# FY 2018 FINANCIAL RESULTS

### MILAN – March 5<sup>th</sup>,2019

## Prysmian Group



### > FY 2018 Highlights

- Group overview
- Results by business
- $\circ$  Outlook
- Financial Results
- > Appendix

# **FY 2018 Financial Highlights**

### Fully combined organic sales growth at +3.3% supported by:

- Sound organic growth in **Underground HV**
- A solid performance in **Telecom**, with a high single digit growth in optical and double-digit growth in MMS

General Cable positive organic growth mostly driven by North America (Energy and MMS Telecom)

Adj. EBITDA at 763 €M (7.5% of sales), including 123 €M contribution from General Cable (for the 7 months June-December), mainly driven by:

- **Projects:** 95 €M provision related to WL project (including Q4 25 €M impact of February 19<sup>th</sup> problem) negatively impacting operating result. Profitability improvement in Underground HV
- **Telecom:** margin expansion spurred by volume growth in optical business supported by capacity increase in fiber, manufacturing efficiency and YOFC share of Net Income

Full year combined Adj. EBITDA at 837 €M. Forex (-€41 €M) strong headwind on profitability

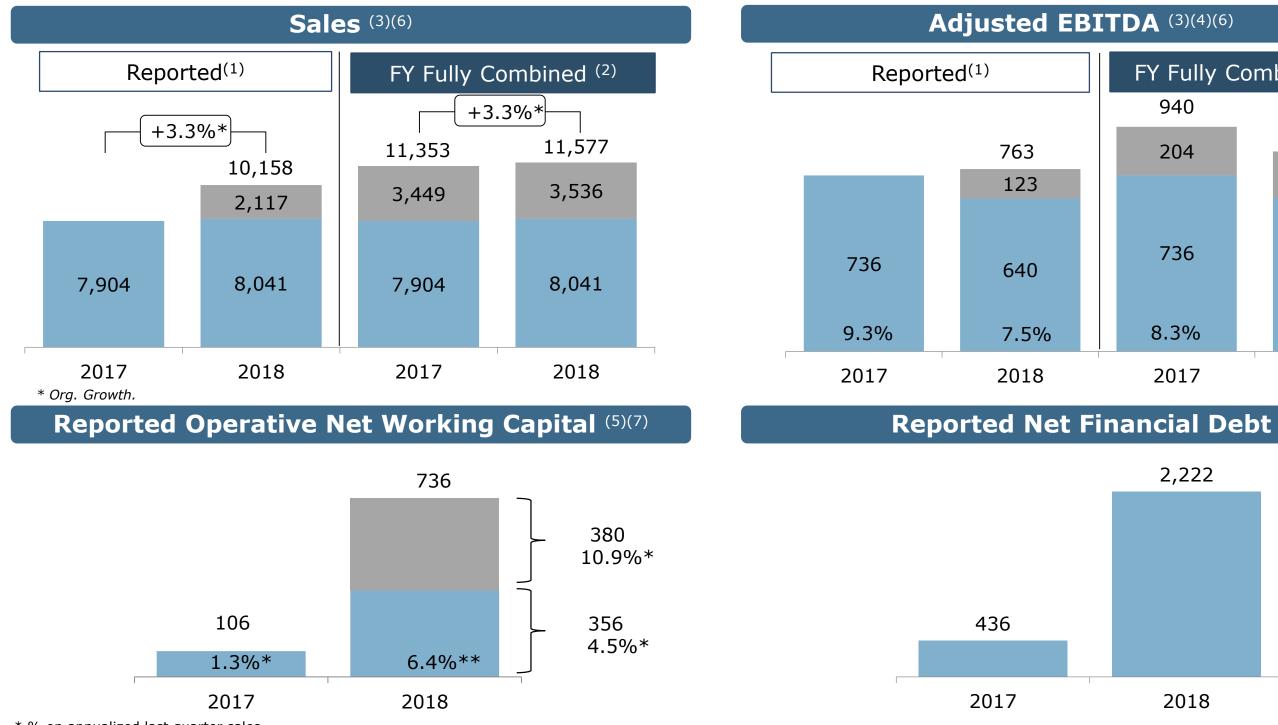
General Cable: strong focus on integration process. Synergies (cost and working capital) faster than expected

**Net Financial Debt** closed at **2,222 €M**, (436 €M 2017) –**better than expected**- with 2,601 €M effect from General Cable acquisition (including transaction and integration costs)

Proposal of a **EUR 0.43 / share dividend** to the forthcoming AGM, in line with prior year

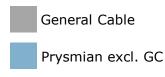
# **FY 2018 Financial Highlights**

### Euro Millions, % on Sales



\* % on annualized last quarter sales

\*\* % on annualized last guarter full combined sales-

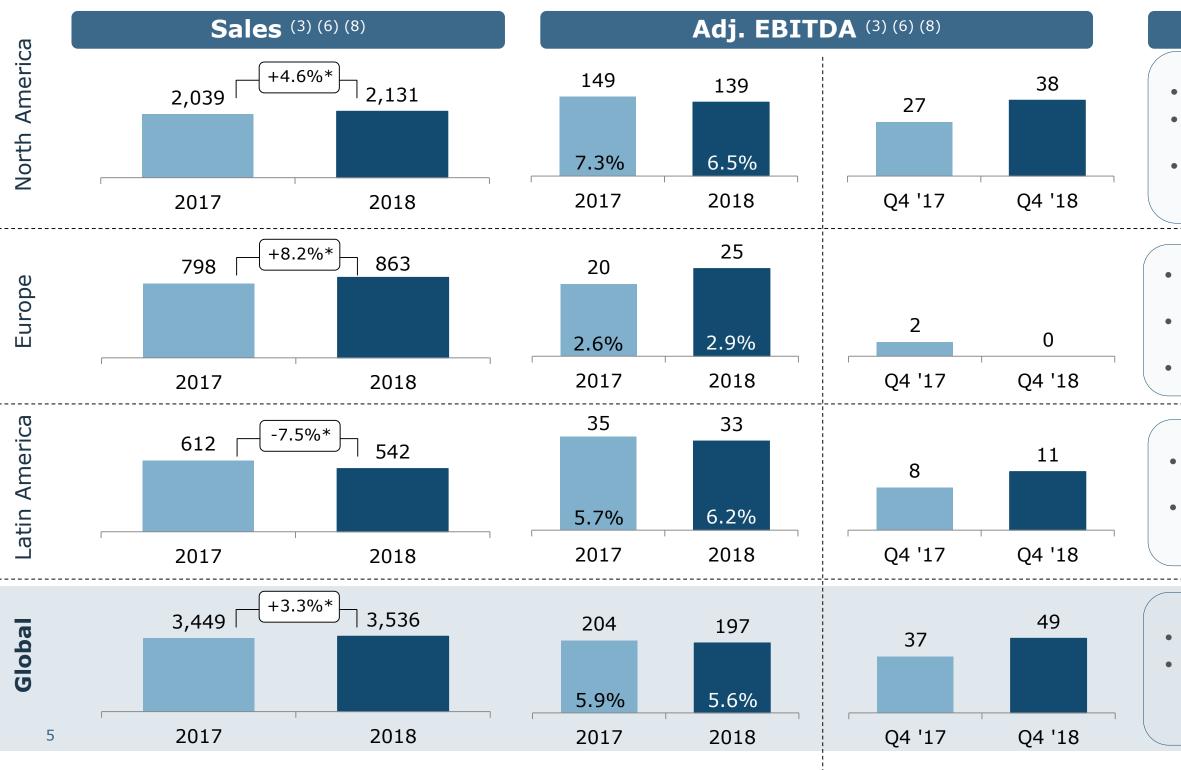


# FY Fully Combined <sup>(2)</sup> 837 197 640 7.2% 2018



# FY 2018 General Cable by Geographical Area

Euro Millions, % on Sales – Fully Combined Results



\* Org. Growth.



### **Key Comments**

- Strong and improving Q4 as expected
- Recovery in PD, sound performance in Industrial and Telecom, growth in T&I
- FY Adj. EBITDA mainly impacted by forex effect and freight costs increase

• Declining Q4 driven by decreasing order backlog in H2 in projects business

- Positive organic sales development, driven by Projects in H1 and Optical Telecom
- Profitability supported by favorable business mix

• Strong Q4 Adj. EBITDA driven by solid T&I and Industrial performance

• Organic trend and margins affected by lower volumes in overhead lines in Brazil

• FY18 Adj. EBITDA in line wit expectations

• Adj. EBITDA negatively affected by FX translation effect (8 €M), unfavorable metal prices dynamics and cost increase (raw materials and freight)

## **New Segment Reporting**

Energy <sup>(1)</sup> reporting Projects **Industrial & Network** Energy & Components Infrastructure Core Oil & Gas products (\*) **High Voltage Trade & Installers Specialties, OEM & Submarine Energy Power Distribution** Renewables Businesses **Overhead Transmissions Submarine Telecom Automotive** Line **Offshore Specialties Elevator Network Component** 

Business previously included in the OIL&GAS segment



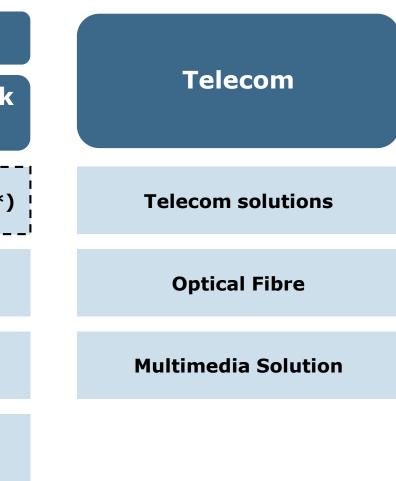


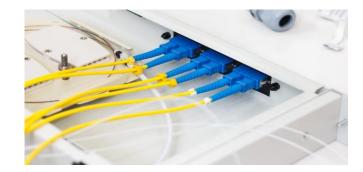


(1) Energy segment includes sales from other minor business such as intermediate goods, raw materials or other products forming part of production process

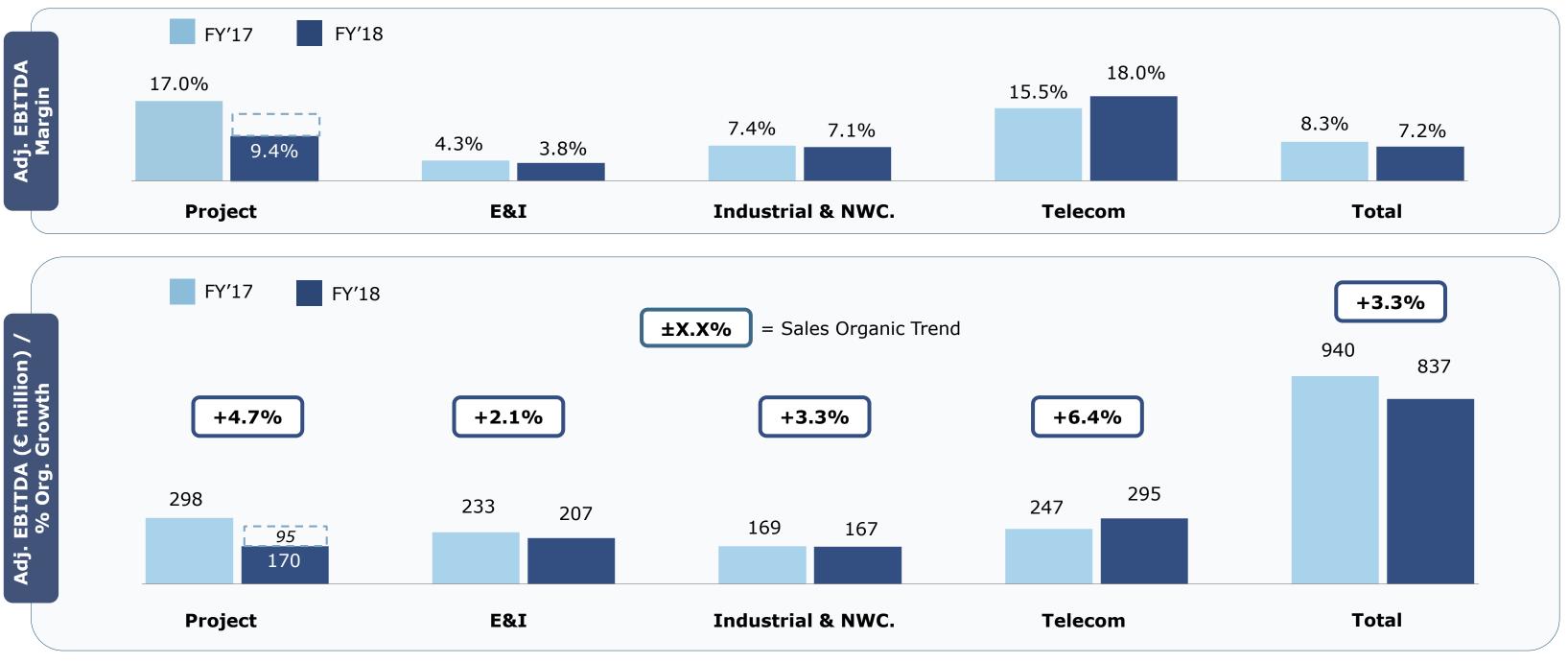
(\*) Includes Downhole Technology business

Segment



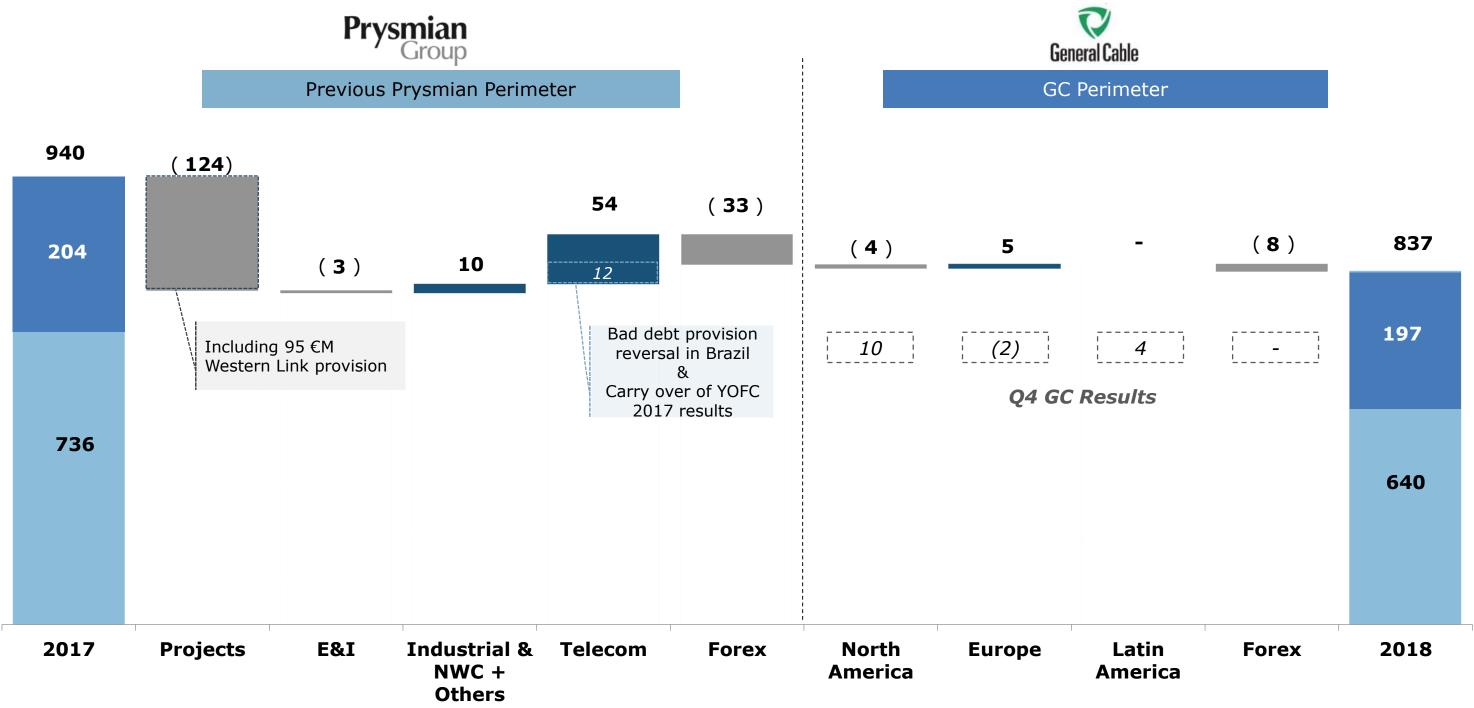


# Performance by Segment – FY 2018 Fully Combined results



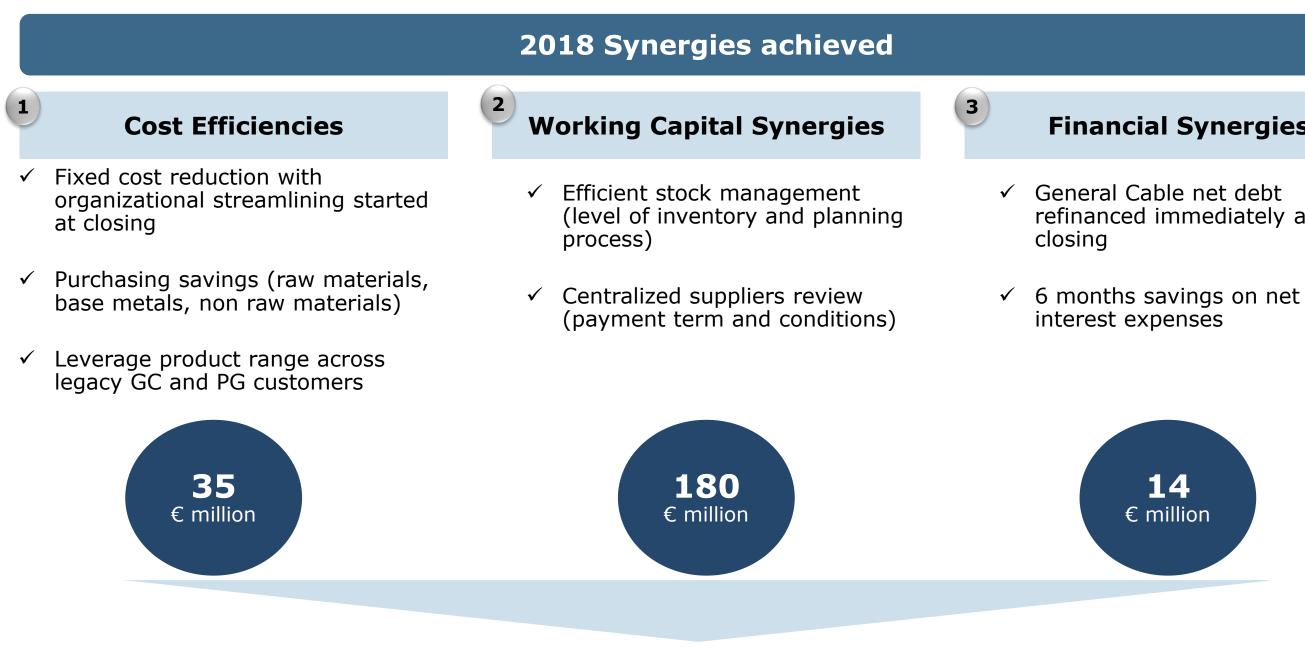
excluding WL impact

# Adj.EBITDA Bridge FY'17 – FY'18 Fully Combined





## Starting to create value through the integration



### Sound value creation

### **Financial Synergies**

refinanced immediately at

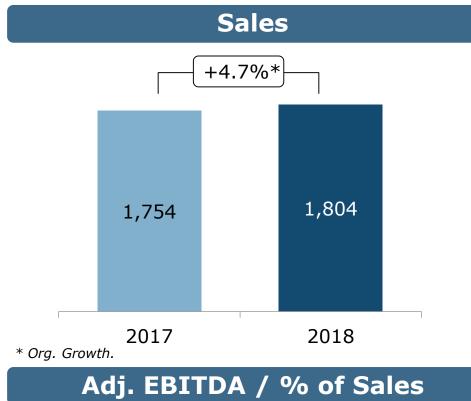


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# **Projects**

### Euro Millions, % on Sales – FY 2018 Fully Combined Results





| Highlights   |
|--|
| SUBMARINE  |
| • Adj. EBITDA impacted by 95 €M provision related to the Western   |
| <ul> <li>Q4 Adj. EBITDA drop (ex-WL) affected by delayed phasing on spe<br/>with 2017 (for both Prysmian and General)</li> </ul>   |
| <ul> <li>Order backlog consistent with 2018 low order intake, due to comp<br/>at ~ 2,800 €M</li> </ul>   |
| Tendering process started for Vicking  |
| <ul> <li><b>UNDERGROUND HIGH VOLTAGE</b></li> <li>Positive results, confirmed in Q4, supported by growth in APAC, So</li> <li>Tendering process started for Suedlink and Suedost link</li> </ul> |
| Orders Backlog Evolu   |
|  |
|  |
| Dec '13 Dec '14 Dec '1   |
| Orders Backlog Evolu   |

|                            | Dec '13               | Dec '14 | Dec '15            | Dec '16 | Dec '17 | Dec'18*                    |
|----------------------------|-----------------------|---------|--------------------|---------|---------|----------------------------|
| Underground HV             | ~450                  | ~450    | ~600               | ~350    | ~400    | ~435                       |
| Submarine                  | ~2,050                | ~2,350  | ~2,600             | ~2,050  | ~2,050  | ~1,465                     |
| Group                      | ~2,500                | ~2,800  | ~3,200             | ~2,400  | ~2,450  | ~1,900                     |
| * It does not include €220 | m offshore wind proje |         | inced on August 29 | th      |         | Including<br>General Cable |

\* General Cable data included only for Dec'18 of €175m

Link project

cific projects, operational reworks and tough comp

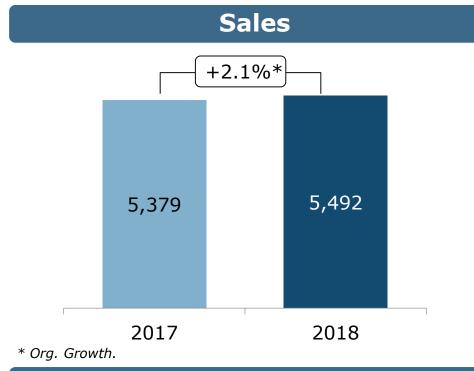
petitive market conditions. Market 2018 confirmed

outh Europe and South America

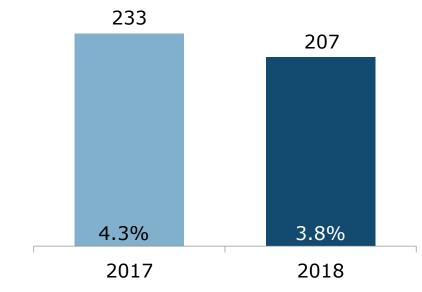
### ition (€m)

## **Energy & Infrastructure**

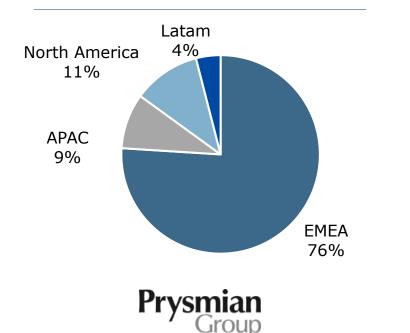
Euro Millions, % on Sales – FY 2018 Fully Combined Results

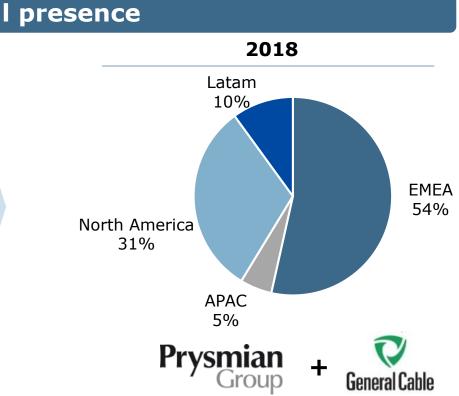


Adj. EBITDA / % of Sales







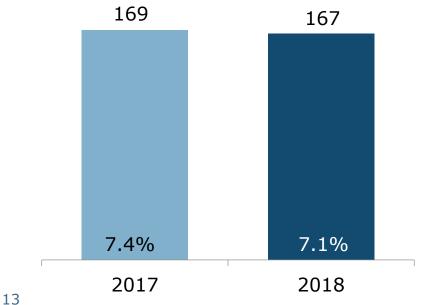


# **Industrial & Network Components**

Euro Millions, % on Sales –FY 2018 Fully Combined Results



### Adj. EBITDA / % of Sales



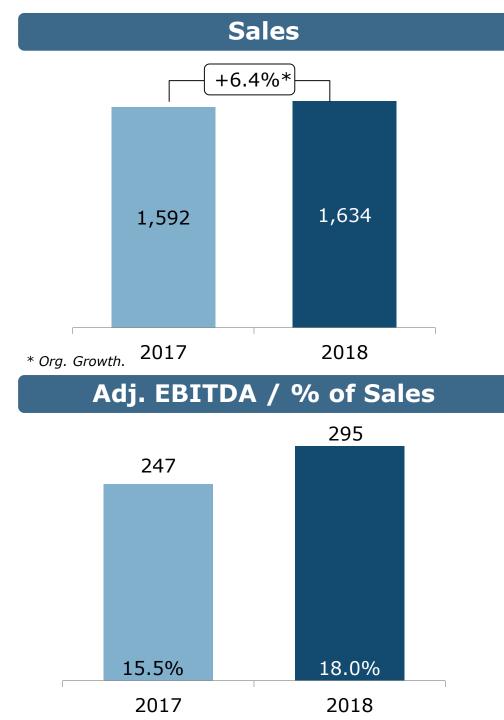
### **Highlights SPECIALTIES, OEMS & RENEWABLES** • Positive organic growth, weakening in Q4, with continued positive trend in Railways, Crane and Solar. Stable Mining and Wind activities • Overall growth, particularly driven by North and Latin America and recovery in APAC Forex affecting profitability **ELEVATOR** • Solid growth, confirmed in Q4, supported by favorable market conditions in North America. Stable APAC • Adj. EBITDA recovery in Q4 driven by volume, notwithstanding negative forex effect and price pressure **AUTOMOTIVE** • Mid-single digit organic growth, led by positive momentum in North America (slowing down in Q4) • Vertical integration (Harnessing) thanks to the integration with GC • Adj. EBITDA benefitted from volume effect, footprint rationalization and cost reduction in Europe and North America **OIL & GAS** • Stabilizing trend at a still low level

### **NETWORK COMPONENTS**

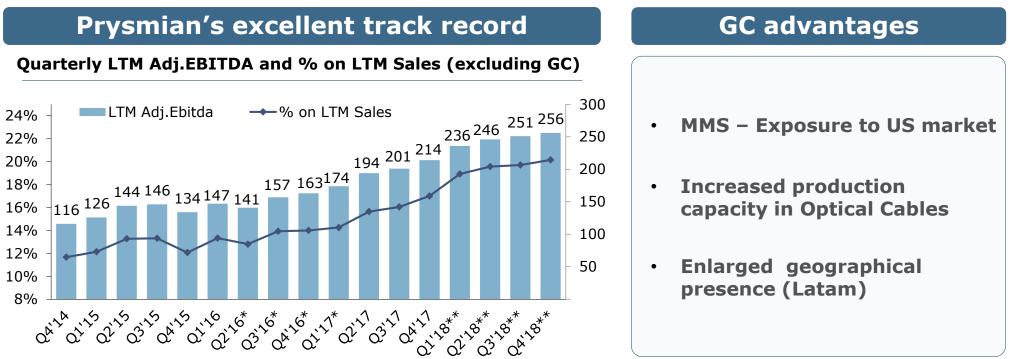
• Positive performance supported by growth in China and in North America

## Telecom

### Euro Millions, % on Sales – FY 2018 Fully Combined Results



### **Highlights OPTICAL CABLE & FIBRE** • Robust growth, supported by positive trend in Europe, North America (ribbon) and Latin America • EBITDA Margin benefitting from volume increase, capacity expansion in fiber, plant supply mix and YOFC results • One-off effects (YOFC 2017 carry over and OI bad debt provision reversal in Q1) • Strong innovation pipeline on new products MMS • Solid performance in MMS business mainly driven by strong momentum in market demand in Europe (Datacentres, Industries and Buildings data cables) and mix improvement in North America Prysmian's excellent track record Quarterly LTM Adj.EBITDA and % on LTM Sales (excluding GC) LTM Adj.Ebitda 24%



\* Adj.EBITDA including bad debt provision in Brazil

\*\* Adj.EBITDA including reversal of bad debt provision in Brazil



## > FY 2018 Highlights

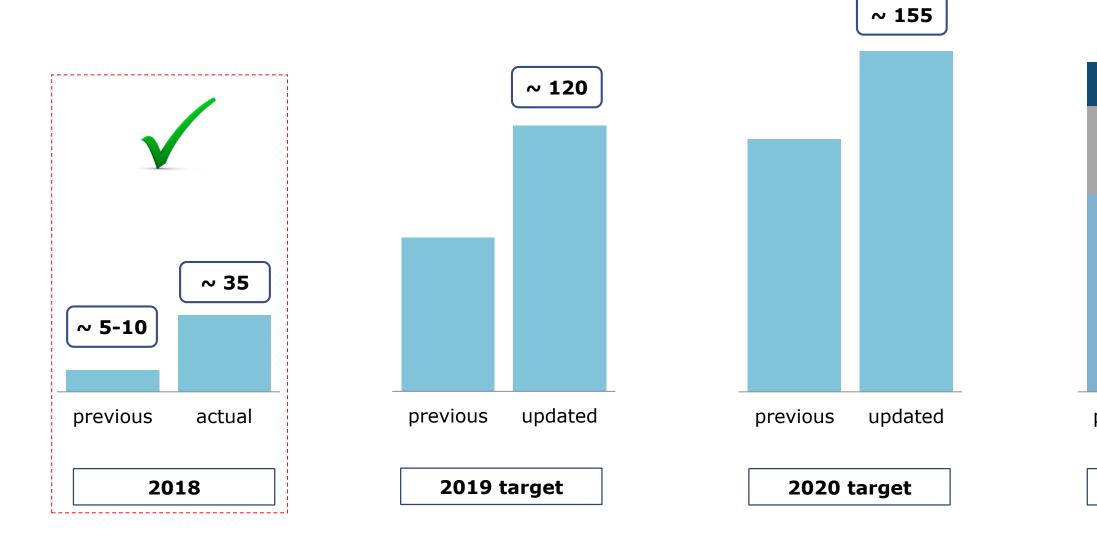
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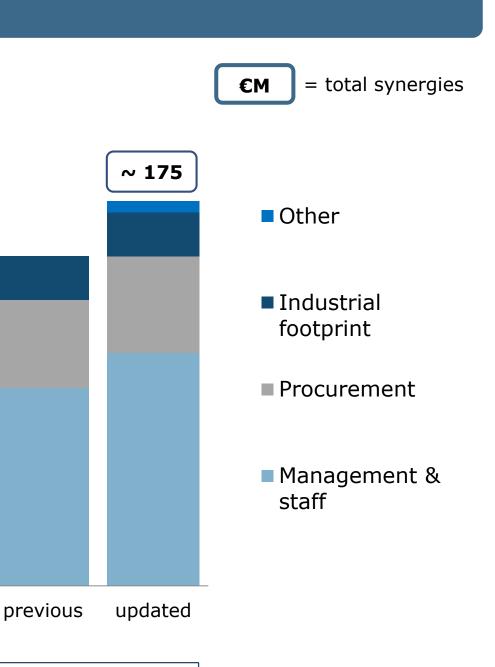
# **Overperforming on synergies: upgrading targets and timing**

**Updated Synergies Plan 2018-21** 

### **25 €M additional costs synergies**

**1** Year faster



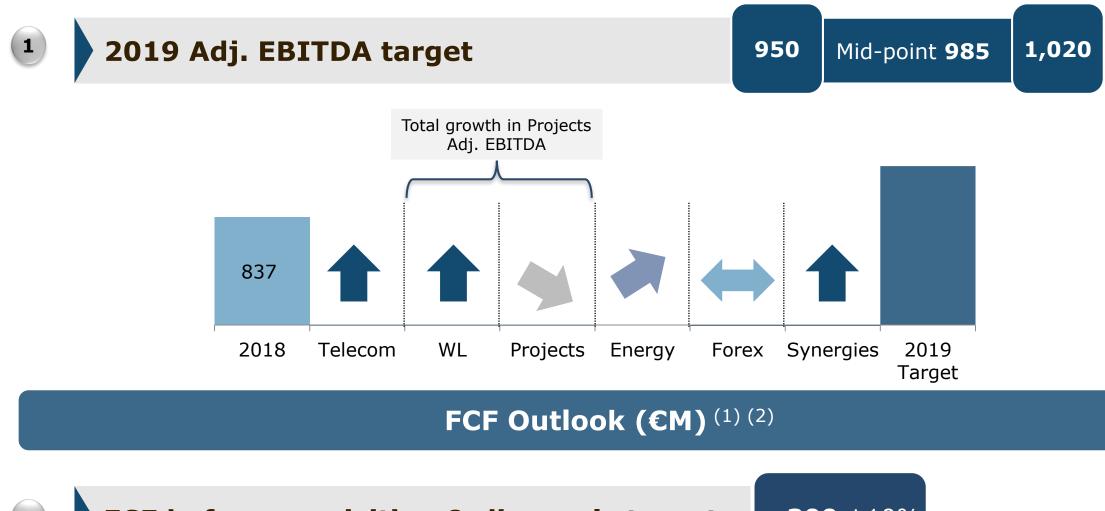


2021 target

## 2019 Guidance

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### Adj. EBITDA Outlook Bridge (€M) <sup>(1)</sup>





(1) No further impact from WL; The 2019 guidance does not include the estimation impact from the application of IFRS 16

(2) Including WL cash impact related to February 19<sup>th</sup> problem and assuming no cash impact from Brazilian Antitrust decision

### **Mid-point Assumptions**

- Continued growth in Telecom business
- Recovery of WL 2018 one-off
- Declining results in submarine, as a result of low 2018 order intake.
  - Assuming 2019 order intake in line with historical market share
- Moderate volumes growth in cyclical business with stable prices
- Synergies from GC integration 85 €M in 2019 (120 €M cumulated) partly offset by freight, energy and specific raw material costs increases, other than normal inflation impact
- FX assumed neutral



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## **Profit and Loss Statement**

|   | FY 2018                        | FY 2018 Reported <sup>(1)</sup> |            |
|---|--------------------------------|---------------------------------|------------|
|   | Total                          | of which<br>General Cable       | Total      |
| G <b>ales</b><br>oY total growth<br>oY organic growth | <b>10,158</b><br>28.5%<br>3.3% | 2,117                           | 7,904      |
| <b>Adj.EBITDA</b>                                     | <b>763</b>                     | <b>123</b>                      | <b>736</b> |
| % on sales  | 7.5%                           | 5.7%                            | 9.3%       |
| Adjustments   | (167)                          | (59)                            | (76)       |
| BITDA   | <b>596</b>                     | <b>64</b>                       | <b>660</b> |
| % on sales  | 5.9%                           | 2.9%                            | 8.4%       |
| Adj.EBIT  | <b>536</b>                     | <b>76</b>                       | <b>559</b> |
| % on sales  | 5.3%                           | 3.6%                            | 7.0%       |
| Adjustments   | (167)                          | (59)                            | (76)       |
| Special items   | (59)                           | (16)                            | (59)       |
| BIT   | <b>310</b>                     | <b>1</b>                        | <b>424</b> |
| 6 on sales  | <i>3.0%</i>                    | 0.0%                            | 5.4%       |
| Financial charges                                     | (112)                          | (10)                            | (99)       |
| BT  | <b>198</b>                     | <b>(9)</b>                      | <b>325</b> |
| 6 on sales  | 2.0%                           | (0.4%)                          | 4.1%       |
| axes  | (68)                           | (4)                             | (88)       |
| 6 on EBT  | <i>(34.3%)</i>                 |                                 | (27.1%)    |
| let Income  | <b>130</b>                     | <b>(13)</b>                     | <b>237</b> |
|   | 1.3%                           | (0.6%)                          | 3.0%       |
| Minorities  | _                              | _                               | (4)        |
| Group Net Income                                      | <b>130</b>                     | <b>(13)</b>                     | <b>241</b> |
| % on sales  | 1.3%                           | (0.6%)                          | 3.0%       |

# **Adjustments and Special Items on EBIT**

|  | FY 2018 Reported <sup>(1)</sup> |                           |
|--|---------------------------------|---------------------------|
|  | Total                           | of which<br>General Cable |
| Non-recurring Items (Brazil Antitrust investigation) | (69)                            | -                         |
| Restructuring  | (66)                            | (39)                      |
| of which General Cable integration costs             | (49)                            | (39)                      |
| Other Non-operating Income / (Expenses)              | (32)                            | (20)                      |
| of which General Cable acquisition related costs     | (4)                             | -                         |
| of which General Cable integration costs             | (31)                            | (5)                       |
| of which inventory step-up release                   | (16)                            | (16)                      |
| of which gain YOFC listing                           | 36                              | -                         |
| EBITDA adjustments                                   | (167)                           | (59)                      |
| Special items  | (59)                            | (16)                      |
| Gain/(loss) on metal derivatives                     | (48)                            | (15)                      |
| Assets impairment                                    | (5)                             | 0                         |
| Other  | (6)                             | (1)                       |
| EBIT adjustments                                     | (226)                           | (75)                      |

| FY 2017<br>Reported      |
|--------------------------|
| Total                    |
| (18)                     |
| (30)                     |
| <b>(28)</b><br>(16)<br>- |
| -                        |
| (76)                     |
| <b>(59)</b><br>12        |
| (22)                     |
| (49)<br>(135)            |
| (133)                    |

## **Financial Charges**

### Euro Millions

|   | FY 2018 Reported <sup>(1)</sup> | FY 2017 Reported |
|---|---------------------------------|------------------|
| Net interest expenses                     | (80)                            | (70)             |
| of which non-cash conv.bond interest exp. | (12)                            | (17)             |
| Bank fees amortization                    | (8)                             | (5)              |
| Gain/(loss) on exchange rates             | (11)                            | (5)              |
| Gain/(loss) on derivatives                | (5)                             | (15)             |
| Non recurring effects                     | (2)                             | (2)              |
| Other non-operating financial expenses    | -                               | (2)              |
| Impact Hyperinflationary economies        | (6)                             |                  |
| Net financial charges                     | (112)                           | (99)             |

d (6)

# **Statement of financial position (Balance Sheet)**

### Euro Millions

|   | 31 December 2018 Reported |                           | 31 Decer<br>Repo |
|---|---------------------------|---------------------------|------------------|
|   | Total                     | of which General<br>Cable | Τα               |
| Net fixed assets                            | 5,071                     | 2,297                     | 2,               |
| of which: goodwill                          | 1,541                     | 1,101                     | 4                |
| of which: intangible assets                 | 591                       | 314                       | 2                |
| of which: property, plants & equipment      | 2,629                     | 882                       | 1,               |
| Net working capital                         | 721                       | 381                       | 1                |
| of which: derivatives assets/(liabilities)  | (15)                      | 1                         | 2                |
| of which: Operative Net working capital     | 736                       | 380                       | 1                |
| Provisions & deferred taxes                 | (661)                     | (329)                     | (3               |
| Net Capital Employed                        | 5,131                     | 2,349                     | 2,4              |
| Employee provisions                         | 463                       | 121                       | 3                |
| Shareholders' equity                        | 2,446                     |                           | 1,               |
| of which: attributable to minority interest | 188                       |                           | 1                |
| Net financial debt                          | 2,222                     |                           | 4                |
| Total Financing and Equity                  | 5,131                     |                           | 2,4              |



ember 2017 orted\*

Total

### 2,610

438

297

1,646

### 128

22

106

### (308)

### ,430

355

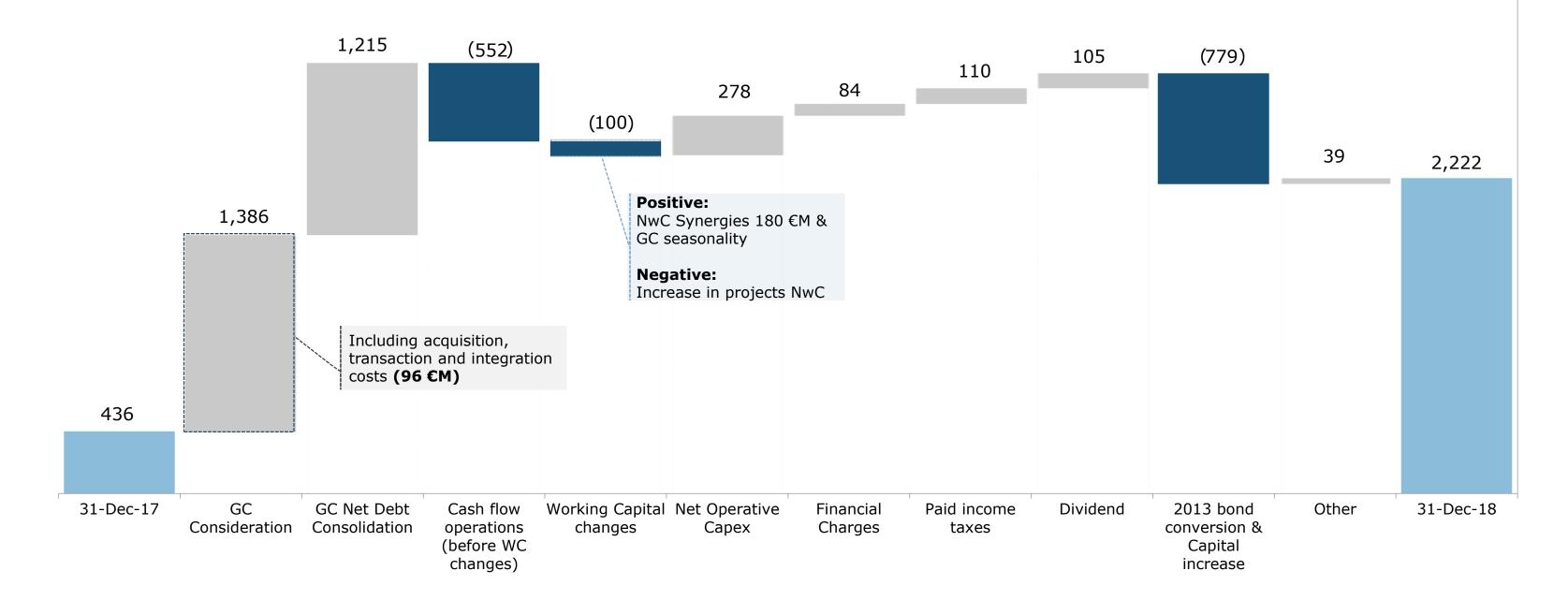
### L,639

188

### 436

,430

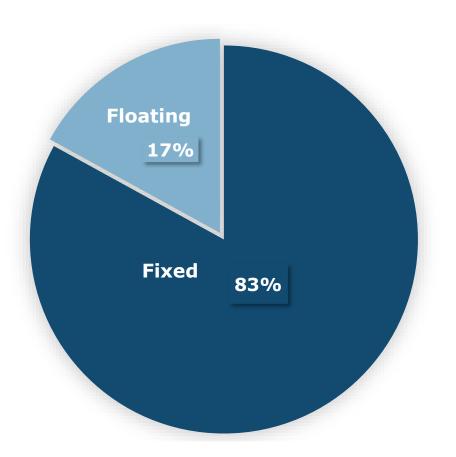
## **Cash Flow**

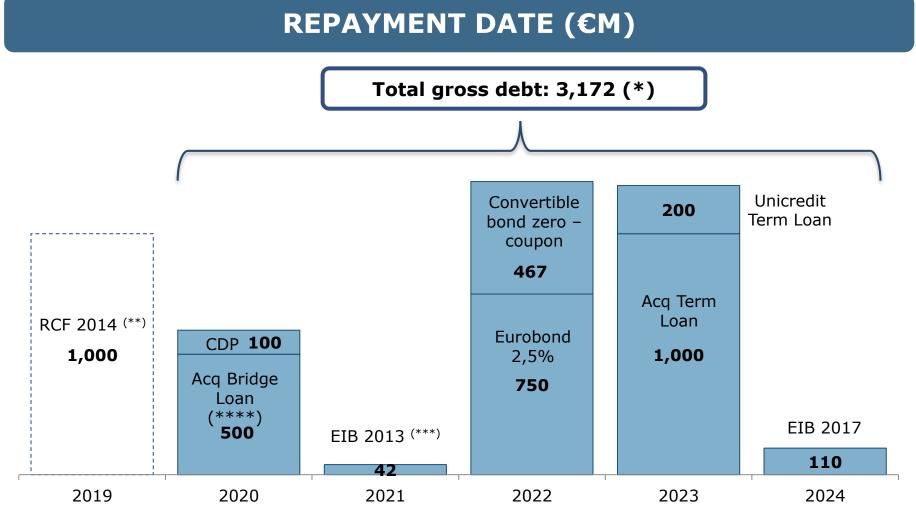


## **Prysmian Group Debt Profile**

Limited exposure to financial market volatility

### FIXED/VARIABLE RATE COMPOSITION





<sup>(\*)</sup> excluding 118 €M of debt held by local affiliated

(\*\*) not utilized at 31 December 2018

(\*\*\*) amortization period from 2019 to 2021

<sup>(\*\*\*)</sup> 100 €M bridge loan to be refinanced on 6 March 2019 with Mediobanca Term Loan signed in February 2019 and maturing in 2024

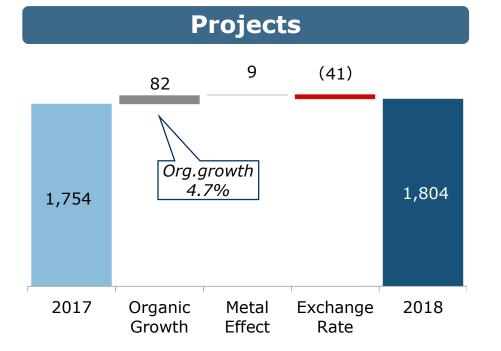


## > FY 2018 Highlights

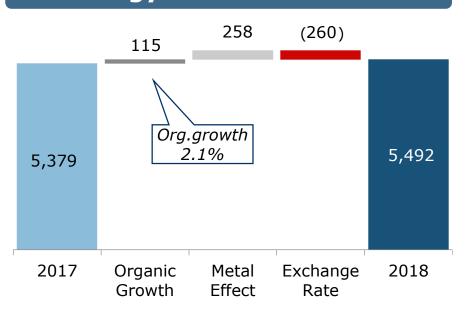
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## **Bridge Consolidation Sales**

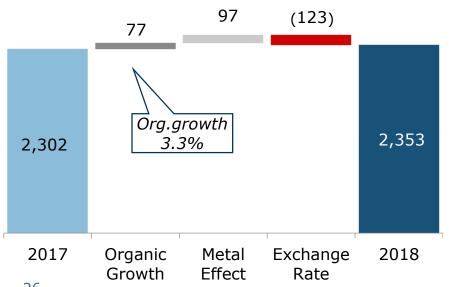
Euro Millions - Fully Combined Results

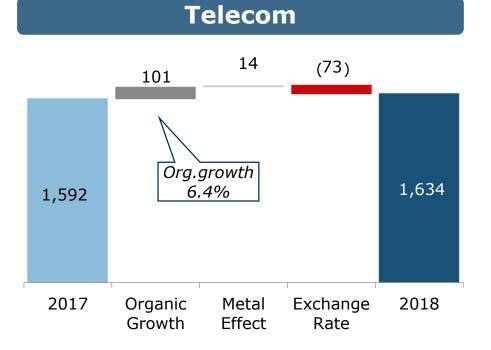


### **Energy & Infrastructure**



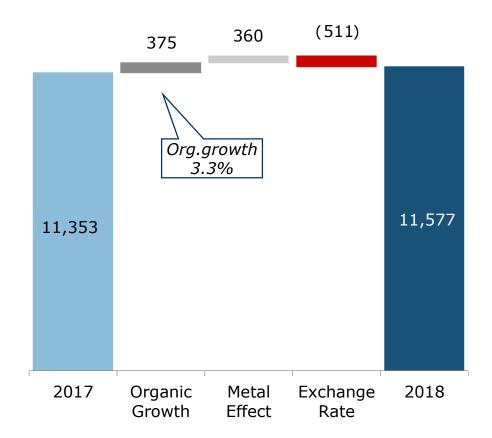
Industrial & Network Comp.





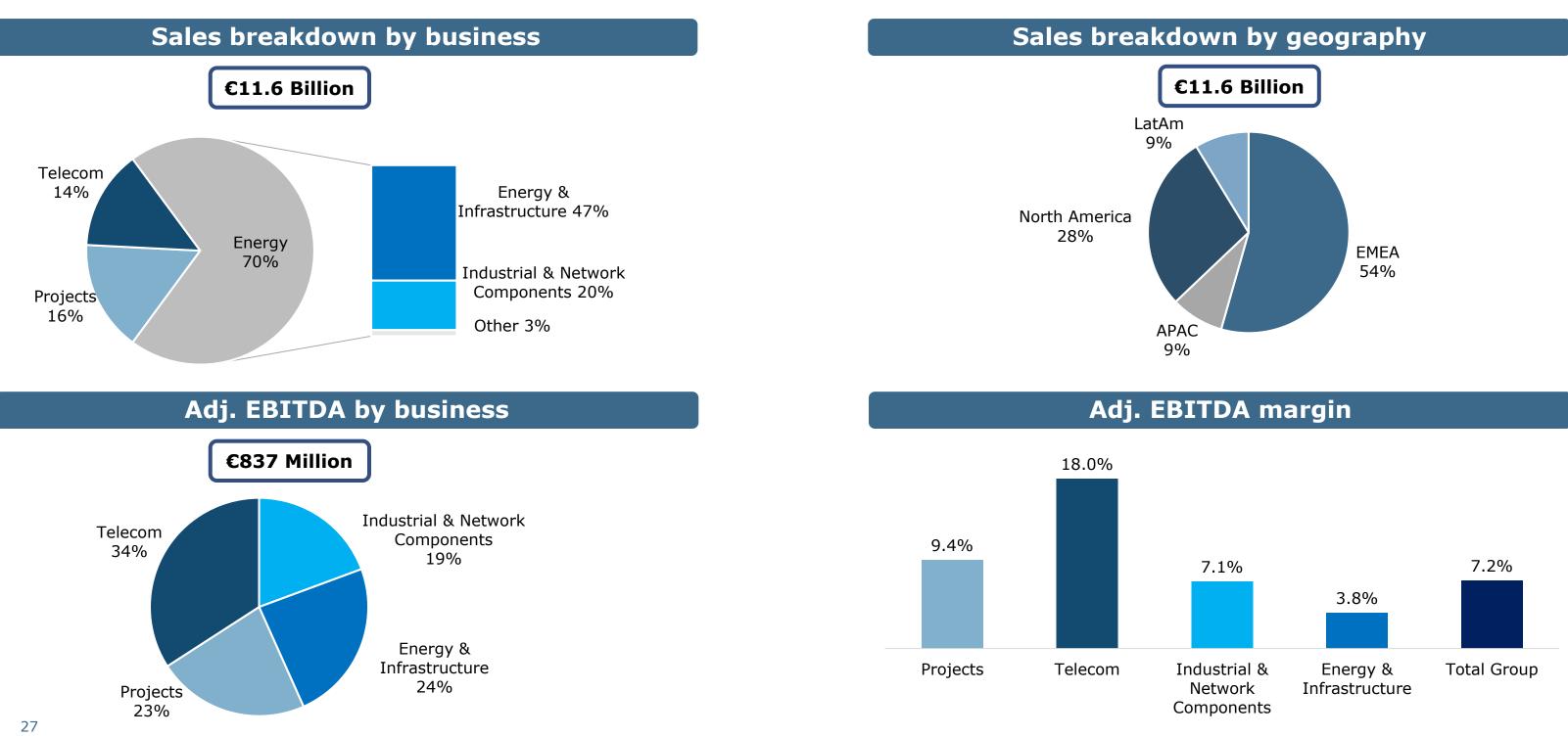
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### **Total Consolidated**

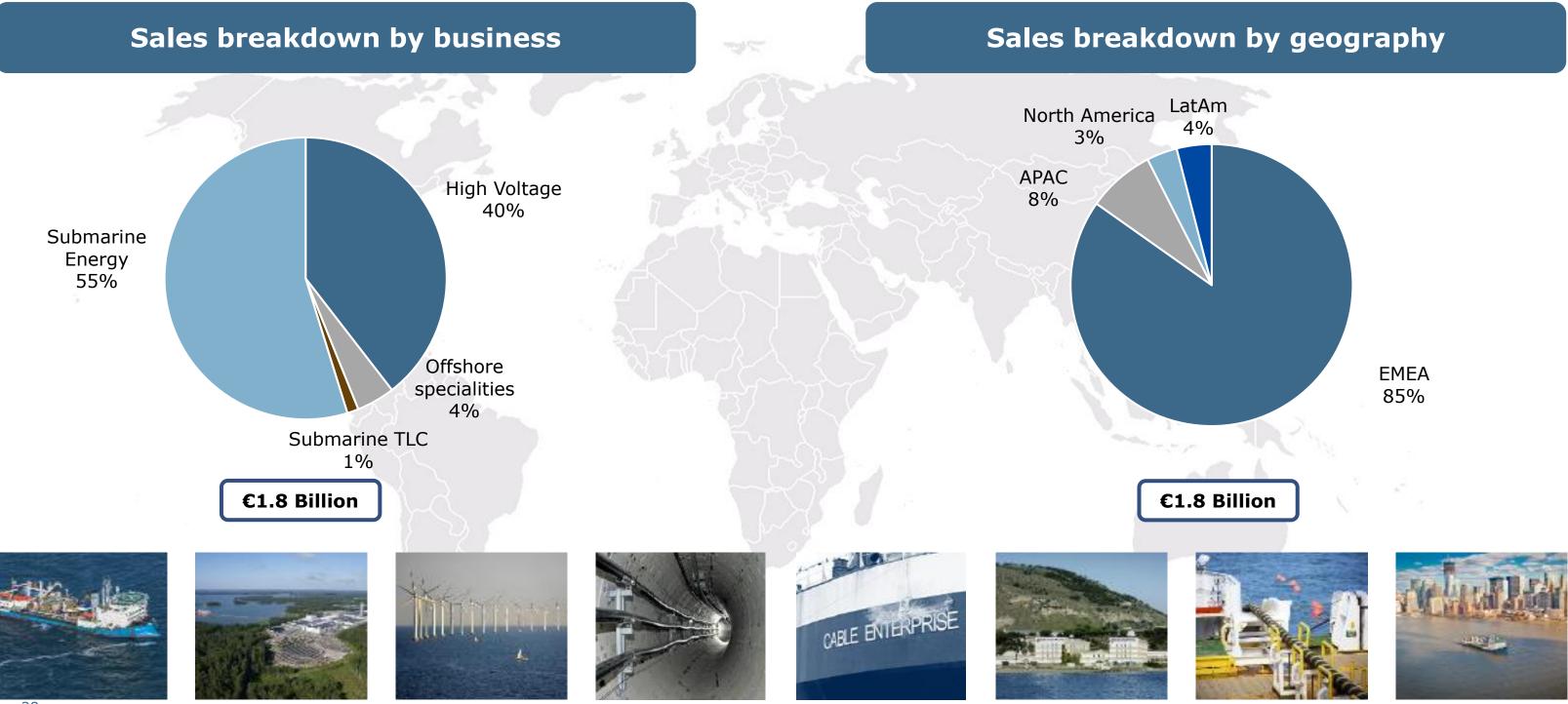


# **Prysmian group at a glance**

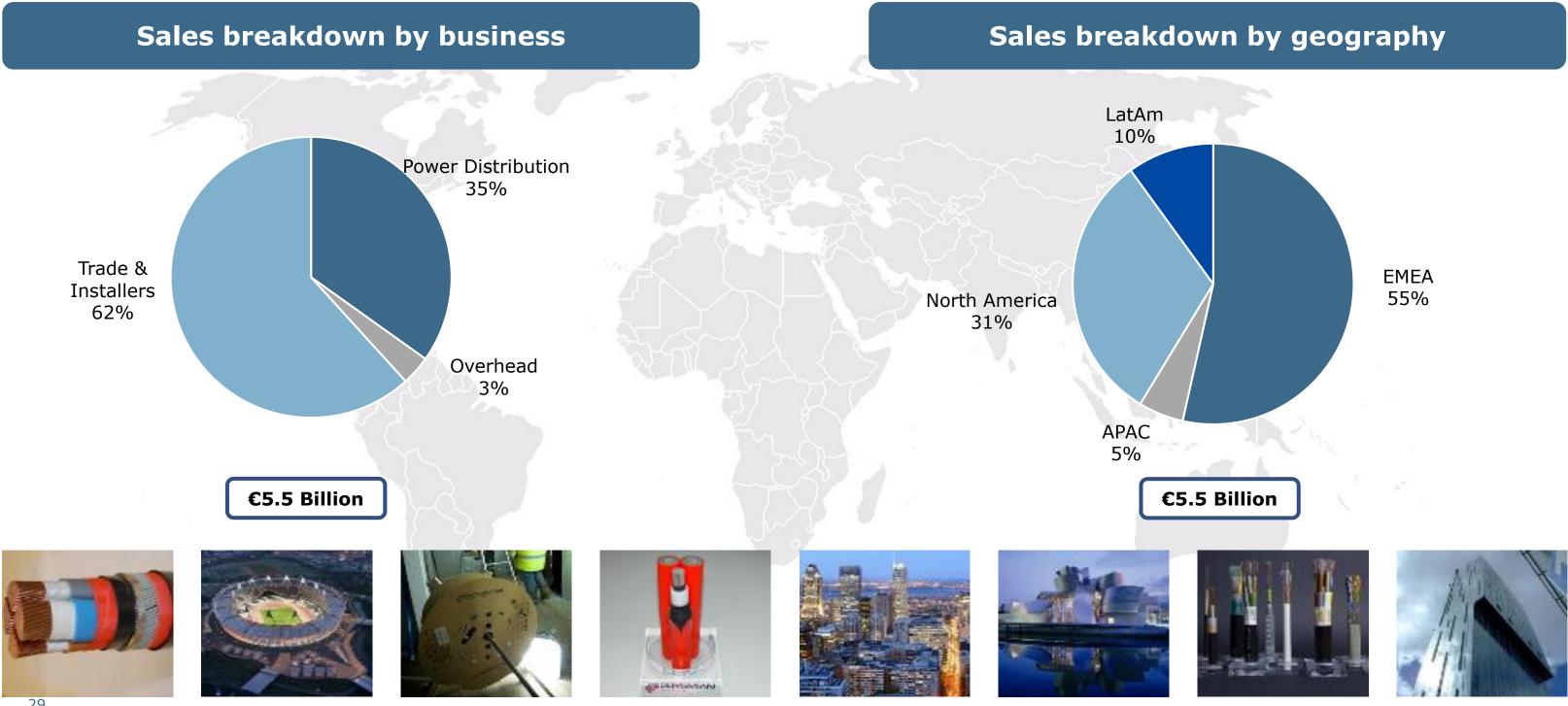
FY 2018 Financial Results - Fully Combined Results



## **Projects**



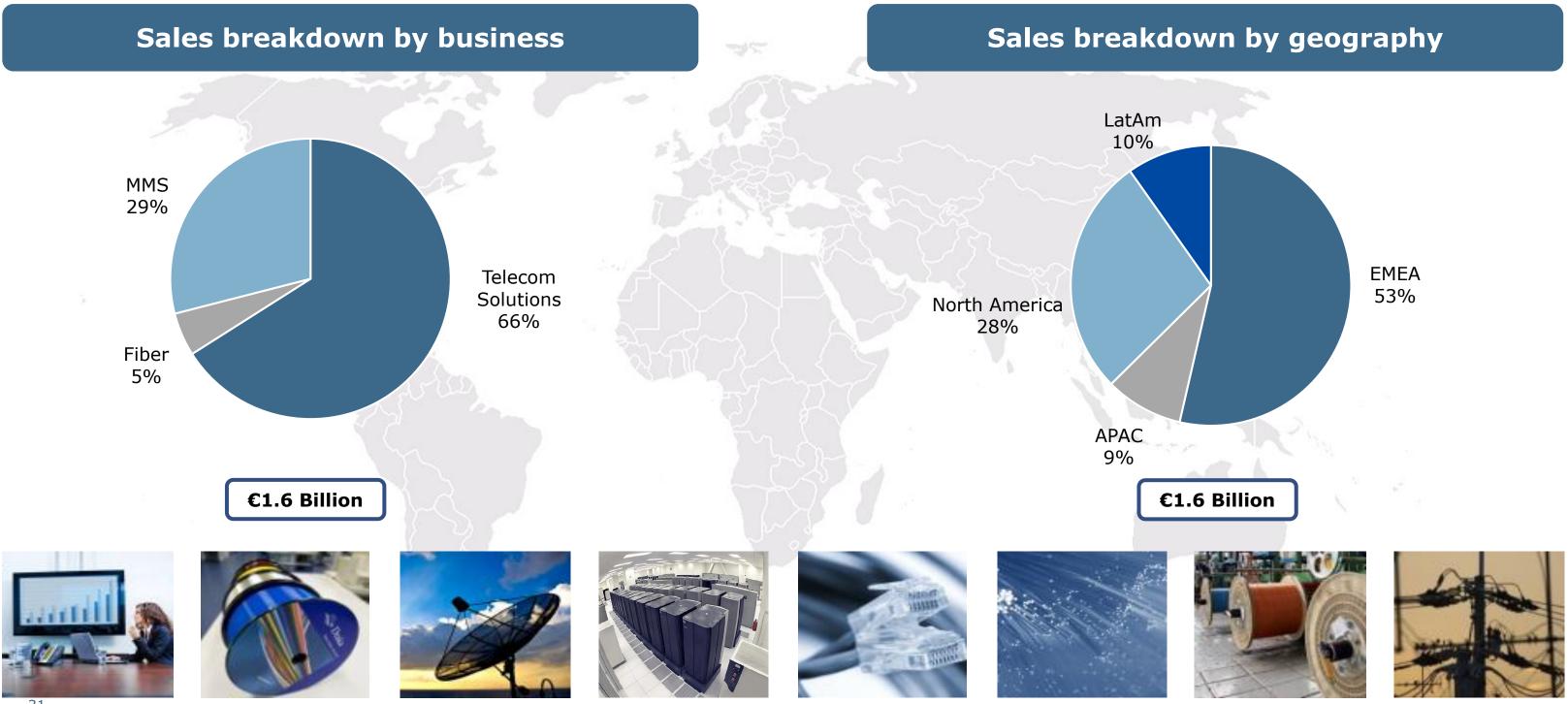
## **Energy & Infrastructure**



# **Industrial & Network Components**



## **Telecom**



## **Profit and Loss Statement**

### Euro Millions

|                                       | Total                  | of which<br>General Cable |
|---------------------------------------|------------------------|---------------------------|
| Sales                                 | 10,158                 | 2,117                     |
| YoY total growth                      | 28.5%                  |                           |
| YoY organic growth                    | 3.3%                   |                           |
| Adj.EBITDA                            | 763                    | 123                       |
| % on sales                            | 7.5%                   | 5.7%                      |
| of which share of net income          | 59                     | -                         |
| Adjustments                           | (167)                  | (59)                      |
| EBITDA                                | 596                    | 64                        |
| % on sales                            | 5.9%                   | 2.9%                      |
| Adj.EBIT<br>% on sales                | <b>536</b><br>5.3%     | <b>76</b><br>3.6%         |
| Adjustments<br>Special items          | (167)<br>(59)          | (59)<br>(16)              |
| EBIT<br>% on sales                    | <b>310</b><br>3.0%     | <b>1</b><br>0.0%          |
| Financial charges                     | (112)                  | (10)                      |
| EBT<br>% on sales                     | <b>198</b><br>2.0%     | <b>(9)</b><br>(0.4%)      |
| Taxes<br>% on EBT                     | (68)<br><i>(34.3%)</i> | (4)                       |
| <b>Net Income</b><br>% on sales       | <b>130</b><br>1.3%     | <b>(13)</b><br>(0.6%)     |
| Minorities                            | -                      | -                         |
| <b>Group Net Income</b><br>% on sales | <b>130</b><br>1.3%     | <b>(13)</b><br>(0.6%)     |

FY 2018 Reported <sup>(1)</sup>

| FY 2017<br>Reported <sup>(6)</sup> |
|------------------------------------|
| Total                              |

7,904

| 736     |  |
|---------|--|
| 9.3%    |  |
| 42      |  |
| (76)    |  |
| 660     |  |
| 8.4%    |  |
| 559     |  |
| 7.0%    |  |
| (76)    |  |
| (59)    |  |
| 424     |  |
| 5.4%    |  |
| (99)    |  |
| 325     |  |
| 4.1%    |  |
| (88)    |  |
| (27.1%) |  |
| 237     |  |
| 3.0%    |  |
| (4)     |  |
| 241     |  |
| 3.0%    |  |

## **Cash Flow Statement**

### Euro Millions

| Adj.EBITDA   | 763     |
|--|---------|
| Adjustments  | (167)   |
| EBITDA   | 596     |
| Net Change in provisions & others                          | 15      |
| Share of income from investments in op.activities          | (59)    |
| Cash flow from operations (before WC changes)              | 552     |
| Working Capital changes                                    | 4       |
| Dividends received   | 16      |
| Paid Income Taxes  | (110)   |
| Cash flow from operations                                  | 462     |
| Acquisitions/Disposals                                     | (1,290) |
| Net Operative CAPEX  | (278)   |
| of which acquisitions of assets of ShenHuan                | -       |
| Free Cash Flow (unlevered)                                 | (1,106) |
| Financial charges  | (84)    |
| Free Cash Flow (levered)                                   | (1,190) |
| Free Cash Flow (levered) excl. Acquisitions & Disposals*   | 100     |
| Dividends  | (105)   |
| Capital increase, Shares buy-back & other equity movements | 496     |
| Net Cash Flow  | (799)   |
|  |         |
| Net Financial Debt beginning of the period                 | (436)   |
| Net cash flow  | (799)   |
| Equity component of Convertible Bond 2017                  | -       |
| Conversion of Convertible Bond 2013                        | 283     |
| Consolidation of General Cable Net Financial Debt          | (1,215) |
| Other variations   | (55)    |
| Net Financial Debt end of the period                       | (2,222) |

(\*) Calculated as FCF (levered) excluding, acquisition of assets of ShenHuan" and Acquisition and Disposal" (\*\*) Based on restated figures according to IFRS 15

| FY 2017<br>Reported <sup>(**)</sup>       |
|---|
| <b>736</b><br>(76)<br><b>660</b>          |
| (2)<br>(42)<br><b>616</b>                 |
| 85<br>10<br>(104)<br><b>607</b>           |
| (7)<br>(254)<br><i>(35)</i><br><b>346</b> |
| (70)<br><b>276</b>                        |
| <b>318</b><br>(101)<br>(97)<br><b>78</b>  |
| (537)                                     |
| 78<br>48<br>13                            |
| (38)<br>(436)                             |

FY 2018 Reported <sup>(1)</sup>

# **Financial Highlights**

### Euro Millions - Fully Combined Results

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|                                 |          | Sales / Growth   |        |            |                  | Adj.EBITDA / Adj.EBITDA Margin |         |          |                  |         |          |                  |      |
|---------------------------------|----------|------------------|--------|------------|------------------|--------------------------------|---------|----------|------------------|---------|----------|------------------|------|
|                                 | FY 2018  |                  |        | FY 2017    |                  |                                | FY 2018 |          |                  | FY 2017 |          |                  |      |
|                                 | Prysmian | General<br>Cable | Total  | Prysmian   | General<br>Cable | Total                          |         | Prysmian | General<br>Cable | Total   | Prysmian | General<br>Cable | Tot  |
| PROJECTS                        | 1,538    | 266              | 1,804  | 1,533      | 221              | 1,754                          |         | 149      | 21               | 170     | 278      | 20               | 29   |
| YOY total growth                | 0.3%     | 20.4%            | 2.8%   |            |                  |                                |         | 9.7%     | 7.8%             | 9.4%    | 18.2%    | 9.1%             | 17.0 |
| YOY organic growth              | 2.6%     | 19.2%            | 4.7%   |            |                  |                                |         |          |                  |         |          |                  |      |
| Energy & Infrastructure         | 3,368    | 2,124            | 5,492  | 3,271      | 2,108            | 5,379                          |         | 119      | 88               | 207     | 130      | 103              | 23   |
| YOY total growth                | 3.0%     | 0.8%             | 2.1%   |            |                  |                                |         | 3.5%     | 4.2%             | 3.8%    | 4.0%     | 4.9%             | 4.3  |
| YOY organic growth              | 3.6%     | -0.1%            | 2.1%   |            |                  |                                |         |          |                  |         |          |                  |      |
| Industrial & Network Components | 1,711    | 642              | 2,353  | 1,693      | 609              | 2,302                          |         | 116      | 51               | 167     | 115      | 54               | 16   |
| YOY total growth                | 1.1%     | 5.4%             | 2.2%   |            |                  |                                |         | 6.8%     | 8.0%             | 7.1%    | 6.8%     | 8.8%             | 7.4  |
| YOY organic growth              | 2.5%     | 5.6%             | 3.3%   |            |                  |                                |         |          |                  |         |          |                  |      |
| Other                           | 154      | 140              | 294    | 149        | 177              | 326                            |         | 0        | (2)              | (2)     | (1)      | (6)              | (7   |
| YOY total growth                | 3.3%     | -20.7%           | -9.8%  |            |                  |                                |         | 0.2%     | -1.6%            | -0.7%   | -0.8%    | -3.3%            | -2.2 |
| YOY organic growth              | -1.4%    | 0.0%             | 0.0%   |            |                  |                                |         |          |                  |         |          |                  |      |
| ENERGY                          | 5,233    | 2,906            | 8,139  | 5,113      | 2,894            | 8,007                          |         | 235      | 137              | 372     | 244      | 151              | 39   |
| YOY total growth                | 2.3%     | 0.4%             | 1.7%   |            |                  |                                |         | 4.5%     | 4.7%             | 4.6%    | 4.8%     | 5.2%             | 4.9  |
| YOY organic growth              | 3.1%     | 1.1%             | 2.4%   |            |                  |                                |         |          |                  |         |          |                  |      |
| TELECOM                         | 1,270    | 364              | 1,634  | 1,258      | 334              | 1,592                          |         | 256      | 39               | 295     | 214      | 33               | 24   |
| YOY total growth                | 1.0%     | 9.0%             | 2.6%   |            |                  |                                |         | 20.1%    | 10.7%            | 18.0%   | 17.0%    | 9.9%             | 15.  |
| YOY organic growth              | 5.0%     | 11.3%            | 6.4%   | . <u>.</u> |                  |                                |         |          |                  |         |          |                  |      |
| Total Group                     | 8,041    | 3,536            | 11,577 | 7,904      | 3,449            | 11,353                         |         | 640      | 197              | 837     | 736      | 204              | 94   |
| YOY total growth                | 1.7%     | 2.5%             | 2.0%   | ,          |                  | ,                              |         | 8.0%     | 5.6%             | 7.2%    | 9.3%     | 5.9%             | 8.3  |
| YOY organic growth              | 3.3%     | 3.3%             | 3.3%   |            |                  |                                |         |          |                  |         |          |                  |      |

## **Project Segment – P&L Statement**

|                        | 12M 2018 | 12M 2017* |
|------------------------|----------|-----------|
| Sales to Third Parties | 1,804    | 1,754     |
| YoY total growth       | 2.9%     |           |
| YoY organic growth     | 4.7%     |           |
|                        |          |           |
| Adj. EBITDA            | 170      | 298       |
| % on sales             | 9.4%     | 17.0%     |
| Adj. EBIT              | 118      | 239       |
| % on sales             | 6.5%     | 13.6%     |

## **Energy segment – P&L Statement**

|                        |  | 12M 2018       | 12M 2017 |
|------------------------|--|----------------|----------|
| rties                  | E&I                                    | 5,492          | 5,379    |
|                        | YoY total growth<br>YoY organic growth | 2.1%<br>2.1%   |          |
| arti                   | Industrial & Netw. Comp.               | 2,353          | 2,302    |
| Sales to Third Parties | YoY total growth<br>YoY organic growth | 2.2%<br>3.3%   |          |
| Ч                      | Other                                  | 294            | 326      |
| es to                  | YoY total growth<br>YoY organic growth | (9.8%)<br>0.0% |          |
| Sal                    | ENERGY                                 | 8,139          | 8,007    |
|                        | YoY total growth<br>YoY organic growth | 1.7%<br>2.4%   | ·        |
|                        | E&I                                    | 207            | 233      |
|                        | % on sales                             | 3.8%           | 4.3%     |
| Adj. EBITDA            | Industrial & Netw. Comp.               | 167            | 169      |
| BI                     | % on sales                             | 7.1%           | 7.4%     |
|                        | Other                                  | (2)            | (7)      |
| PA                     | % on sales                             | (0.7%)         | (2.1%)   |
|                        | ENERGY                                 | 372            | 395      |
|                        | % on sales                             | 4.6%           | 4.9%     |
|                        | E&I                                    | 108            | 138      |
|                        | % on sales                             | 2.0%           | 2.6%     |
| Ę                      | Industrial & Netw. Comp.               | 126            | 131      |
| EB                     | % on sales                             | 5.4%           | 5.7%     |
| Adj. EBIT              | Other                                  | (21)           | (9)      |
| 4                      | % on sales                             | (7.1%)         | (2.7%)   |
|                        | ENERGY                                 | 213            | 260      |
|                        | % on sales                             | 2.6%           | 3.2%     |



## **Telecom Segment – P&L Statement**

|                        | 12M 2018 | 12M 2017 |
|------------------------|----------|----------|
| Sales to Third Parties | 1,634    | 1,592    |
| YoY total growth       | 2.6%     |          |
| YoY organic growth     | 6.4%     |          |
| Adj. EBITDA            | 295      | 247      |
| % on sales             | 18.0%    | 15.5%    |
| Adj. EBIT              | 245      | 199      |
| % on sales             | 15.0%    | 12.5%    |

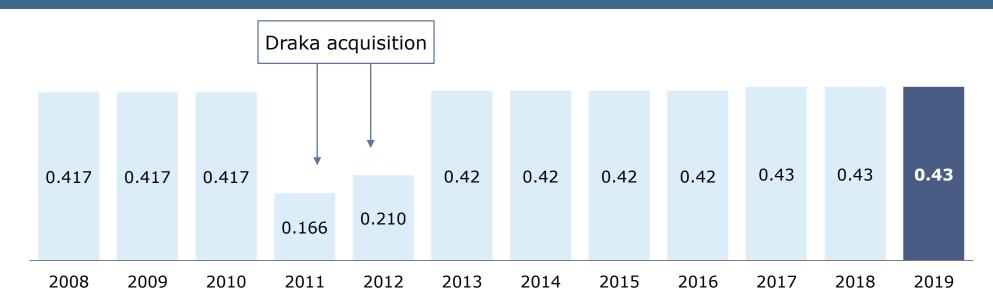
## **Dividend Proposal**

### Dividend proposed to the forthcoming Shareholders' Meeting

### Dividend Per Share: € 0.43

- Ex-dividend date: 23 April 2019
- Record date: 24 April 2019
- Payment date: 25 April 2019

### **DPS** evolution (Euro per share)



(1) Based on 2018 average price (€ 22.17).



# **IFRS 16 ESTIMATED IMPACTS**

### **Key Highlights**

- First release in Q1 2019, with Q1 2018 comparable numbers ٠
- The transitional effect will be reported as on opening balance adjustment for leased assets and the corresponding ٠ liabilities
- Prysmian applies the modified retrospective approach and consequently will not publish restated figures ٠

| <b>1</b> Balance Sheet (   | L) 2           | Income statement 2019 <sup>(2)</sup>   | 3                |
|--|----------------|--|------------------|
| Impact as at 1 <sup>st</sup> January 20<br>of use of assets and financia<br>of ~140 €M | al liabilities | <ul> <li>Estimated increase in EBITDA of 37 €M</li> <li>Estimated increase of 35 €M in depreciation</li> <li>Estimated increase of 4 €M in financing expenses</li> </ul> | On<br>Flo<br>abo |

(1) First estimation as at 1<sup>st</sup> January 2019 figures subject to changes

(<sup>2</sup>) Estimated amount based on agreements in place as of 1<sup>st</sup> January 2019

### **Cash Flow**

ly reclassification impact on Cash w, with Free cash flow improvement out 33 €M

## Notes

- (1) General Cable consolidated in the period 1 June 2018 31 December 2018;
- (2) General Cable included in the period 1 January 31 December; General Cable figures are restated applying Prysmian accounting principles and policies; 2017 figures excludes General Cable "non-core" perimeter already sold at the end of 2017;
- (3) FY 2018 results are net of intercompany consolidation adjustment;
- (4) Adjusted excluding restructuring, non-operating income/expenses and non-recurring income / expenses;
- (5) Defined as NWC excluding derivatives; % on annualized last quarter sales;
- (6) 2017 figures are restated according to IFRS 15 and IFRS 9
- (7) Dec-17 figures are restated according to IFRS 15 and IFRS 9
- (8) General Cable perimeter in the period 1 January 31 December; General Cable figures are restated applying Prysmian accounting principles and policies; 2017 figures excludes General Cable "non-core" perimeter already sold at the end of 2017;

## Disclaimer

- The managers responsible for preparing the company's financial reports, A.Brunetti and C.Soprano, declare, pursuant to paragraph 2 of Article 154-bis of the Consolidated Financial Act, that the accounting information contained in this presentation corresponds to the results documented in the books, accounting and other records of the company.
- Certain information included in this document is forward looking and is subject to important risks and uncertainties that could cause actual results to differ materially. The Company's businesses include its Projects, Energy and Telecom Operating Segments, and its outlook is predominantly based on its interpretation of what it considers to be the key economic factors affecting these businesses.
- Any estimates or forward-looking statements contained in this document are referred to the current date and, therefore, any of the assumptions underlying this document or any of the circumstances or data mentioned in this document may change. Prysmian S.p.A. expressly disclaims and does not assume any liability in connection with any inaccuracies in any of these estimates or forward-looking statements or in connection with any use by any third party of such estimates or forward-looking statements. This document does not represent investment advice or a recommendation for the purchase or sale of financial products and/or of any kind of financial services. Finally, this document does not represent an investment solicitation in Italy, pursuant to Section 1, letter (t) of Legislative Decree no. 58 of February 24, 1998, or in any other country or state.
- In addition to the standard financial reporting formats and indicators required under IFRS, this document contains a number of reclassified tables and alternative performance indicators. The purpose is to help users better evaluate the Group's economic and financial performance. However, these tables and indicators should not be treated as a substitute for the standard ones required by IFRS.

# Thank you

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