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## **H1 2019 Consolidated Results**



	H1 18	H119	y/y
Organic growth in sales FX contribution Increase in perimeter			+5.3% +1.7% +2.3%
TOTAL REPORTED SALES	643.4	703.2	+9.3%
EBITDA net of IFRS16 effect, for comparison only	146.8	<b>162.2</b> 154.6	n.s. +5.3%
EBITDA / SALES net of IFRS16 effect, for comparison only	22.8%	<b>23.1%</b> 22.0%	
EBIT	121.7	128.3	+5.4%
EBIT / SALES	18.9%	18.2%	
NET INCOME (as reported)  Tax rate  NET INCOME (adjusted*)  Tax rate	94.3 27.5% 82.6 30.2%	<b>92.2</b> 27.2%	-2.2% +11.6%
* H118 reported net income included a €11.6 million one-off from recog	nition of the GS-Hyd	ro badwill	
NET DEBT net of IFRS16 effect, for comparison only	296.0	<b>391.0</b> <i>323.1</i>	<b>n.s.</b> +27.1 mn
COMMITMENTS FOR PURCHASE OF SUBSIDIARIES	44.1	40.2	- 3.9 mn
TREASURY SHARES (as at 30/06)	2,401,296	3,903,489	



## **Q2 2019 Consolidated Results**



	Q2 18	Q219	y/y
Organic growth in sales			+4.1%
FX contribution			+1.5%
Increase in perimeter			+3.0%
TOTAL REPORTED SALES	331.1	359.6	+8.6%
EBITDA	77.2	83.5	n.s.
net of IFRS16 effect, for comparison only	77.2	79.6	+3.1%
EBITDA / SALES	23.3%	23.2%	
net of IFRS16 effect, for comparison only	25.5%	22.1%	
EBIT	64.4	65.9	+2.3%
EBIT / SALES	19.4%	18.3%	
NET INCOME (as reported)	42.7	46.9	+9.5%
Tax rate	31.3%	27.2%	
NET INCOME (adjusted*)	43.8		+7.2%
Tax rate	30.8%		
* Q218 reported net income included a €1.1 million negative adjustme	nt of the GS-Hydro ba	dwill	



## **Quarterly & YTD Results by Sector**

€ mn

WATER-JETTING	Q219	y/y	H119	у/у
Organic growth in sales FX contribution Increase in perimeter		+2.7% +2.2% +2.6%		+1.3% +2.3% +2.6%
TOTAL REPORTED SALES	118.1	+7.5%	228.8	+6.2%
EBITDA net of IFRS16 effect, for comparison only	32.0 <i>30.8</i>	n.s. -0.2%	60.7 58.4	n.s. unchanged
EBITDA / SALES net of IFRS16 effect, for comparison only	<b>27.0%</b> 25.9%		<b>26.4%</b> 25.4%	
HYDRAULICS	<b>Q219</b>	<i>y/y</i>	H119	у/у
Organic growth in sales FX contribution Increase in perimeter		+4.8% +1.2% +3.1%		+7.3% +1.4% +2.2%
TOTAL REPORTED SALES	241.5	+9.1%	474.4	+10.9%
EBITDA net of IFRS16 effect, for comparison only	51.5 48.8	n.s. +5.4%	101.4 96.2	n.s. +8.8%
EBITDA / SALES net of IFRS16 effect, for comparison only	<b>21.3%</b> 20.2%		<b>21.4%</b> 20.3%	



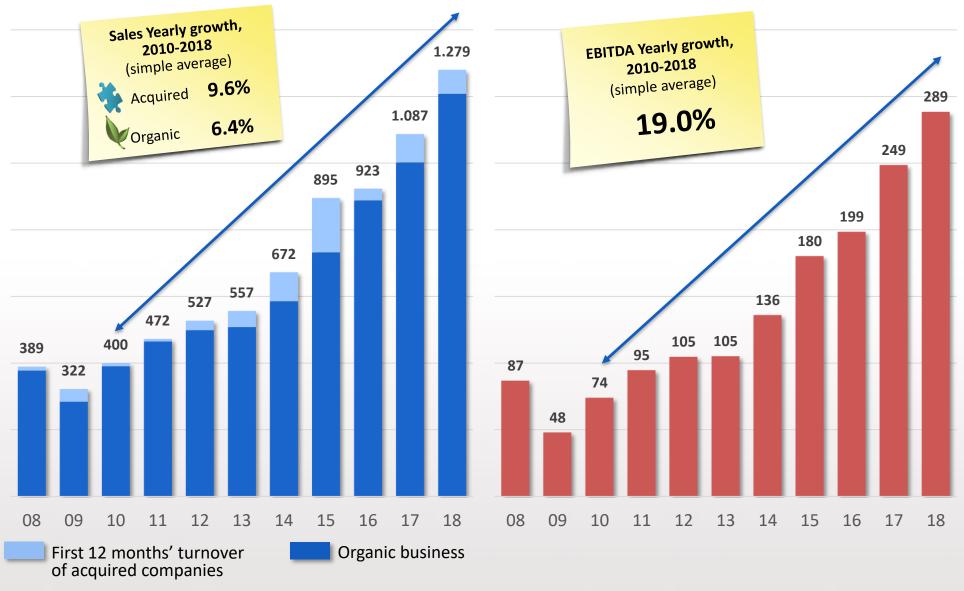
## **FY2018 Consolidated Results**

€ mn

	FY 17	FY18	<i>y/y</i>
Organic growth in sales FX contribution Increase in perimeter			+13.7% -2.6% +6.6%
TOTAL REPORTED SALES	1,086.5	1,279.2	+17.7%
EBITDA	248.6	288.5	+16.0%
EBITDA / SALES	22.9%	22.6%	
EBIT	198.9	236.5	+18.9%
EBIT / SALES	18.3%	18.5%	
NET INCOME (as reported)  Tax rate  NET INCOME (adjusted*)  Tax rate	135.7 29.4% 130.0 32,3%	<b>173.9</b> 27.5% <b>162.5</b> 28.9%	+28.1%
* FY17 reported net income included a €5.7 million positive effect of rea FY18 reported net income includes a €11.4 million positive effect of rea			ties in the US.
NET DEBT	273.5	287.3	+13.8 mn
COMMITMENTS FOR PURCHASE OF SUBSIDIARIES	46.8	44.5	- 2.3 mn
TREASURY SHARES (as at 31/12)	1,561,752	3,413,489	

## Sales & EBITDA Trend

€ mn

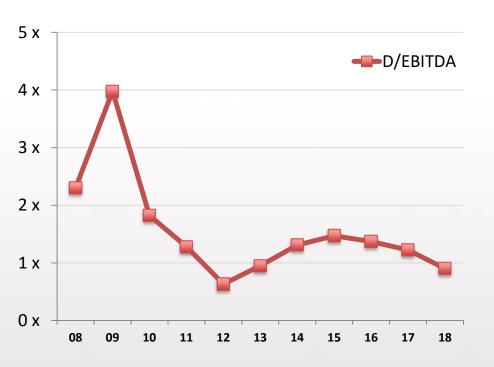


## **Financial Ratios**

#### Prudent debt policy and satisfactory return on capital employed

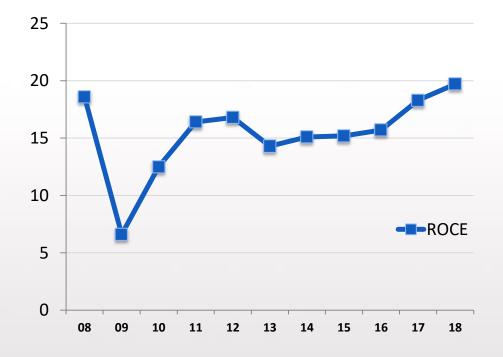
#### Net Debt / EBITDA (12 M)

Net of treasury stock and including commitments for purchase of investments



#### **Return On Capital Employed (12M)**

Operating profit / (consolidated shareholder's equity + net debt)





#### INTERPUMP GROUP

- ▶ Public company (~75% free float)
- ► Listed at the Milan Stock Exchange since 1996 (ticker: IP.MI)
- ▶ Among the largest market caps in the STAR segment
- ▶ Stock is eligible for PIRs (government-sponsored saving investment plans for Italian households with significant tax advantages)

#### **WATER-JETTING**

- World leader in the niche market of highpressure plunger piston pumps for water and other fluids. Premium-price, reputable brands
- ▶ Growing range of applications:
  - Industrial Cleaning
  - Chemical, Food, Pharma, Cosmetic processing
  - Automotive, Marine, Oil&Gas, Tunneling, Mining, Steel Industry
- Not only piston pumps: entered the wider universe of fluid handling with the acquisition of Inoxpa and Mariotti&Pecini (2017)

#### **HYDRAULICS**

- ► Global supplier of hydraulic parts and complete systems
- Co-design and direct sales to all major OEMs, plus an extensive network of distributors
- Main applications are Trucks, Industrial Vehicles, Earth-moving, Agriculture, Construction, Lifting, Machine tools, Tunneling



## Diversified across every dimension

Diversification of our business is the key to our resilience and low overall cyclicality

Both divisions have moved from the initial 100% concentration in one sector to a wide range of applications across different industries

Hydraulics: ongoing enlargement of product range through acquisitions. Water-Jetting: expansion from the historical niche of high-pressure pumps into the wider world of fluid handling.

Our **20 largest customers** amount for about **10% of consolidated sales.**No single customer above 1%.

APPLICATIONS COUNTRIES **PRODUCTS CURRENCIES** CUSTOMERS RAW MATERIALS CHANNELS

We sell our products **all over the world,** either through our increasing direct presence, or through distributors.

Most goods sold are produced locally or at least in the same currency. Our FX impact is mostly relative to the translation of financial statements. No currency hedging is necessary.

Stainless steel, aluminum, brass, cast iron, copper, and countless other alloys. Smart, forward-looking buying policy keeps us safe from price volatility.

All classes of customers are serviced directly, through a local subsidiary, or through a distributor according to their size and importance: from the world's largest OEMs to small retail customers.



## **Competitive Scenario**

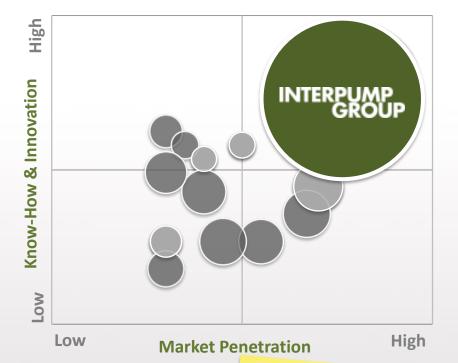








## Niche of Very High Pressure Plunger Pumps (estimated market size: <1bn/yr)



New applications for highpressure technology appearing continuously in every sector









# Flow Handling Food, Cosmetics & Pharma (estimated market size: € 8 bn/yr)

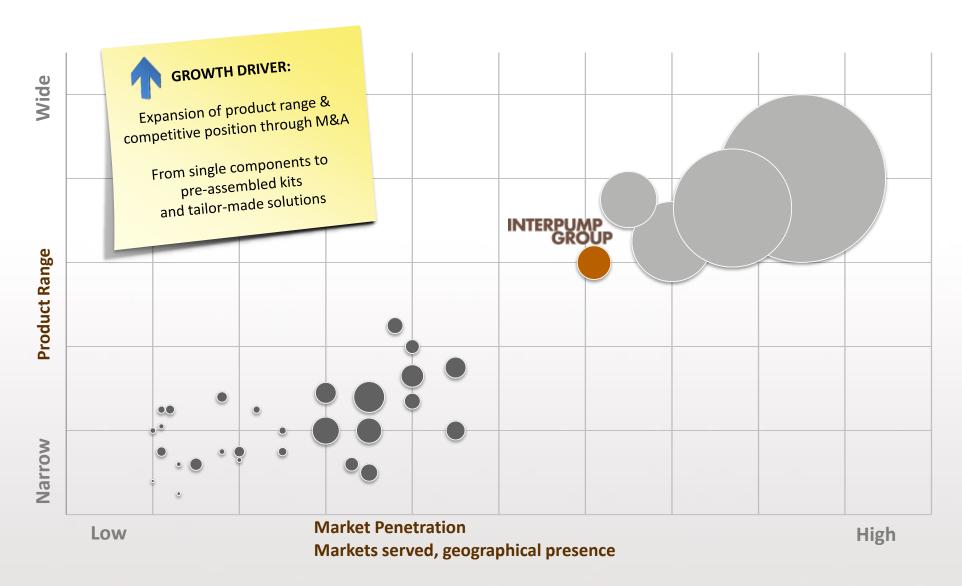


Expansion of product range & competitive position through M&A



## **Competitive Scenario**

A fast-growing global player in a huge market (est. € 40 bn/yr) with countless opportunities for acquisitions



## Main Companies, Brands and Products

March 2019 – Total employees: 1,852

#### High-pressure Plunger Pumps















▶ Plunger pumps high flow/ high pressure (1~450 HP)



**▶** U.S. Distributor

**General Pump** 

▶ Production and rental of high-pressure pumps and complete systems

**NLB** 

NLB Corp. **INOXIH** 

Specialized solutions for steel and mining industry

**Inoxihp** (53%)

**HAMMELMANN** 

▶ High-pressure pumps (up to 1.500 HP -4,500 bar/65K PSI) Design and supply of turnkey solutions

Hammelmann

▶ Homogenizers for food, cosmetics, and pharmaceutical industry

**Bertoli** 





systems for food, cosmetics and pharma

Inoxpa



▶ Mixers and agitators (Magna-Safe® magnetic transmission)

Mariotti & Pecini



#### International presence (plants and subsidiaries)

Italy, USA, China

USA, Poland

Italy

Germany, USA, Australia, China, Spain

Italy

Spain, India, Portugal, Italy, UK, USA, France, Denmark, Sweden, Russia, China, UAE, Ukraine, Moldova, South Africa, Australia, Colombia

Italy

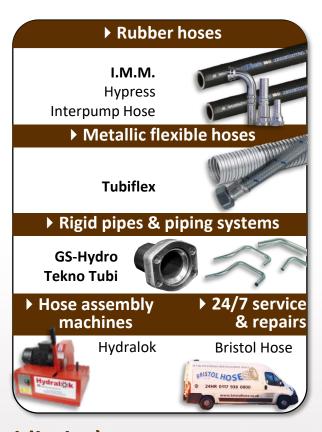


## HYDRAULICS Main Companies, Brands and Products

March 2019 – Total employees: 4,958







### International presence (plants and subsidiaries)

Italy, USA, UK, France, Bulgaria, Brazil, Chile, Peru, China, India, Australia, New Zealand, South Africa, UAE

Italy, USA, Canada, France, India, China, Korea, Australia

Italy, France, Germany, Romania, UK, South Africa, Sweden, Denmark, Austria, Poland, Spain, Netherlands, USA, China, Korea, Singapore, Brazil

## **Application examples**



#### FOOD, COSMETICS, PHARMACEUTICAL

Pumps, valves, processing and cleaning systems Agitators (including magnetic trasmission) High-pressure homogenizers Water-jet food cutting, slicing, meat separation



#### **CONSTRUCTION**

Hydro-demolition
Surface preparation
Renewal of armored concrete infrastructures



#### **TRUCKS**

Lightweight high pressure pumps for sewer trucks Other utility vehicles



#### **INDUSTRY**

Machine drilling & cutting
Pulp & paper
Intertwining of fibers in non-vowen textiles production
Overspray removal from painting booth grids



#### **STEEL / ALUMINUM**

Descaling of steel bars Cleaning of tanks & vessels used in aluminum processing



#### **CLEANING**

Mid- to high-power professional & industrial cleaning Car washing systems Airport tarmacs Fish-farming nets



#### **AUTOMOTIVE**

Deburring of common-rail engine heads Cutting of bodywork and other materials Cleanup of welded seals



#### **MARINE / SHIPYARDS**

Water-blasting paint removal
Hull cleaning
Fuel pumps for methanol-converted marine engines



#### **WATER PROCESSING**

Misting
Reverse-osmosis desalination



#### **CONTRACTORS**

Service companies who buy or rent general-purpose highpressure systems and offer various industrial cleaning and maintenance services to third parties across different industries (typical of the U.S. market)



#### OIL & GAS

Injection of anti-icing and pressure-restoring fluids in wells Underwater high-pressure pumping Emergency valve operation (seal-less pumps) Decommissioning of platforms at end of life

~1/3 of revenues in Water-Jetting come from after-sales (maintenance, parts & service)



### **HYDRAULICS**

## **Application examples**



EARTH-MOVING

Excavators and mini-excavators Backhoe loaders Skid-steer loaders



TRUCK OUTFITTERS

Tipping trucks
Trash collection - Sewer cleaning
Firefighting - Snow plowing
Towing - Car Carriers
Crane trucks



TRUCK MANUFACTURERS

Factory-fitted PTOs



**AGRICULTURE** 

Farm tractors Front loaders Harvesting machines



**CONSTRUCTION** 

Concrete mixing
Telescopic handlers
Conditioning/refrigeration/ventilation



**INDUSTRIAL** 

Machine tools Hydraulic power packs



LIFTING

Mobile and fixed cranes Elevators Forklifts Theme park attractions



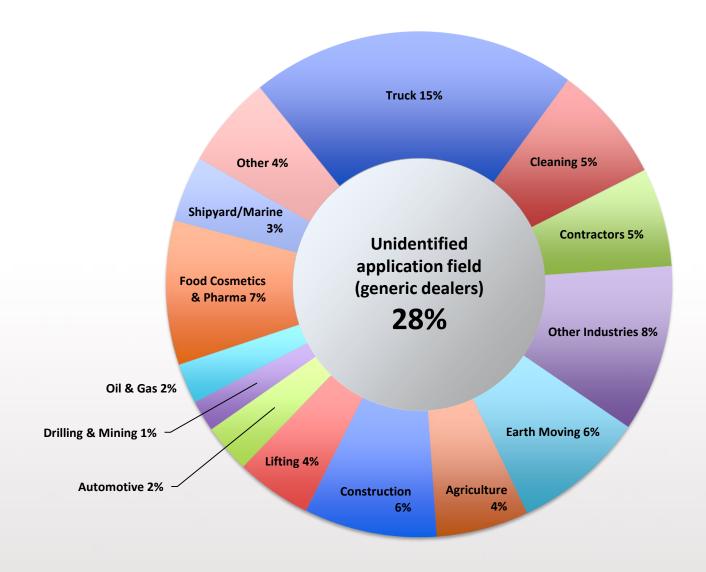
**DRILLING / TUNNELING** 

Tunnel-boring machines



## Diversification by application field

2018 Total Turnover: Euro 1,279 million

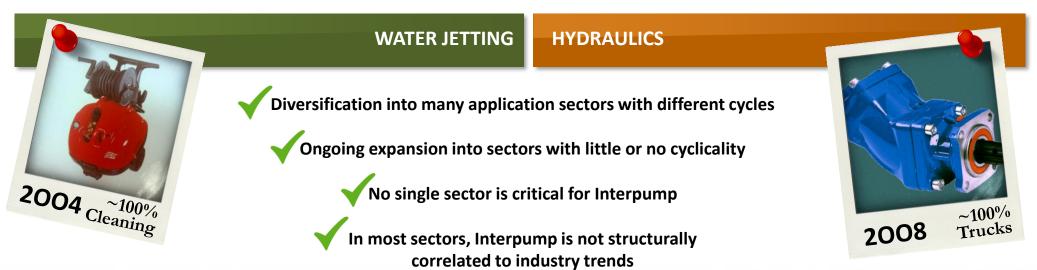


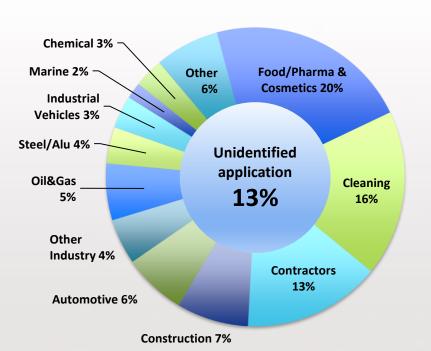
Diversification of our business is the key to our resilience and low overall cyclicality.



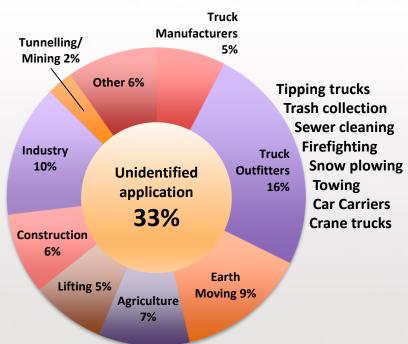
## Diversification is a never-ending journey

Significant reduction of cyclicality and correlation achieved over the past decade





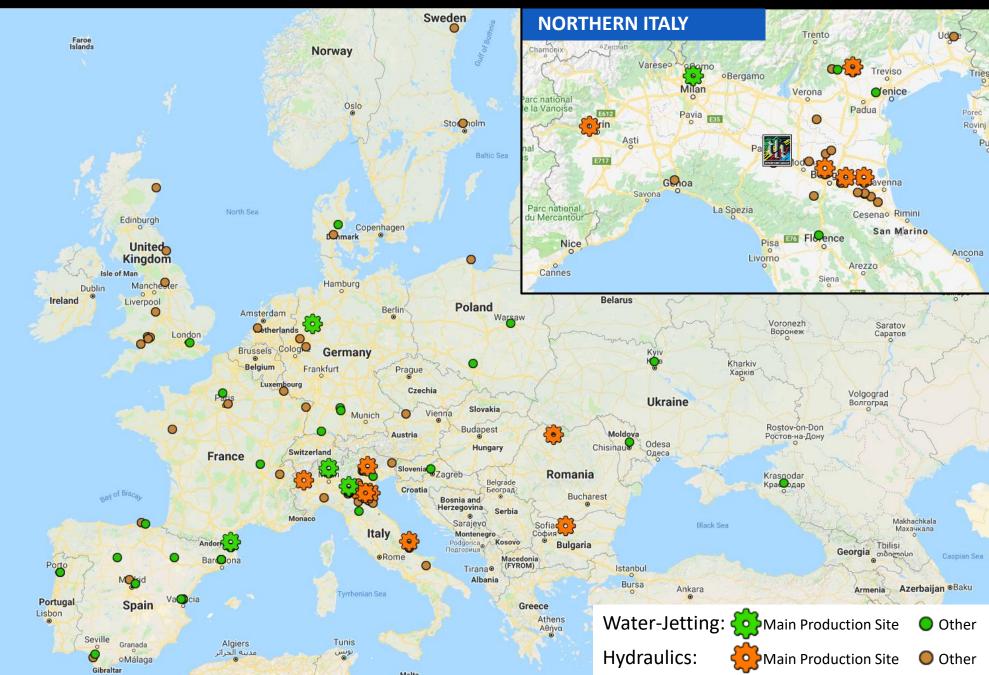
2018



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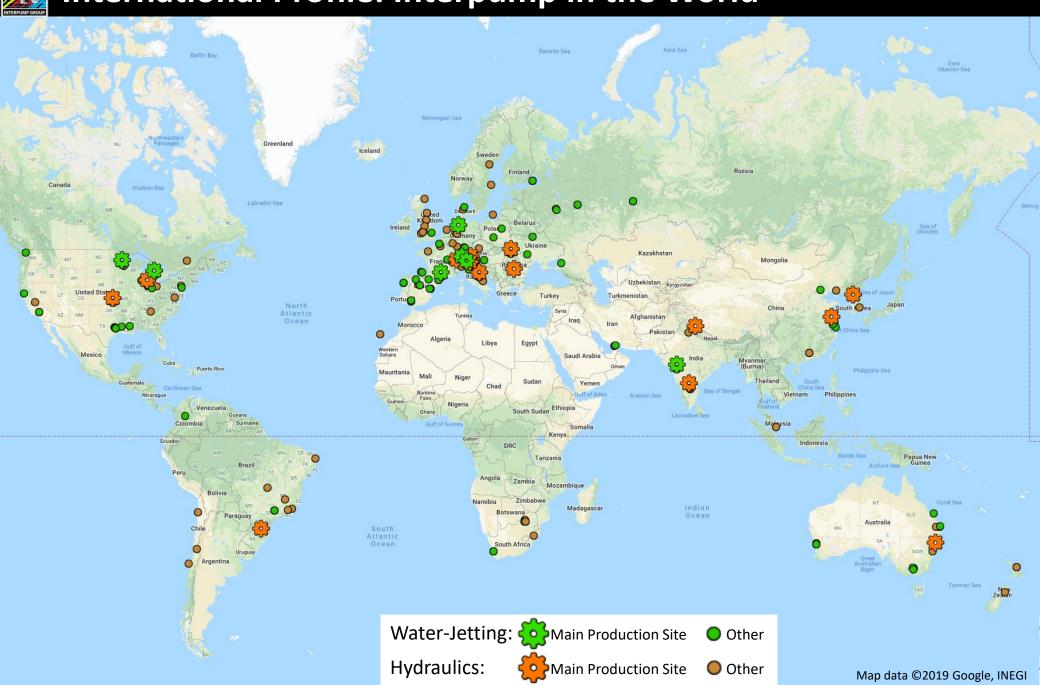
Map data

## International Profile: Interpump in Europe



## INTERPUMP GROU

## International Profile: Interpump in the World



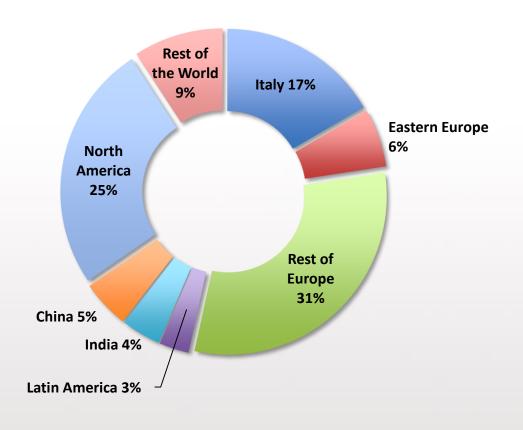


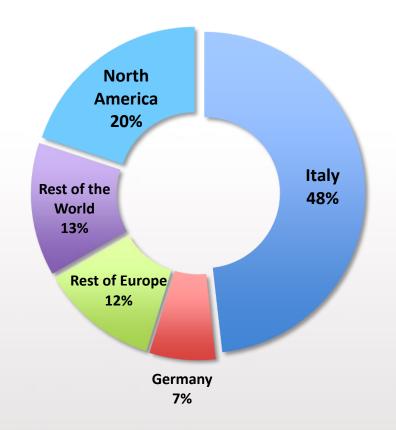
## **International Profile**

Geographical breakdown of sales and costs (2018)

Sales

**Total Costs** 



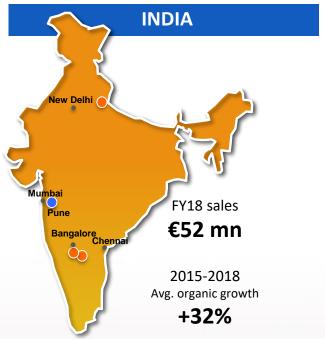




## International Profile

#### Focus on emerging markets: a well-balanced presence







Water-Jetting

Hydraulics







## M&A: a Successful Track Record



40+ companies acquired since the IPO in 1996 representing roughly 2/3 of each year's growth



3 kinds of acquisitions: Completing the product range, reinforcing competitive positioning, enhancing distribution



Bolt-on acquisitions: no disruption in activity, immediate synergies



Soft integration policy: existing management, brands, IT systems are preserved



Reasonable multiples paid, based on EV/EBITDA ratio



Remarkable increase in EBITDA margins of acquired companies



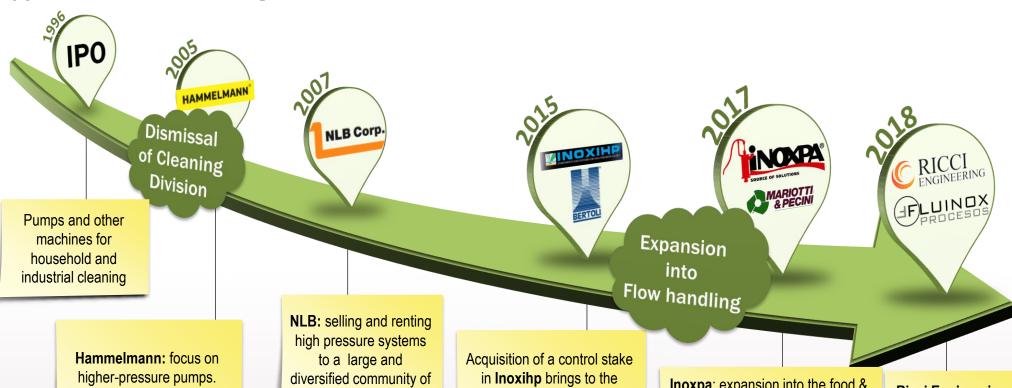
Frequent acquisition of a control stake with agreements for acquiring the minority interest in a few years



Use of Interpump treasury shares as full or partial payment for some acquisitions

## **Acquisition & Diversification Timeline**

### **Applications: from cleaning to countless**



Small volumes, higher margins, stronger barriers to entry.

Cleaning remains as an application, but new ones are added continuously.

contractors

group specific know-how on steel and mining applications.

Bertoli's homogenizers: Interpump's first product for the food, cosmetics, and pharma industries.

Inoxpa: expansion into the food & dairy, wine, pharma and cosmetics. New products (rotative pumps, mixers, blenders). Ability to supply entire production lines. Direct presence in 7 new markets

#### Mariotti & Pecini:

Mixer and agitator specialist, integrates Inoxpa's product line with Magna-Safe® magnetic transmission agitators

#### Ricci Engineering: beer-brewing and

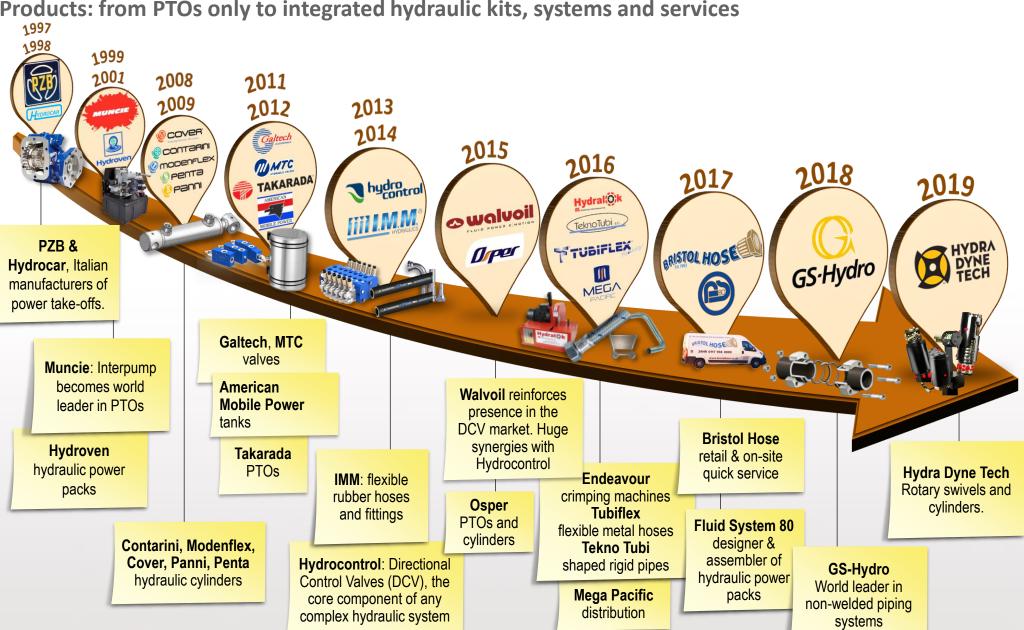
winemaking equipment and plant design.

Fluinox: flow handling for food cosmetics & pharma with a specific expertise in powders and pastes



#### **Acquisition & Diversification Timeline HYDRAULICS**

Products: from PTOs only to integrated hydraulic kits, systems and services



## 2019 Acquisitions: Hydra Dyne Tech

FY2018 D

**SALES** 

**EBITDA** 

**NET DEBT** 

**PRICE PA** 



## **HYDRA DYNE TECH**

- Headquartered in Ontario, Canada
- Manufacturer of best-in-class rotary manifolds, valves and hydraulic cylinders, using the proprietary patented LocSeal<sup>™</sup> technology. Rotary manifolds represent an addition to Interpump's product range.
- Products designed and customized according to the needs of some of the largest OEMs in the agricultural machinery, earth moving, and forestry sectors.
- Significant expansion of Interpump's Canadian and North-American business
- New application sector: forestry machinery



ican business	
Oata (year ending Au	gust 31)
	CAD 36 mn
	CAD 6.1 mn
	CAD 7.2 mn
ID (for a 75% stake)	EUR 15.2 mn

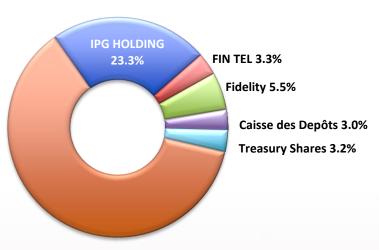


## Shareholders, Stock Performance, Analyst Coverage

#### **Updated 01/08/2019**

#### **Shareholder Structure**

Source: CONSOB/Company



**REST OF MARKET 61.7%** 

#### **Analyst Coverage**

Alantra
Banca Akros
Equita SIM
Exane BNP Paribas
Intermonte
Intesa Sanpaolo
Kepler Cheuvreux
Mediobanca

Milan Research Team Paola Saglietti Domenico Ghilotti Michele Baldelli Carlo Maritano Bruno Permutti Matteo Bonizzoni Alessandro Tortora

#### **Interpump Stock Performance**

Total return to shareholders since the IPO: 13.3% per year (assuming dividend reinvestment and participation to the '09 capital increase)

Share price 25.52

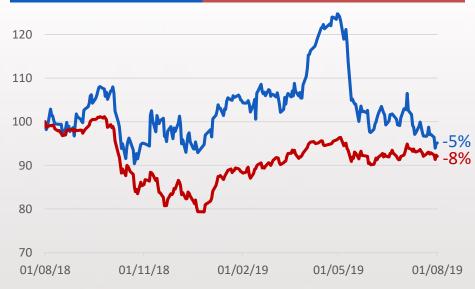
Market Capitalization € 2.8 bn

Performance 3 M: -23.8%

Performance 1 Y: -4.8%

Performance 2 Y: -2.9%

#### 1-yr trend: IP MI vs. FTSE STAR Index





## **Corporate Offices**

as of 31 December 2018

	Board of Directors	🜟 = independent
	Fulvio Montipò	Chairman and CEO
	Paolo Marinsek	Deputy Chairman
*	Franco Garilli	Lead Independent Director
*	Angelo Busani	Minority Director
*	Antonia Di Bella	
*	Marcello Margotto	
*	Stefania Petruccioli	
*	Paola Tagliavini	
	Giovanni Tamburi	

Board of Statutory Auditors	
Fabrizio Fagnola	Chairman
Federica Menichetti	
Alessandra Tronconi	
Chief Financial Officer	
Carlo Banci	
Independent Auditors	
EY S.p.A.	
Head of Investor Relations	
Luca Mirabelli	



## Synthesis of results

Euro/million	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018
Net Sales	424.5	342.9	424.9	472.3	527.2	556.5	672.0	894.9	922.8	1086.6	1279.2
EBITDA	87.0	46.9	74.1	94.7	105.8	105.2	136,1	180.3	198.5	248.6	288.5
Margin	20.5%	13.7%	17.4%	20.0%	20.1%	18.9%	20.3%	20.1%	21.5%	22.9%	22.6%
EBIT	75.7	29.2	54.7	75.7	84.1	79.2	104.4	136.9	153.5	198.9	236.5
Margin	17.8%	8.5%	12.9%	16.0%	15.9%	14.3%	15.5%	15.3%	16.6%	18.3%	18.5%
Net Profit	40.2	14.0	27.4	42.6	53.2	44.1	57.7	118.3	94.5	135.7	173.2
Margin	9.5%	4.1%	6.4%	9.0%	10.1%	7.9%	8.6%	13.1%	10.2%	12.5%	13.5%
Free Cash flow	22.1	63.1	57.0	30.9	38.6	34.3	38.3	85.2	89.9	93.6	82.2
Net Fin. Debt	200.5	186.5	134.9	121.6	66.1	100.3	178.8	265.1	271.5	304.3	260.1
(net of treasury stock and including commitments for purchase of investments)											
Shareholder's Equity	178.0	242.8	291.5	315.2	396.9	432.9	466.6	622.6	677.5	764.7	868.2
Debt/Equity	1.13	0.77	0.46	0.39	0.16	0.23	0.38	0.42	0.40	0.40	0.30

Continuing operations only



Free Cash Flow	(12 Months)
----------------	-------------

(euro/million)	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018
Cash Flow from Operations	25.2	54.6	60.8	65.6	65.3	95.8	120.2	138.0	172.4	210.2
Change in Trade Working Capital	44.4	10.1	(21.8)	(12.3)	(1.7)	(23.7)	(6.6)	(12.2)	(30.8)	(61.4)
Capex	(9.2)	(8.7)	(11.8)	(15.8)	(29.8)	(34.1)	(28.9)	(36.5)	(47.8)	(68.2)
Other	2.7	1.0	3.7	3.6	0.5	0.3	0.5	0.7	(0.3)	1.6
Free Cash Flow	63.1	57.0	30.9	38.6	34.3	38.3	85.2	89.9	93.6	82.2

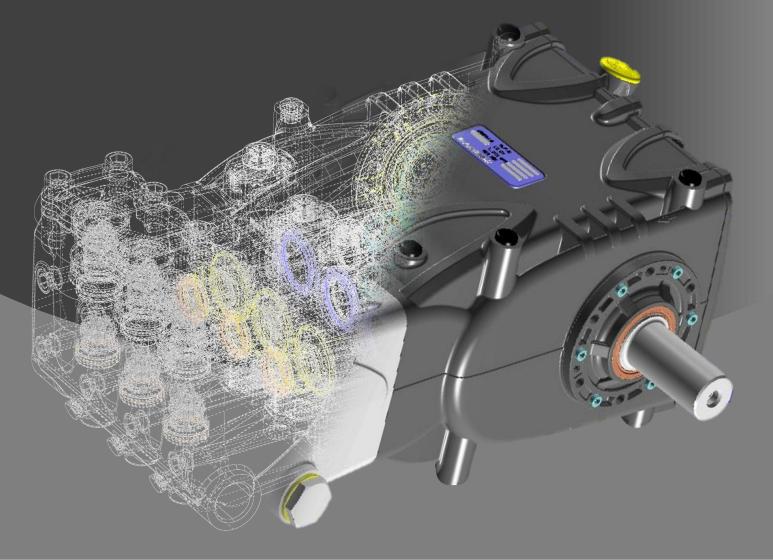
### Purchases as a % of sales (yearly figures)



Procurement costs are well under control and do not reflect increases in raw material prices

Long-term decrease of purchases on sales reflects increases in efficiency and acquisition of less material-intensive businesses





The Manager in charge of preparing the company's financial reports declares, pursuant to paragraph 2 of Article 154-bis of the Consolidated Law on Finance, that the accounting information contained in this presentation corresponds to the document results, books and accounting records.

S.Ilario d'Enza, May 10, 2019

Carlo Banci