### **COIMARES**









ACTIVE LEASING DRIVING PORTFOLIO PERFORMANCE

May 3<sup>rd</sup>, 2019













**REAL ESTATE SIIQ** 

# **Key Highlights** *Manfredi Catella, CEO*

Financial Results
Fulvio Di Gilio, CFO

Portfolio & Asset Management Matteo Ravà, Head of Asset Management

Market Outlook
Gabriele Bonfiglioli, Head of Investments

Closing Remarks
Manfredi Catella, CEO

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# Q1 2019 - **HIGHLIGHTS**



### A solid start in 2019 through leasing activity and development. Milan office market remains solid

### ■ €1.1m of new leases Leasing of 2 vacant bank branches in Milan and Turin signed in 2019 YTD for a total of €660k of gross rent **LEASING** Reletting of one office floor at Gioiaotto with 50% positive reversion (from €330/sgm to €500/sgm) ■ Like for like rental growth at 6.2% (3.8% related to Pavilion and 2.4% related to Gioiaotto) ■ EPRA Occupancy Rate increased by 60 bps in Q1 2019 to 96.5% ■ €2.0m capex spent on Corso Como Place in Q1 2019 **DEVELOPMENT** Estimated €20.2m residual capex for 2019-2020, aiming for completion of works in 2020 - Positive feedback from prospective tenants, target to pre-let a significant portion of the project in 2019 ■ Sold one Deutsche Bank branch in Pisa (Tuscany, Centre of Italy) **DISPOSALS** - Sale price of €500k at 4.2% premium to Dec-18 valuation - Total of 27 bank branches sold since IPO for €42.0m (30% of initial portfolio), sale price in line with contribution value ■ Gross Rents stable year-on-year at €8.7m **■** EBITDA up 5.6% year-on-year to €5.5m **FINANCIAL RESULTS ■** EPRA NAV per share up 1.1% in Q1 2019 to €11.84 ■ LTV at 34.0% ■ Milan office market remains solid **MILAN OFFICE** - €760m of investment transactions in Q1 2019 (> 3x vs Q1 2018) with a stable yield environment **MARKET** - > 120k sgm take up in Q1 2019 (+50% vs Q1 2018) with record low vacancy for Grade A assets

Key Highlights
Manfredi Catella, CEO

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# Q1 2019 - FINANCIAL HIGHLIGHTS



BALANCE SHEET	MAR-19	DEC-18	Δ%	Δ
Gross Asset Value <sup>1</sup>	€666.6m	€663.9m	0.4%	€2.7m
EPRA NAV per share	€11.84	€11.71	1.1%	€0.13
EPRA NNNAV per share	€11.63	€11.54	0.8%	€0.09
LTV <sup>1</sup>	34.0%	34.5%	n.m.	(50) bps

INCOME STATEMENT	Q1 2019	Q1 2018	Δ%	Δ
Gross Rents	€8.7m	€8.8m	(1.2)%	€(0.1)m
NOI Margin	89.1%	89.4%	n.m.	(30) bps
EBITDA	€5.5m	€5.2m	5.6%	€0.3m
Net Profit	€4.7m	€3.4m	37.8%	€1.3m
EPRA Earnings per share	€0.10	€0.11	(11.8)%	€0.01
Recurring FFO per share	€0.11	€0.12	(9.2)%	€0.01
All in cost of debt (blended)	2.02%	1.97%	n.m.	5 bps
ICR	3.2x	3.3x	n.m.	(0.1)x

OTHER EPRA KPIs <sup>2</sup>	MAR-19	DEC-18	Δ%	Δ
EPRA Net Initial Yield	4.9%	4.8%	n.m.	10 bps
Expected Topped-up Net Initial Yield	5.3%	5.2%	n.m.	10 bps
EPRA Vacancy Rate	3.5%	4.1%	n.m.	(60) bps



Notes:

Corso Como Place included on a look through basis

Data as of Dec-18 pro forma for IBM leasing (which was signed in August 2018 and became effective on January 31st, 2019) 2)

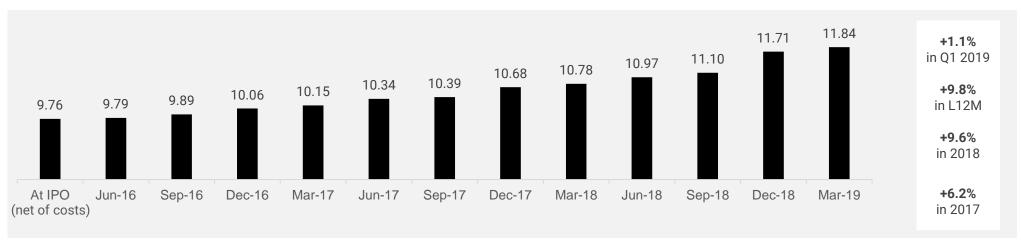


# **EPRA NAV - EVOLUTION**

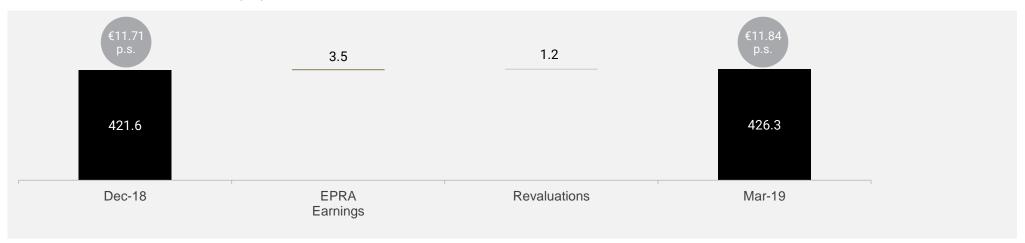


EPRA NAV per share growth of 1.1% in Q1 2019 (9.8% in the last 12 months)

### **EPRA NAV PER SHARE EVOLUTION** (€)



### **EPRA NAV BRIDGE Q1 2019** (€m)

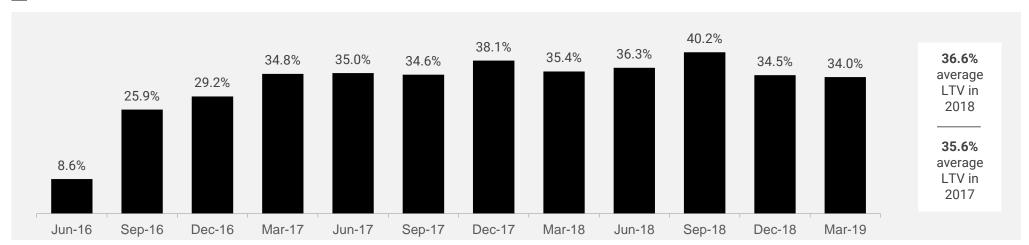


# LTV AND DEBT STRUCTURE - EVOLUTION



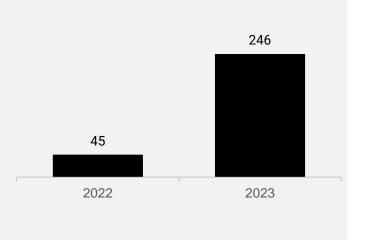
Weighted average debt maturity of c. 4.1 years, "all in" cost of debt of ~ 2.0%, gross debt c. 75% hedged

#### LTV PROGRESSION<sup>1</sup>



#### **GROSS DEBT MATURITY PROFILE** (€m)

- Debt deal signed on July 16<sup>th</sup>, 2018 (pool of banks: Banca IMI, BNP Paribas, ING, UniCredit)
  - New debt for €70.0m for Monte Rosa and Tocqueville acquisition
  - Refinancing of €149.3m of existing debt on Vodafone complex and Deutsche Bank
  - Maturity of 5 years
- On October 31st, 2018, signed with UniCredit a €27.0m<sup>2</sup> financing for the Pavilion acquisition
  - Secured debt, 5 years maturity, 1.80% "all in" cost
- Reimbursed €47.9m of debt related to the Eurcenter disposal in Dec-18



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## PORTFOLIO - BREAKDOWN



### A high quality portfolio focused on Milan offices, the most resilient, large, liquid and transparent market in Italy

**€667 MILLION PORTFOLIO** 

**80% OFFICES** 

90% MILAN

**40% PORTA NUOVA** 

**54% LEED CERTIFIED** 

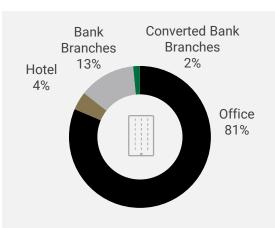
6.3 YEARS **WALT** 

**4.9% EPRA NET INITIAL YIELD** 

5.3% **EPRA TOPPED-UP NET INITIAL YIELD** 

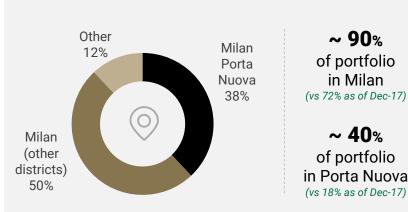
3.5% **EPRA VACANCY RATE** 

#### BREAKDOWN BY USE<sup>1,2</sup>



~ 80% of portfolio made of office assets (stable vs Dec-17)

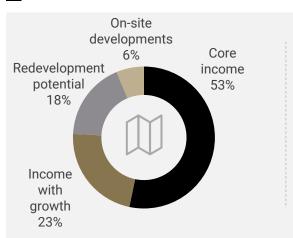
#### **BREAKDOWN BY GEOGRAPHY**



~ 90% of portfolio in Milan (vs 72% as of Dec-17)

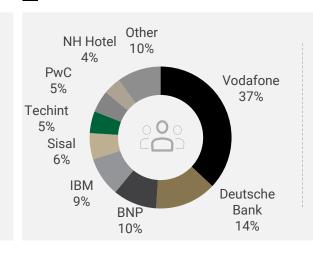
~ 40% of portfolio in Porta Nuova

#### BREAKDOWN BY STRATEGY



~ 50% of portfolio with growth features (vs 27% as of Dec-17)

#### **BREAKDOWN BY TENANT**



> 70% of portfolio leased to investmentgrade tenants

Note:

1) Office portion includes c. 2,200 sqm of ground floor retail

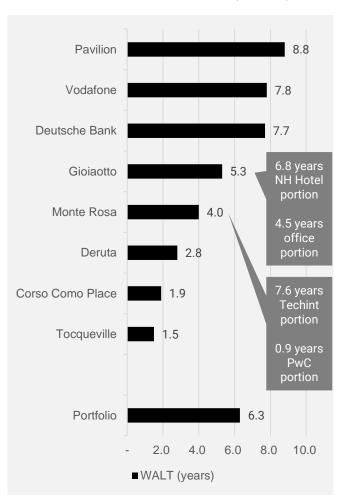
2) Pavilion classified as office space

### PORTFOLIO - LEASE PROFILE OVERVIEW

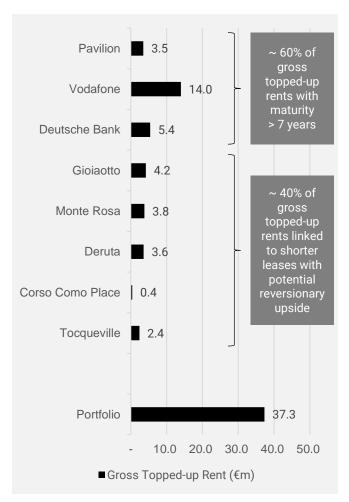


A €667m high quality portfolio focused on Milan offices with both a defensive profile and a "growth" component

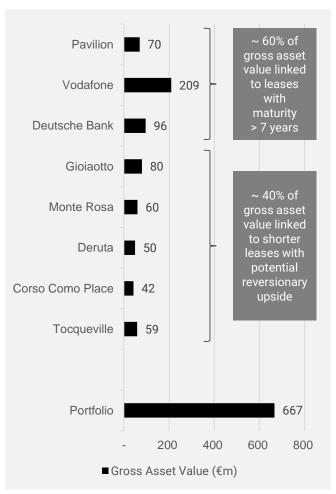
### LEASE MATURITY PROFILE (BY ASSET)



### GROSS RENT PROFILE (BY ASSET)



### **GROSS ASSET VALUE (BY ASSET)**



# PORTFOLIO - CASH FLOW PROFILE



Strong cash flow profile with limited capex requirements in the next three years

#### **OVERVIEW OF 2019-2021 PORTFOLIO CASH FLOW PROFILE**

Ass	sets	WALT	Comment	2019	2020	2021
	Pavilion	8.8 years	Long term lease Step up in rent in Q1 2020, linked to inflation afterwards		Cash flow	
	Vodafone	7.8 years	Long term lease, linked to inflation		Cash flow	
1000	Deutsche Bank	7.7 years	Long term lease, linked to inflation		Cash flow	
	Gioiaotto	5.3 years	Long term lease for hotel portion (WALT 6.8 years) Short term leases on office side (WALT 4.5 years)	Cash flow Potential positive reversion from reletting office leasing contracts Potential upside on NH Hotel lease from 2020 onwards (linked to operations		
	Tocqueville	1.5 years	Medium term lease	Medium term lease Cash flow		
	Deruta	2.8 years	Medium term lease	Cash flow		
	Monte Rosa	4.0 years	Long term lease for Techint portion (WALT 7.6 years) Short term leases on PwC portion (WALT 0.9 years)		h flow (Techint)	Now toward
	Corso Como Place	1.9 years	Under refurbishment, leasing activity ongoing	Cash flow (PwC)  Capex (€22.2m COIMA RES' share)	Capex Revenues /	



# LEASING ACTIVITY IN 2019 YTD - SUMMARY



### Approx. €1.1 million in new leases in 2019 YTD, including two vacant bank branches

#### **GIOIAOTTO**

- Alexion Pharma signed binding term-sheet<sup>1</sup> to lease 770 sgm of office space (one entire floor)
  - Floor currently occupied by axélero
  - New lease length of 7 + 6 years
  - Premium of 50% vs in place rent (from €330/sqm to €500/sqm)
- More than 2,000 sqm released at Gioiaotto (3 floors out of 8) in the last 12 months
  - Positive average reversion in the reletting of c. 30%
- Remaining 5 office floors with embedded potential positive reversion
  - Current average rent in place of €380/sqm



#### **BANK BRANCHES**

- Signed leasing for two bank branches in Milan and Turin<sup>2</sup> previously vacant
  - Total surface c. 6,000 sqm, additional gross rents of €660,000 for COIMA RES on a stabilised basis
  - Both new leases have a length of 9 years
  - Tenants active in the healthcare services and wellness sector.
  - Minimal capex requirements for COIMA RES (up to €50,000)
  - Number of vacant branches reduced to 3 from 5 (in Dec-18)
  - Vacant surface within the bank branch portfolio reduced by 60% (c. 3,900 sqm vacancy remaining)
  - Vacancy rate in the bank branch portfolio reduced from 22% to 9% (based on sqm)



COIMARE

### CORSO COMO PLACE - PROJECT UPDATE



### A "next generation" project in the heart of Porta Nuova

#### ■ Value-add project in the heart of Milan Porta Nuova

- Joint venture<sup>1</sup> between COIMA RES and COIMA Opportunity Fund II

#### ■ Total project cost of €164m¹

- Purchase price: €89m (2016)
- Estimated capex & other capitalised expenses: €75m (2017-2020) Already spent €18.2m (Jan-17 / Mar-19) Residual to be spent €56.8m (Apr-19 / 2020)

#### ■ Leverage and target returns

- Gross Yield on Cost: c. 6%
- Levered IRR: c. 12%
- Project Loan to Cost: c. 60%

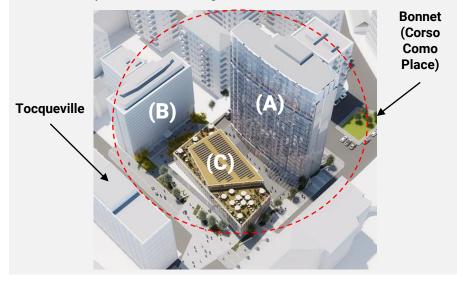
#### ■ Cutting edge sustainable and innovative technologies

- PLP Architecture leading the project
- Implementation of Smart Building infrastructure
- Approx. 65% of energy use from renewable sources
- Targeting LEED Gold, WELL Gold, NZEB and Cradle to Cradle

#### ■ Place-making

- Creation of a new public space
- Seamless integration of streets connecting to Corso Como & Porta Nuova

- **Building A** (high-rise office tower, 16,000 sqm GBA)
  - existing building, 100% vacant, leasing in progress
  - hard refurbishment
- Building B (low-rise office tower, 6,200 sgm GBA)
  - existing building, currently >60% leased
  - extraordinary maintenance works only
- **Building C** (new office / retail low-rise, 4,800 sqm GBA)
  - new building (partially replacing underground parking)
  - 100% vacant, leasing in progress
  - demolish and rebuild existing underground parking
  - develop new office with ground floor retail







LEED Gold



**WELL** Gold



**Near Zero Energy Building** 

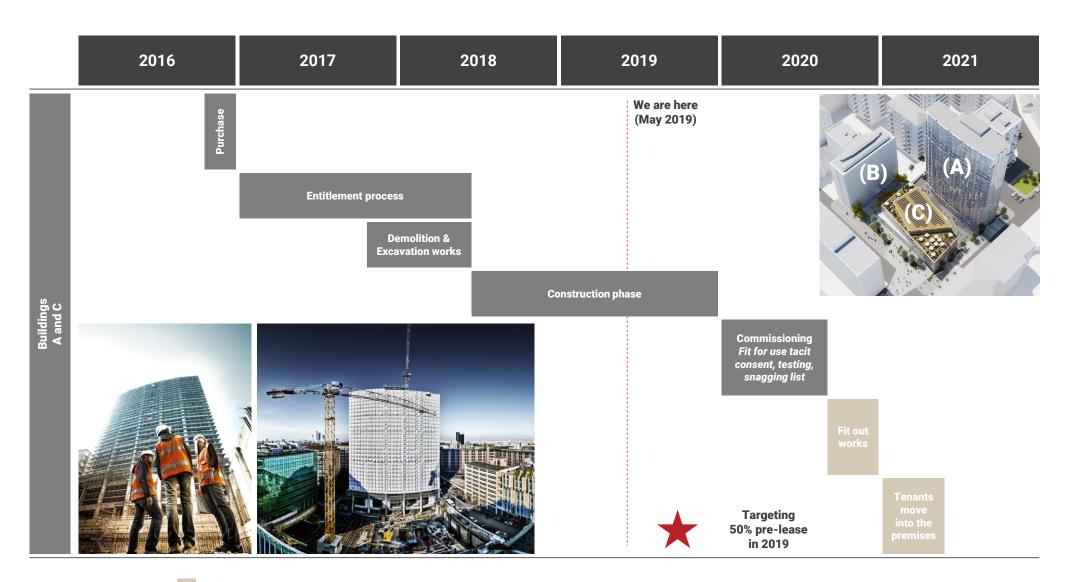


Cradle to Cradle

# CORSO COMO PLACE - INDICATIVE TIMELINE



The project is well on track for delivery in 2020, positive feedback from prospective tenants

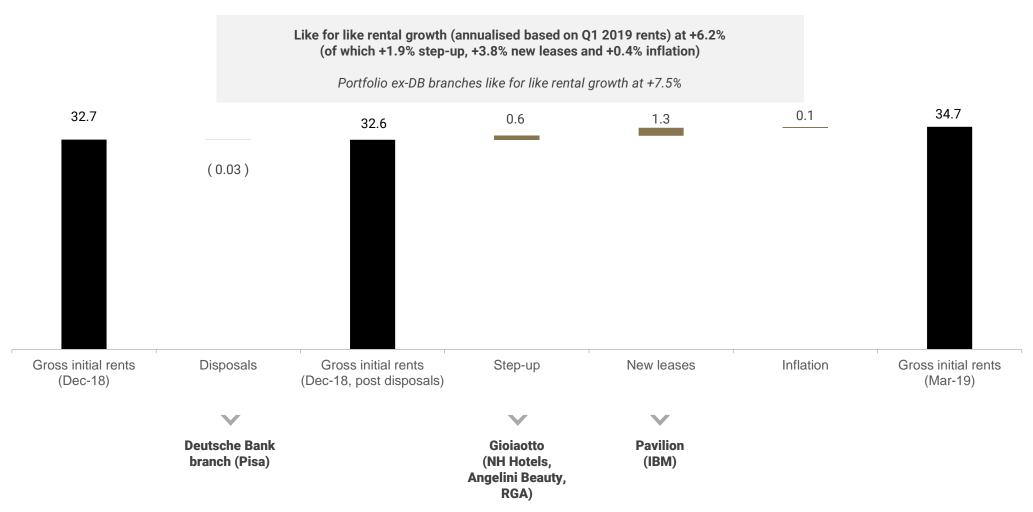


## PORTFOLIO - LIKE FOR LIKE RENTAL GROWTH



Like-for-like rental growth<sup>1</sup> in Q1 2019 (annualised) at +6.2% (+7.5% ex bank branches), or 2.4% ex Pavilion

### GROSS RENTAL BRIDGE IN Q1 2019 - ANNUALISED RENTS (€m)



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# **Market Outlook** *Gabriele Bonfiglioli, Head of Investments*

Closing Remarks
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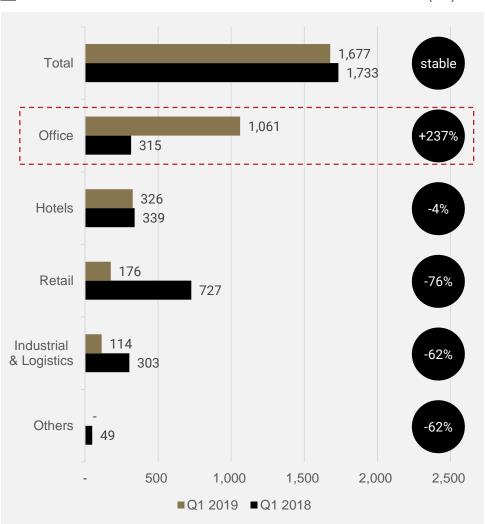


# ITALY - INVESTMENT MARKET IN Q1 2019

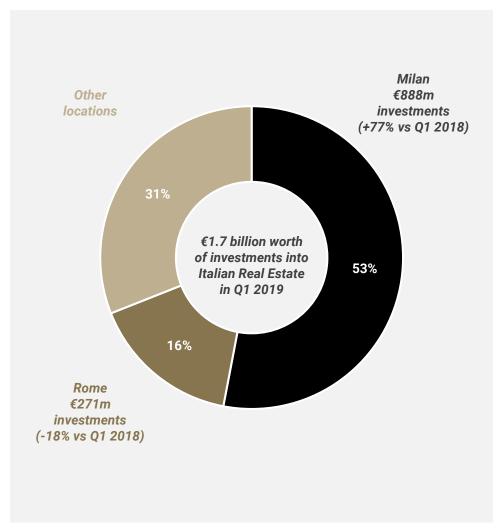


Strong investment volumes into the Italian office segment and in Milan in Q1 2019

#### **INVESTMENT VOLUMES INTO ITALY BY ASSET CLASS (€m)**



### **BREAKDOWN OF Q1 2019 INVESTMENTS BY LOCATION (%)**

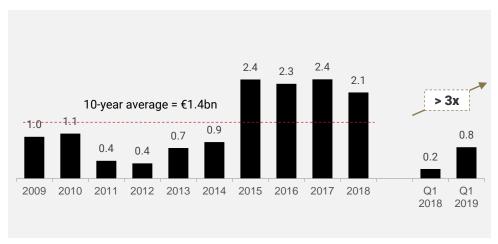


# MILAN OFFICES - INVESTMENT ENVIRONMENT

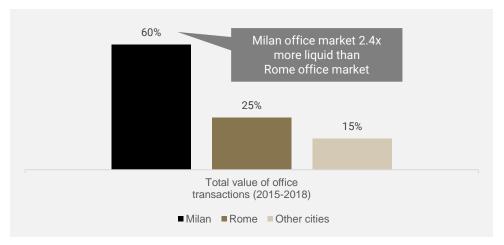


Active investment market in Q1 2019 (€757m volumes, i.e. > 3x the Q1 2018 level). Stable yield environment

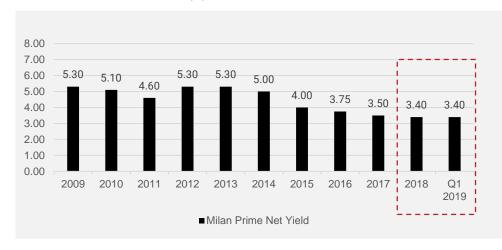
#### **INVESTMENT VOLUMES** (€bn)

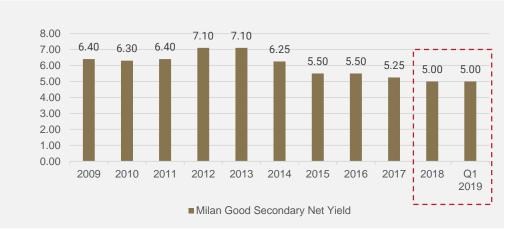


### **INVESTMENT MARKET LIQUIDITY**



### **YIELD PROGESSION (%)**



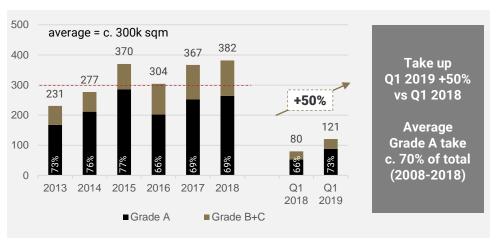


## MILAN OFFICES - **DEMAND & SUPPLY DYNAMICS**

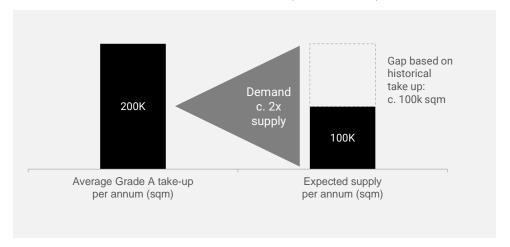


Solid take up in Milan in Q1 2019 (+50% vs Q1 2018). Average Grade A take up is c. 2x expected 2019-2022 pipeline

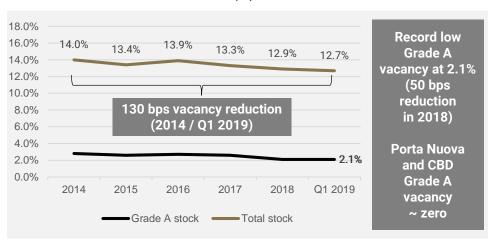
#### **TAKE UP IN Q1 2019** ('000 SQM)



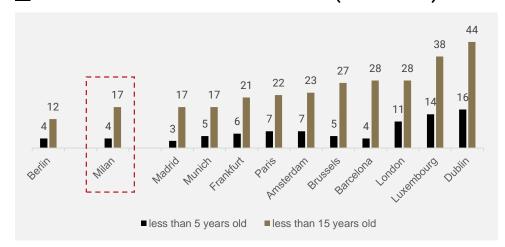
### **SUPPLY VS DEMAND IMBALANCE (2019-2022)**



### **VACANCY RATE BY GRADE (%)**



### MILAN OFFICE STOCK AGE IN CONTEXT (% OF TOTAL)

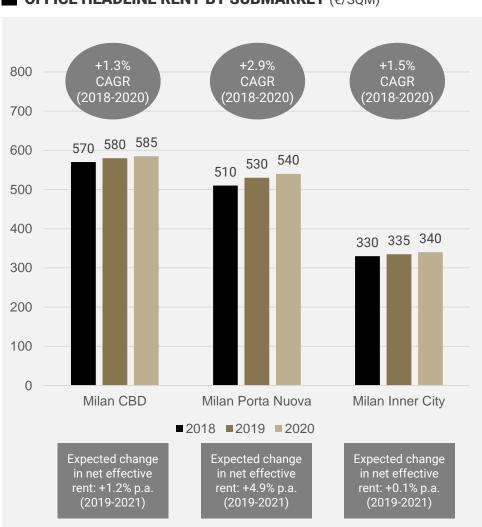


# MILAN OFFICES - RENTAL GROWTH OUTLOOK

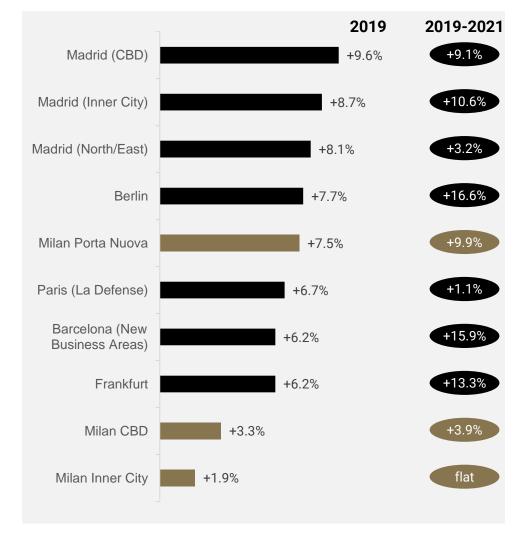


Milan top 10 city in Western Europe for rental growth with a strong outlook in Milan Porta Nuova

### **OFFICE HEADLINE RENT BY SUBMARKET** (€/SQM)



#### OFFICE RENTAL AND OCCUPANCY GROWTH<sup>1</sup>



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# **CLOSING REMARKS**



#### **ASSET MANAGEMENT**

- Extract value from "growth" assets
  - Target to pre-let 50% of the Corso Como Place project in 2019
  - Contractual step-up for the Pavilion in 12 months

#### **DISPOSALS**

- Evaluating disposals on an opportunistic basis
  - Increase portfolio concentration in Milan
  - Balance tenant exposure

INVESTMENTS

■ Main focus: Core / Core + Milan offices

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## COIMA - A VERTICALLY INTEGRATED PLATFORM





**ESTABLISHED IN 1974** 

**2 MILLION SQM DEVELOPED** 

**€5 BILLION** 

ASSETS UNDER MANAGEMENT





**MULTI ASSET EXPERTISE** 

### **PRIVATE & LISTED FORMAT**





### **PARTNER TO BLUE CHIP INVESTORS**















# COIMA - 50% SHARE OF GRADE A MILAN OFFICES



#### **OVER 10 BUILT TO SUIT**

HEADQUARTERS DEVELOPED IN THE LAST 15 YEARS

### **APPROX. 1 MILLION SQM**

OF GRADE A OFFICES **DEVELOPED** 

### **OVER 15,000**

**CORPORATE EMPLOYEES RELOCATED** 

#### **BANCA AKROS**



**DELOITTE** 



**SAMSUNG** 



**UNICREDIT** 



**NIKE** 



**BNP PARIBAS** 



**GOOGLE** 



**PHILIPS** 



**MICROSOFT** 



**HSBC** 



### COIMA RES - THE ONLY ITALIAN OFFICE REIT





- THE GATEWAY TO ITALIAN REAL ESTATE
  THE ONLY ITALIAN OFFICE REIT
- POCUSSED PORTFOLIO

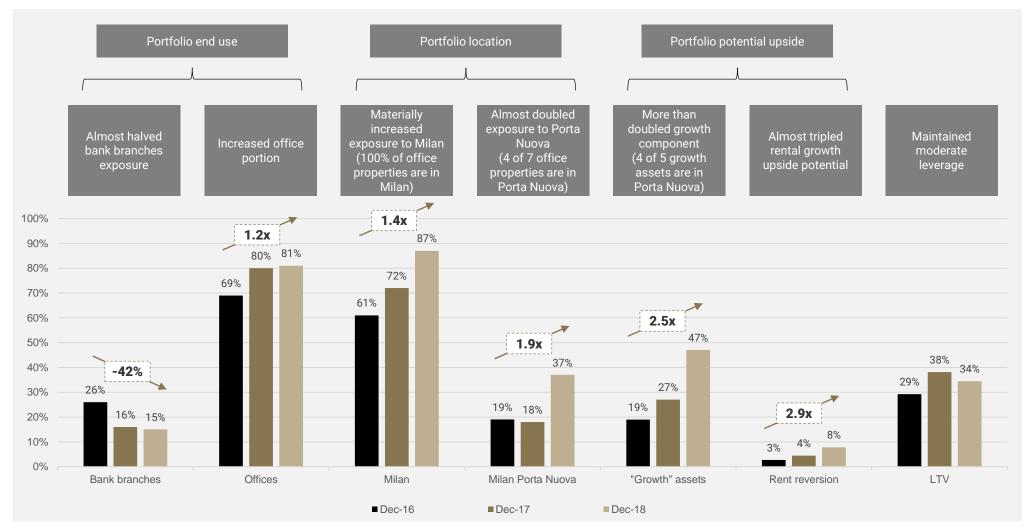
  €667M PORTFOLIO, 80% OFFICES, 90% IN MILAN, 40% IN PORTA NUOVA
- GROWTH POTENTIAL
  50% OF PORTFOLIO WITH A GROWTH PROFILE
- PRUDENT LEVERAGE 34% LTV
- 5 BEST IN CLASS GOVERNANCE
  7 OF 9 BOARD MEMBERS ARE INDEPENDENT
- TRANSPARENCY
  EPRA GOLD AWARD IN REPORTING TWO YEARS IN A ROW
- **SUSTAINABILITY**60% OF PORTFOLIO LEED CERTIFIED

## **OUR JOURNEY SINCE IPO - KEY DATA POINT**



Actively refocused the portfolio towards the most liquid asset class (offices) and towards a more resilient business district (Porta Nuova) whilst increasing the upside potential of the portfolio and maintaining a prudent leverage

### **KEY METRICS (%)**





# **INCOME STATEMENT**



€M	Q1 2019	Q1 2018	Δ Y-Y (%)	∆ Y-Y	FY 2018
Rents	8.7	8.8	(1.2%)	(0.1)	36.3
Net real estate operating expenses	(1.0)	(0.9)	1.4%	(0.0)	(4.0)
NOI	7.8	7.9	(1.5%)	(0.1)	32.3
NOI margin (%)	89.1%	89.4%	(0.3) p.p.	n.m.	89.1%
Other revenues	0.0	0.0	n.m.	0.0	5.6
G&A	(2.1)	(1.9)	10.7%	(0.2)	(8.6)
G&A / Rents (%)	24.6%	21.9%	2.7 p.p.	n.m.	23.7%
Other expenses	(0.0)	(0.0)	n.m.	0.0	(2.4)
Non-recurring general expenses	(0.1)	(0.7)	(85.6%)	0.6	(1.9)
EBITDA	5.5	5.2	5.6%	0.3	25.0
EBITDA Margin (%)	63.1%	59.0%	4.0 p.p.	n.m.	<b>60.6</b> % <sup>1</sup>
Net depreciation	(0.1)	(0.0)	n.m.	(0.1)	(1.2)
Net movement in fair value	1.2	-	n.m.	1.2	28.3
EBIT	6.5	5.2	26.0%	1.3	52.2
Financial income	-	0.0	n.m.	(0.0)	0.0
Income from investments	(0.1)	(0.0)	n.m.	(0.1)	2.4
Financial expenses	(1.7)	(1.6)	7.3%	(0.1)	(6.3)
Profit before taxation	4.7	3.6	31.9%	1.1	48.3
Income tax	-	0.0	n.m.	(0.0)	0.0
Profit for the period after taxation	4.7	3.6	31.8%	1.1	48.3
Minorities	(0.0)	(0.2)	n.m.	0.1	(2.0)
Profit attributable to COIMA RES	4.7	3.4	37.8%	1.3	46.3
EPRA adjustments	(1.2)	0.6	n.m.	(1.7)	(31.2)
EPRA Earnings	3.5	4.0	(11.8%)	(0.5)	15.1
EPRA Earnings per share (€)	0.10	0.11	(11.8%)	(0.01)	0.42
FF0	3.8	3.6	4.9%	0.2	22.0
FFO adjustments	0.1	0.7	n.m.	(0.6)	(4.3)
Recurring FFO	3.9	4.3	(9.2%)	(0.4)	17.7
Recurring FFO per share (€)	0.11	0.12	(9.2%)	(0.01)	0.49

# **BALANCE SHEET**



€M	MAR-19	DEC-18	Δ	MAR-19 <sup>1</sup>
Investment properties	624.3	623.5	0.8	666.6
Other assets	3.3	2.9	0.4	3.3
Investments (equity method)	22.2	21.5	0.7	1.5
Total LT assets	649.8	647.9	1.9	671.4
Trade receivables	8.3	8.2	0.1	8.5
Cash	83.9	82.2	1.7	84.8
Total current assets	92.2	90.5	1.7	93.3
Total assets	742.0	738.4	3.6	764.7
Debt	290.6	291.3	(0.7)	311.3
Provisions	0.1	0.2	(0.1)	0.1
Other liabilities	3.7	2.1	1.6	3.7
Trade payables	10.7	12.5	(1.8)	12.7
Total liabilities	305.0	306.1	(1.1)	327.7
Minorities	13.5	13.5	0.0	13.5
NAV	423.5	418.7	4.8	423.5
LTV	33.1%	33.5%	(0.4 p.p.)	34.0%



# **CASH FLOW**



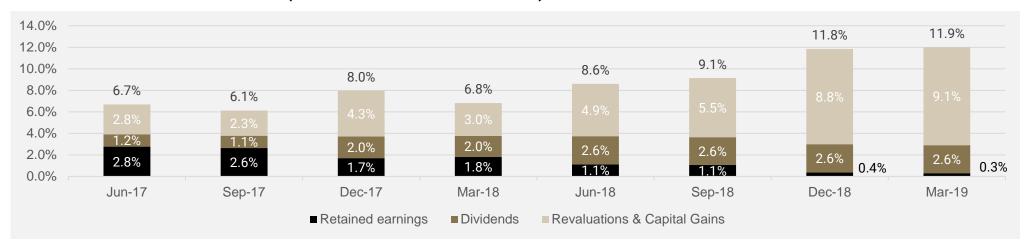
€M	Q1 2019	Q1 2018	Δ	FY 2018
Profit (loss) for the period	4.7	3.6	1.1	48.3
Non cash items adjustments	(0.5)	0.5	(1.0)	(27.3)
Changes in working capital	(1.0)	(2.4)	1.4	0.6
Net cash flows generated (absorbed) from operating activities	3.1	1.7	1.5	21.6
Investment activities				
(Acquisition) / disposal of real estate property	0.4	38.0	(37.6)	18.2
(Acquisition) / disposal of other tangible assets	(0.0)	(0.0)	(0.0)	(0.1)
(Acquisition) / disposal of other non-current assets	-	-	-	-
(Acquisition) / disposal of financial assets	-	(0.0)	0.0	1.4
Acquisition of associated companies	(0.9)	(0.5)	(0.4)	(2.2)
Net cash flows generated (absorbed) from investment activities	(0.5)	37.5	(38.0)	17.4
Financing activities				
Shareholders' contributions / (Dividend payment)	(0.0)	0.7	(0.7)	(10.1)
Increase / (decrease) in bank borrowings	(1.0)	(23.7)	22.7	28.1
Other change in financing activities	-	-	-	(1.8)
Net cash flows generated (absorbed) from financing activities	(1.0)	(23.0)	22.0	16.2
Net (decrease) / increase in cash equivalents and short-term deposits	1.7	16.1	(14.5)	55.2
Cash equivalents and short-term deposits (beginning of the period)	82.2	27.0	55.2	27.0
Cash equivalents and short-term deposits (end of the period)	83.9	43.2	40.7	82.2



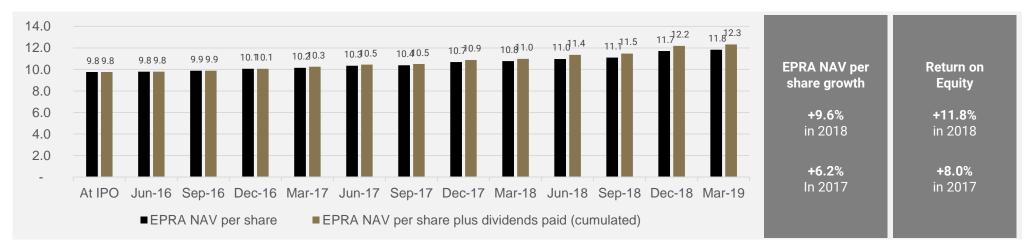
# RETURN ON EQUITY - EVOLUTION SINCE IPO



#### RETURN ON EQUITY BREAKDOWN (ROLLING LAST TWELVE MONTHS)



#### **EPRA NAV PER SHARE GROWTH PROFILE**



# COIMA RES - MILAN OFFICE ASSETS



### PORTA NUOVA







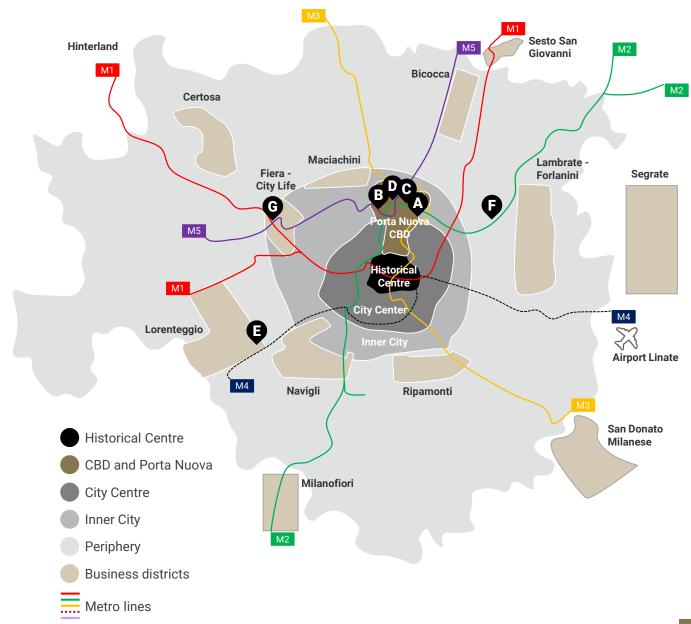


### OTHER DISTRICTS









### PORTA NUOVA - **OVERVIEW**



Approx. 40% of COIMA RES portfolio is in Milan Porta Nuova, the most sustainable & innovative business district in Italy

**COIMA SGR AWARDS:** 

**"BEST URBAN REGENERATION** PROJECT - Porta Nuova" **MIPIM (2018)** 

**"BEST OFFICE & BUSINESS DEVELOPMENT -**Fondazione Feltrinelli & Microsoft House" **MIPIM** (2018)

**"BEST TALL BUILDING" WORLDWIDE - Bosco** Verticale" **CTBUH (2015)** 

Source:

Green Street Advisors, COIMA



HIGHEST **CONCENTRATION OF LEED BUILDINGS IN ITALY** (31 EXISTING +9 IN PIPELINE)

+9.9% RENTAL AND **OCCUPANCY GROWTH FORECAST** (2019-2021)

38 PRIME CORPORATE **TENANTS, MORE EXPECTED TO JOIN** 

**HOME TO 35,000+ EMPLOYEES** 

+30% EXPECTED **INCREASE IN NUMBER OF EMPLOYEES** (2018-2022)

COIMARES

01 2019 RESULTS 33

# PORTFOLIO - **DETAILS**



Data as of March 31 <sup>st</sup> , 2019	DEUTSCHE BANK	VODAFONE COMPLEX	GIOIAOTTO <sup>1</sup>	CORSO COMO PLACE	DERUTA	MONTE ROSA	TOCQUEVILLE	PAVILION	TOTAL
Location	North & Centre of Italy	Milan Lorenteggio	Milan P. Nuova	Milan P. Nuova	Milan Lambrate	Milan CityLife	Milan P. Nuova	Milan P. Nuova	-
Asset class	Bank Branches	Office	Office, Hotel	Office, Retail	Office	Office	Office	Office	-
Product type	Core	Core	Core +	Value-add	Core	Core +	Core +	Core +	-
% of ownership	100.0%	100.0%	86.7%	35.7%	100.0%	100.0%	100.0%	100.0%	-
Gross Asset Value ("GAV")	€96.0m	€209.3m	€79.8m	€42.3m <sup>2</sup>	€49.8m	€60.4m	€58.9m	€70.0m	€666.6m
WALT (years)	7.7	7.8	5.3	1.9	2.8	4.0	1.5	8.8	6.3
EPRA occupancy rate	85%	100%	100%	n.a.	100%	91%	100%	100%	96.5%
Gross initial rent	€5.1m	€14.0m	€4.0m	€0.3m²	€3.6m	€3.8m	€2.4m	€1.25m	€34.7m
EPRA net initial yield	4.5%	6.2%	4.5%	n.a.	6.6%	5.2%	3.6%	1.6%	4.9%
EPRA topped-up net initial yield	4.7%	6.2%	4.7%	n.a.	6.6%	5.2%	3.6%	4.8%	5.3%
Expected net stabilised yield	5.3% <sup>3</sup>	6.2%	4.7%	6.2%4	6.6%	5.6%4	4.9%4	4.8%	5.6%

#### Notes:

Financial figures consider Gioiaotto as being 100% consolidated

Including Corso Como Place on a pro-rata basis

Calculated excluding the 4 vacant branches as of March 31st, 2019

2) 3) 4) Yield on cost metric, calculated including expected capex (soft and hard costs) and estimated rental value

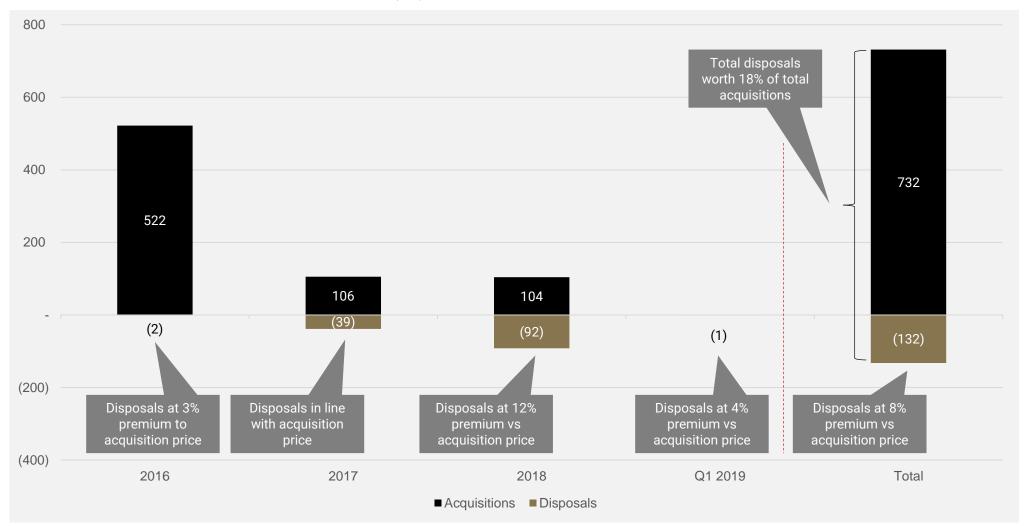


# **ASSET MANAGEMENT - PORTFOLIO ROTATION**



Performed since IPO €732m in acquisitions and €132m in disposals (at a blended premium of 8% to acquisition price)

### **OVERVIEW OF PORTFOLIO ROTATION SINCE IPO (€m)**





## **EURCENTER - VALUE CREATION IN DISPOSALS**



Asset sold for €90.3m: 13% premium to acquisition price, 20% levered IRR

**DISPOSAL OF MATURE ASSET** IN ROME

**SALE AT 13% PREMIUM TO ACQUISITION PRICE AND AT 4% PREMIUM TO LAST BOOK VALUE** 

**LEVERED IRR OF 20%** (UNLEVERED IRR OF 11%)

IMPLIED NET STABILISED EXIT **YIELD OF 4.75% IN LINE WITH** ROME EUR PRIME YIELD



2016

**ACQUISITION** 

Eurcenter acquisition for €80.2m

5.4% Net Initial Yield

2016-2018

**ASSET MANAGEMENT** 

€6.4m revaluation booked for Eurcenter

5.3% Net Initial Yield

**Project to increase** the Eurcenter net rentable area by 3.1% authorised in May 2017

2018

**DISPOSAL** 

**Eurcenter disposal** for €90.3m

3.6% Net Initial Yield<sup>1</sup>

Total capital gain of €6.5m to be booked in 2018

## PAVILION / IBM - VALUE CREATION IN LEASING



## Achieved > 200 bps additional yield vs underwriting plan and brought forward cash flow by 3 years

LEASING TO SINGLE BLUE CHIP TENANT (IBM)

NO MATERIAL CAPEX FOR **COIMA RES** 

CASH FLOW FROM YEAR 1

LEASING AT NET YIELD ON **ACQUISITION PRICE OF 7.2%** 

■ Signed preliminary purchase agreement with UniCredit in May 2018 for €46.3m

- Signed a 9 + 6 years lease agreement with IBM in August 2018 for 100% of the complex
  - effective from 01 2019
  - initial gross rent of €1.25m increasing to €3.5m after the first 12 months
- No material capex for COIMA RES to host IBM in the Pavilion
- Acquisition closed in Nov-18
- Revaluation of €24m booked in Q4 2018 (+52% on acquisition price)

**Underwriting** business plan at acquisition

Acquisition	Сарех	Capex / Free Rent	Free Rent	Full Rent	
2018	2019	2020	2021	2022	
Cash flow for COIMA RES	negative	negative	zero	positive	

**IBM** leasing

Acquisition	Incentivised Rent	Full Rent	Full Rent	Full Rent	
2018	2019	2020	2021	2022	
Cash flow for COIMA RES	positive	positive	positive	positive	

## CORSO COMO PLACE - VALUE CREATION IN RETROFIT



## A "next generation" project in the heart of Porta Nuova

- Value-add project in the heart of Milan Porta Nuova
  - Joint venture<sup>1</sup> between COIMA RES and COF II.
- Cutting edge sustainable and innovative technologies
  - Award winning<sup>2</sup> firm PLP Architecture leading the project
  - Smart Building infrastructure: > 5,000 monitoring sensors, cloud based analytics
  - Approx. 65% of energy use from renewable sources (NZEB)
  - Targeting LEED Gold, WELL Gold and Cradle to Cradle certifications
- Place-making
  - Creation of a new public space (c. 2,500 sgm)
  - ~ €1m to be invested in improving c. 6,000 sqm of public area
  - Seamless integration of streets connecting to Corso Como & Porta Nuova











Integrated Internet of Things platform



### VALUE CREATION AT EACH STEP OF THE PROCESS AIMED AT DELIVERING THE MOST COMPETIVE PRODUCT

### **ACQUISITION**

"Off market" acquisition at attractive purchase price

### PRE-DEVELOPMENT

Fast pre-development & entitlement process (12-18 months)

+20% increase in commercial areas (2 additional floors on tower plus brand new building)

#### **DEVELOPMENT**

~6% savings on consultants

**General contractor** appointed on budget

LEED certification ~7-11% valuation premium<sup>3</sup>

#### LEASING

Leasing activity formally commenced in September 2018

LEED certification accelerates leasing activity<sup>3</sup> by 3x

#### COMPLETION

**Return targets** 

**Gross yield** on cost ~6%

Levered IRR ~12%

Note: 1)

COIMA RES owns 35.7% stake (remaining stake owned by COIMA Opportunity Fund II)

PLP Architecture track record includes high profile projects such as "The Edge" in Amsterdam (named the world's most sustainable building)

COIMARES

## BANK BRANCHES - **DISPOSALS SINCE IPO**



### Sold c. 30% of initial IPO portfolio (€42.0m) at a valuation in line with IPO contribution value

### **PORTFOLIO AT IPO (MAY-16)**

#: 96 branches1 Book Value @ IPO: €140.1m



#### North

#: 67 branches Book Value @ IPO: €83.9m (60% of total)

#### Centre

#: 8 branches

Book Value @ IPO: €17.0m (12% of total)

#### South

#: 21 branches

Book Value @ IPO: €39.2m (28% of total)

### **DISPOSALS SINCE IPO**

#: 27 branches

Sale Price: €42.0m Delta vs Book Value @ IPO: 0.05% premium



#### **North & Centre**

#: 6 branches Sale Price: €4.0m Delta vs Book Value @ IPO: 1.3% premium

#### South

#: 21 branches Sale Price: €38.0m

Delta vs Book Value @ IPO: 0.1% discount

### CURRENT PORTFOLIO

#: 69 branches<sup>2</sup> Book Value @ Dec-18: €96.0m



#### North

#: 62 branches (2 vacant) Book Value @ Dec-18: €79.8m (83% of total)

#### Centre

#: 7 branches (1 vacant) Book Value @ Dec-18: €16.2m (17% of total)

Note:

- of which 6 vacant
- of which 3 vacant (Livorno, Padova, Novedrate) and 1 under leasing (Torino), ERV of 3 vacant branches is €0.3m, Book Value of vacant branches is €2.9m as of December 31st, 2018

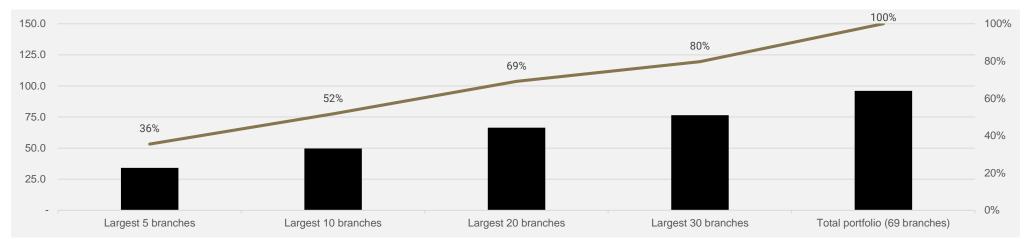


# BANK BRANCHES - BREAKDOWN OF PORTFOLIO

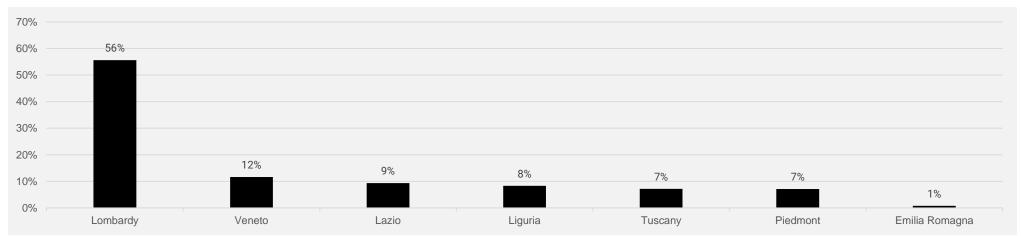


Out of the 69 branches, the largest 10 (30) make 50% (80%) of the overall portfolio value 56% of bank branches value is in Lombardy

### **■ BOOK VALUE DISTRIBUTION BY BRANCH<sup>1</sup> (€M)**



## BOOK VALUE DISTRIBUTION BY REGION (%)



1)

## **VODAFONE COMPLEX**



## A LEED certified property in the Milan Lorenteggio District serving as Italian HQ for Vodafone

## KEY DATA

■ Construction Year 2012

■ Refurbishment Year n.a.

■ Acquisition Year by COIMA RES 2016

■ Asset Type Office

Vodafone ■ Tenant

■ Surface 46,323 sqm

■ Fair Value €209.3m

■ Gross Initial Rent €14.0m

6.2% ■ EPRA Net Initial Yield

■ WALT 7.8 years

■ EPRA Occupancy Rate 100%

■ Certification LEED Silver

Gantes & Marini ■ Architect











# **GIOAOTTO**



## A LEED certified property in Milan Porta Nuova with rental growth potential

## KEY DATA

■ Construction Year 1970s ■ Last Refurbishment Year 2014 ■ Acquisition Year by COIMA RES 2016

■ Asset Type Hotel / Office

■ Tenants NH Hotel / Angelini / QBE / etc

■ Surface 14,545 sqm

■ Fair Value €79.8m

■ Gross Initial Rent €4.0m

4.5% ■ EPRA Net Initial Yield

■ WALT 5.3 years

■ EPRA Occupancy Rate 100%

■ Certification LEED Platinum

Park Associati ■ Architect













# **DERUTA**



## A modern office building in the Milan Lambrate district well connected with public transportation

## KEY DATA

■ Construction Year 2007

■ Refurbishment Year n.a.

■ Acquisition Year by COIMA RES 2017

■ Asset Type Office

BNL (BNP Paribas) ■ Tenant

■ Surface 27,571 sqm

■ Fair Value €49.8m

■ Gross Initial Rent €3.6m

6.6% ■ EPRA Net Initial Yield

■ WALT 2.8 years

■ EPRA Occupancy Rate 100%

■ Certification n.a.

■ Architect n.a.











# **MONTE ROSA**



## An under-rented office building in the Milan City Life-Lotto district well connected with public transport

## KEY DATA

■ Construction Year 1942 / 1956 / 1961

■ Last Refurbishment Year 1997

■ Acquisition Year by COIMA RES 2017

■ Asset Type Office

Techint / PwC ■ Tenant

■ Surface 19,539 sqm

■ Fair Value €60.4m

■ Gross Initial Rent €3.8m

5.2% ■ EPRA Net Initial Yield

■ WALT 4.0 years

■ EPRA Occupancy Rate 91%

■ Certification n.a.

■ Architect n.a.









# **TOCQUEVILLE**



## An under-rented and strategically located property in Milan Porta Nuova with growth potential upon refurbishment

## **KEY DATA**

Construction	Year	1969
Construction	Year	1969

■ Last Refurbishment Year 2003

■ Acquisition Year by COIMA RES 2018

■ Asset Type Office

Sisal ■ Tenant

■ Surface 10,922 sqm

■ Fair Value €58.9m

■ Gross Initial Rent €2.4m

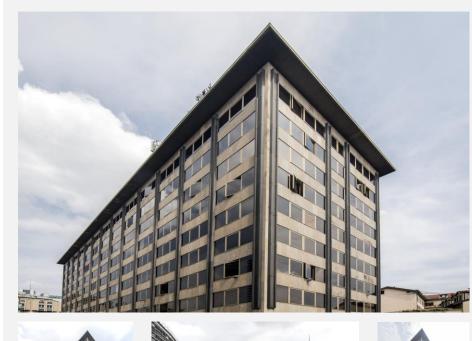
3.6% ■ EPRA Net Initial Yield

■ WALT 1.5 years

■ EPRA Occupancy Rate 100%

■ Certification n.a.

■ Architect n.a.









## **PAVILION**



## A unique property in Milan Porta Nuova leased to a blue chip tenant

## KEY DATA

■ Construction Year 2014

■ Refurbishment Year n.a.

■ Acquisition Year by COIMA RES 2018

■ Asset Type Office

IBM ■ Tenant

■ Surface 3,576 sqm

■ Fair Value €70.0m

■ Gross Initial Rent €1.25m

■ EPRA Topped-up Net Yield 4.8%

■ WALT 8.8 years

■ EPRA Occupancy Rate 100%

■ Certification LEED Gold

■ Architect Michele De Lucchi









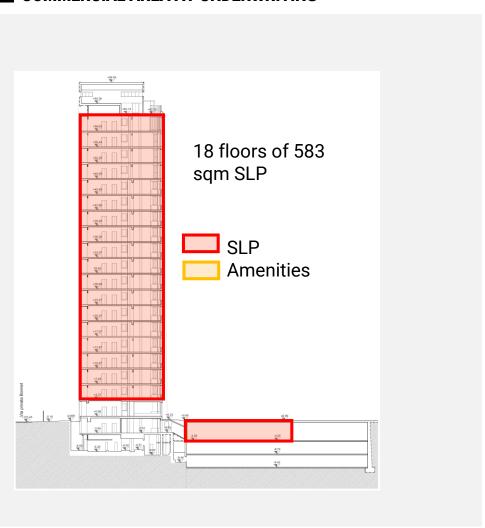


## CORSO COMO PLACE - ADDITIONAL SURFACES

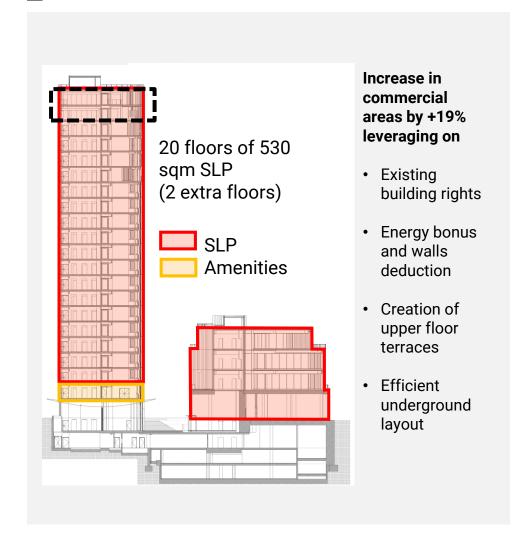


COIMA technical expertise and experience enabled the creation of 19% additional commercial surfaces

#### **COMMERCIAL AREA AT UNDERWRITING**



### **CURRENT COMMERCIAL AREA**



# CORSO COMO PLACE - "NEXT GENERATION" PRODUCT



The Corso Como Place project matches all the features of "next generation" office products



**LEED Certification** (green building rating system) **Open Space & Meeting** Rooms

(to enhance collaboration and group activities / meetings)





WFLL Certification (well-being of tenants / people)



**NEXT GENERATION OFFICE PRODUCT** 



(to cater for new generations of workers, «millennials»)



Cradle to Cradle (circular economy and sustainability in building materials lifecycle)

**Technological Content** (Internet of Things, sensors, big

data management, in order to optimise property and facility management)

**Urban / Central Location** (to attract and retain young talents)

Sustainability

Technology

**Work Culture** 

**COIMARES** 

## CORSO COMO PLACE - ACCOUNTING TREATMENT



- COIMA RES accounts its 35.7% stake in the Corso Como Place project in its balance sheet as "Investments accounted according to the equity method" but also provides figures on a "lookthrough" basis (i.e. proportional consolidation) for illustrative purposes
- Rents received on the Corso Como Place project (by the current tenants) flow through COIMA RES P&L in the "Income from investment" line, net of the operational costs of the asset (i.e. the operating expenses of the asset and fund costs)
- Capex and other project costs (including financing expenses) spent for the Corso Como Place project flow through COIMA RES cash flow and are capitalised increasing the "Investments accounted according to the equity method" line, they do not have an impact on COIMA RES P&L
- Changes in fair value in the Corso Como Place project (i.e. revaluations) are reflected in the P&L of COIMA RES through the "Income from investment" line and would affect the balance sheet in the "Investments accounted according to the equity method" line



## OFFICE SUSTAINABILITY PREMIUM



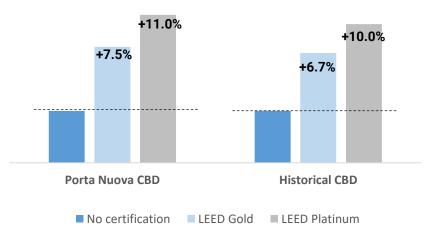
Recent projects delivering quality products have been almost fully pre-let before completion The COIMA platform is currently developing c. 25% of the entire new office stock under construction in Milan



LEED certified buildings in Milan register a 7-11% valuation premium vs. non certified buildings

> > 3x of surfaces leased after 3 months for **LEED certified buildings (vs non LEED)**

### Valuation premium for LEED certified building in Milan





**The Corner** 

92% pre-let



Orefici/ Cantù

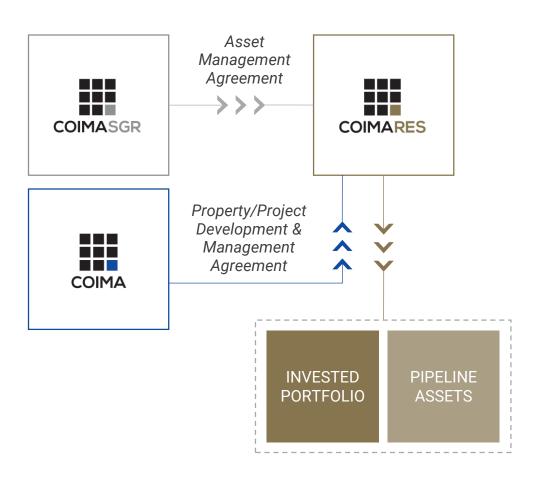
91% pre-let



Fully pre-let

## COIMA RES - STRUCTURE OVERVIEW





### **COIMA SGR COMPENSATION**

### **BASE FEE**

- COIMA SGR's compensation is COIMA SGR's (40%) and key based on NAV with a scale down mechanism:
  - 110 bps (if NAV ≤ €1.0bn)
  - 85 bps (if NAV of €1.0-1.5bn)
  - 55 bps (if NAV ≥ €1.5bn)

### **PROMOTE**

- managers' (60%) compensation is based on Total Return:
  - 10% above 8% Total Return<sup>1</sup>
  - 20% over 10% Total Return<sup>1</sup>
- subject to High Watermark

### **COIMA SRL COMPENSATION**

- COIMA Srl's compensation is based on international benchmark for comparable services
  - 1.0% of annual gross rents for mono-tenant buildings
  - 1.3% of annual gross rents for buildings with 2-4 tenants
  - 1.5% of annual gross rents for buildings with 5 tenants or more

## COIMA RES - BEST IN CLASS GOVERNANCE



Chairman (non executive)

## **Massimo Capuano**

former CEO Italian Stock Exchange former deputy CEO London Stock Exchange

### Manfredi Catella

Founder and CEO COIMA

### Feras Abdulaziz Al Naama

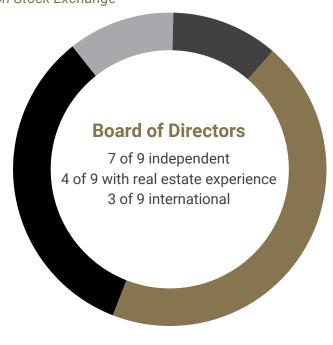
Oatar Holding

### **Olivier Elamine**

Founder and CEO alstria office

### Luciano Gabriel

Chairman (and former CEO & CFO) **PSP Swiss Properties** 



### **Ariela Caglio**

Professor Bocconi University

### **Agostino Ardissone**

Former Director Bank of Italy

#### Alessandra Stabilini

Lawyer NCTM

#### **Antonella Centra**

General Counsel Gucci

### **Independent**

(Italian and with strong corporate finance, regulatory and legal expertise)

### **Investment Committee**

Manfredi Catella (Chairman) Gabriele Bonfiglioli Matteo Ravà Feras Abdulaziz Al Naama Luciano Gabriel Michael Vauclair

#### **Remuneration Committee**

Alessandra Stabilini (Chairman) Massimo Capuano Olivier Elamine

#### **Risk, Control & Related Parties Committee**

Agostino Ardissone (Chairman) Luciano Gabriel Alessandra Stabilini



Independent

(international and

with strong real

estate expertise)

# TRANSPARENCY, SUSTAINABILITY, INNNOVATION

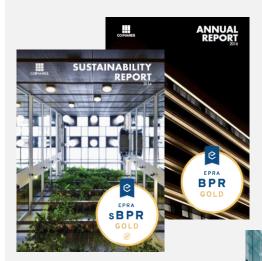
BPR



### Commitment to be best in class in terms of transparency, reporting, sustainability and innovation

#### **EPRA GOLD AWARDS IN REPORTING**

■ COIMA RES received two Gold Awards from the European Public Real Estate Association (EPRA) for its 2016 and 2017 Annual Report and Sustainability Report



2016

2017

#### THINK TANK ON SUSTAINABILITY AND INNOVATION

■ COIMA RES created a European Think Tank focused on sustainability and innovation with five other REITs (December 2017)













### INCLUDED IN GPR IPCM SUSTAINABILITY INDEX

- COIMA RES was included in GPR IPCM LFSS Sustainable GRES Index since March 19th, 2018
- COIMA RES attained a particularly high score of 7.8 out of 10 in the Sustainability and ESG model which considers various factors including strategy, energy efficiency, management of climate change, water efficiency and the recognition of the strong commercial potential of proactively addressing environmental aspects
- COIMA RES is currently a top 25 company out of the 150 companies included in the GPR IPCM Sustainability Index

## IN HOUSE EXPERTISE ON ESG & INNOVATION





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