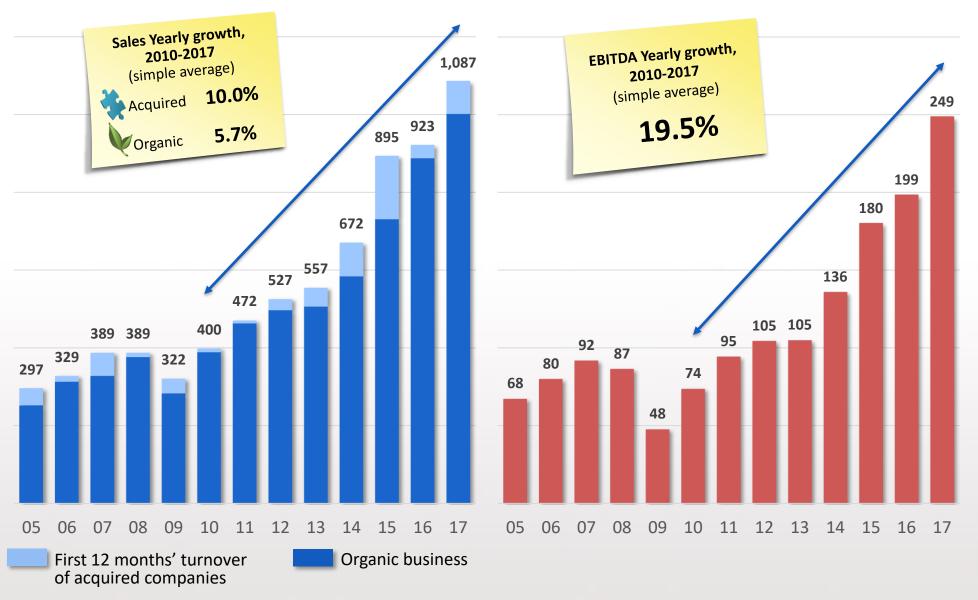
€ mn

WATER-JETTING	Q4 2017	у/у	FY 2017	y/y
Organic growth in sales FX contribution Increase in perimeter		+3.3% -4.3% +23.9%		+3.0% -1.0% +19.4%
TOTAL REPORTED SALES	97.4	+22.9%	395.6	+21.4%
EBITDA	24.6	+27.2%	104.1	+25.3%
EBITDA / SALES	25.2%		26.2%	
HYDRAULICS	Q4 2017	у/у	FY 2017	у/у
Organic growth in sales FX contribution Increase in perimeter		+15.7% -3.5% +1.0%		+12.8% -0.6% +3.6%
TOTAL REPORTED SALES	170.4	+13.2%	690.9	+15.8%
EBITDA	32.1	+16.6%	144.6	+25.2%
EBITDA / SALES	18.8%		20.9%	



### **Sales & EBITDA Trend**

€ mn - net of Cleaning (dismissed in 2005) and Electric Motors (2011)



#### Prudent debt policy and satisfactory return on capital employed

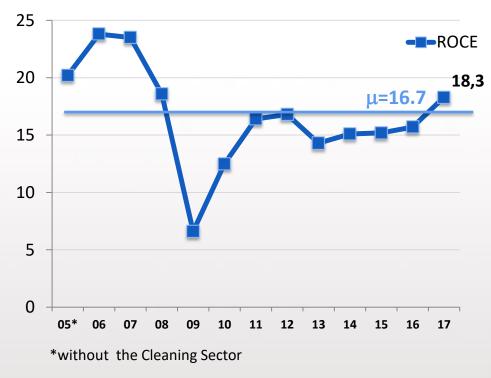
#### Net Debt / EBITDA (12 M)

Net of treasury stock and including commitments for purchase of investments



#### **Return On Capital Employed (12M)**

Operating profit / (consolidated shareholder's equity + net debt)



### Who we are

#### INTERPUMP GROUP

- ▶ Public company (~75% free float)
- ► Listed at the Milan Stock Exchange since 1996 (ticker: IP.MI)
- ▶ Among the largest market caps in the STAR segment
- ▶ Stock is eligible for PIRs (government-sponsored saving investment plans for Italian households with significant tax advantages)

#### **WATER-JETTING**

- World leader in the niche market of highpressure plunger piston pumps for water and other fluids. Premium-price, reputable brands
- ▶ Growing range of applications:
  - Industrial Cleaning
  - Chemical, Food, Pharma, Cosmetic processing
  - Automotive, Marine, Oil&Gas, Tunneling, Mining, Steel Industry
- Not only piston pumps: entered the wider universe of fluid handling with the acquisition of Inoxpa and Mariotti&Pecini (2017)

#### **HYDRAULICS**

- ► Global supplier of hydraulic parts and complete systems
- Co-design and direct sales to all major OEMs, plus an extensive network of distributors
- Main applications are Trucks, Industrial Vehicles, Earth-moving, Agriculture, Construction, Lifting, Machine tools, Tunneling



### Diversified across every dimension

#### Diversification of our business is the key to our resilience and low overall cyclicality

Both divisions have moved from the initial 100% concentration in one sector to a wide range of applications across different industries

**Hydraulics:** ongoing enlargement of product range through acquisitions. Water-Jetting: expansion from the historical niche of high-pressure pumps into the wider world of fluid handling.

Our 20 largest customers amount for about 10% of consolidated sales. No single customer above 1%.

APPLICATIONS COUNTRIES **PRODUCTS CURRENCIES** CUSTOMERS RAW MATERIALS CHANNELS

We sell our products all over the world, either through our increasing direct presence, or through distributors.

> Most goods sold are produced locally or at least in the same currency. Our FX impact is mostly relative to the translation of financial statements. No currency **hedging** is necessary.

Stainless steel, aluminum, brass, cast iron, copper, and countless other alloys. Smart, forwardlooking buying policy keeps us safe from price volatility.

All classes of customers are serviced directly, through a local subsidiary, or through a distributor according to their size and importance: from the world's largest OEMs to small retail customers. 8





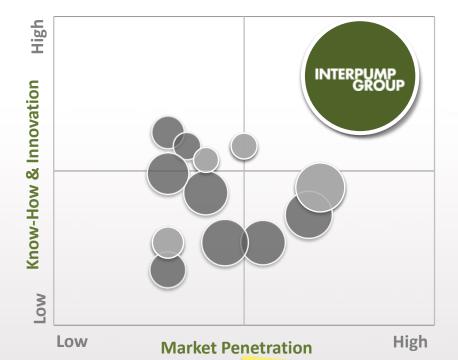








# Niche of Very High Pressure Plunger Pumps (estimated market size: <1bn/yr)



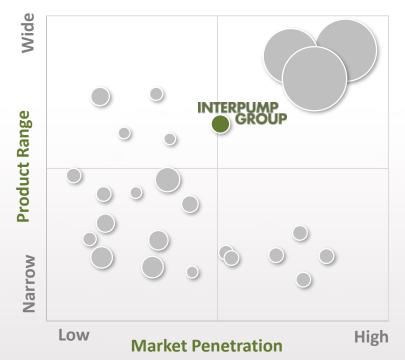
New applications for highpressure technology appearing continuously in every sector







# Flow Handling Food, Cosmetics & Pharma (estimated market size: € 8 bn/yr)

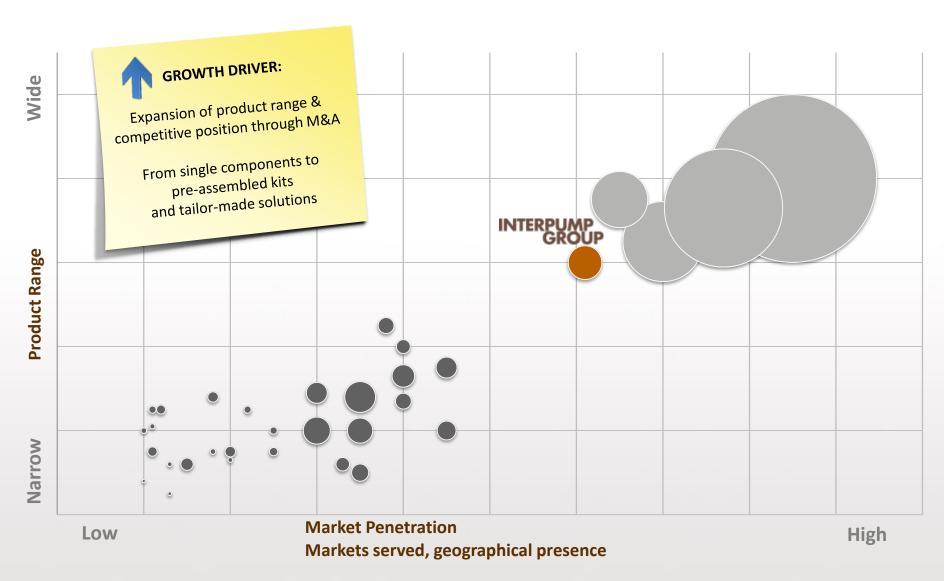


Expansion of product range & competitive position through M&A



### **Competitive Scenario**

A fast-growing global player in a huge market (est. € 40 bn/yr) with countless opportunities for acquisitions





### Main Companies, Brands and Products

December 2017 - Total employees: 1,717

### High-pressure Plunger Pumps

### Flow Handling Components







industry









▶ Plunger pumps high flow/ high pressure (1~450 HP)



**▶** U.S. Distributor

**General Pump** 

▶ Production and rental of high-pressure pumps and complete systems

**NLB** 

NLB Corp.

**Inoxihp** (53%)



Specialized solutions for steel and mining



(up to 1,500 HP -4.500 bar/65K PSI) Design and supply

of turnkey solutions

Hammelmann

**HAMMELMANN** 

▶ Homogenizers for food, cosmetics, and pharmaceutical industry





▶ Pumps, mixers, components & systems for food, cosmetics and pharma

Inoxpa



▶ Mixers and agitators (Magna-Safe® magnetic transmission)

Mariotti & Pecini



### International presence (plants and subsidiaries)

Italy, USA, China

USA, Poland

Italy

Germany, USA, Australia, China, Spain

Italy

Spain, India, Portugal, Italy, UK, USA, France, Denmark, Sweden, Russia, China, UAE, Ukraine, Moldova, South Africa, Australia, Colombia

Italy



### Main Companies, Brands and Products

December 2017 - Total employees: 4,195 (GS-Hydro not included)







#### **International presence (plants and subsidiaries)**

Italy, USA, UK, France, Bulgaria, Brazil, Chile, Peru, China, India, Australia, New Zealand, South Africa, UAE

Italy, USA, Canada, France, India, China, Korea, Australia

Italy, France, Germany, Romania, UK, South Africa, Sweden, Denmark, Austria, Poland, Spain, Netherlands, USA, China, Korea, Singapore, Brazil



### **Application examples**



FOOD, COSMETICS, PHARMACEUTICAL

Pumps, valves, processing and cleaning systems Agitators (including magnetic trasmission) High-pressure homogenizers Water-jet food cutting, slicing, meat separation



CONSTRUCTION

Hydro-demolition
Surface preparation
Renewal of armored concrete infrastructures



**TRUCKS** 

Lightweight high pressure pumps for sewer trucks Other utility vehicles



#### **INDUSTRY**

Machine drilling & cutting
Pulp & paper
Intertwining of fibers in non-vowen textiles production
Overspray removal from painting booth grids



#### STEEL / ALUMINUM

Descaling of steel bars
Cleaning of tanks & vessels used in aluminum processing



#### **CLEANING**

Mid- to high-power professional & industrial cleaning Car washing systems Airport tarmacs Fish-farming nets



#### **AUTOMOTIVE**

Deburring of common-rail engine heads Cutting of bodywork and other materials Cleanup of welded seals



MARINE / SHIPYARDS

Water-blasting paint removal Hull cleaning Fuel pumps for methanol-converted marine engines



#### WATER PROCESSING

Misting Reverse-osmosis desalination



#### **CONTRACTORS**

Service companies who buy or rent general-purpose highpressure systems and offer various industrial cleaning and maintenance services to third parties across different industries (typical of the U.S. market)



**OIL & GAS** 

Injection of anti-icing and pressure-restoring fluids in wells Underwater high-pressure pumping Emergency valve operation (seal-less pumps) Decommissioning of platforms at end of life

~1/3 of revenues in Water-Jetting come from after-sales (maintenance, parts & service)



### **Application examples**



**EARTH-MOVING**Excavators and mini-excavators
Backhoe loaders
Skid-steer loaders



TRUCK OUTFITTERS

Tipping trucks

Trash collection - Sewer cleaning
Firefighting - Snow plowing

Towing - Car Carriers

Crane trucks



TRUCK MANUFACTURERS
Factory-fitted PTOs



AGRICULTURE
Farm tractors
Front loaders
Harvesting machines



CONSTRUCTION
Concrete mixing
Telescopic handlers
Conditioning/refrigeration/ventilation



INDUSTRIAL
Machine tools
Hydraulic power packs



LIFTING
Mobile and fixed cranes
Elevators
Forklifts
Theme park attractions



**DRILLING / TUNNELING**Tunnel-boring machines



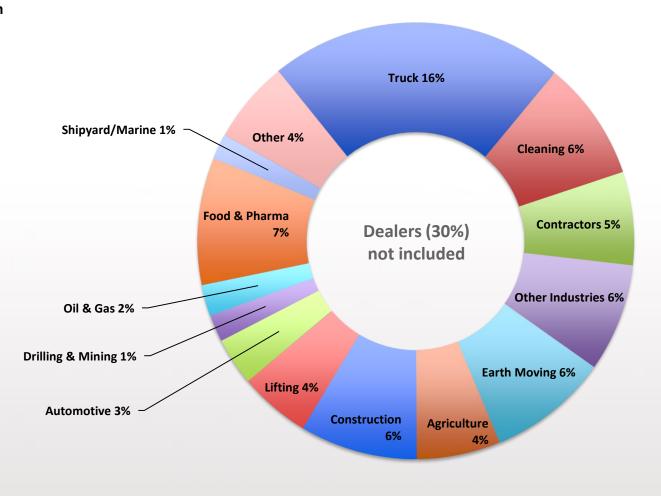
### Diversification by sales channel and application field

#### **Total sales by channel**

2017 Total Turnover: Euro 1,087 million



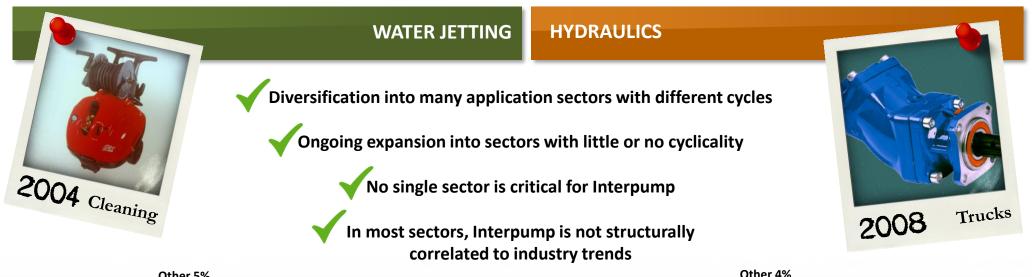
#### **Sales by Application Field**

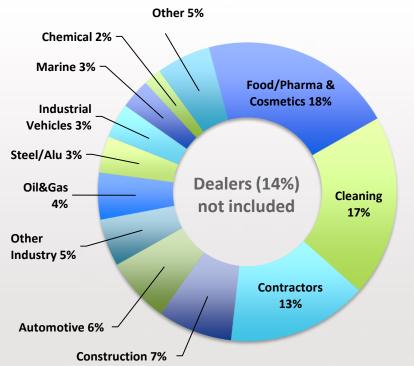




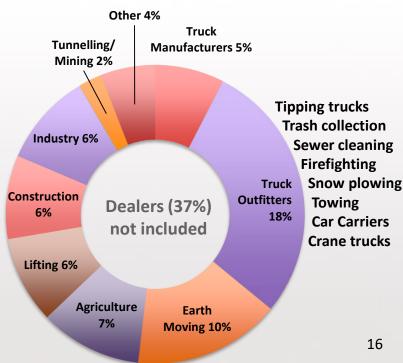
### Diversification is a never-ending journey

Significant reduction of cyclicality and correlation achieved over the past decade





2017



# INTERPUMP GRO

### International Profile: Interpump in the World



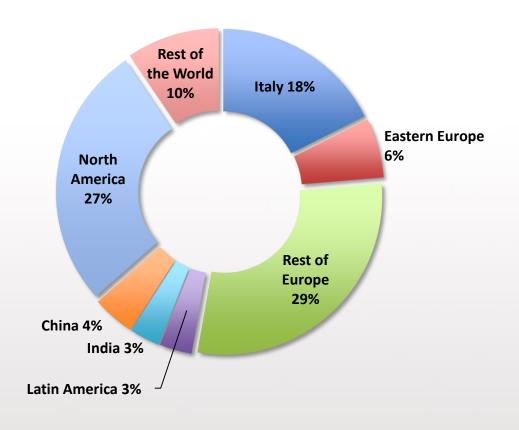


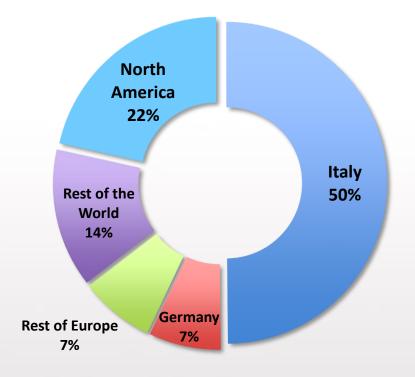
### **International Profile**

Geographical breakdown of sales and costs (2017)

Sales

**Total Costs** 

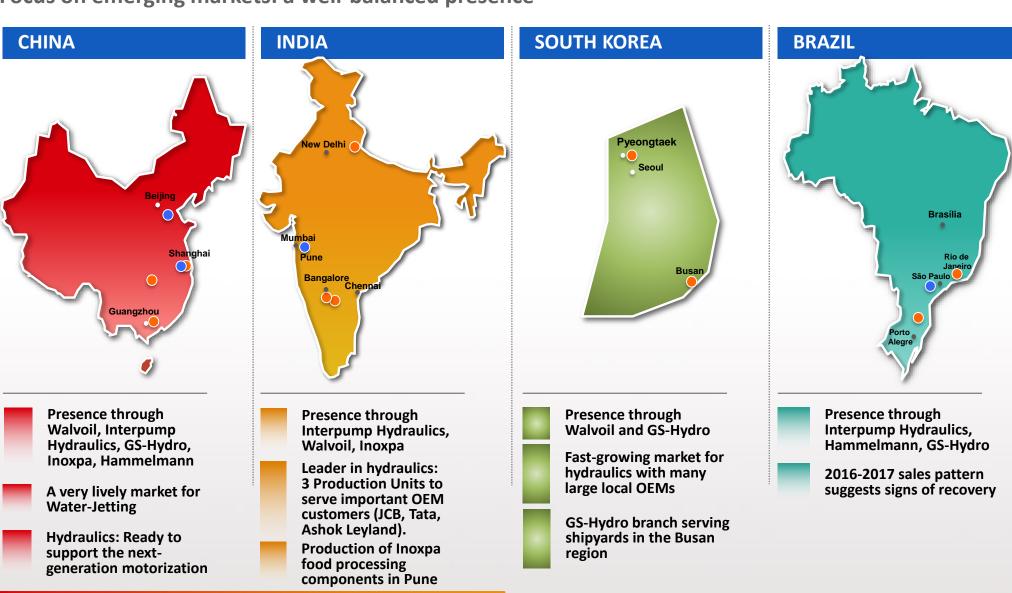






### International Profile

### Focus on emerging markets: a well-balanced presence



Merger of former Walvoil and Hydrocontrol branches with capacity enlargement completed in Q4 2017



### M&A: a Successful Track Record



25 companies acquired since the IPO in 1996 representing roughly 2/3 of each year's growth



3 kinds of acquisitions: Completing the product range, reinforcing competitive positioning, enhancing distribution



Bolt-on acquisitions: no disruption in activity, immediate synergies



Soft integration policy: existing management, brands, IT systems are preserved



Reasonable multiples paid, based on EV/EBITDA ratio



Remarkable increase in EBITDA margins of acquired companies



Frequent acquisition of a control stake with agreements for acquiring the minority interest in a few years

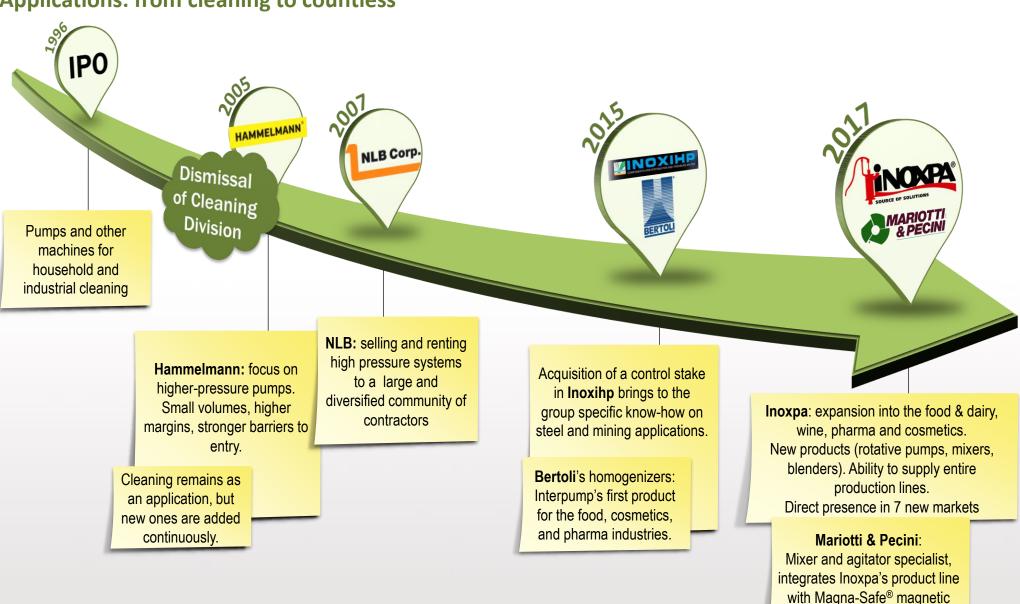


Use of Interpump treasury shares as full or partial payment for some acquisitions



### **Acquisition & Diversification Timeline**

### **Applications: from cleaning to countless**

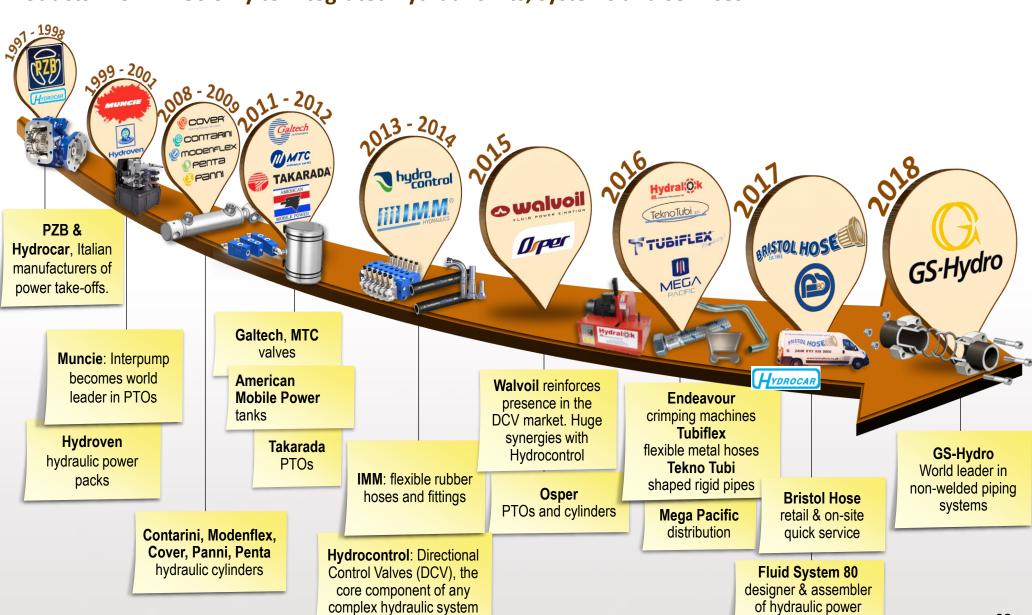


transmission agitators



### **Acquisition & Diversification Timeline**

Products: from PTOs only to integrated hydraulic kits, systems and services



packs







- a world leader in design and execution of piping systems in the industrial, marine, and offshore sectors
- revolutionized the piping industry with the invention of "non-welded" pipe assembly technology (cleaner and faster execution, easier maintenance and repairs)





Estimates for 2017 (€ mn)								
SALES	60							
EBITDA	4							
NET CASH	3							
EMPLOYEES	475							

#### Total acquisition price: € 9 mn

- Acquisition in early 2018 of 13 international subsidiaries plus the manufacturing unit of the (bankrupt) Finnish head company
- Intellectual property and certification (where applicable) included in acquisition
- Ensuring continuity and growth of the business according to sound industrial criteria



## **Governance and Managerial Structure**

as of 31 December 2017

<b>Board of Directors</b>	🜟 = independent		Operations Manag	gement Committee
	<b>Fulvio Montipò</b> Cha	airman	of the Board and Chief Executive Offic	er
	Paolo Marin	isek l	Deputy Chairman of the Board	
Franco Garilli	Lead Independent Director		Massimiliano Bizzarri	General Manager, High-pressure pumps & Flow Handling
Angelo Busani Antonia Di Bella	Minority Director		Victor Gottardi	General Manager, DCVs and Valves
Marcello Margotto			Paolo Mastrostefano	General Manager, PTOs, Hydraulic Pumps & Cylinders
Stefania Petruccioli			Fabio Marasi	General Manager, Hoses & Fittings
Paola Tagliavini Giovanni Tamburi			Luca Mirabelli	Head of Investor Relations
Chief Financial Office	er		Independent Audi	tors
Carlo Banci			EY S.p.A.	

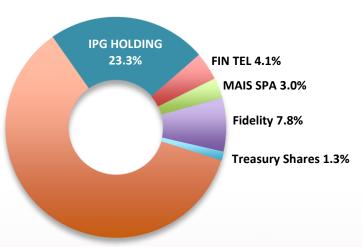


### Shareholders, Stock Performance, Analyst Coverage

#### **Updated 13/03/2018**



Source: CONSOB/Company



**REST OF MARKET 60.4%** 

#### **Analyst Coverage**

Banca Akros **Paola Saglietti** Domenico Ghilotti Equita SIM **Exane BNP Paribas** Michele Baldelli **Fidentiis Xhois Hatibi** Intermonte Carlo Maritano **Bruno Permutti** Intesa Sanpaolo **Kepler Cheuvreux** Matteo Bonizzoni Mediobanca Alessandro Tortora

#### **Interpump Stock Performance**

Total return to shareholders since the IPO: 14.8% per year (assuming dividend reinvestment and participation to the '09 capital increase)

Share price 28.78

Market Capitalization € 3.1 bn

Performance 3 M: +6%

Performance 1 Y: +44%

Performance 2 Y: +124%

Average daily Volume (30 days) 235K shares /day

#### 1-yr trend: IP MI vs. FTSE STAR Index





### Synthesis of results

Euro/million	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
Net Sales	199.6	221.3	283.4	319.3	411.7	426.1	492.9	501.7	531.7	331.6	364.9	432.2	424.5	342.9	424.9	472.3	527.2	556.5	672.0	894.9	922.8	1086.6
EBITDA	40.7	46.8	61.1	64.9	79.8	81.4	84.5	75.2	77.3	68.0	79.1	94.3	87.0	46.9	74.1	94.7	105.8	105.2	136,1	180.3	198.5	248.6
Margin	20.4%	21.2%	21.6%	20.3%	19.4%	19.1%	17.1%	15.0%	14.5%	20.5%	21.7%	21.8%	20.5%	13.7%	17.4%	20.0%	20.1%	18.9%	20.3%	20.1%	21.5%	22.9%
EBIT	35.5	40.5	52.4	55.1	67.2	67.6	69.2	59.2	60.5	57.4	69.7	82.2	75.7	29.2	54.7	75.7	84.1	79.2	104.4	136.9	153.5	198.9
Margin	17.8%	18.3%	18.5%	17.2%	16.3%	15.9%	14.0%	11.8%	11.4%	17.3%	19.1%	19.0%	17.8%	8.5%	12.9%	16.0%	15.9%	14.3%	15.5%	15.3%	16.6%	18.3%
Net Profit	7.6	13.8	16.6	22.2	19.0	21.4	21.1	14.3	19.7	27.1	41.6	42.9	40.2	14.0	27.4	42.6	53.2	44.1	57.7	118.3	94.5	135.7
Margin	3.8%	6.2%	5.9%	6.9%	4.6%	5.0%	4.3%	2.8%	3.7%	8.2%	11.4%	9.9%	9.5%	4.1%	6.4%	9.0%	10.1%	7.9%	8.6%	13.1%	10.2%	12.5%
Free Cash flow	8.4	9.2	32.1	26.5	42.1	19.4	17.2	15.9	1.0	52.1	37.9	32.0	22.1	63.1	57.0	30.9	38.6	34.3	38.3	85.2	89.9	93.6
Net Fin. Debt	43.0	38.8	67.9	139.3	153.2	150.7	145.4	172.3	178.4	115.8	99.9	139.6	200.5	186.5	134.9	121.6	66.1	100.3	178.8	265.1	271.5	304.3
(net of treasury stoc	k and ind	luding co	ommitme	nts for pu	urchase o	of investn	nents)															
Shareholder's Equity	133.1	143.7	157.1	177.1	162.0	182.8	193.4	173.8	179.9	156.7	155.9	147.1	178.0	242.8	291.5	315.2	396.9	432.9	466.6	622.6	677.5	764.7
Debt/Equity	0.32	0.27	0.43	0.79	0.95	0.82	0.75	0.99	0.99	0.74	0.64	0.95	1.13	0.77	0.46	0.39	0.16	0.23	0.38	0.42	0.40	0.40

Continuing operations only: Dismissed sectors are not included in the year of dismissal (2005 for Cleaning; 2011 for Electric Motors)

From 2004 to 2015 figures are prepared in accordance with International Financial Reporting Standards (IFRS). From 1996 to 2003 figures are prepared in accordance with Italian Accounting Standards



Free Cash Flow (12 Months)											
(euro/million)	2009	2010	2011	2012	2013	2014	2015	2016	2017		
Cash Flow from Operations	25.2	54.6	60.8	65.6	65.3	95.8	120.2	138.0	172.4		
Change in Trade Working Capital	44.4	10.1	(21.8)	(12.3)	(1.7)	(23.7)	(6.6)	(12.2)	(30.8)		
Сарех	(9.2)	(8.7)	(11.8)	(15.8)	(29.8)	(34.1)	(28.9)	(36.5)	(47.8)		
Other	2.7	1.0	3.7	3.6	0.5	0.3	0.5	0.7	(0.3)		
Free Cash Flow	63.1	57.0	30 Q	38.6	34.3	38.3	85.2	80 Q	93.6		

#### Purchases as a % of sales (yearly figures)



✓ Procurement costs are well under control and do not reflect increases in raw material prices
✓ Long-term decrease of purchases on sales reflects increases in efficiency and acquisition of less material-intensive businesses






The Manager in charge of preparing the company's financial reports declares, pursuant to paragraph 2 of Article 154-bis of the Consolidated Law on Finance, that the accounting information contained in this presentation corresponds to the document results, books and accounting records.

S.Ilario d'Enza, March 15, 2018

### Carlo Banci



#### **Cover page:**

Pratissoli SM series plunger piston pump, featuring tungsten carbide pistons and stainless steel fluid end. It has a power of 100HP, weighs approximately 260kg. Used in paint removal, de-rusting, cleaning of heat exchangers and light hydro-demolition.