



November 2018

Interpump Group 2018 Third Quarter and 9M Results

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# **Q3 2018 Consolidated Results**

€ mn

	Q3 2017	Q3 2018	y/y
Organic growth in sales FX contribution Increase in perimeter			+13.8% -0.7% +6.2%
TOTAL REPORTED SALES	259.9	310.1	+19.3%
EBITDA	61.1	73.0	+19.3%
EBITDA / SALES	23.5%	23.5%	
NET INCOME (as reported)  Tax rate  NET INCOME (adjusted*)  Tax rate	<b>32.9</b> 30.8%	<b>43.0</b> 27.2% <b>42.7</b> 27.3%	+30.8% +30.0%
* Q318 Statutory net income includes a €0.3 million adjustment in the n	egative goodwill of G	S-Hydro acquisition	
NET DEBT	287.9	276.9	- 11.0 mn
COMMITMENTS FOR PURCHASE OF SUBSIDIARIES	51.8	43.1	- 8.7 mn
TREASURY SHARES (as at 30/09)	1,651,752	2,728,489	



# 9M 2018 Consolidated Results



	9M 2017	9M 2018	y/y
Organic growth in sales FX contribution Increase in perimeter			+13.1% -3.5% +6.9%
TOTAL REPORTED SALES	818.7	953.6	+16.5%
EBITDA	191.9	219.8	+14.5%
EBITDA / SALES	23.4%	23.0%	
NET INCOME (as reported)  Tax rate  NET INCOME (adjusted*)  Tax rate	<b>99.1</b> 33.1%	137.3 27.4% 125.4 29.2%	+38.5% +26.5%
* 9M18 Statutory net income includes a €11.9mn one-off resulting from	negative goodwill in	the acquisition of G	S-Hydro
NET DEBT	287.9	276.9	- 11.0 mn
COMMITMENTS FOR PURCHASE OF SUBSIDIARIES	51.8	43.1	- 8.7 mn
TREASURY SHARES (as at 30/09)	1,651,752	2,728,489	



# **Quarterly & YTD Results by Sector**

€ mn

WATER-JETTING	Q3 2018	y/y	9M 2018	y/y
Organic growth in sales FX contribution Increase in perimeter		+13.1% - +0.2%		+9.6% -3.9% +2.8%
TOTAL REPORTED SALES	108.0	+13.3%	323.5	+8.5%
EBITDA	31.5	+25.8%	89.9	+13.2%
EBITDA / SALES	29.0%		27.7%	
HYDRAULICS	Q3 2018	у/у	9M 2018	у/у
Organic growth in sales FX contribution Increase in perimeter		+14.1% -0.9% +9.6%		+15.2% -3.3% +9.2%
TOTAL REPORTED SALES	202.1	+22.8%	630.1	+21.1%
EBITDA	41.4	+14.8%	129.9	+15.5%
EBITDA / SALES	20.5%		20.6%	



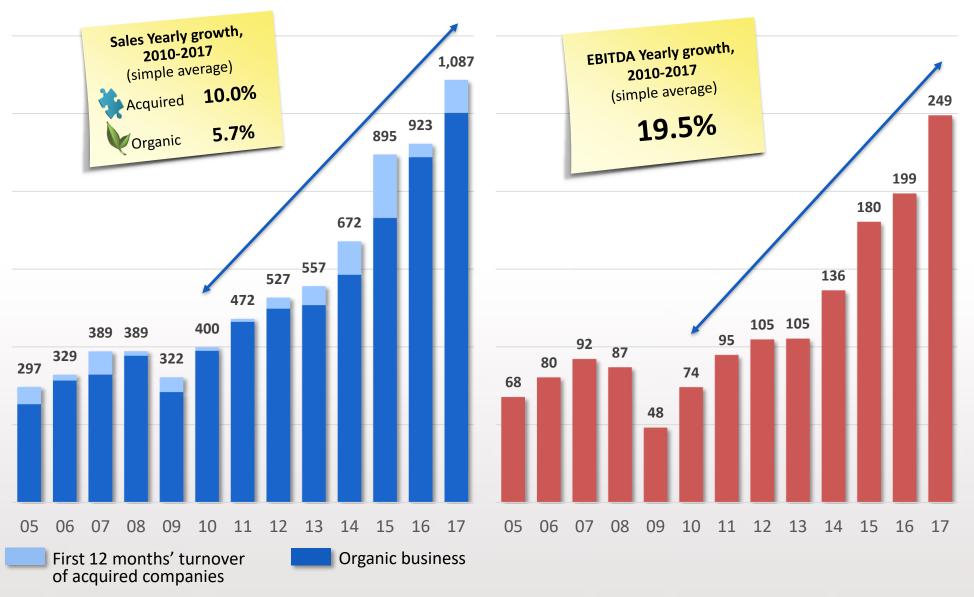
# **FY 2017 Consolidated Results**

€ mn

	FY 2016	FY 2017	у/у
Organic growth in sales FX contribution Increase in perimeter			+9.3% -0.7% +9.1%
TOTAL REPORTED SALES	922.8	1,086.5	+17.7%
EBITDA	198.5	248.6	+25.3%
EBITDA / SALES	21.5%	22.9%	
NET INCOME (as reported)  Tax rate  NET INCOME (adjusted*)  Tax rate	<b>94.5</b> 36.4%	135.7 29.4% 129.8 32.4%	+43.7%
* 2017 Statutory net income includes €5.7mn one-off positive effect of r	eassessment of U.S. (	deferred tax assets &	liabilities
NET DEBT	257.3	273.5	+16.3 mn
COMMITMENTS FOR PURCHASE OF SUBSIDIARIES	42.8	46.8	+4.0 mn
TREASURY SHARES (as at 31/12)	2,281,752	1,561,752	

### Sales & EBITDA Trend

€ mn - net of Cleaning (dismissed in 2005) and Electric Motors (2011)



### **Financial Ratios**

### Prudent debt policy and satisfactory return on capital employed

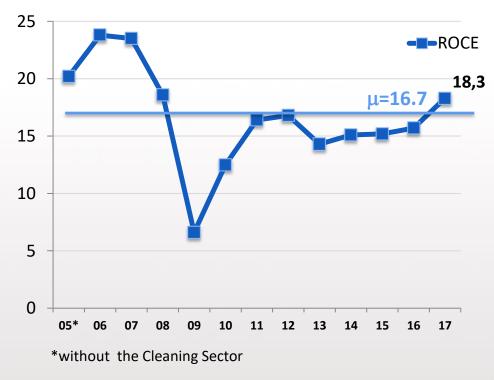
### Net Debt / EBITDA (12 M)

Net of treasury stock and including commitments for purchase of investments



### **Return On Capital Employed (12M)**

Operating profit / (consolidated shareholder's equity + net debt)



### INTERPUMP GROUP

- ▶ Public company (~75% free float)
- ► Listed at the Milan Stock Exchange since 1996 (ticker: IP.MI)
- ▶ Among the largest market caps in the STAR segment
- ▶ Stock is eligible for PIRs (government-sponsored saving investment plans for Italian households with significant tax advantages)

#### **WATER-JETTING**

- World leader in the niche market of highpressure plunger piston pumps for water and other fluids. Premium-price, reputable brands
- ▶ Growing range of applications:
  - Industrial Cleaning
  - Chemical, Food, Pharma, Cosmetic processing
  - Automotive, Marine, Oil&Gas, Tunneling, Mining, Steel Industry
- Not only piston pumps: entered the wider universe of fluid handling with the acquisition of Inoxpa and Mariotti&Pecini (2017)

#### **HYDRAULICS**

- ► Global supplier of hydraulic parts and complete systems
- Co-design and direct sales to all major OEMs, plus an extensive network of distributors
- Main applications are Trucks, Industrial Vehicles, Earth-moving, Agriculture, Construction, Lifting, Machine tools, Tunneling



# Diversified across every dimension

Diversification of our business is the key to our resilience and low overall cyclicality

Both divisions have moved from the initial 100% concentration in one sector to a wide range of applications across different industries

Hydraulics: ongoing enlargement of product range through acquisitions. Water-Jetting: expansion from the historical niche of high-pressure pumps into the wider world of fluid handling.

Our **20 largest customers** amount for about **10% of consolidated sales.**No single customer above 1%.

APPLICATIONS COUNTRIES **PRODUCTS CURRENCIES** CUSTOMERS RAW MATERIALS CHANNELS

We sell our products **all over the world**, either through our increasing direct presence, or through distributors.

Most goods sold are produced locally or at least in the same currency. Our FX impact is mostly relative to the translation of financial statements. No currency hedging is necessary.

Stainless steel, aluminum, brass, cast iron, copper, and countless other alloys. Smart, forward-looking buying policy keeps us safe from price volatility.

All classes of customers are serviced directly, through a local subsidiary, or through a distributor according to their size and importance: from the world's largest OEMs to small retail customers.



# **Competitive Scenario**

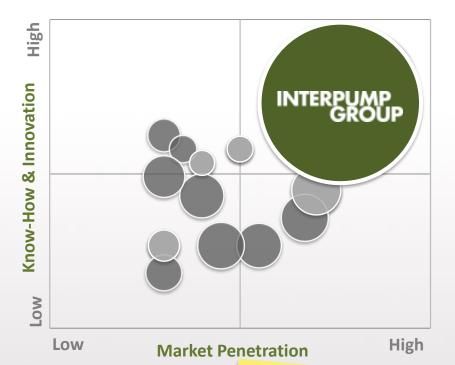








# Niche of Very High Pressure Plunger Pumps (estimated market size: <1bn/yr)



New applications for highpressure technology appearing continuously in every sector

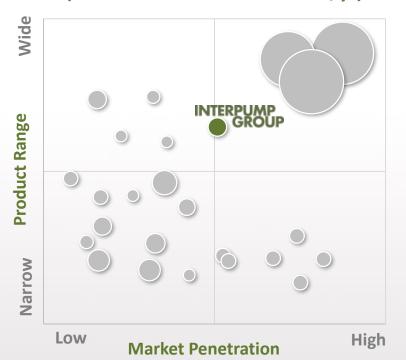








# Flow Handling Food, Cosmetics & Pharma (estimated market size: € 8 bn/yr)

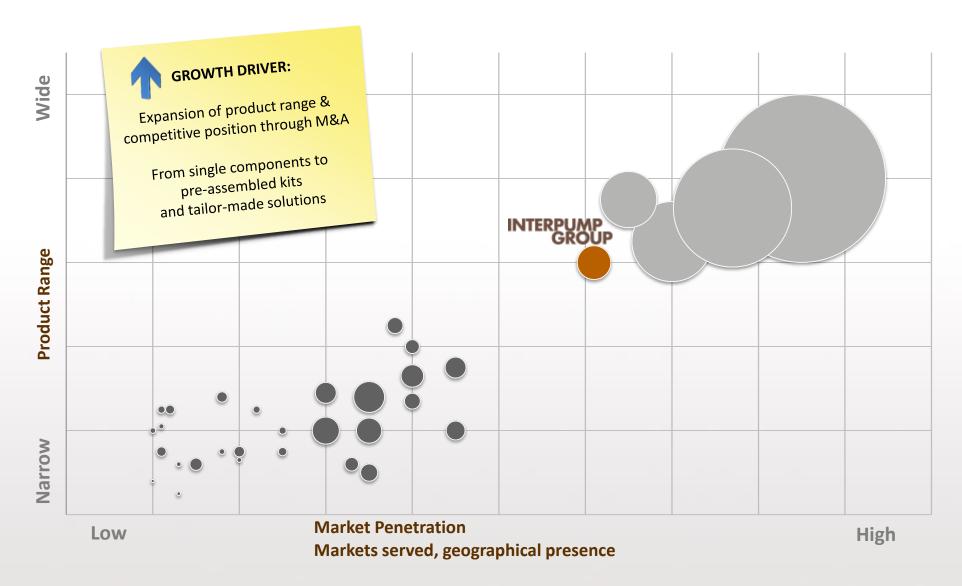


Expansion of product range & competitive position through M&A



# **Competitive Scenario**

A fast-growing global player in a huge market (est. € 40 bn/yr) with countless opportunities for acquisitions



# Main Companies, Brands and Products

September 2018 – Total employees: 1,774

### High-pressure Plunger Pumps

### Flow Handling Components



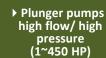














▶ Production and rental of high-pressure pumps and complete systems

**NLB** 

NLB Corp.

Specialized solutions for steel and mining industry

▶ High-pressure pumps (up to 1.500 HP -4,500 bar/65K PSI) Design and supply of turnkey solutions

Pumps, mixers, ▶ Homogenizers for components & food, cosmetics, and systems for food, pharmaceutical cosmetics industry and pharma



transmission)



**▶** U.S. Distributor

**General Pump** 

**Inoxihp** (53%)

Hammelmann

**Bertoli** 



Inoxpa

Mariotti & Pecini



**INOXIH** 

**HAMMELMANN** 

### International presence (plants and subsidiaries)

Italy, USA, China

USA, Poland

Italy

Germany, USA, Australia, China, Spain

Italy

Spain, India, Portugal, Italy, UK, USA, France, Denmark, Sweden, Russia, China, UAE, Ukraine, Moldova, South Africa, Australia, Colombia

Italy



### HYDRAULICS Main Companies, Brands and Products

September 2018 – Total employees: 4,710



Muncie Power Products,
PZB, Hydrocar, Takarada

#### **▶** Cylinders



Panni Oleodinamica Contarini Penta, Modenflex

#### **▶** Oil Tanks

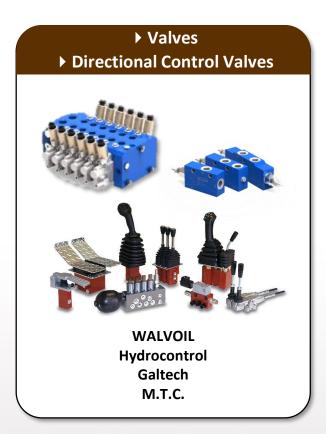


**American Mobile Power** 

#### **▶** Distributor for Oceania



Mega Pacific (65%)





### International presence (plants and subsidiaries)

Italy, USA, UK, France, Bulgaria, Brazil, Chile, Peru, China, India, Australia, New Zealand, South Africa, UAE

Italy, USA, Canada, France, India, China, Korea, Australia

Italy, France, Germany, Romania, UK, South Africa, Sweden, Denmark, Austria, Poland, Spain, Netherlands, USA, China, Korea, Singapore, Brazil

# **Application examples**



#### FOOD, COSMETICS, PHARMACEUTICAL

Pumps, valves, processing and cleaning systems Agitators (including magnetic trasmission) High-pressure homogenizers Water-jet food cutting, slicing, meat separation



#### **CONSTRUCTION**

Hydro-demolition
Surface preparation
Renewal of armored concrete infrastructures



#### **TRUCKS**

Lightweight high pressure pumps for sewer trucks Other utility vehicles



#### **INDUSTRY**

Machine drilling & cutting
Pulp & paper
Intertwining of fibers in non-vowen textiles production
Overspray removal from painting booth grids



#### **STEEL / ALUMINUM**

Descaling of steel bars Cleaning of tanks & vessels used in aluminum processing



#### **CLEANING**

Mid- to high-power professional & industrial cleaning Car washing systems Airport tarmacs Fish-farming nets



#### **AUTOMOTIVE**

Deburring of common-rail engine heads Cutting of bodywork and other materials Cleanup of welded seals



#### **MARINE / SHIPYARDS**

Water-blasting paint removal
Hull cleaning
Fuel pumps for methanol-converted marine engines



#### **WATER PROCESSING**

Misting Reverse-osmosis desalination



#### **CONTRACTORS**

Service companies who buy or rent general-purpose highpressure systems and offer various industrial cleaning and maintenance services to third parties across different industries (typical of the U.S. market)



#### OIL & GAS

Injection of anti-icing and pressure-restoring fluids in wells Underwater high-pressure pumping Emergency valve operation (seal-less pumps) Decommissioning of platforms at end of life

~1/3 of revenues in Water-Jetting come from after-sales (maintenance, parts & service)



### **HYDRAULICS**

# **Application examples**



EARTH-MOVING

Excavators and mini-excavators Backhoe loaders Skid-steer loaders



TRUCK OUTFITTERS

Tipping trucks
Trash collection - Sewer cleaning
Firefighting - Snow plowing
Towing - Car Carriers
Crane trucks



TRUCK MANUFACTURERS

Factory-fitted PTOs



**AGRICULTURE** 

Farm tractors Front loaders Harvesting machines



**CONSTRUCTION** 

Concrete mixing
Telescopic handlers
Conditioning/refrigeration/ventilation



**INDUSTRIAL** 

Machine tools Hydraulic power packs



LIFTING

Mobile and fixed cranes Elevators Forklifts Theme park attractions



DRILLING / TUNNELING

Tunnel-boring machines



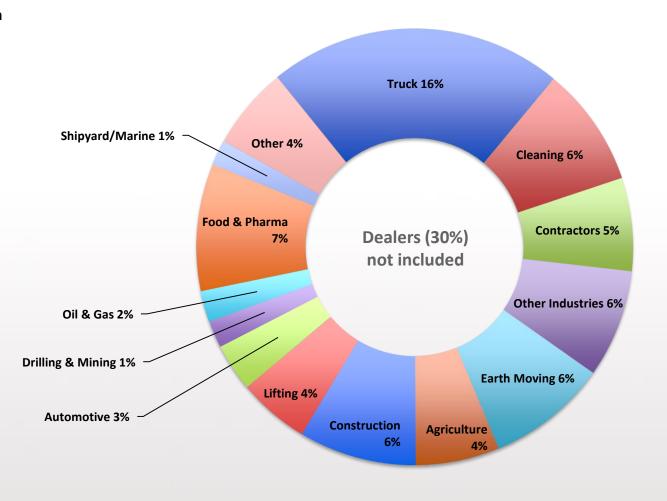
# Diversification by sales channel and application field

### **Total sales by channel**

2017 Total Turnover: Euro 1,087 million



### **Sales by Application Field**

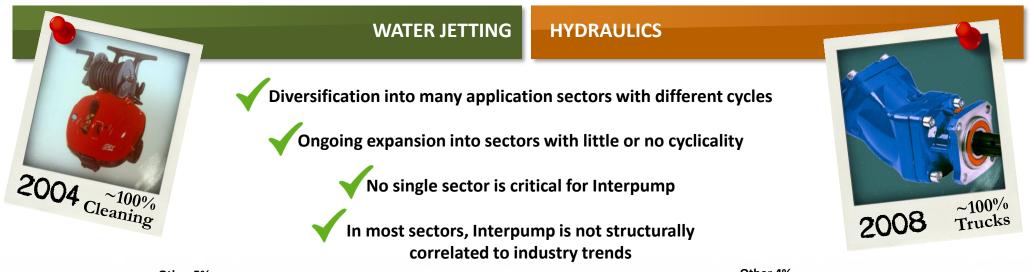


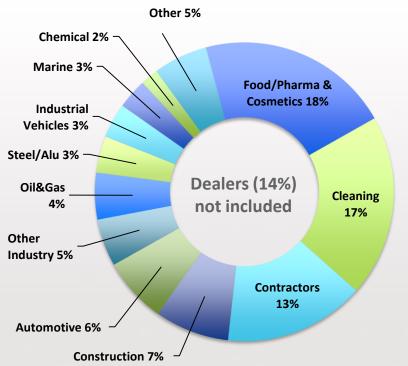
Diversification of our business is the key to our resilience and low overall cyclicality.



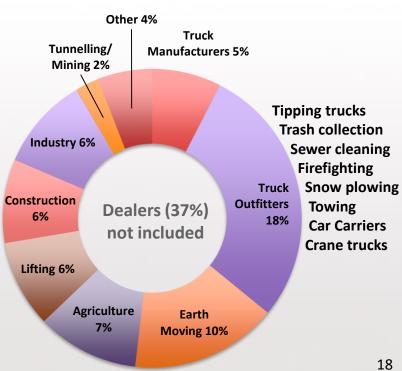
# Diversification is a never-ending journey

Significant reduction of cyclicality and correlation achieved over the past decade





2017



# INTERPUMP GRO

# International Profile: Interpump in the World



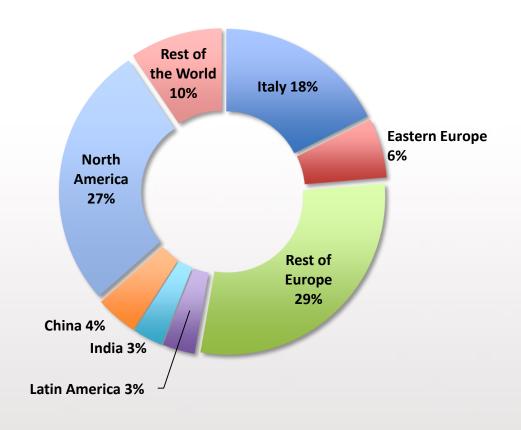


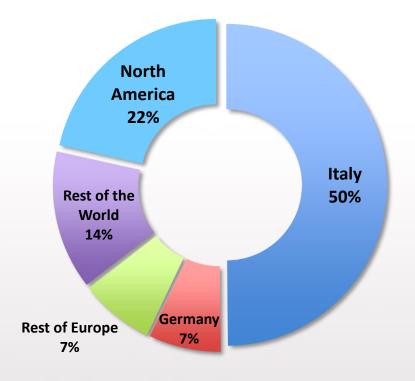
# **International Profile**

Geographical breakdown of sales and costs (2017)

Sales

**Total Costs** 

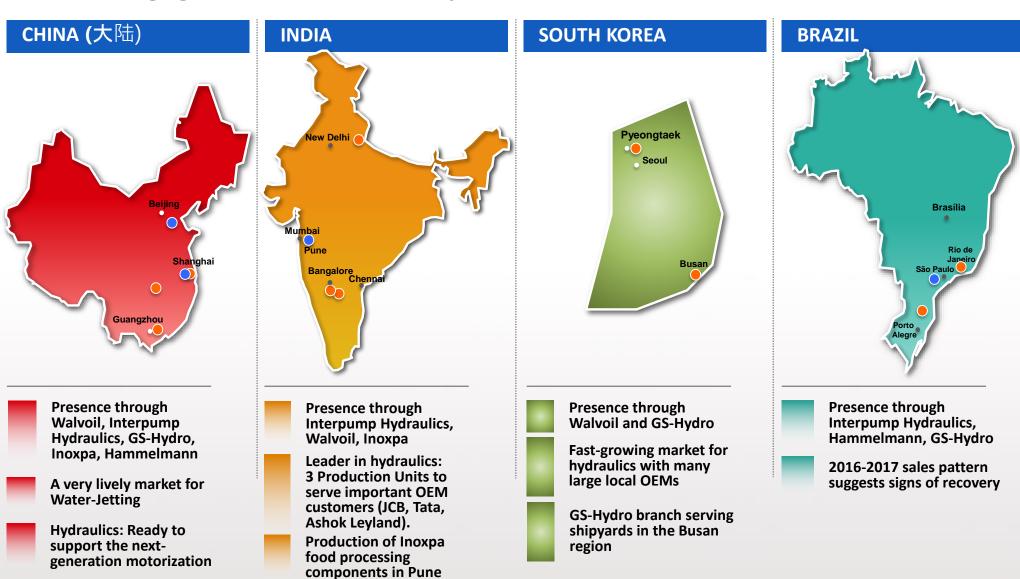






### International Profile

### Focus on emerging markets: a well-balanced presence



In both countries: merger & capacity enlargement of former Walvoil and Hydrocontrol branches completed in Q4 2017



### M&A: a Successful Track Record



40+ companies acquired since the IPO in 1996 representing roughly 2/3 of each year's growth



3 kinds of acquisitions: Completing the product range, reinforcing competitive positioning, enhancing distribution



Bolt-on acquisitions: no disruption in activity, immediate synergies



Soft integration policy: existing management, brands, IT systems are preserved



Reasonable multiples paid, based on EV/EBITDA ratio



Remarkable increase in EBITDA margins of acquired companies



Frequent acquisition of a control stake with agreements for acquiring the minority interest in a few years



Use of Interpump treasury shares as full or partial payment for some acquisitions

# **Acquisition & Diversification Timeline**

### **Applications: from cleaning to countless**



margins, stronger barriers to entry.

Cleaning remains as an application, but new ones are added continuously.

steel and mining applications.

Bertoli's homogenizers: Interpump's first product for the food, cosmetics, and pharma industries.

New products (rotative pumps, mixers, blenders). Ability to supply entire production lines. Direct presence in 7 new markets

#### Mariotti & Pecini:

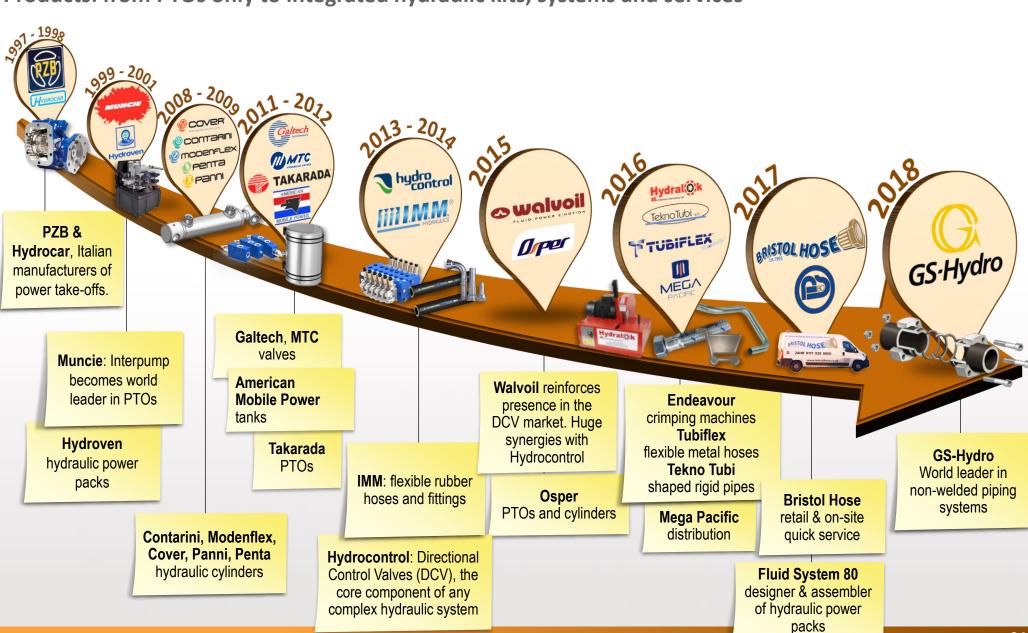
Mixer and agitator specialist, integrates Inoxpa's product line with Magna-Safe® magnetic transmission agitators

beer-brewing and winemaking equipment and plant design.



### HYDRAULICS Acquisition & Diversification Timeline

Products: from PTOs only to integrated hydraulic kits, systems and services



# 2018 Acquisitions: GS-Hydro



- a world leader in design and execution of piping systems in the industrial, marine, and offshore sectors
- revolutionized the piping industry with the invention of "non-welded" pipe assembly technology (cleaner and faster execution, easier maintenance and repairs)





Estimates for 2017 (€ mn)		
SALES	60	
EBITDA	4	
NET CASH	3	
EMPLOYEES	475	

### Total acquisition price: € 9 mn

- Acquisition in early 2018 of 13 international subsidiaries plus the manufacturing unit of the (bankrupt) Finnish head company
- Intellectual property and certification (where applicable) included in acquisition
- Ensuring continuity and growth of the business according to sound industrial criteria



# **2018 Acquisitions: Ricci Engineering**



- A successful start-up which designs, builds and installs plants for breweries and winemakers
- operates in the promising business of micro-brewery plants, a new and fastexpanding market





Estimates for 2018 (€ mn)	
SALES	2
EBITDA	10%
NET CASH	0.15
PRICE PAID	0.6

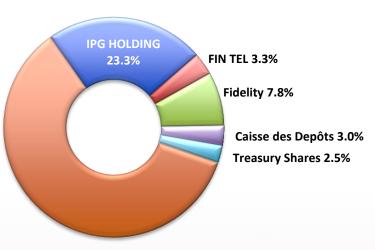


### Shareholders, Stock Performance, Analyst Coverage

### **Updated 06/11/2018**

### **Shareholder Structure**

Source: CONSOB/Company



#### **REST OF MARKET 60.1%**

### **Analyst Coverage**

Jacopo Tagliaferri Alantra Banca Akros **Paola Saglietti** Equita SIM **Domenico Ghilotti Exane BNP Paribas** Michele Baldelli **Fidentiis Xhois Hatibi** Carlo Maritano Intermonte Intesa Sanpaolo **Bruno Permutti Kepler Cheuvreux** Matteo Bonizzoni Mediobanca **Alessandro Tortora** 

### **Interpump Stock Performance**

Total return to shareholders since the IPO: 13.7% per year (assuming dividend reinvestment and participation to the '09 capital increase)

Share price 25.32

Market Capitalization € 2.8 bn

Performance 3 M: -8%

Performance 1 Y: -11%

Performance 2 Y: +79%

#### 1-yr trend: IP MI vs. FTSE STAR Index





# **Corporate Offices**

as of 30 June 2018

	<b>Board of Directors</b>	🜟 = independent
	Fulvio Montipò	Chairman and CEO
	Paolo Marinsek	Deputy Chairman
	Franco Garilli	Lead Independent Director
*	Angelo Busani	Minority Director
*	Antonia Di Bella	
*	Marcello Margotto	
*	Stefania Petruccioli	
*	Paola Tagliavini	
*	Giovanni Tamburi	

Board of Statutory Auditors	
Fabrizio Fagnola	Chairman
Federica Menichetti	
Alessandra Tronconi	
Chief Financial Officer	
Carlo Banci	
Independent Auditors	
EY S.p.A.	
Head of Investor Relations	
Luca Mirabelli	



### Synthesis of results

Euro/million	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
Net Sales	199.6	221.3	283.4	319.3	411.7	426.1	492.9	501.7	531.7	331.6	364.9	432.2	424.5	342.9	424.9	472.3	527.2	556.5	672.0	894.9	922.8	1086.6
EBITDA	40.7	46.8	61.1	64.9	79.8	81.4	84.5	75.2	77.3	68.0	79.1	94.3	87.0	46.9	74.1	94.7	105.8	105.2	136,1	180.3	198.5	248.6
Margin	20.4%	21.2%	21.6%	20.3%	19.4%	19.1%	17.1%	15.0%	14.5%	20.5%	21.7%	21.8%	20.5%	13.7%	17.4%	20.0%	20.1%	18.9%	20.3%	20.1%	21.5%	22.9%
EBIT	35.5	40.5	52.4	55.1	67.2	67.6	69.2	59.2	60.5	57.4	69.7	82.2	75.7	29.2	54.7	75.7	84.1	79.2	104.4	136.9	153.5	198.9
Margin	17.8%	18.3%	18.5%	17.2%	16.3%	15.9%	14.0%	11.8%	11.4%	17.3%	19.1%	19.0%	17.8%	8.5%	12.9%	16.0%	15.9%	14.3%	15.5%	15.3%	16.6%	18.3%
Net Profit	7.6	13.8	16.6	22.2	19.0	21.4	21.1	14.3	19.7	27.1	41.6	42.9	40.2	14.0	27.4	42.6	53.2	44.1	57.7	118.3	94.5	135.7
Margin	3.8%	6.2%	5.9%	6.9%	4.6%	5.0%	4.3%	2.8%	3.7%	8.2%	11.4%	9.9%	9.5%	4.1%	6.4%	9.0%	10.1%	7.9%	8.6%	13.1%	10.2%	12.5%
Free Cash flow	8.4	9.2	32.1	26.5	42.1	19.4	17.2	15.9	1.0	52.1	37.9	32.0	22.1	63.1	57.0	30.9	38.6	34.3	38.3	85.2	89.9	93.6
Net Fin. Debt	43.0	38.8	67.9	139.3	153.2	150.7	145.4	172.3	178.4	115.8	99.9	139.6	200.5	186.5	134.9	121.6	66.1	100.3	178.8	265.1	271.5	304.3
(net of treasury stoo	k and ind	cluding co	ommitme	nts for pu	ırchase d	of investn	nents)															
Shareholder's Equity	133.1	143.7	157.1	177.1	162.0	182.8	193.4	173.8	179.9	156.7	155.9	147.1	178.0	242.8	291.5	315.2	396.9	432.9	466.6	622.6	677.5	764.7
Debt/Equity	0.32	0.27	0.43	0.79	0.95	0.82	0.75	0.99	0.99	0.74	0.64	0.95	1.13	0.77	0.46	0.39	0.16	0.23	0.38	0.42	0.40	0.40

Continuing operations only: Dismissed sectors are not included in the year of dismissal (2005 for Cleaning; 2011 for Electric Motors)

From 2004 to 2015 figures are prepared in accordance with International Financial Reporting Standards (IFRS). From 1996 to 2003 figures are prepared in accordance with Italian Accounting Standards



**Free Cash Flow** 

Free Cash Flow (12 Months)													
(euro/million)	2009	2010	2011	2012	2013	2014	2015	2016	2017				
Cash Flow from Operations	25.2	54.6	60.8	65.6	65.3	95.8	120.2	138.0	172.4				
Change in Trade Working Capital	44.4	10.1	(21.8)	(12.3)	(1.7)	(23.7)	(6.6)	(12.2)	(30.8)				
Capex	(9.2)	(8.7)	(11.8)	(15.8)	(29.8)	(34.1)	(28.9)	(36.5)	(47.8)				
Other	2.7	1.0	3.7	3.6	0.5	0.3	0.5	0.7	(0.3)				

### Purchases as a % of sales (yearly figures)

38.6

34.3

38.3

30.9

63.1

57.0



✓ Procurement costs are well under control and do not reflect increases in raw material prices
✓ Long-term decrease of purchases on sales reflects increases in efficiency and acquisition of less material-intensive businesses

93.6

85.2

89.9



The Manager in charge of preparing the company's financial reports declares, pursuant to paragraph 2 of Article 154-bis of the Consolidated Law on Finance, that the accounting information contained in this presentation corresponds to the document results, books and accounting records.

S.Ilario d'Enza, November 7, 2018

# Carlo Banci



Cover page:

This Pratissoli hydraulic powered pump is a joint product of Interpump's Water-Jetting and Hydraulic divisions. The compact built-in hydraulic engine (front left), manufactured by IPH, is easily connected to the onboard hydraulic circuit of a sewer truck, reducing design complexity and ensuring a full deployment of the pump's horsepower.



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