

Informazione Regolamentata n. 1719-25-2018		Data/Ora Ricezione 29 Ottobre 2018 08:23:18	MTA - Star
Societa'	:	MASSIMO ZANETT	I BEVERAGE GROUP
Identificativo Informazione Regolamentata	:	109933	
Nome utilizzatore	[:] MZBGROUPN03 - Cargnello		
Tipologia	:	2.2	
Data/Ora Ricezione	:	[:] 29 Ottobre 2018 08:23:18	
Data/Ora Inizio Diffusione presunta	:	² 29 Ottobre 2018 08:23:19	
Oggetto	:	 Massimo Zanetti Beverage Group strengthens its presence in Australia 	
Testo del comunicato			

Vedi allegato.



PRESS RELEASE

MASSIMO ZANETTI BEVERAGE GROUP STRENGTHENS ITS PRESENCE IN AUSTRALIA THROUGH THE ACQUISITION OF "THE BEAN ALLIANCE"

- SIGNED AN AGREEMENT TO ACQUIRE THE BUSINESS AND ASSETS OF "THE BEAN ALLIANCE", AN AUSTRALIAN GROUP WITH A PORTFOLIO OF PREMIUM BRANDS AND STRONG GROWTH POTENTIAL
- WITH THIS DEAL MASSIMO ZANETTI BEVERAGE GROUP STRENGTHENS ITS PRESENCE IN AUSTRALIA AND ACQUIRES ITS OWN IN-HOUSE MANUFACTURING FACILITIES
- THE PURCHASE PRICE IS AUD 24.0 MILLION (EURO 14,9 MILIONI AT CURRENT EXCHANGE RATES) PLUS EARN-OUT

Villorba, October 29, 2018 - Massimo Zanetti Beverage Group S.p.A., listed on the Milan Stock Exchange (MZB.MI), holding of a Group leading worldwide in the production, processing and marketing of roasted coffee, announced today that its Australian subsidiary has signed an agreement to acquire the business and the assets of a group of companies known as "The Bean Alliance", thus strengthening its presence in the Australian market.

MASSIMO ZANETTI, THE GROUP'S CHAIRMAN AND CHIEF EXECUTIVE OFFICER, SAID: "Australia is an interesting market with a well-established high quality coffee culture and with the preference of independent roasters.

The Bean Alliance, which has been active in the Australian market for over 35 years, was able to create premium brands that stood out for product innovation, as confirmed by the many awards and certifications obtained. In addition to strengthening Massimo Zanetti Beverage Group's presence in Australia, The Bean Alliance's acquisition also provides the opportunity to penetrate the local roasted channel with a significant growth potential.

This transaction is in line with our objectives envisaging the strengthening and focusing of our business on strategic markets through targeted acquisitions which integrate the organic growth of the business".



Founded in Melboune in 1981, The Bean Alliance enjoys a premium position and is characterized by the quality of the main brands. It is present in the Australian market mainly with the "*Bean Ground and Drunk*" brand, the winner of numerous sustainability awards, *Gravity Espresso* and *Ox3*, urban/artisan brands created to meet the needs of artisan coffee shops and the new specialty coffees, which are particularly welcomed by the new generation of barista. Finally, the "*Indulge Your Senses*" brand is for drinking chocolate produced in Australia.

In just a few years, The Bean Alliance has been able to build a significant reputation in the Australian market, as confirmed by the many awards and certifications obtained (such as fairtrade and organic). The related products are distributed in the main domestic retailer chains and in the local roasted premium channel for café chains.

In the fiscal year ended June 30, 2018 The Bean Alliance revenues reached AUD 24.5 million and normalized EBITDA was AUD 3.0 million. The Bean Alliance is based in Melbourne, where it has approximately 60 employees and a factory (roasting plant).

The acquisition, driven by a strong complement of the product range and the commercial and industrial synergies, strengthens Massimo Zanetti Beverage Group in the Australian market and opens up an additional development opportunity in the APAC market.

The current management team of The Bean Alliance, including the company's founders, will continue to lead the Group, with the aim to ensure operating continuity trading as "Bean Alliance Group".

The acquisition price is AUD 24.0 million (Euro 14.9 million) with net financial position equal to zero. Furthermore, the agreement provides for a potential earn-out to be paid in three annual instalments, starting from 31 January 2020, should the specific annual qualitative and quantitative targets agreed be achieved.

The deal is expected to close by end of January 2019.

FOR MORE INFORMATION

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MASSIMO ZANETTI BEVERAGE GROUP S.P.A.

Massimo Zanetti Beverage Group S.p.A. is a world leader in the production, processing and marketing of roasted coffee and other selected categories of colonial products, distributed in about 110 countries. The Group manages the different activities, from procurement to consumption, operating 18 facilities across Europe, Asia and the Americas, and through a global network of about 400 coffee shops in 50 countries. Moreover, Massimo Zanetti Beverage Group completes the range of its products through the sale of coffee machines and complementary products, such as tea, cocoa, chocolate and top-quality spices.