FY 2018 FINANCIAL RESULTS

MILAN – March 5th,2019

Prysmian Group



> FY 2018 Highlights

- Group overview
- Results by business
- \circ Outlook
- Financial Results
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FY 2018 Financial Highlights

Fully combined organic sales growth at +3.3% supported by:

- Sound organic growth in **Underground HV**
- A solid performance in **Telecom**, with a high single digit growth in optical and double-digit growth in MMS

General Cable positive organic growth mostly driven by North America (Energy and MMS Telecom)

Adj. EBITDA at 763 €M (7.5% of sales), including 123 €M contribution from General Cable (for the 7 months June-December), mainly driven by:

- **Projects:** 95 €M provision related to WL project (including Q4 25 €M impact of February 19th problem) negatively impacting operating result. Profitability improvement in Underground HV
- **Telecom:** margin expansion spurred by volume growth in optical business supported by capacity increase in fiber, manufacturing efficiency and YOFC share of Net Income

Full year combined Adj. EBITDA at 837 €M. Forex (-€41 €M) strong headwind on profitability

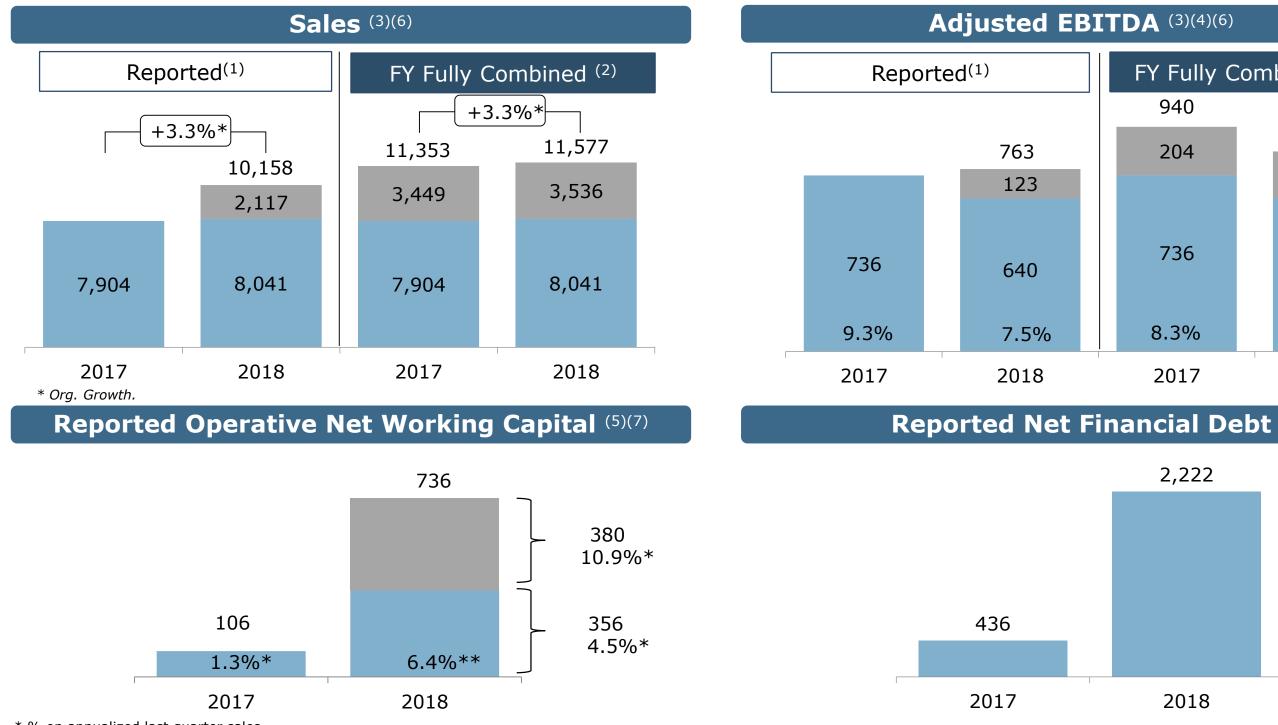
General Cable: strong focus on integration process. Synergies (cost and working capital) faster than expected

Net Financial Debt closed at **2,222 €M**, (436 €M 2017) –**better than expected**- with 2,601 €M effect from General Cable acquisition (including transaction and integration costs)

Proposal of a **EUR 0.43 / share dividend** to the forthcoming AGM, in line with prior year

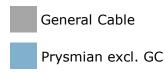
FY 2018 Financial Highlights

Euro Millions, % on Sales



* % on annualized last quarter sales

** % on annualized last guarter full combined sales-

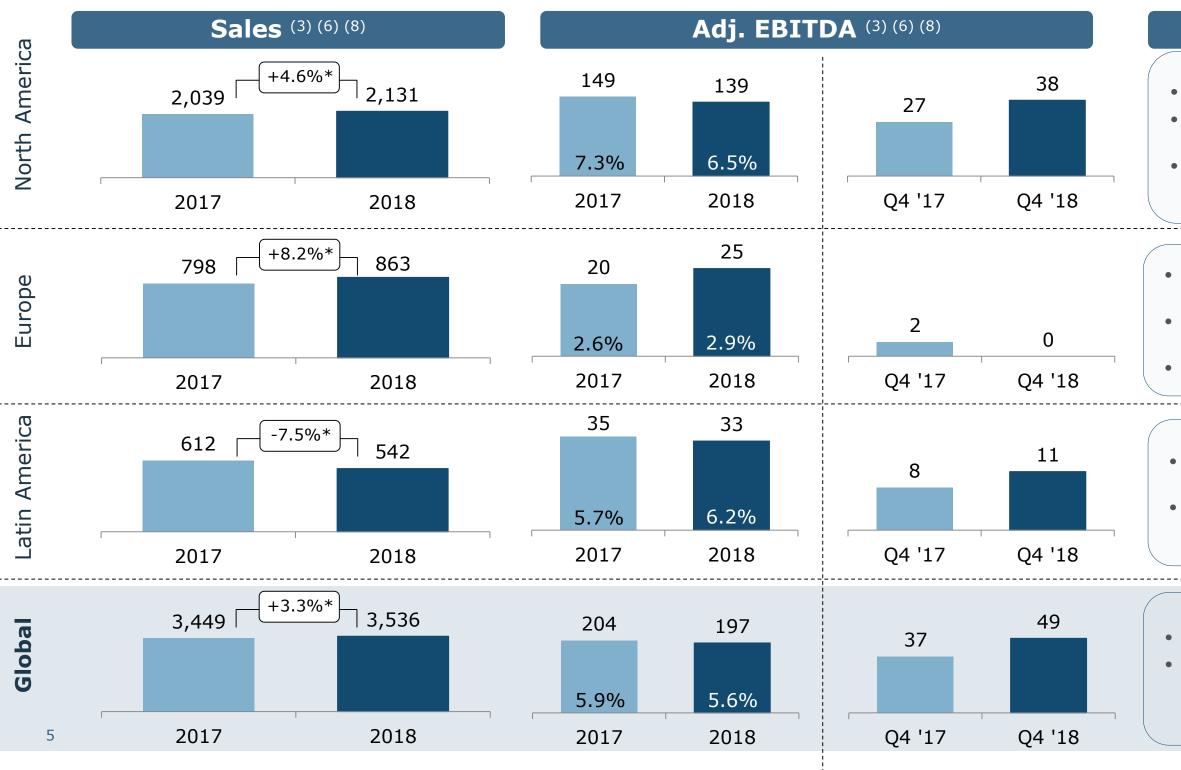


FY Fully Combined ⁽²⁾ 837 197 640 7.2% 2018



FY 2018 General Cable by Geographical Area

Euro Millions, % on Sales – Fully Combined Results



* Org. Growth.



Key Comments

- Strong and improving Q4 as expected
- Recovery in PD, sound performance in Industrial and Telecom, growth in T&I
- FY Adj. EBITDA mainly impacted by forex effect and freight costs increase

• Declining Q4 driven by decreasing order backlog in H2 in projects business

- Positive organic sales development, driven by Projects in H1 and Optical Telecom
- Profitability supported by favorable business mix

• Strong Q4 Adj. EBITDA driven by solid T&I and Industrial performance

• Organic trend and margins affected by lower volumes in overhead lines in Brazil

• FY18 Adj. EBITDA in line wit expectations

• Adj. EBITDA negatively affected by FX translation effect (8 €M), unfavorable metal prices dynamics and cost increase (raw materials and freight)

New Segment Reporting

Energy ⁽¹⁾ reporting Projects **Industrial & Network** Energy & Components Infrastructure Core Oil & Gas products (*) **High Voltage Trade & Installers Specialties, OEM & Submarine Energy Power Distribution** Renewables Businesses **Overhead Transmissions Submarine Telecom Automotive** Line **Offshore Specialties Elevator Network Component**

Business previously included in the OIL&GAS segment



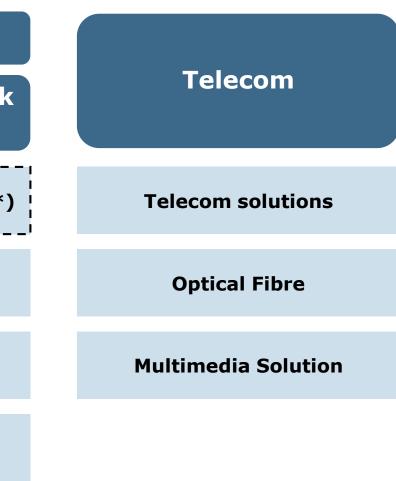


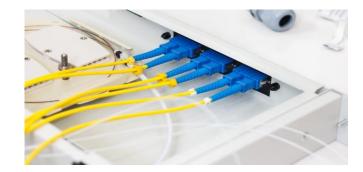


(1) Energy segment includes sales from other minor business such as intermediate goods, raw materials or other products forming part of production process

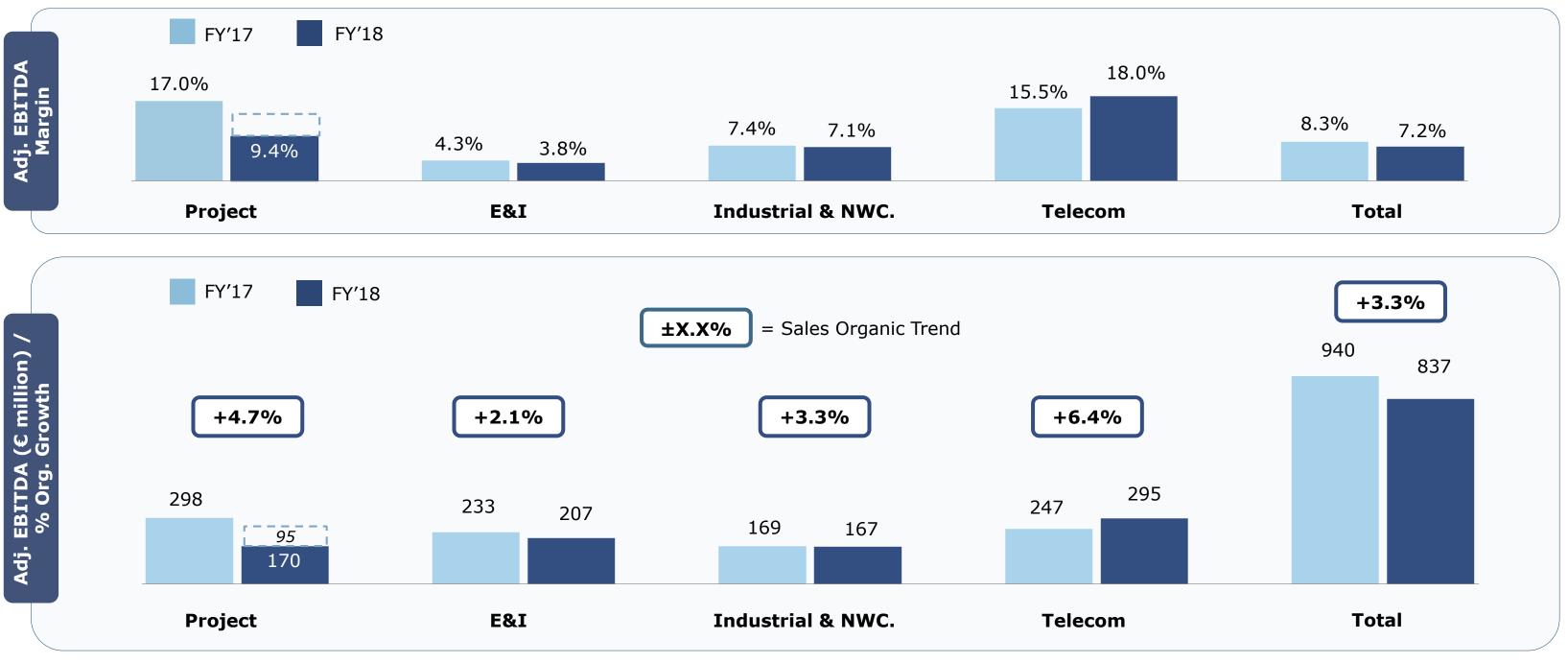
(*) Includes Downhole Technology business

Segment



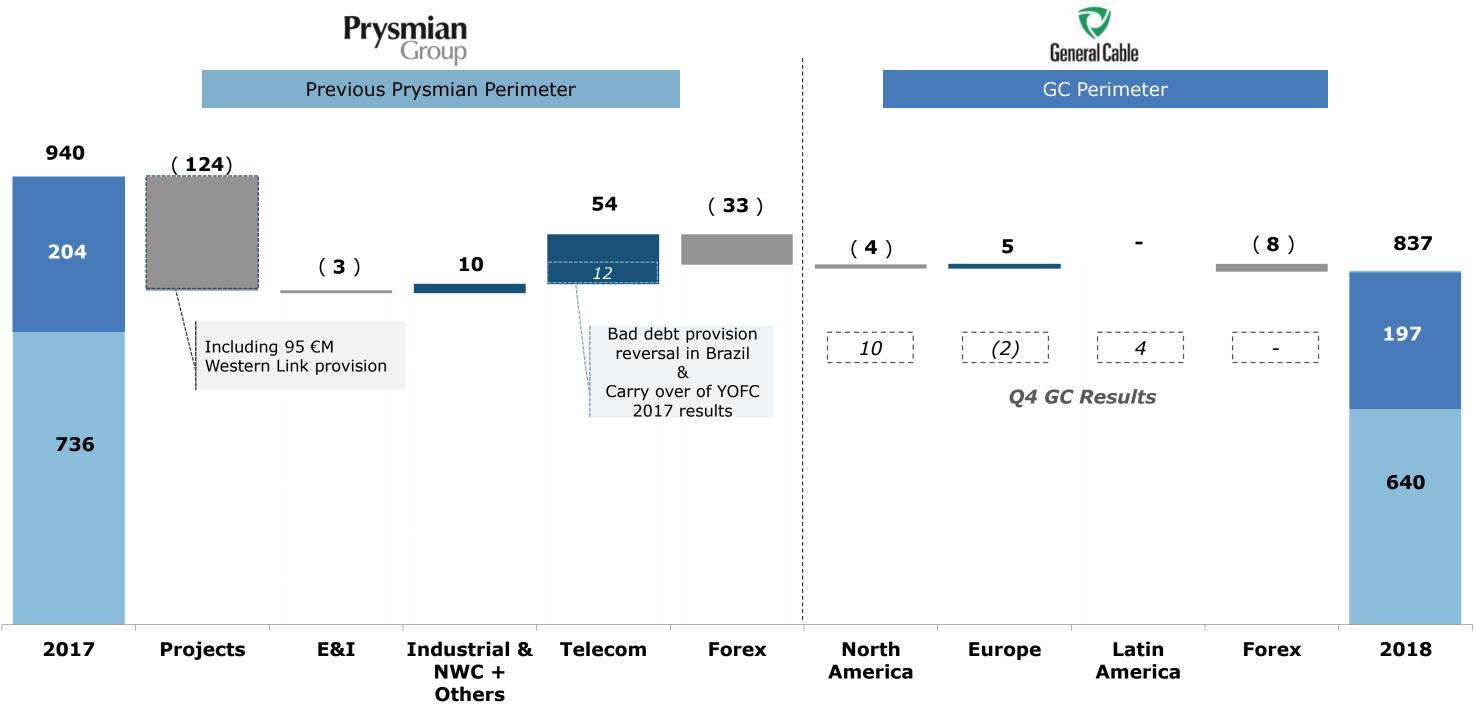


Performance by Segment – FY 2018 Fully Combined results



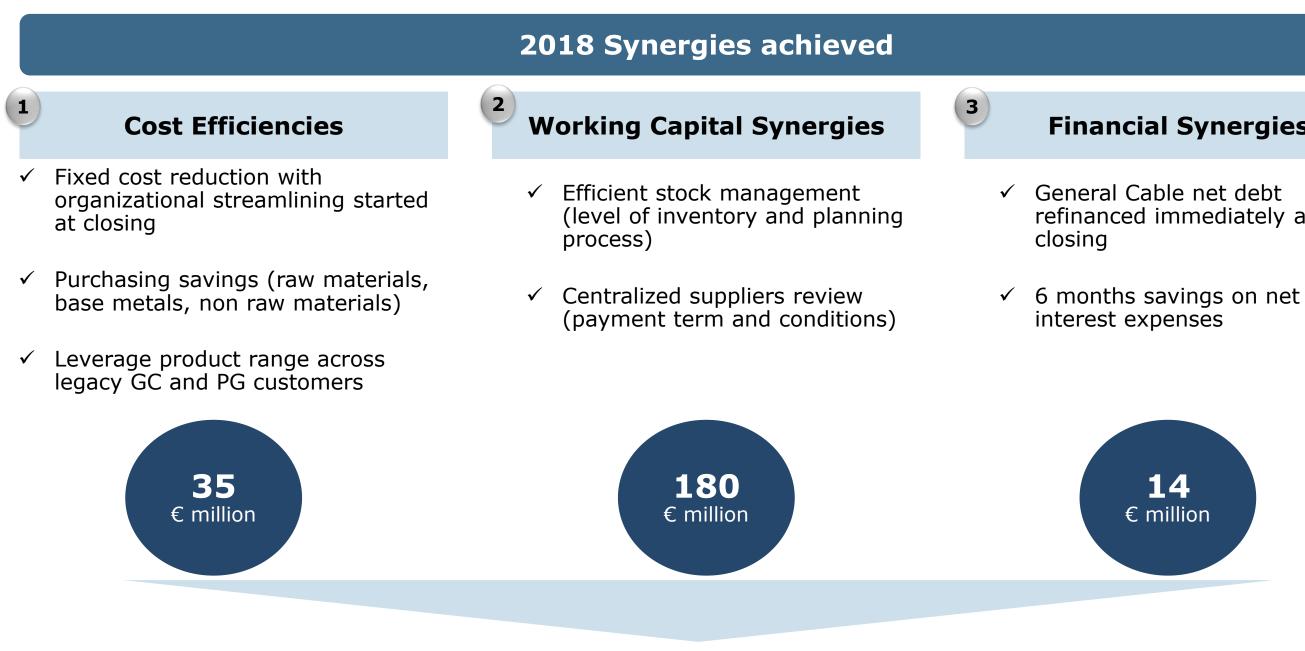
excluding WL impact

Adj.EBITDA Bridge FY'17 – FY'18 Fully Combined





Starting to create value through the integration



Sound value creation

Financial Synergies

refinanced immediately at

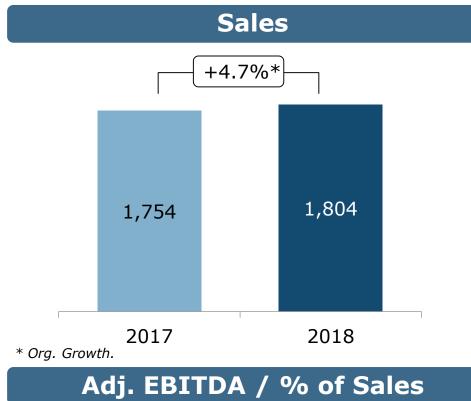


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Projects

Euro Millions, % on Sales – FY 2018 Fully Combined Results





Highlights
SUBMARINE
• Adj. EBITDA impacted by 95 €M provision related to the Western
 Q4 Adj. EBITDA drop (ex-WL) affected by delayed phasing on spe with 2017 (for both Prysmian and General)
 Order backlog consistent with 2018 low order intake, due to comp at ~ 2,800 €M
Tendering process started for Vicking
 UNDERGROUND HIGH VOLTAGE Positive results, confirmed in Q4, supported by growth in APAC, So Tendering process started for Suedlink and Suedost link
Orders Backlog Evolu
Dec '13 Dec '14 Dec '1
Orders Backlog Evolu

	Dec '13	Dec '14	Dec '15	Dec '16	Dec '17	Dec'18*
Underground HV	~450	~450	~600	~350	~400	~435
Submarine	~2,050	~2,350	~2,600	~2,050	~2,050	~1,465
Group	~2,500	~2,800	~3,200	~2,400	~2,450	~1,900
* It does not include €220	m offshore wind proje		inced on August 29	th		Including General Cable

* General Cable data included only for Dec'18 of €175m

Link project

cific projects, operational reworks and tough comp

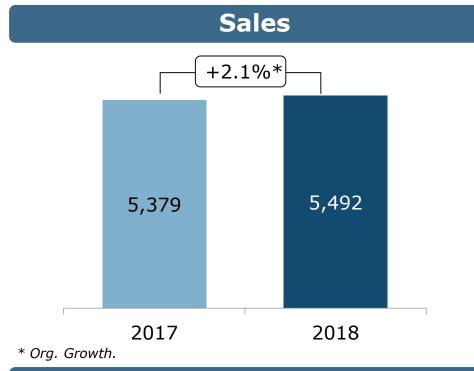
petitive market conditions. Market 2018 confirmed

outh Europe and South America

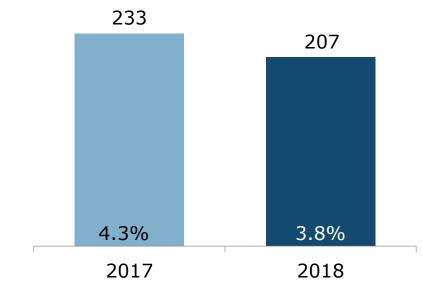
ition (€m)

Energy & Infrastructure

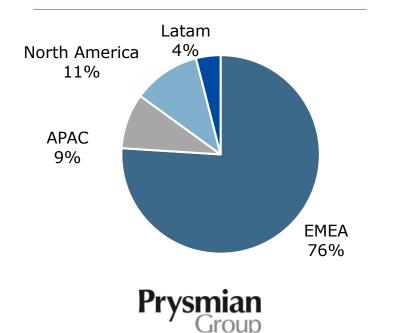
Euro Millions, % on Sales – FY 2018 Fully Combined Results

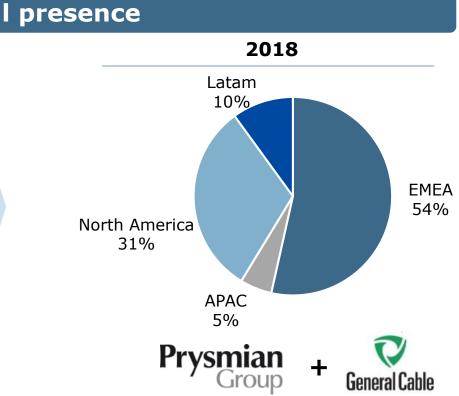


Adj. EBITDA / % of Sales







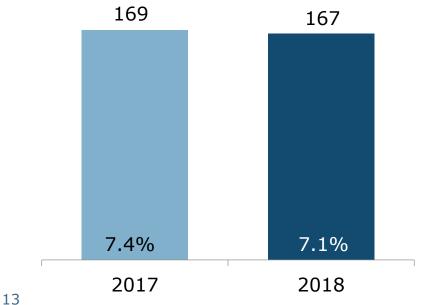


Industrial & Network Components

Euro Millions, % on Sales –FY 2018 Fully Combined Results



Adj. EBITDA / % of Sales



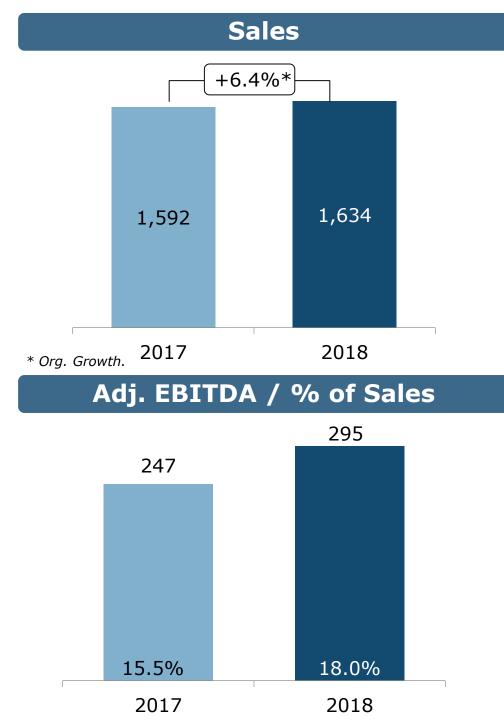
Highlights SPECIALTIES, OEMS & RENEWABLES • Positive organic growth, weakening in Q4, with continued positive trend in Railways, Crane and Solar. Stable Mining and Wind activities • Overall growth, particularly driven by North and Latin America and recovery in APAC Forex affecting profitability **ELEVATOR** • Solid growth, confirmed in Q4, supported by favorable market conditions in North America. Stable APAC • Adj. EBITDA recovery in Q4 driven by volume, notwithstanding negative forex effect and price pressure **AUTOMOTIVE** • Mid-single digit organic growth, led by positive momentum in North America (slowing down in Q4) • Vertical integration (Harnessing) thanks to the integration with GC • Adj. EBITDA benefitted from volume effect, footprint rationalization and cost reduction in Europe and North America **OIL & GAS** • Stabilizing trend at a still low level

NETWORK COMPONENTS

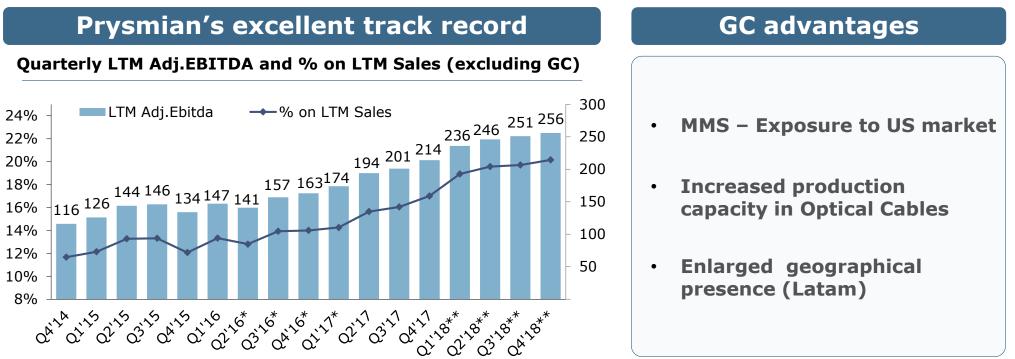
• Positive performance supported by growth in China and in North America

Telecom

Euro Millions, % on Sales – FY 2018 Fully Combined Results



Highlights OPTICAL CABLE & FIBRE • Robust growth, supported by positive trend in Europe, North America (ribbon) and Latin America • EBITDA Margin benefitting from volume increase, capacity expansion in fiber, plant supply mix and YOFC results • One-off effects (YOFC 2017 carry over and OI bad debt provision reversal in Q1) • Strong innovation pipeline on new products MMS • Solid performance in MMS business mainly driven by strong momentum in market demand in Europe (Datacentres, Industries and Buildings data cables) and mix improvement in North America Prysmian's excellent track record Quarterly LTM Adj.EBITDA and % on LTM Sales (excluding GC) LTM Adj.Ebitda 24%



* Adj.EBITDA including bad debt provision in Brazil

** Adj.EBITDA including reversal of bad debt provision in Brazil



> FY 2018 Highlights

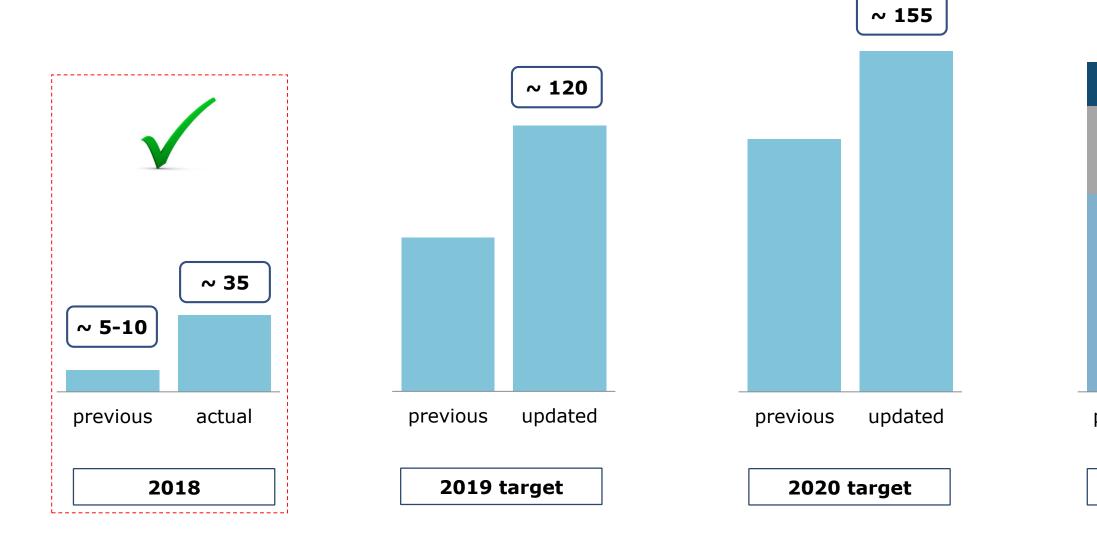
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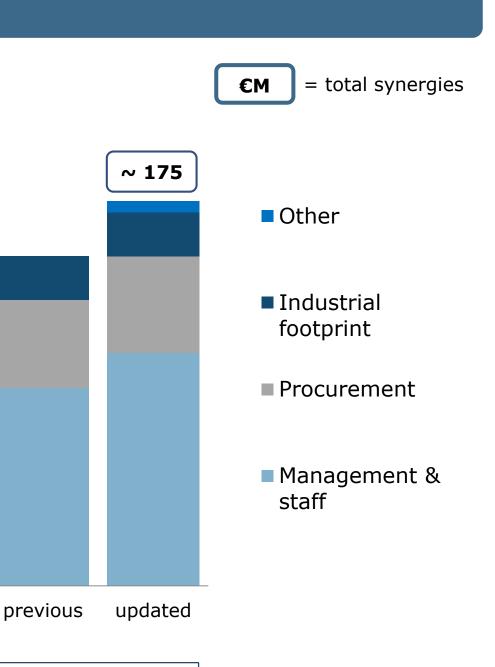
Overperforming on synergies: upgrading targets and timing

Updated Synergies Plan 2018-21

25 €M additional costs synergies

1 Year faster



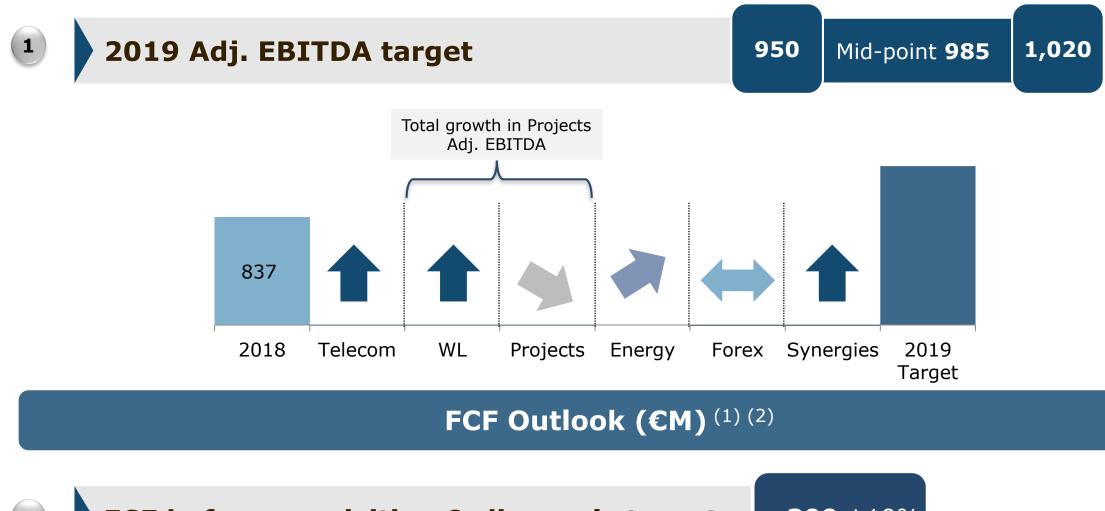


2021 target

2019 Guidance

17

Adj. EBITDA Outlook Bridge (€M) ⁽¹⁾





(1) No further impact from WL; The 2019 guidance does not include the estimation impact from the application of IFRS 16

(2) Including WL cash impact related to February 19th problem and assuming no cash impact from Brazilian Antitrust decision

Mid-point Assumptions

- Continued growth in Telecom business
- Recovery of WL 2018 one-off
- Declining results in submarine, as a result of low 2018 order intake.
 - Assuming 2019 order intake in line with historical market share
- Moderate volumes growth in cyclical business with stable prices
- Synergies from GC integration 85 €M in 2019 (120 €M cumulated) partly offset by freight, energy and specific raw material costs increases, other than normal inflation impact
- FX assumed neutral



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Profit and Loss Statement

	FY 2018	FY 2018 Reported ⁽¹⁾	
	Total	of which General Cable	Total
G ales oY total growth oY organic growth	10,158 28.5% 3.3%	2,117	7,904
Adj.EBITDA	763	123	736
% on sales	7.5%	5.7%	9.3%
Adjustments	(167)	(59)	(76)
BITDA	596	64	660
% on sales	5.9%	2.9%	8.4%
Adj.EBIT	536	76	559
% on sales	5.3%	3.6%	7.0%
Adjustments	(167)	(59)	(76)
Special items	(59)	(16)	(59)
BIT	310	1	424
6 on sales	<i>3.0%</i>	0.0%	5.4%
Financial charges	(112)	(10)	(99)
BT	198	(9)	325
6 on sales	2.0%	(0.4%)	4.1%
axes	(68)	(4)	(88)
6 on EBT	<i>(34.3%)</i>		(27.1%)
let Income	130	(13)	237
	1.3%	(0.6%)	3.0%
Minorities	_	_	(4)
Group Net Income	130	(13)	241
% on sales	1.3%	(0.6%)	3.0%

Adjustments and Special Items on EBIT

	FY 2018 Reported ⁽¹⁾	
	Total	of which General Cable
Non-recurring Items (Brazil Antitrust investigation)	(69)	-
Restructuring	(66)	(39)
of which General Cable integration costs	(49)	(39)
Other Non-operating Income / (Expenses)	(32)	(20)
of which General Cable acquisition related costs	(4)	-
of which General Cable integration costs	(31)	(5)
of which inventory step-up release	(16)	(16)
of which gain YOFC listing	36	-
EBITDA adjustments	(167)	(59)
Special items	(59)	(16)
Gain/(loss) on metal derivatives	(48)	(15)
Assets impairment	(5)	0
Other	(6)	(1)
EBIT adjustments	(226)	(75)

FY 2017 Reported
Total
(18)
(30)
(28) (16) -
-
(76)
(59) 12
(22)
(49) (135)
(133)

Financial Charges

Euro Millions

	FY 2018 Reported ⁽¹⁾	FY 2017 Reported
Net interest expenses	(80)	(70)
of which non-cash conv.bond interest exp.	(12)	(17)
Bank fees amortization	(8)	(5)
Gain/(loss) on exchange rates	(11)	(5)
Gain/(loss) on derivatives	(5)	(15)
Non recurring effects	(2)	(2)
Other non-operating financial expenses	-	(2)
Impact Hyperinflationary economies	(6)	
Net financial charges	(112)	(99)

d (6)

Statement of financial position (Balance Sheet)

Euro Millions

	31 December 2018 Reported		31 Decer Repo
	Total	of which General Cable	Τα
Net fixed assets	5,071	2,297	2,
of which: goodwill	1,541	1,101	4
of which: intangible assets	591	314	2
of which: property, plants & equipment	2,629	882	1,
Net working capital	721	381	1
of which: derivatives assets/(liabilities)	(15)	1	2
of which: Operative Net working capital	736	380	1
Provisions & deferred taxes	(661)	(329)	(3
Net Capital Employed	5,131	2,349	2,4
Employee provisions	463	121	3
Shareholders' equity	2,446		1,
of which: attributable to minority interest	188		1
Net financial debt	2,222		4
Total Financing and Equity	5,131		2,4



ember 2017 orted*

Total

2,610

438

297

1,646

128

22

106

(308)

,430

355

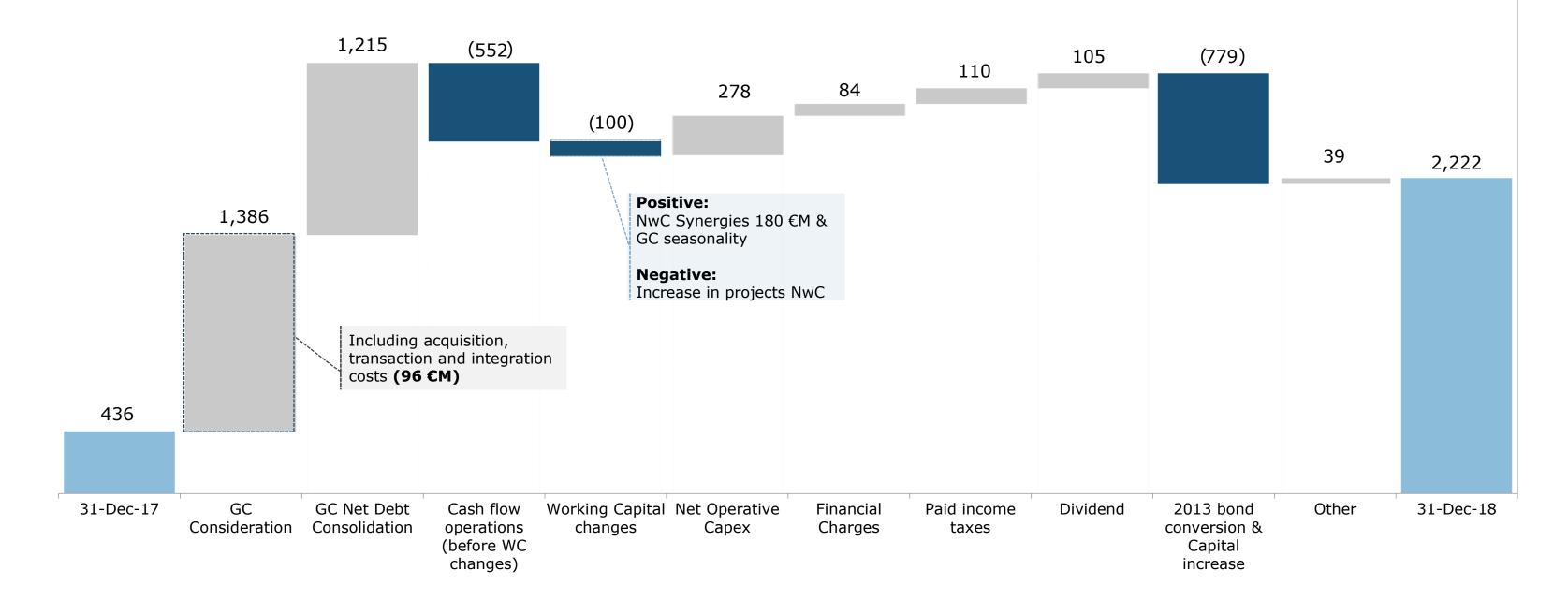
L,639

188

436

,430

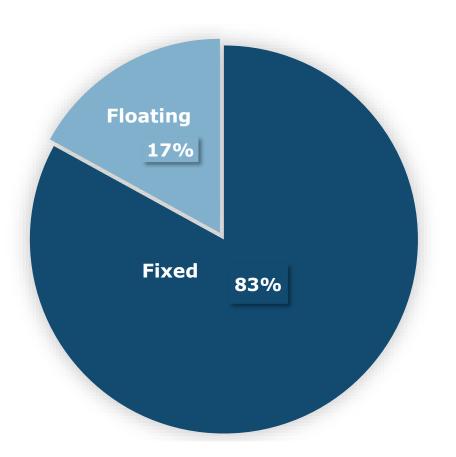
Cash Flow

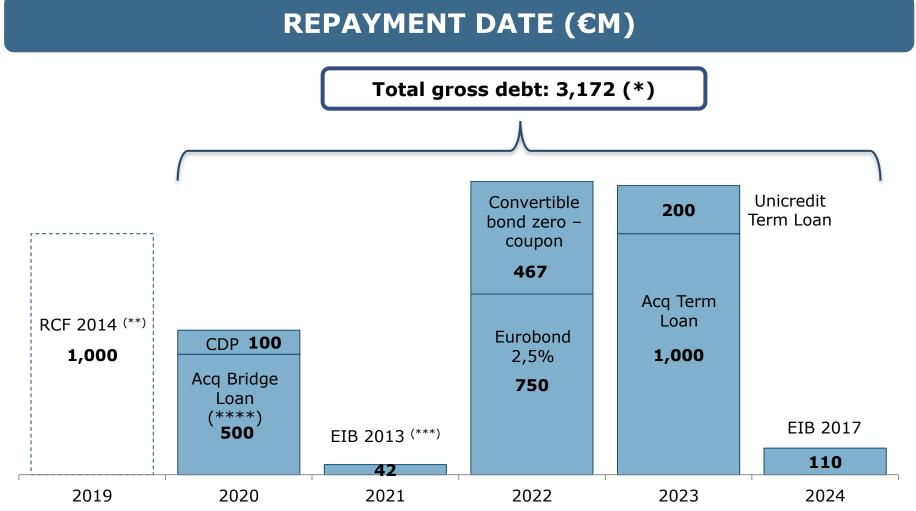


Prysmian Group Debt Profile

Limited exposure to financial market volatility

FIXED/VARIABLE RATE COMPOSITION





^(*) excluding 118 €M of debt held by local affiliated

(**) not utilized at 31 December 2018

(***) amortization period from 2019 to 2021

^(***) 100 €M bridge loan to be refinanced on 6 March 2019 with Mediobanca Term Loan signed in February 2019 and maturing in 2024

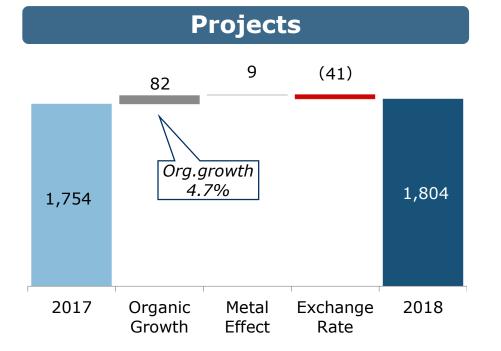


> FY 2018 Highlights

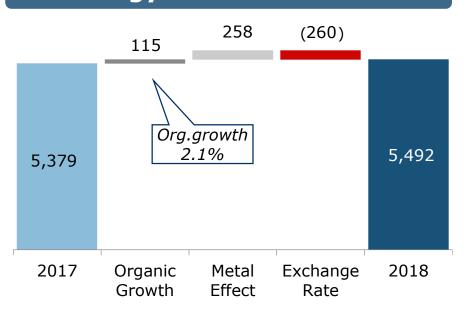
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Bridge Consolidation Sales

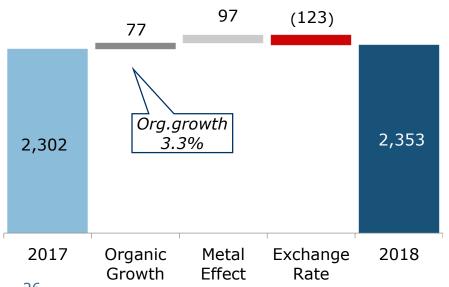
Euro Millions - Fully Combined Results

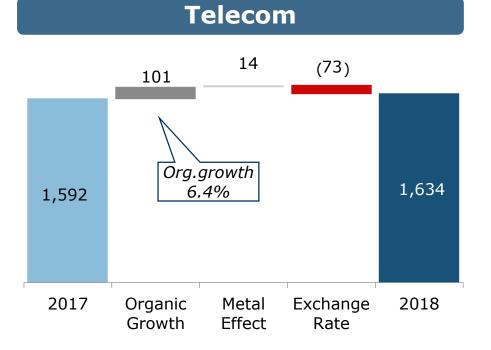


Energy & Infrastructure



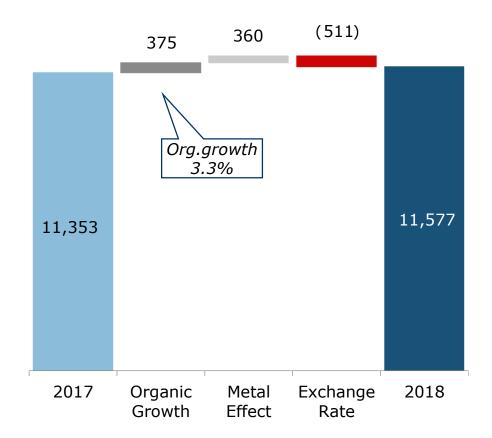
Industrial & Network Comp.





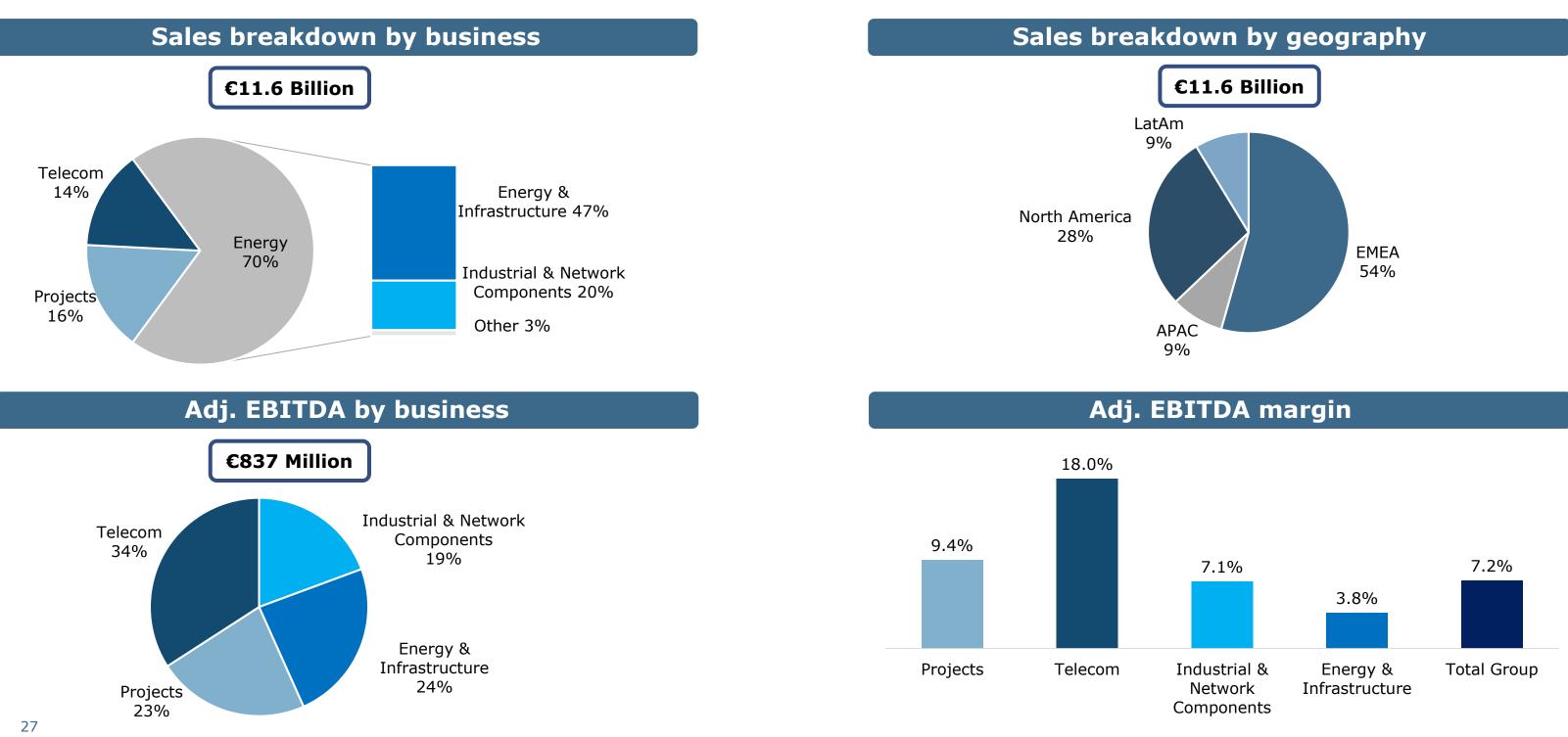
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Total Consolidated

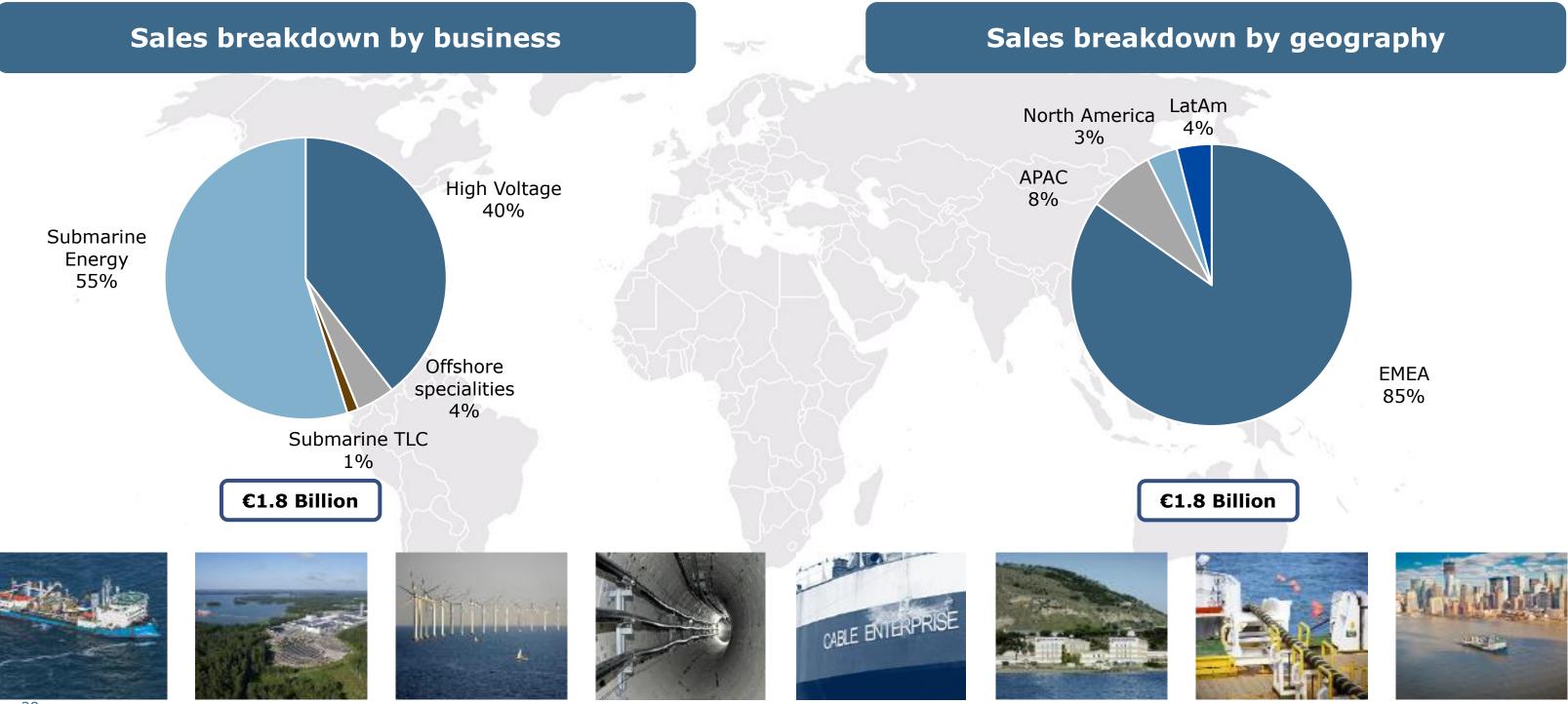


Prysmian group at a glance

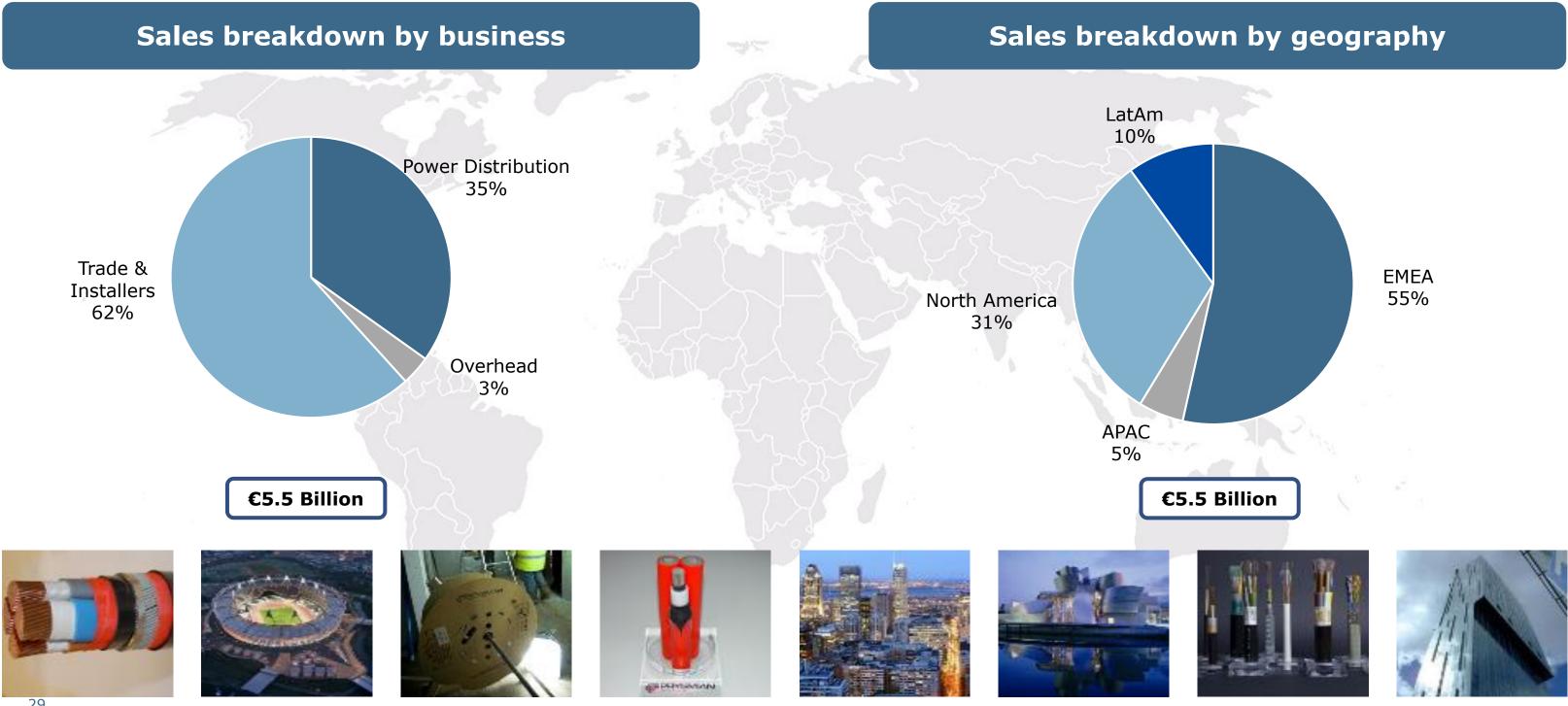
FY 2018 Financial Results - Fully Combined Results



Projects



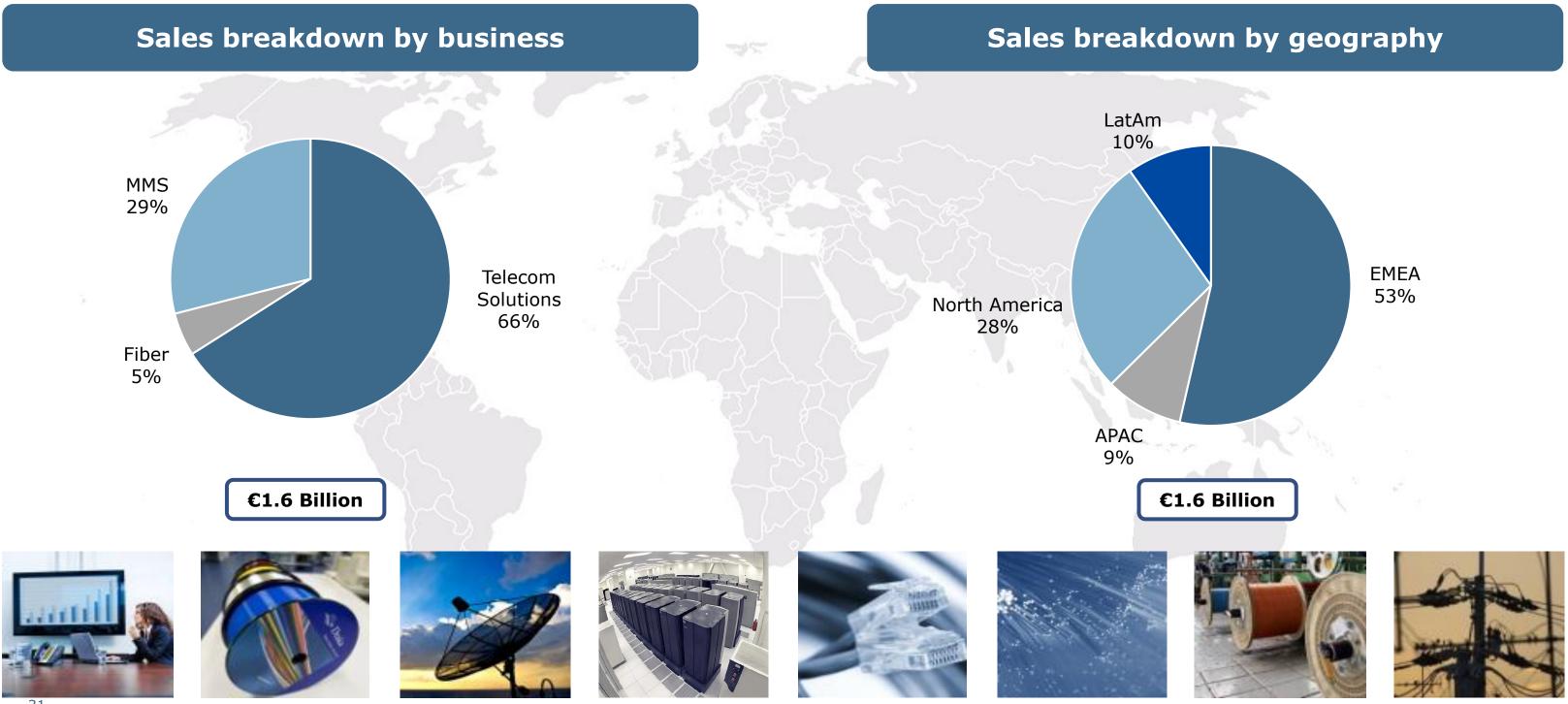
Energy & Infrastructure



Industrial & Network Components



Telecom



Profit and Loss Statement

Euro Millions

	Total	of which General Cable
Sales	10,158	2,117
YoY total growth	28.5%	
YoY organic growth	3.3%	
Adj.EBITDA	763	123
% on sales	7.5%	5.7%
of which share of net income	59	-
Adjustments	(167)	(59)
EBITDA	596	64
% on sales	5.9%	2.9%
Adj.EBIT % on sales	536 5.3%	76 3.6%
Adjustments Special items	(167) (59)	(59) (16)
EBIT % on sales	310 3.0%	1 0.0%
Financial charges	(112)	(10)
EBT % on sales	198 2.0%	(9) (0.4%)
Taxes % on EBT	(68) <i>(34.3%)</i>	(4)
Net Income % on sales	130 1.3%	(13) (0.6%)
Minorities	-	-
Group Net Income % on sales	130 1.3%	(13) (0.6%)

FY 2018 Reported ⁽¹⁾

FY 2017 Reported ⁽⁶⁾
Total

7,904

736	
9.3%	
42	
(76)	
660	
8.4%	
559	
7.0%	
(76)	
(59)	
424	
5.4%	
(99)	
325	
4.1%	
(88)	
(27.1%)	
237	
3.0%	
(4)	
241	
3.0%	

Cash Flow Statement

Euro Millions

Adj.EBITDA	763
Adjustments	(167)
EBITDA	596
Net Change in provisions & others	15
Share of income from investments in op.activities	(59)
Cash flow from operations (before WC changes)	552
Working Capital changes	4
Dividends received	16
Paid Income Taxes	(110)
Cash flow from operations	462
Acquisitions/Disposals	(1,290)
Net Operative CAPEX	(278)
of which acquisitions of assets of ShenHuan	-
Free Cash Flow (unlevered)	(1,106)
Financial charges	(84)
Free Cash Flow (levered)	(1,190)
Free Cash Flow (levered) excl. Acquisitions & Disposals*	100
Dividends	(105)
Capital increase, Shares buy-back & other equity movements	496
Net Cash Flow	(799)
Net Financial Debt beginning of the period	(436)
Net cash flow	(799)
Equity component of Convertible Bond 2017	-
Conversion of Convertible Bond 2013	283
Consolidation of General Cable Net Financial Debt	(1,215)
Other variations	(55)
Net Financial Debt end of the period	(2,222)

(*) Calculated as FCF (levered) excluding, acquisition of assets of ShenHuan" and Acquisition and Disposal" (**) Based on restated figures according to IFRS 15

FY 2017 Reported ^(**)
736 (76) 660
(2) (42) 616
85 10 (104) 607
(7) (254) <i>(35)</i> 346
(70) 276
318 (101) (97) 78
(537)
78 48 13
(38) (436)

FY 2018 Reported ⁽¹⁾

Financial Highlights

Euro Millions - Fully Combined Results

34

		Sales / Growth				Adj.EBITDA / Adj.EBITDA Margin							
	FY 2018			FY 2017			FY 2018			FY 2017			
	Prysmian	General Cable	Total	Prysmian	General Cable	Total		Prysmian	General Cable	Total	Prysmian	General Cable	Tot
PROJECTS	1,538	266	1,804	1,533	221	1,754		149	21	170	278	20	29
YOY total growth	0.3%	20.4%	2.8%					9.7%	7.8%	9.4%	18.2%	9.1%	17.0
YOY organic growth	2.6%	19.2%	4.7%										
Energy & Infrastructure	3,368	2,124	5,492	3,271	2,108	5,379		119	88	207	130	103	23
YOY total growth	3.0%	0.8%	2.1%					3.5%	4.2%	3.8%	4.0%	4.9%	4.3
YOY organic growth	3.6%	-0.1%	2.1%										
Industrial & Network Components	1,711	642	2,353	1,693	609	2,302		116	51	167	115	54	16
YOY total growth	1.1%	5.4%	2.2%					6.8%	8.0%	7.1%	6.8%	8.8%	7.4
YOY organic growth	2.5%	5.6%	3.3%										
Other	154	140	294	149	177	326		0	(2)	(2)	(1)	(6)	(7
YOY total growth	3.3%	-20.7%	-9.8%					0.2%	-1.6%	-0.7%	-0.8%	-3.3%	-2.2
YOY organic growth	-1.4%	0.0%	0.0%										
ENERGY	5,233	2,906	8,139	5,113	2,894	8,007		235	137	372	244	151	39
YOY total growth	2.3%	0.4%	1.7%					4.5%	4.7%	4.6%	4.8%	5.2%	4.9
YOY organic growth	3.1%	1.1%	2.4%										
TELECOM	1,270	364	1,634	1,258	334	1,592		256	39	295	214	33	24
YOY total growth	1.0%	9.0%	2.6%					20.1%	10.7%	18.0%	17.0%	9.9%	15.
YOY organic growth	5.0%	11.3%	6.4%	. <u>.</u>									
Total Group	8,041	3,536	11,577	7,904	3,449	11,353		640	197	837	736	204	94
YOY total growth	1.7%	2.5%	2.0%	,		,		8.0%	5.6%	7.2%	9.3%	5.9%	8.3
YOY organic growth	3.3%	3.3%	3.3%										

Project Segment – P&L Statement

	12M 2018	12M 2017*
Sales to Third Parties	1,804	1,754
YoY total growth	2.9%	
YoY organic growth	4.7%	
Adj. EBITDA	170	298
% on sales	9.4%	17.0%
Adj. EBIT	118	239
% on sales	6.5%	13.6%

Energy segment – P&L Statement

		12M 2018	12M 2017
rties	E&I	5,492	5,379
	YoY total growth YoY organic growth	2.1% 2.1%	
arti	Industrial & Netw. Comp.	2,353	2,302
Sales to Third Parties	YoY total growth YoY organic growth	2.2% 3.3%	
Ч	Other	294	326
es to	YoY total growth YoY organic growth	(9.8%) 0.0%	
Sal	ENERGY	8,139	8,007
	YoY total growth YoY organic growth	1.7% 2.4%	·
	E&I	207	233
	% on sales	3.8%	4.3%
Adj. EBITDA	Industrial & Netw. Comp.	167	169
BI	% on sales	7.1%	7.4%
	Other	(2)	(7)
PA	% on sales	(0.7%)	(2.1%)
	ENERGY	372	395
	% on sales	4.6%	4.9%
	E&I	108	138
	% on sales	2.0%	2.6%
Ę	Industrial & Netw. Comp.	126	131
EB	% on sales	5.4%	5.7%
Adj. EBIT	Other	(21)	(9)
4	% on sales	(7.1%)	(2.7%)
	ENERGY	213	260
	% on sales	2.6%	3.2%



Telecom Segment – P&L Statement

	12M 2018	12M 2017
Sales to Third Parties	1,634	1,592
YoY total growth	2.6%	
YoY organic growth	6.4%	
Adj. EBITDA	295	247
% on sales	18.0%	15.5%
Adj. EBIT	245	199
% on sales	15.0%	12.5%

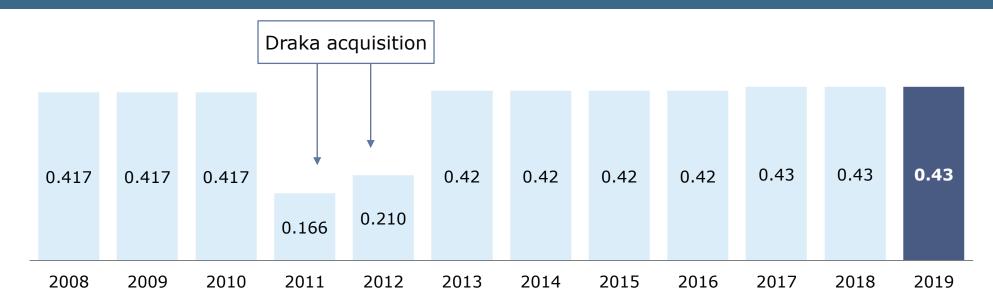
Dividend Proposal

Dividend proposed to the forthcoming Shareholders' Meeting

Dividend Per Share: € 0.43

- Ex-dividend date: 23 April 2019
- Record date: 24 April 2019
- Payment date: 25 April 2019

DPS evolution (Euro per share)



(1) Based on 2018 average price (€ 22.17).



IFRS 16 ESTIMATED IMPACTS

Key Highlights

- First release in Q1 2019, with Q1 2018 comparable numbers ٠
- The transitional effect will be reported as on opening balance adjustment for leased assets and the corresponding ٠ liabilities
- Prysmian applies the modified retrospective approach and consequently will not publish restated figures ٠

1 Balance Sheet (L) 2	Income statement 2019 ⁽²⁾	3
Impact as at 1 st January 20 of use of assets and financia of ~140 €M	al liabilities	 Estimated increase in EBITDA of 37 €M Estimated increase of 35 €M in depreciation Estimated increase of 4 €M in financing expenses 	On Flo abo

(1) First estimation as at 1st January 2019 figures subject to changes

(²) Estimated amount based on agreements in place as of 1st January 2019

Cash Flow

ly reclassification impact on Cash w, with Free cash flow improvement out 33 €M

Notes

- (1) General Cable consolidated in the period 1 June 2018 31 December 2018;
- (2) General Cable included in the period 1 January 31 December; General Cable figures are restated applying Prysmian accounting principles and policies; 2017 figures excludes General Cable "non-core" perimeter already sold at the end of 2017;
- (3) FY 2018 results are net of intercompany consolidation adjustment;
- (4) Adjusted excluding restructuring, non-operating income/expenses and non-recurring income / expenses;
- (5) Defined as NWC excluding derivatives; % on annualized last quarter sales;
- (6) 2017 figures are restated according to IFRS 15 and IFRS 9
- (7) Dec-17 figures are restated according to IFRS 15 and IFRS 9
- (8) General Cable perimeter in the period 1 January 31 December; General Cable figures are restated applying Prysmian accounting principles and policies; 2017 figures excludes General Cable "non-core" perimeter already sold at the end of 2017;

Disclaimer

- The managers responsible for preparing the company's financial reports, A.Brunetti and C.Soprano, declare, pursuant to paragraph 2 of Article 154-bis of the Consolidated Financial Act, that the accounting information contained in this presentation corresponds to the results documented in the books, accounting and other records of the company.
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- Any estimates or forward-looking statements contained in this document are referred to the current date and, therefore, any of the assumptions underlying this document or any of the circumstances or data mentioned in this document may change. Prysmian S.p.A. expressly disclaims and does not assume any liability in connection with any inaccuracies in any of these estimates or forward-looking statements or in connection with any use by any third party of such estimates or forward-looking statements. This document does not represent investment advice or a recommendation for the purchase or sale of financial products and/or of any kind of financial services. Finally, this document does not represent an investment solicitation in Italy, pursuant to Section 1, letter (t) of Legislative Decree no. 58 of February 24, 1998, or in any other country or state.
- In addition to the standard financial reporting formats and indicators required under IFRS, this document contains a number of reclassified tables and alternative performance indicators. The purpose is to help users better evaluate the Group's economic and financial performance. However, these tables and indicators should not be treated as a substitute for the standard ones required by IFRS.

Thank you

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