# **Q1 2018 FINANCIAL RESULTS**

Milan – May 10<sup>th</sup>, 2018





# >Q1 2018 Highlights

- Group overview
- Results by business
- $\circ$  Outlook

➢Financial results

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# Q1 2018 Financial Highlights

Organic growth recovery in Energy Projects and Industrial. Margin impacted by WL provision.

**Organic sales growth at +3.1%** supported by:

- Double-digit trend in **Underground HV** and **Industrial**.
- High-single digit growth in **Optical & Connectivity**.
- Positive organic trend in **T&I** (excluding OCI)

Adj. EBITDA at € 153m (8.1% of sales), in line with Q1 2017, mainly driven by:

- **Telecom:** further margin expansion resulting from volume growth, improved manufacturing efficiency, YOFC results and the reversal of a bad debt provision accrued in 2016 in Brazil.
- Energy Projects: underlying sound profitability. Provision related to WL project (€20m) negatively impacting operating result.

**Forex** (- $\in$ 13m) and **OCI** (- $\in$ 3m, net of forex effect) main headwinds on profitability.

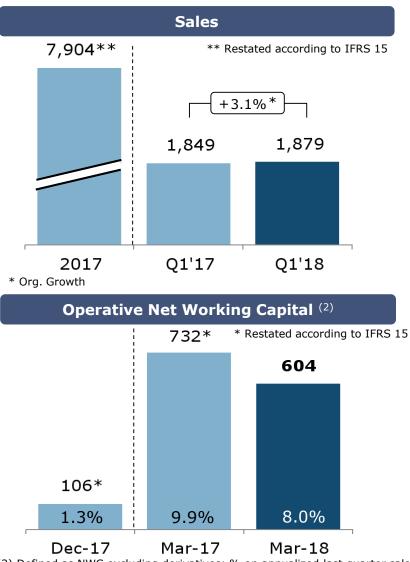
**Net Financial Debt** at **€ 648m**, (€ 998m in Q1 2017) including €291m positive effect from 2013 Equity-linked bond conversion.



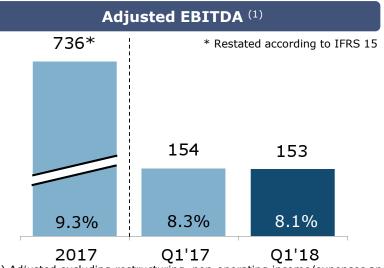
# Q1 2018 Key Financials

Euro Millions, % on Sales

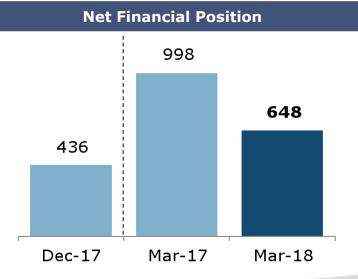
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(2) Defined as NWC excluding derivatives; % on annualized last quarter sales.

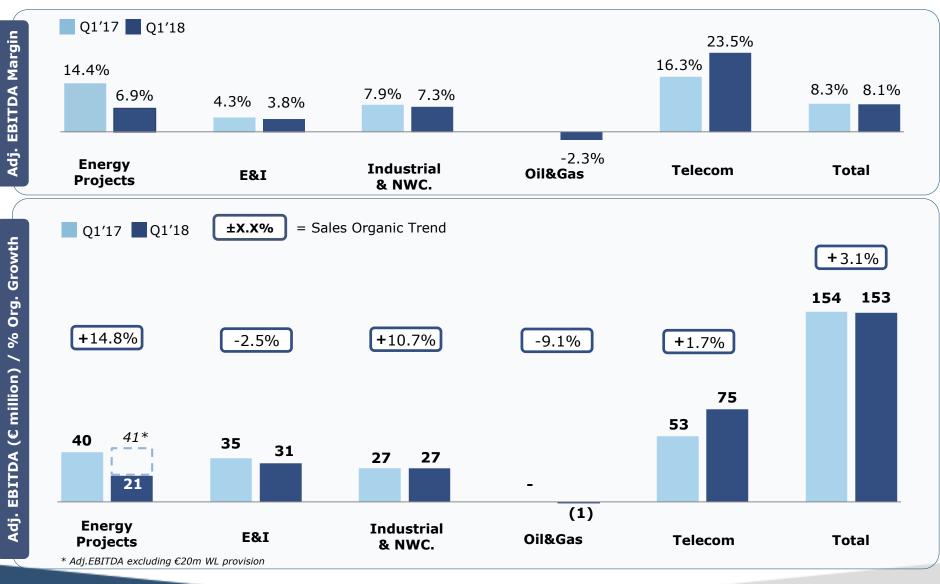


(1) Adjusted excluding restructuring, non-operating income/expenses and non-recurring income / expenses;

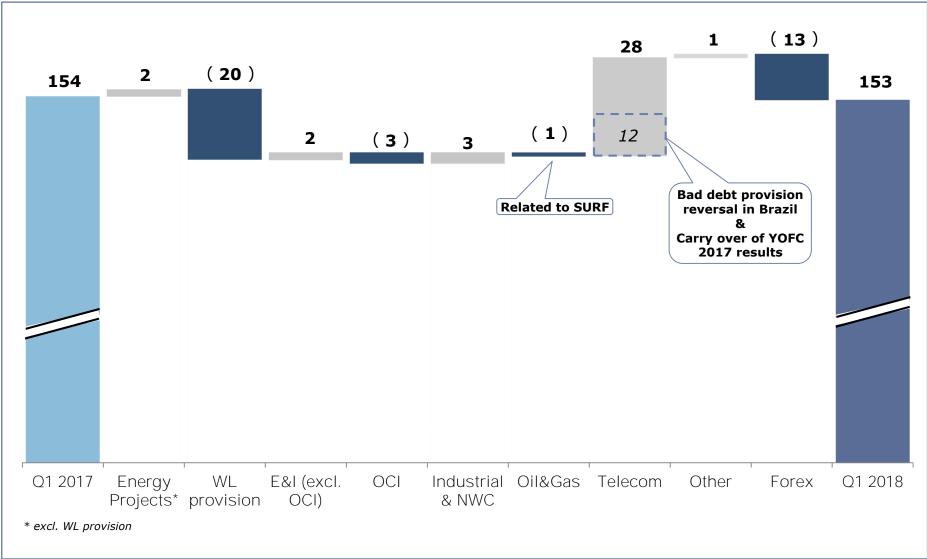


# **Continued profitability improvement**

Organic growth confirmed positive. Meaningful margin expansion in Telecom business.



### Adj.EBITDA Bridge Q1 2017 - Q1 2018



Note: Adj.EBITDA variation of reporting segments (i.e. Energy Projects, Oil&Gas etc.) is net of forex effect.



### **General Cable Acquisition**

Update of the transaction agenda

	Key Milestones of the Transaction		
December 4 <sup>th</sup> , 2017	Transaction Announcement	$\checkmark$	
February 16 <sup>th</sup> , 2018	<ul> <li>General Cable EGM approved the acquisition by large majority (99% of total votes cast, also representing a majority of the total outstanding shares)</li> </ul>	$\checkmark$	
March 7 <sup>th</sup> , 2018	US DoJ and Federal Trade Commission clearance	$\checkmark$	
May 4 <sup>th</sup> , 2018	• Brazil Antitrust clearance (*)	$\checkmark$	
May 8 <sup>th</sup> , 2018	• EU Commission's competition directorate clearance	$\checkmark$	
May 9 <sup>th</sup> , 2018	Chile Antitrust clearance	$\checkmark$	
Pending	• CFIUS		

(\*) Under Brazilian law, the parties must observe a 15-day waiting period after publication of the antitrust clearance decision in the Brazilian Official Gazette. Publication occurred on May 7, 2018 and the 15-day waiting period will expire on May 22, 2018.





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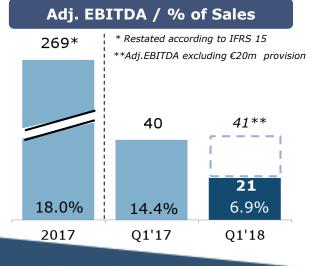
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### **Energy Projects** Euro Millions, % on Sales

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\* Org. Growth



### Highlights

#### SUBMARINE

- Positive organic sales trend helped by favourable project phasing. Higher tendering activity expected in H2.
- Adj.EBITDA negatively impacted by €20m provision related to the Western Link project, following a fault occurred in the shallow water section during the testing phase. The cause of the fault is currently under investigation.

#### UNDERGROUND HIGH VOLTAGE

- Positive start in APAC and EMEA, with particularly solid trend in Indonesia, Turkey, Spain and France, partially offset by the slowdown in Netherlands.
- Lively market activity in Middle East and APAC showing opportunities to future development.

#### Orders Backlog Evolution (€m)

	Dec '13	Dec '14	Dec '15	Dec '16	Dec '17	Mar'18
Underground HV	~450	~450	~600	~350	~400	~450
Submarine	~2,050	~2,350	~2,600	~2,050	~2,050	~1,900
Group	~2,500	~2,800	~3,200	~2,400	~2,450	~2,350

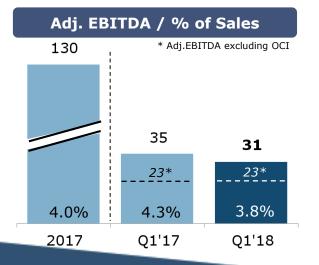
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### **Energy & Infrastructure**

Euro Millions, % on Sales



\* Org. Growth



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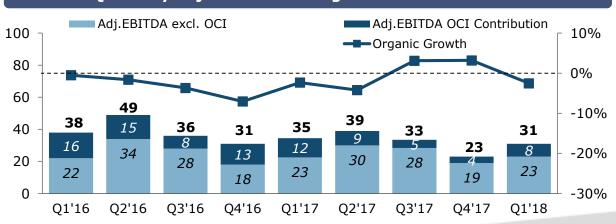
#### Highlights

#### **TRADE & INSTALLERS**

- Moderate organic improvement, negatively affected by OCI; mid-single-digit organic growth (excl. OCI) driven by South Europe, Germany, East Europe and Netherlands.
- Improved Adj.EBITDA helped by CPR introduction (mainly Italy, Spain and Netherlands) and volumes growth, more than offsetting forex headwinds and OCI weakness.

#### **POWER DISTRIBUTION**

- Volumes slowdown in South America, Nordics (due to weather condition), South-East Asia and OCI. Slight recovery in Germany and Netherlands.
- Profitability impacted by weakness of OCI, Nordics and APAC.



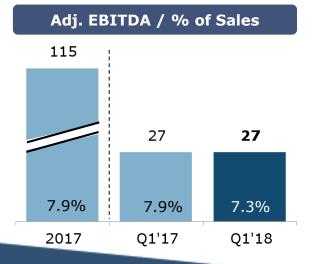
#### Quarterly Adj.EBITDA and Organic Growth Evolution

# **Industrial & Network Components**

Euro Millions, % on Sales



\* Org. Growth



### Highlights

#### **Specialties, OEMs & Renewables**

- Double-digit organic growth, fueled by positive performance in Railways and Infrastructure applications. Nuclear and Mining main weaknesses.
- Stable trend in renewable business, with improving results in Solar (Germany and Brazil) mostly offset by slowdown in Wind (North America).
- Profitability affected by unfavourable sales mix.

#### **Elevator**

- Strong organic growth in EMEA. Positive volume trend in North America partially offset by weak performance in APAC.
- Adj.EBITDA reduced mainly by forex effect, raw material price inflation (steel) and unfavourable product mix in North America.

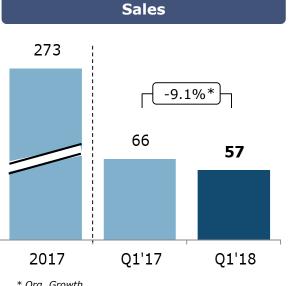
#### Automotive

- Sound organic trend supported by a positive market environment, with a particularly strong performance in North and South America and Europe.
- Adj.EBITDA benefitted from mix improvement and fixed cost reduction, partially offset by market pressure on low value-added products in APAC.

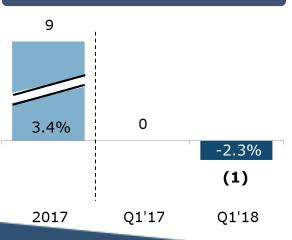
#### **Network Components**

• Soft trend with a moderate slowdown in MV and LV accessories, partially offset by recovery in HV segment (150kV joints) in APAC and Europe.

### Oil & Gas Euro Millions, % on Sales



\* Org. Growth

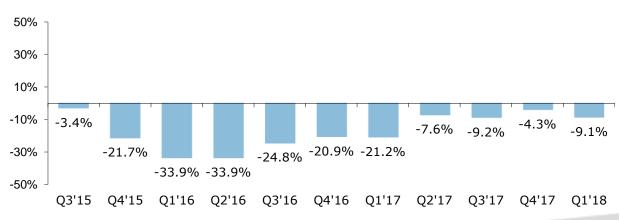


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Adj. EBITDA / % of Sales



Further slowdown in Offshore and Marine activities. •



\*% change vs. same quarter of previous year

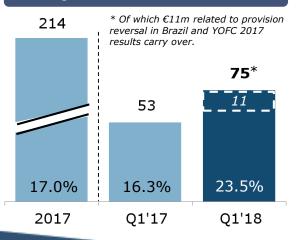
#### Quarterly organic growth\* evolution

# Telecom

Euro Millions, % on Sales



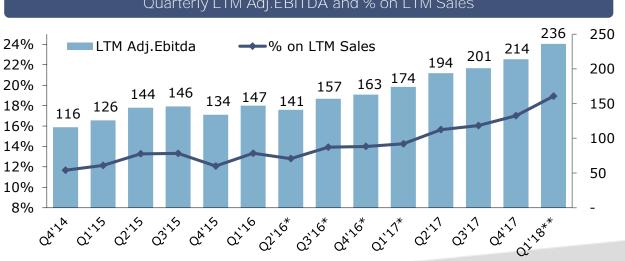
#### Adj. EBITDA / % of Sales





#### **Telecom Solutions & Fibre**

- Sharp expansion of Adj.EBITDA supported by volume growth, further • improvement in competitiveness and manufacturing efficiency, YOFC results and the reversal of a bad debt provision accrued in 2016 in Brazil.
- Optical & Connectivity sales grew high-single digit organically, boosted by broadband capex acceleration in Europe (particularly France).
- Double-digit decline of Copper cable business, as expected, driven by the phase • out of copper investments in Australia partially offset by positive trend in Latam.
- Solid performance of MMS business supported by sound market demand in Europe.



\* Adj.EBITDA including bad debt provision in Brazil \*\* Adj.EBITDA including reversal of bad debt provision in Brazil

#### Quarterly LTM Adj.EBITDA and % on LTM Sales



# >Q1 2018 Highlights

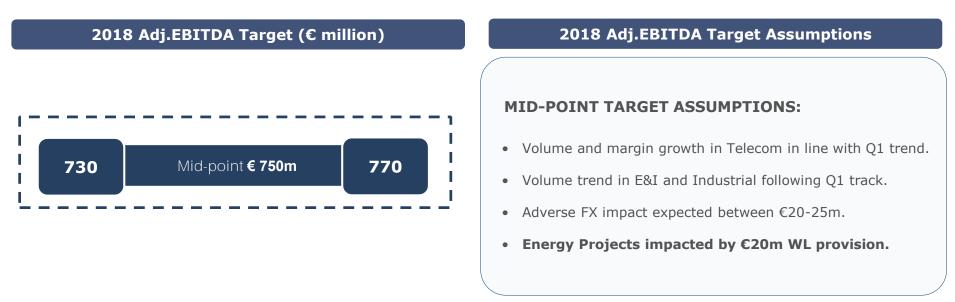
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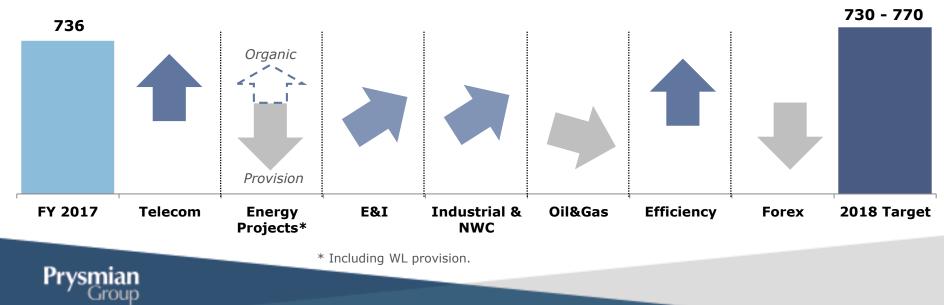
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# FY 2018 Outlook



#### Adj. EBITDA FY 2017 - 2018 Outlook Bridge (€ million)





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- Group overview
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# **Profit and Loss Statement**

Euro Millions

	Q1 2018	Q1 2017
Sales	1,879	1,849
YoY total growth	1.6%	
YoY organic growth	3.1%	
Adj.EBITDA	153	154
% on sales	8.1%	8.3%
Adjustments	(17)	(24)
EBITDA	136	130
% on sales	7.3%	7.0%
Adj.EBIT	109	110
% on sales	5.8%	5.9%
Adjustments	(17)	(24)
Special items	(35)	(8)
EBIT	57	78
% on sales	3.1%	4.2%
Financial charges	(19)	(26)
EBT	38	52
% on sales	2.0%	2.8%
Taxes	(10)	(15)
% on EBT	(27.0%)	(28.0%)
Net income	28	37
% on sales	1.5%	2.0%
Minorities	-	1
Group Net Income	28	36
% on sales	1.5%	2.0%



### Adjustments and Special Items on EBIT Euro Millions

	Q1 2018	Q1 2017
Non-recurring Items (Antitrust investigation)	-	(15)
Restructuring	(3)	(5)
Other Non-operating Income / (Expenses)	(14)	(4)
of which General Cable acquisition related costs	(1)	-
of which General Cable integration costs	(8)	-
EBITDA adjustments	(17)	(24)
Special items	(35)	(8)
Gain/(loss) on metal derivatives	(26)	3
Assets impairment	-	-
Other	(9)	(11)
EBIT adjustments	(52)	(32)



### **Financial Charges** Euro Millions

	Q1 2018	Q1 2017
Net interest expenses	(15)	(17)
of which non-cash conv.bond interest exp.	(4)	(4)
Bank fees amortization	-	-
Gain/(loss) on exchange rates	(6)	1
Gain/(loss) on derivatives	3	(7)
Non recurring effects	(1)	(1)
Other non operating financial expenses	-	(2)
Other	-	-
Net financial charges	(19)	(26)



### **Statement of financial position (Balance Sheet)** Euro Millions

	31 Mar 2018	31 Mar 2017*	31 Dec 2017*
Net fixed assets	2,615	2,656	2,610
of which: goodwill	436	447	438
of which: intangible assets	284	340	297
of which: property, plants & equipment	1,646	1,653	1,646
Net working capital	587	735	128
of which: derivatives assets/(liabilities)	(17)	3	22
of which: Operative Net working capital	604	732	106
Provisions & deferred taxes	(293)	(343)	(308)
Net Capital Employed	2,909	3,048	2,430
Employee provisions	353	381	355
Shareholders' equity	1,908	1,669	1,639
of which: attributable to minority interest	177	212	188
Net financial debt	648	998	436
Total Financing and Equity	2,909	3,048	2,430

\* Restated according to IFRS 15



Cash Flow	Q1 2018	Q1 2017	12 Months (from 1/4/2017 to
Euro Millions	Q1 2018	Q1 2017	31/3/2018)**
Adj.EBITDA	153	154	735
Adjustments	(17)	(24)	(69)
EBITDA	136	130	666
Net Change in provisions & others	3	(1)	2
Share of income from investments in op.activities	(20)	(10)	(52)
Cash flow from operations (before WC changes)	119	119	616
Working Capital changes	(528)	(483)	40
Dividends received	3	3	10
Paid Income Taxes	(17)	(20)	(101)
Cash flow from operations	(423)	(381)	565
Acquisitions/Disposals	-	-	(7)
Net Operative CAPEX	(46)	(67)	(233)
of which acquisitions of assets of ShenHuan	-	(33)	(2)
Free Cash Flow (unlevered)	(469)	(448)	325
Financial charges	(10)	(12)	(68)
Free Cash Flow (levered)	(479)	(460)	257
Free Cash Flow (levered) excl. Acquisitions & Disposals*	(479)	(427)	266
Dividends	-	-	(101)
Treasury shares buy-back & other equity movements	-	(49)	(48)
Net Cash Flow	(479)	(509)	108
Net Financial debt beginning of the period	(436)	(537)	(998)
Net cash flow	(479)	(509)	108
Equity component of Convertible Bond 2017	-	<b>`</b> 48´	-
Conversion of Convertible Bond 2013	283	-	291
Other variations	(16)	-	(49)
Net Financial debt end of the period	(648)	(998)	(648)

\* Calculated as FCF (levered) excluding "acquisitions of assets of ShenHuan" and "Acquisition & Disposal".

\*\* Based on restated figures according to IFRS 15.



# AGENDA

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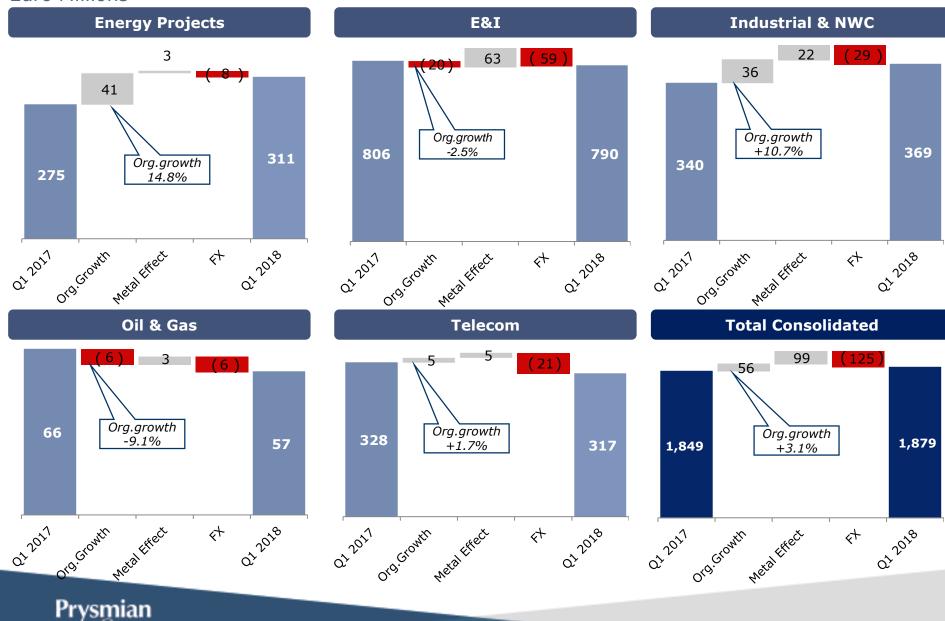
# > Appendix



# **Bridge Consolidation Sales**

**Euro Millions** 

Group



Profit and Loss Statement		
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YoY total growth	1.6%	
YoY organic growth	3.1%	
Adj.EBITDA	153	154
% on sales	8.1%	8.3%
of which share of net income	20	10
Adjustments	(17)	(24)
EBITDA	136	130
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Adj.EBIT	109	110
% on sales	5.8%	5.9%
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EBT	38	52
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Taxes	(10)	(15)
% on EBT	(27.0%)	(28.8%)
Net income	28	37
% on sales	1.5%	2.0%
Minorities	-	1
Group Net Income	28	36
% on sales	1.5%	1.9%



### **Energy Projects Segment – Profit and Loss Statement** Euro Millions

	Q1 2018	Q1 2017
Sales to Third Parties	311	275
<i>YoY total growth YoY organic growth</i>	12.9% 14.8%	
Adj. EBITDA	21	40
% on sales	6.9%	14.4%
Adj. EBIT	11	30
% on sales	3.5%	10.7%



### Energy Products Segment – Profit and Loss Statement Euro Millions

		Q1 2018	Q1 2017
ies	<b>E&amp;I</b> YoY total growth YoY organic growth	<b>790</b> (2.1%) (2.5%)	806
Part	Industrial & Netw. Comp.	369	340
l I	YoY total growth YoY organic growth	8.6% 10.7%	
to T	Other YoY total growth	<b>35</b> 4.1%	34
Sales to Third Parties	YoY organic growth ENERGY PRODUCTS YoY total growth	0.0% <b>1,194</b> 1.1%	1,180
	YoY organic growth	1.4%	
-	E&I % on sales	<b>31</b> 3.8%	<b>35</b> 4.3%
Adj. EBITDA	Industrial & Netw. Comp.	27	27
EBI	% on sales	7.3%	7.9%
dj.	Other % on sales	- 0.0%	<b>(1)</b> (1.5%)
<	ENERGY PRODUCTS % on sales	<b>58</b> 4.8%	<b>61</b> 5.2%
	E&I	16	21
	<u>% on sales</u>	2.1%	2.6%
317	Industrial & Netw. Comp.	22	22
<u> </u>	<u>% on sales</u>	5.9%	6.5%
Adj. EBIT	Other	-	(2)
	<u>% on sales</u> ENERGY PRODUCTS	<u> </u>	<u>(4.7%)</u> <b>41</b>
	% on sales	3.2%	3.5%

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### **Oil&Gas Segment – Profit and Loss Statement** Euro Millions

	Q1 2018	Q1 2017
Sales to Third Parties	57	66
YoY total growth	(13.0%)	
YoY organic growth	(9.1%)	
Adj. EBITDA	(1)	-
% on sales	(2.3%)	0.0%
Adj. EBIT	(4)	(4)
% on sales	(7.1%)	(6.5%)



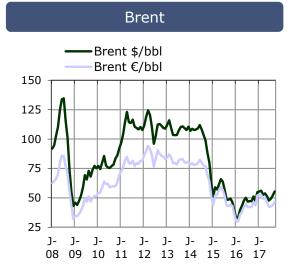
### **Telecom Segment – Profit and Loss Statement** Euro Millions

	Q1 2018	Q1 2017
Sales to Third Parties	317	328
YoY total growth YoY organic growth	(3.2%) 1.7%	
Adj. EBITDA	75	53
% on sales	23.5%	16.3%
Adj. EBIT	64	43
% on sales	20.1%	13.2%



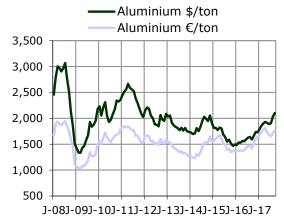
### **Reference Scenario**

Commodities & Forex









EUR / USD





EUR / BRL



Based on monthly average data Source: Nasdaq OMX

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