

21 March 2019

EQUITA GROUP – INVESTORS PRESENTATION STAR CONFERENCE 2019 (FULL YEAR 2018 RESULTS)



" = EQUITA, THE LEADING INDEPENDENT INVESTMENT BANK IN ITALY"

THE LARGEST TRADING FLOOR IN ITALY WITH UNPARALLELED ACCESS TO CAPITAL MARKETS AND OUTSTANDING BROKERAGE CAPABILITIES ON EQUITIES, BONDS, DERIVATIVES AND ETFS

FULL RANGE OF INVESTMENT BANKING SERVICES AND TAILORED SOLUTIONS FOR CORPORATES AND FINANCIAL INSTITUTIONS

INNOVATIVE PRODUCTS AND GROWTH OPPORTUNITIES

IN THE ALTERNATIVE ASSET MANAGEMENT

HIGH QUALITY RESEARCH TEAM POSITIONED AT THE TOP OF INTERNATIONAL RANKINGS

LONG-TERM COMMITMENT AND STRENGTH OF MANAGEMENT, SUCCESSFUL EXECUTION OF STRATEGY, HIGH PROFITABILITY AND LOW CAPITAL ABSORPTION

SNAPSHOT OF FULL-YEAR 2018 CONSOLIDATED RESULTS

KEY FINANCIAL HIGHLIGHTS 2018

€59.8m

(+11% vs FY'17)

Net Revenues

Double-digit growth

€12.0m

(+7% vs FY'17)

Adjusted Net Profit

Profitability at 20%, in line with FY'17 excluding one-offs €0.22

(in line with previous year)

Dividend per Share

Representing a 91% payout ratio and a 7% dividend yield

28.7%

(as of 31 December 2018)

Total Capital Ratio

Healthy capital structure with low capital absorption

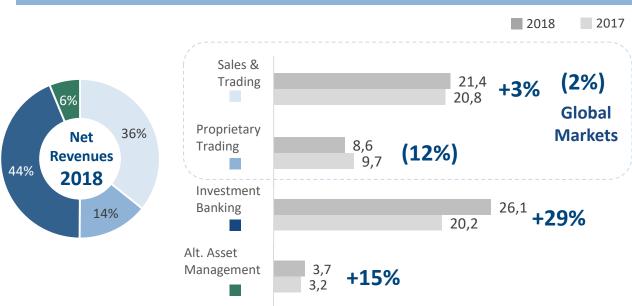
€1.0bn

(+50% vs FY'17)⁽¹⁾

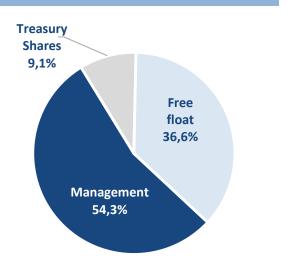
AuM at year-end

Focus on growth in the Alternative Asset Management

REVENUES BREAKDOWN AND DIVISIONAL PERFORMANCE 2018 VS 2017



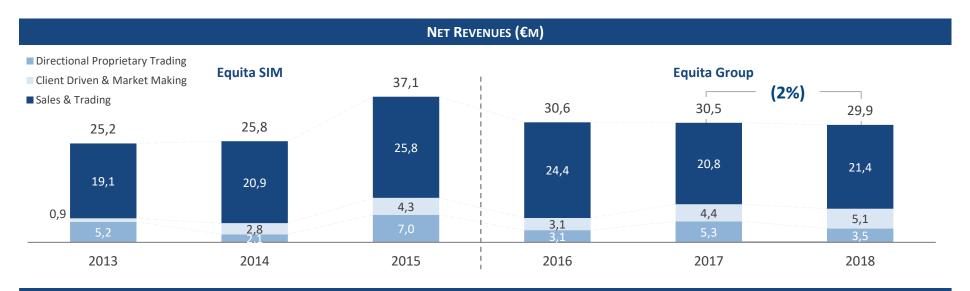
SHAREHOLDING STRUCTURE



Highly committed Management, subject to Shareholders' agreements and lock-up provisions

GLOBAL MARKETS – RESILIENT PERFORMANCE IN CHALLENGING ENVIRONMENT

EQUITA STRENGTHENED ITS MARKET SHARE AND INTEGRATED THE RETAIL HUB AND MARKET MAKING ACTIVITIES SUCCESSFULLY



Performance drivers

- Negative market performance (FTSE MIB -14% in FY'18) and reduction in third parties brokered volumes of equities on MTA (-23% in FY'18 and -37% in Q4'18) compared to the previous year
- **Strong customer relationships** and **best-in-class research** reduced negative impact of MiFID II and led Equita to strong gains in market shares
- Consolidation of **Retail Hub** and **Market Making activities acquired in mid-2018** with performance in line with expectations thanks to a fast and successful integration
- Directional trading portfolio impacted negatively by the **sharp correction of markets** in Q4′18, partially offset by the growth of Client-Driven and Market Making activities

Market Shares (1) (third parties brokered volumes)

≡ EQUITA	Equities	Bonds	Equity Options
Q1′18	5.2%	1.3%	3.6%
Q2'18	6.0%	2.6%	4.6%
Q3′18	8.0%	7.8%	5.4%
Q4′18	8.2%	6.7%	8.3%
FY'18	6.6%	4.2%	5.3%

GLOBAL MARKETS – COMPLETE PRODUCT OFFERING

A COMPLETE PRODUCT OFFERING ON EQUITIES, BONDS, DERIVATIVES AND ETFS DEVELOPED OVER TIME AND STRENGTHENED IN 2018 THANKS TO THE CONSOLIDATION OF THE RETAIL HUB AND MARKET MAKING ACTIVITIES ACQUIRED FROM NEXI SPA AND THE NEW FIXED INCOME TEAM

New Fixed Income Team

to exploit further synergies with the other business lines (Investment Banking, Research)



2018 Acquisition from Nexi

to expand the offering of Sales & Trading and strengthen existing Market Making activities

RESEARCH TEAM – BEST-IN-CLASS QUALITY AND REPUTATION WITH INVESTORS

EQUITA CONFIRMED THE BREADTH AND QUALITY OF ITS RESEARCH AND EXPANDED THE COVERAGE TO THE BOND SEGMENT



RESEARCH TEAM QUALITY⁽²⁾







Extel Country Analysis

2°: 2018

2°: 2017

2°: 2016 2°: 2015

1°: 2014

1°: 2013

Institutional Investors Italian Research



<u>Team</u>

2°: 2019

1°: 2018 1°: 2017

2°: 2016

1°: 2015

1°: 2014 1°: 2013

43 foreign stocks covered

(as of 31 December 2018)

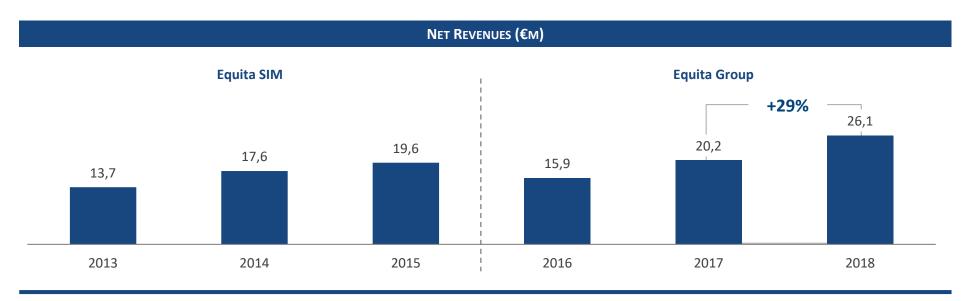


ABROAD

ITALIAN

INVESTMENT BANKING – STRONG PERFORMANCE CONFIRMING GROWTH POTENTIAL

ANOTHER REMARKABLE YEAR FOR EQUITA DRIVEN BY AN EXTRAORDINARY H1'18 PERFORMANCE (+152%). Q4'18 IMPACTED BY THE MACRO ENVIRONMENT THAT AFFECTED NEGATIVELY CAPITAL MARKETS



Performance drivers

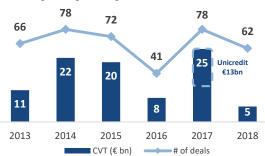
- Investment Banking market volumes significantly lower than 2017, both in terms of volume (€) and number of transactions, especially in the second half of 2018
- **ECM** and **DCM** teams grew double digit with 12 transactions closed, raising €1.6bn for clients
- **M&A Advisory** nearly doubled its revenues and improved its position in the market
- **Corporate Broking & Specialist** activities continued to grow, offering cross-selling opportunities for all the other business areas of the Group

INVESTMENT BANKING – GOOD POSITIONING IN ALL KEY BUSINESS AREAS

ECM AND DCM MARKET VOLUMES IMPACTED BY THE WORSENING OF MACRO ENVIRONMENT IN 2018. ON THE OTHER HAND, NUMBER OF M&A DEALS INCREASED SIGNIFICANTLY REACHING 882 TRANSACTIONS

MARKET FIGURES, SELECTED EQUITA TRANSACTIONS AND ITALIAN RANKINGS IN 2018

Equity Capital Markets







gG|

IPO

(€ 73 mln)

JOINT GLOBAL

COORDINATOR

AND BOOKRUNNER

≡EQUIT<u>A</u>

NOV 2018



Debt Capital Markets







ALERIONCLEANPOWER

BOND 3.75% 2018-

2024 ISSUE ON MOT

(€ 150 mln)

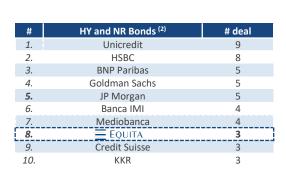
PLACEMENT AGENT

AND APPOINTED

BROKER

≣EQUIT<u>A</u>

II IN 2018



Mergers & Acquisitions





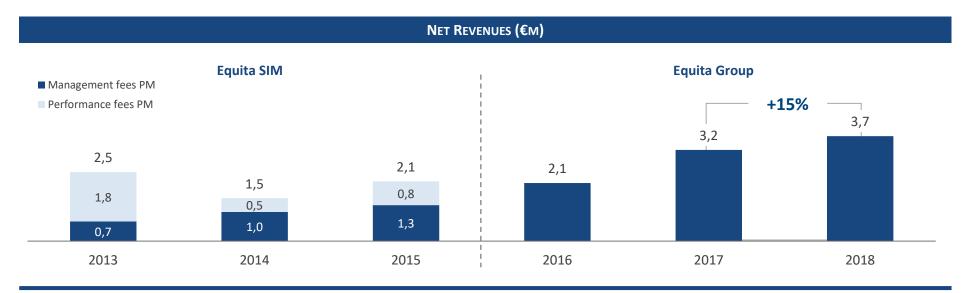




#	M&A ⁽³⁾	# deal
1.	KPMG	47
2.	Unicredit	38
3.	PwC	37
4.	Mediobanca	34
5.	Deloitte	33
6.	EY	32
7.	Lazard	23
8.	Rothschild & Co	23
9.	Banca IMI	22
13.	E QUITA	13

ALTERNATIVE ASSET MANAGEMENT – STRONG GROWTH IN AUM

POSITIVE TREND IN ALL BUSINESS AREAS THAT LED TO +15% GROWTH IN FY'18. ASSETS UNDER MANAGEMENT AT YEAR-END REACHED €1BN AS RESULT OF THE COMBINATION OF PAST AND NEW INITIATIVES



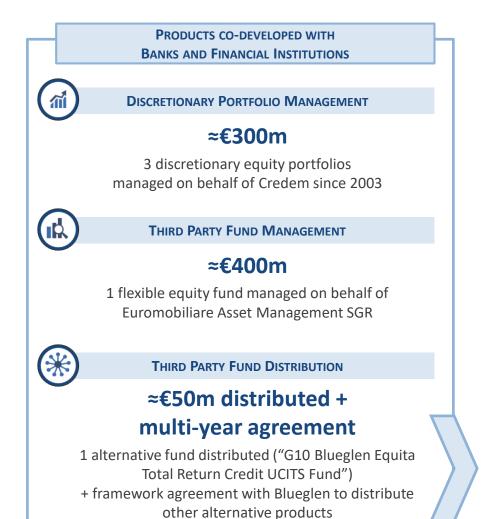
Performance drivers

- **Portfolio Management** doubled AuM following successful launch of new fund with Credem
- **Private Debt** successfully closed 5 investments in 2018 (€56m), 3 of which in Q4'18. EPD Fund⁽¹⁾ currently invested at 91% of total commitments⁽²⁾, with the tenth investment closed in March 2019
- **Private Equity** contributed positively thanks to the first business combination of the SPAC with ICF closed in May 2018.



ALTERNATIVE ASSET MANAGEMENT – FOCUSSED STRATEGY

DIFFERENT PRODUCTS AND SERVICES ON ALTERNATIVE ASSETS OFFERED TO BOTH FINANCIAL INSTITUTIONS AND PROFESSIONAL INVESTORS. INTERESTS FULLY ALIGNED THANKS TO A CO-INVESTMENT APPROACH





Key Pillars of our Strategy

- No wealth management and traditional asset management
- Focus on alternative assets and products co-developed with financial institutions
- Keep a healthy balance between assets managed and distributed
- Potential upside from performance fees
- Strong alignment of interests (€10.7m co-invested)



ALTERNATIVE ASSET MANAGEMENT – ONGOING INITIATIVES

PRIORITIES FOR 2019 ARE: OPTIMIZATION OF ACTIVITIES UNDER THE NEW MANAGEMENT COMPANY (SGR), FUNDRAISING OF A SECOND PRIVATE DEBT FUND, LAUNCH OF ADDITIONAL PRODUCTS IN COLLABORATION WITH EXISTING AND NEW PARTNERS

INITIATIVES





Equita Private Debt Fund II



Launch of new products

- Optimization of Alternative Asset Management activities
- Management of both liquid and illiquid alternative products

- Equita Private Debt Fund I Invested above 90% of total commitments
- ≡ Fundraising of EPD II to start shortly
- Rich pipeline of investment opportunities

- Eaunch of new products in partnership like we did with Credem and Blueglen
- E Keep a healthy balance between assets managed and distributed, leveraging on the strong brand of Equita

SUMMARY PROFIT & LOSS

NET REVENUES INCREASED DOUBLE DIGIT THANKS TO ORGANIC GROWTH AND M&A CONSOLIDATION. NET INCOME IN LINE WITH PREVIOUS YEAR PARTIALLY IMPACTED BY SOME NON-RECURRING ITEMS

	FY	FY	
€m	2018	2017	Growth
Net Revenues	59,8	53,9	11%
Personnel costs (1)	(27,4)	(26,4)	4%
Operating costs	(16,8)	(12,1)	39%
Total Costs	(44,2)	(38,5)	15%
Profit before taxes	15,6	15,4	1%
Income taxes	(4,5)	(4,3)	4%
Net Profit	11,0	11,0	0%
Cost/Income ratio	(74%)	(71%)	

Profit & Loss

- Net Revenues increased double digit by +11% in FY'18
- Organic growth in Net Revenues (excluding the M&A contribution) up by +4%. Equita among the few growing European investment banks in 2018
- Net Income at €11.0m, in line with the previous year due to some non-recurring items

Non-recurring items

IPO/Listing process (€0.3m in FY'17 and €1.1m in FY'18) Acquisition of Retail Hub and Market Making (€0.3m in FY'18)

	FY	FY	
€m	2018	2017	Growth
Adjusted Profit before taxes	17,0	15,6	9%
Income taxes	(5,0)	(4,4)	13%
Adjusted Net Profit	12,0	11,2	7%
Cost/Income ratio Adjusted	(72%)	(71%)	

Adjusted Results

■ Adjusted Net Income (excluding non-recurring items) at €12.0m, up by +7% compared to FY'17

FOCUS ON COST STRUCTURE

COST STRUCTURE IMPACTED BY THE GROWTH OF THE BUSINESS, A DIFFERENT PERIMETER, AND SOME NON RECURRING ITEMS

€m	FY 2018	FY 2017	Growth
Personnel costs (1)	(27,4)	(26,4)	4%
o/w Fixed component	(15,7)	(13,5)	16%
o/w Variable component	(11,7)	(12,9)	(9%)
FTEs (2)	140	120	17 %
Comps / Revenues	46%	49%	(7%)
	Signific	cant Growt	h
	in n	umber of	
	Prof	essionals	

	Professionals		
	FY	FY	
€m	2018	2017	Growth
Operating Costs	[(16,8)	(12,1)	39%
o/w Information Technologies	(5,6)	(4,0)	41%
o/w Trading Fees	(2,4)	(1,5)	64%
o/w Non-Rec. (STAR, Ret. Hub)	(1,4)	(0,3)	n.m.
o/w Other	(7,4)	(6,4)	16%
Operating Costs (Like-for-Like)(3)	[13,7]	(11,8)	16%

Personnel Costs

- **Personnel costs** increased by +4% in FY'18
- **Fixed component** up by +16% as a result of net organic growth in number of professionals and 13 additional ones from the consolidation of Retail Hub and Market Making activities in H2'18
- **Comps/Revenues ratio** at 46% in FY'18 vs 49% in FY'17, highlighting a more prudent approach to absorb part of non-recurring items

Operating Costs

- Operating costs of €16.8m increased by +39% in FY'18, partially reflecting a different perimeter
- ≡ €1.7m of costs related to the operations of the Retail Hub which are connected to higher revenues in the Global Markets area
- ≡ €0.3m of non-recurring items in FY'17 (listing on the AIM market)
 and €1.4m in FY'18
- On a Like-for-Like basis operating costs increased by +16% in FY'18 due to marketing expenses, IT upgrade initiatives and regulatory costs linked to MiFID II

SEVERAL INITIATIVES TO STRENGTHEN OUR BRAND AND SUSTAINABILITY

EQUITA HAS ALWAYS BEEN A STRONG PLAYER IN ITALY BUT IN RECENT YEARS IT HAS SIGNIFICANTLY STRENGTHENED ITS BRAND, ALSO THANKS TO ESG AND SUSTAINABLE INITIATIVES

Partnership with Socconi University on Capital Markets

Encourage the debate on structural elements, development factors and possible solutions for the growth of capital markets for Italian companies

Partnership with Cattolica University on ESG & Sustainability

Research on relevant ESG factors for Italian SMEs to support investors to better evaluate those companies from an ESG perspective

AIM and MTA - STAR

Increased visibility
in Italy and abroad
Commitment to high
standards in
corporate governance,
transparency and
communication

Ad-hoc ESG initiatives

Welfare plan for employees
ESG factors embedded in the
remuneration policy
Ongoing education for our
professionals
New internal policies to
protect environment

Partnership with Accademia di Brera to promote Culture and Art

Reward young talented students, research and didactics in artistic disciplines







Strong Brand and ESG/sustainable approach improve positioning for future growth

Corporate Identity

Launch of new corporate website (Equita.eu) and improved presence on social networks

Pro-active management of contents on the web



EXECUTION SUPPORTED BY STRONG TRACK RECORD

OVER THE YEARS EQUITA EXECUTED A LARGE NUMBER OF INITIATIVES SUCCESSFULLY



Extended

...the Product
Offering

- Set-up the new Investment Banking team in 2008
- Launched innovative products like Private
 Debt Fund and SPAC
- Expanded its services on Fixed Income

Protected

...from External
Threats

- Extended the Global
 Markets activities to
 derivatives and ETFs to
 diversify product offering
 and client base
- Increased market share after the introduction of MiFID II

Grew

...through M&A

Acquired the business unit of Brokerage & Primary Markets and Market Making of Nexi in 2018 and integrated it successfully

Optimized

...the Group
Structure

- Established Equita Group in 2015 to optimize the governance structure
- Listed the HoldCo on the Italian Stock Exchange, first on the AIM Italia in 2017 and then moved to the MTA, STAR segment in 2018

WHAT NEXT?

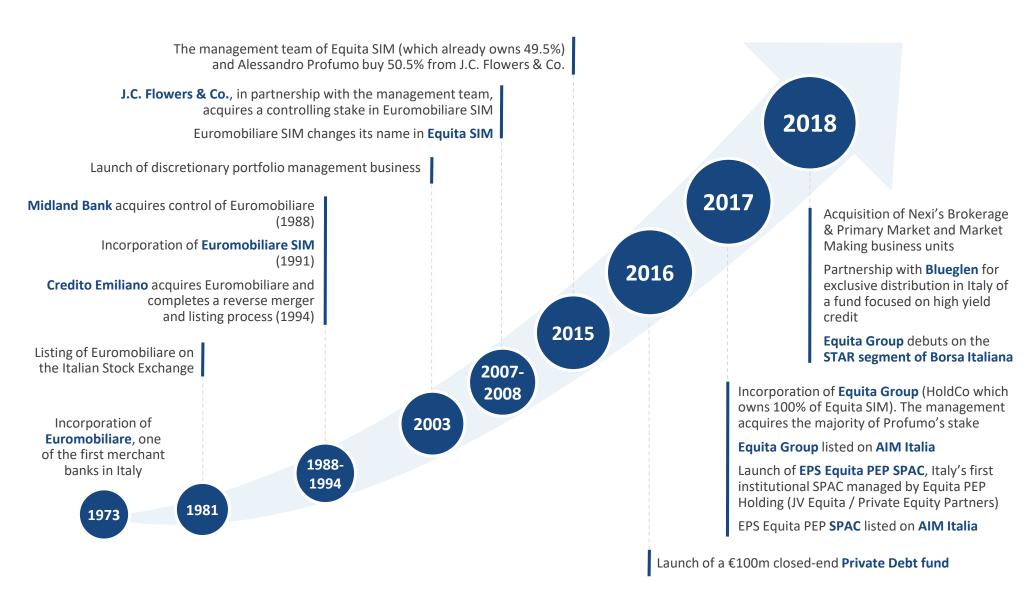
MANY INITIATIVES COMPLETED SUCCESSFULLY IN 2018 AND MANY OTHERS TO COME TO SUPPORT FUTURE GROWTH

	KEY ACHIEVMENTS IN 2018	WHAT'S NEXT
Global Markets & Research	 ■ Successful MiFID II transition ■ New Retail Hub & Fixed Income activities ■ Growing ETF and derivatives ■ Small/low risk in prop trading, focus on client service ■ Fixed Income research 	 Maximize synergies Increase productivity Discipline on costs/technology Grow further market shares Further focus on small caps research, with synergies across the firm
Investment Banking	 Utilities/Infrastructure, Financial Sponsors, Small Caps coverage Sizeable team growth Market shares gain League table positioning 	 Further team growth M&A and DCM potential Close gap with larger independent players, upside potential
Alternative Asset Management	 ≡ Reached €1bn AuM quickly ≡ Strengthened team ≡ Management Company (SGR), establishment underway ≡ Private Debt fund fully invested and half of SPAC 	 Further team growth Equita Private Debt II New portfolio management product to be launched in H1'19 New products under evaluation
Supporting Structure	 ≡ IT upgrade ≡ STAR listing ≡ ESG and effective brand positioning initiatives ≡ Strong focus on human capital 	≡ Efficient CRM system≡ Focus on costs≡ Further brand enhancing initiatives
M&A	■ Retail Hub and Market Making operations from Nexi	Selected opportunities in IB and AAM, both in Italy and in Europe

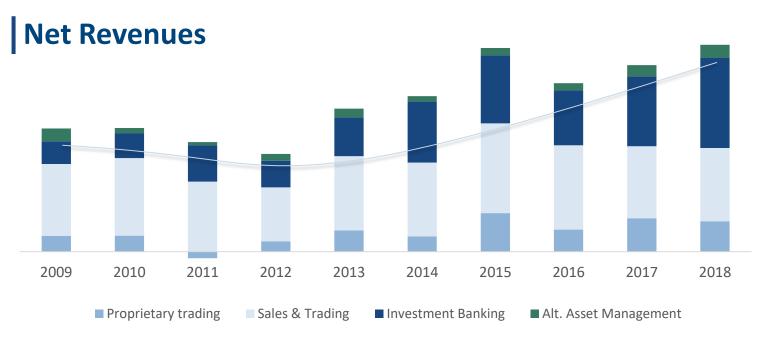
Index **APPENDIX**

MILESTONES

LONG TRADITION AS ITALIAN INDEPENDENT INVESTMENT BANK WHICH LASTS FOR MORE THAN 45 YEARS

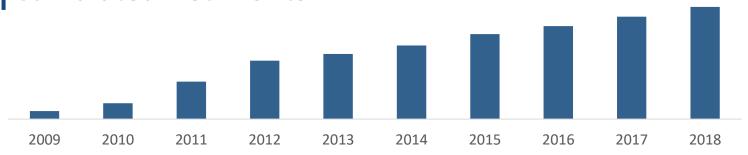


RESILIENT AND PROFITABLE PERFORMANCE THANKS TO DIVERSIFICATION



+6%
CAGR '09-'18
in Net Revenues
over the last 10 years

Cumulated Net Profits



€130m+

Cumulated
Net Profits
over the last
10 years

FOCUS ON EXECUTION – SUCCESSFUL INTEGRATION OF M&A DEALS

IN MAY 2018 EQUITA ACQUIRED AND SUCCESSFULLY INTEGRATED THE RETAIL HUB AND MARKET MAKING ACTIVITIES OF NEXI

RATIONALE AND KEY OBJECTIVES AT DEAL ANNOUNCEMENT

Access to complementary business segments, completing the range of services, products and clients (addressing retail clients through partner banks)

Consolidation of market position in the brokerage of equities and bonds, increasing the market share of Equita

Strengthening the presence in fixed income with market making and specialist / liquidity provider activities on regulated markets and MTF (integrated in the Proprietary Trading business line)

Increasing the number of professionals on the Equita's trading floor

Minimal impact on Equita's risk profile and capital ratios

Announced Targets



Nº of Clients

Retail and institutional banking clients

No of **New Resources**

Related to execution of activities

Net Revenues

>€5m

Expected annual contribution (excluding potential synergies)

EBT Margin %

>20%

Expected annual contribution (excluding potential synergies)

FOCUS ON EXECUTION – THE INVESTMENT BANKING CASE



EQUITA HAS BEEN ABLE TO GROWTH MASSIVELY ITS INVESTMENT BANKING DIVISION, ADDING EACH YEAR NEW PROFESSIONALS AND OFFERING TO CORPORATE CLIENTS AND FINANCIAL INSTITUTIONS A COMPLETE RANGE OF SERVICES



Italian Rankings 2018

#	IPO and Listings (1)	# deal
1.	Banca IMI	5
2.	≡ EQUITA	4
3.	Mediobanca	4
4.	Unicredit	3
5.	Banca Finnat	3
6.	UBI	3
7.	Advance SIM	2
8.	Banca Akros	2
9.	CFO SIM	2
10.	Credit Suisse	2

#	HY and NR Bonds ⁽²⁾	# deal
1.	Unicredit	9
2.	HSBC	8
3.	BNP Paribas	5
4.	Goldman Sachs	5
5.	JP Morgan	5
6.	Banca IMI	4
7.	Mediobanca	4
8.	E QUITA	3
9.	Credit Suisse	3
10.	KKR	3

#	M&A ⁽³⁾	# deal
1.	KPMG	47
2.	Unicredit	38
3.	PwC	37
4.	Mediobanca	34
5.	Deloitte	33
6.	EY	32
7.	Lazard	23
8.	Rothschild & Co	23
9.	Banca IMI	22
13.	E QUITA	13



A SUCCESSFUL PARTNERSHIP FOCUSED ON TALENTED PEOPLE

Strong Growth in Number of Professionals Thanks to High Retention

No. Professionals

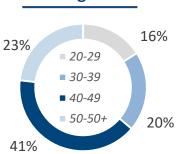
140

(as of 31 Dec 2018)



Number of Professionals constantly growing

Age



Age-groups well distributed, with 77%+ below 50 years old

AVG Tenure in Equita

10 years



With higher tenure among senior managers

Strong Sense of Belonging thanks to Continuing Education Opportunities and Fair Remuneration based on Merit



Ongoing education and training

55 professionals trained in 2018 (o/w 11 managers)



Attention to young talents and their development

22 internships and several job rotation opportunities



High quality of workplace

Great reputation for access to talented professionals



Partnership model

Professionals highly committed thanks to stock ownership, aligning interests

BALANCE SHEET AND TOTAL CAPITAL RATIO

LIGHT BALANCE SHEET AND HEALTHY CAPITAL STRUCTURE, WITH TOTAL CAPITAL RATIO WELL ABOVE REQUIREMENTS

€m	FY'18	FY'17
Cash & cash equivalents	0,0	0,0
Assets at FV to P&L & Equity investments	62,0	50,8
Receivables	215,1	174,0
Tangibles assets	0,6	0,6
Intangible assets	15,0	13,7
Tax assets	3,9	6,3
Other assets	1,7	0,9
Total assets	298,3	246,3
Debt	184,8	129,1
Financial liabilities held for trading	8,3	14,6
Tax liabilities	2,0	1,2
Other liabilities	14,5	14,0
Employee termination indemnities	2,4	2,0
Provisions for risks and charges	6,2	6,3
Total liabilities	218,3	167,3
Share capital	11,4 Total Cap	oital Ratio at 11,4
Treasury shares		ell above the (4,7)
Share premium reserve	10.0	equirements 18,2
Reserves	44,0	43,1
Valuation reserves	0,0	
Profit /(Loss) for the financial year	11,0	11,0
Total shareholders' equity	80,1	79,0
Total shareholders' equity and liabilities	298,3	246,3





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