

9M 2019 Results

7 November 2019

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9M 2019 Highlights



Best 9M results ever (+16% EBITDA):

- **Higher Ebitda** at **€147.7M** vs **€**130.6 9M 2018 (**€**143.2M net of IFRS 16 adoption and higher **16%** vs. 9M 2018 excluding non-recurring)
- Confirmed better production compared to 9M 2018 (+7%) mainly thanks to increase of perimeter (France and US) and wind in Italy and UK (+39 GWh)
- Construction activities well on track in the Nordics and Spain: Capex ~ €85M
- NFP at €701M (€627M net of IFRS 16 adoption) vs. €547M end of 2018: increase driven by acquisition of French assets and Capex for construction



Solid Results in Q3 vs same quarter 2018 (EBITDA +33%)

- Higher Ebitda at €42.7M vs €31.2M 9M 2018 (€41.5M net of IFRS 16 adoption and higher 33% vs. 9M 2018 excluding non-recurring)
- **Higher energy production** (+59 GWh) mainly due to increased wind capacity (France) and growth in the UK (+9%) and in the US (+13%).
- **Better contribution** from Roc Recycle compared to 2018
- Revamping of Spinasanta PV (6MW) to improve plant performance and successful renegotiation of Actelios Solar existing project financing of €21.7M adding €13.3M (€6.2M write-off related to panel replacement)





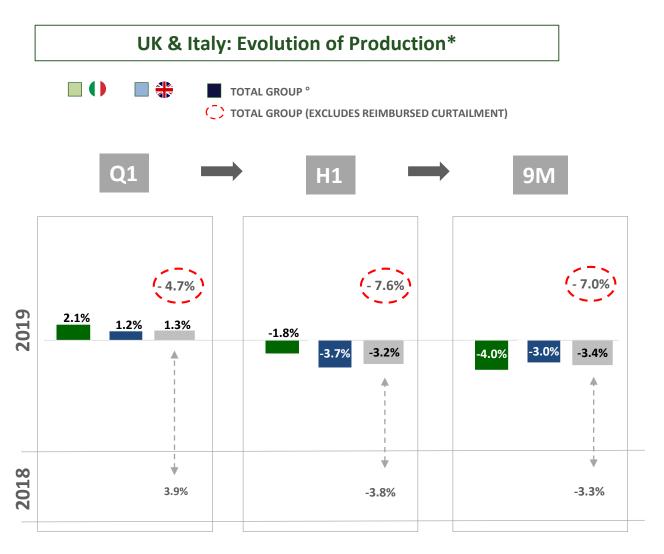
Progress of activities in Energy Management and Business Development

- Reached 1.4 GW pipeline under development: signed a joint development agreement with REG Windpower Ltd. to develop about 200 MW of wind and solar projects in the United Kingdom
- Energy Management through Falck Next: 654 GWh dispatched in-house in Italy (100% of energy produced + third parties) vs 261 GWh in 9M 2018
- Energy management: signed PPA to sell all the electricity produced by Kilbraur Wind farm (UK) to Shell Energy Europe Ltd.

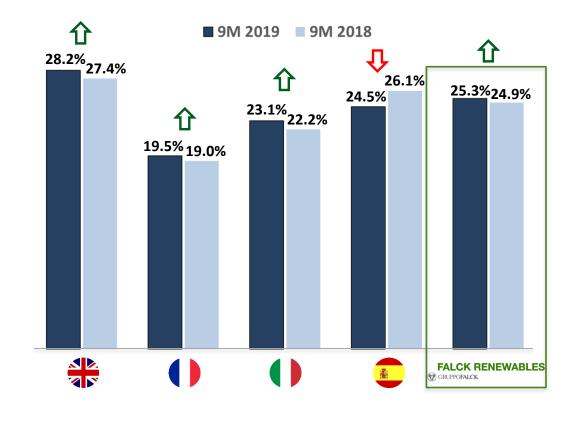


Assets: 9M 2019 Wind Portfolio Performance





9M 2019 vs. 9M 2018: Load Factor** by Country



^{**} Based on effective operating hours, excluding reimbursed curtailments

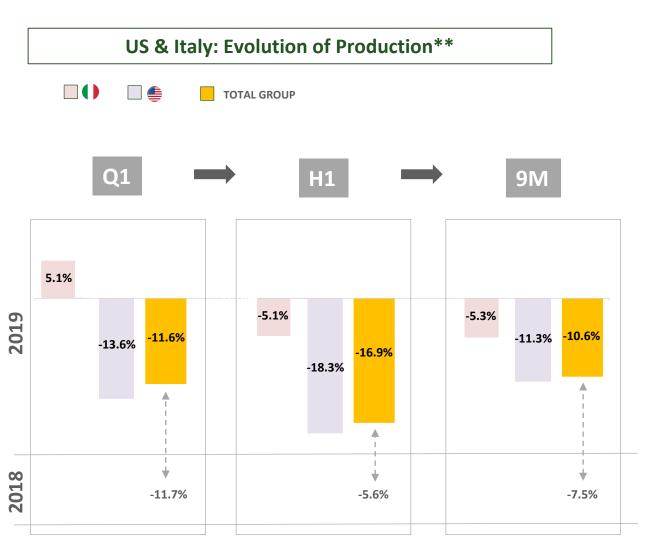


^{*} variation % vs. internal Index of production

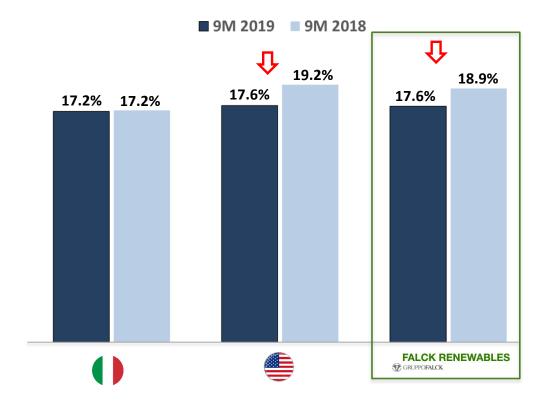
^{° 56}MW acquired and consolidated from 03/01/2019

Assets: 9M 2019 Solar Portfolio Performance





9M 2019 vs. 9M 2018: Load Factor* by Country

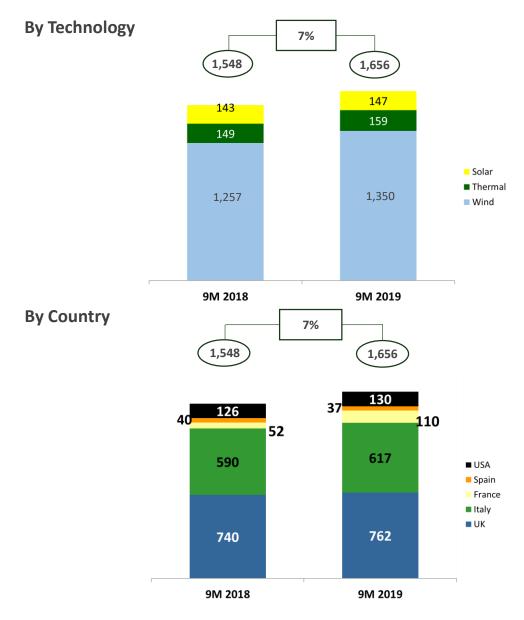


^{*} Based on effective operating hours



Assets: Electricity Production in 9M 2019 (GWh)







Better productions vs. 9M 2018 (+3%) confirmed by good wind conditions in Q3. Significant grid curtailments at our Millennium, Kilbraur, Assel Valley and Auchrobert wind farms (52 GWh compensated).



- Higher wind production vs. 9M 2018 (+4%) confirmed in Q3, while solar production is in line with same period of 2018.
- Energy from waste/biomass confirmed higher vs. 9M 2018 (+7%), driven by a better performance at Trezzo WtE plant.



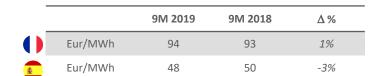
Productions below vs. 9M 2018 impacted by lower resource (in 1H) and hurricane repairs at solar plant in North Carolina, partially mitigated by new capacity additions in Massachusetts (20.5MWDC). Recovery in Q3 due to better irradiation and performance



Higher productions vs 9M 2018 (+109%) driven by increase of perimeter of 56MW operational since March and better performance of the existing wind farms (42 MW) in Q3.

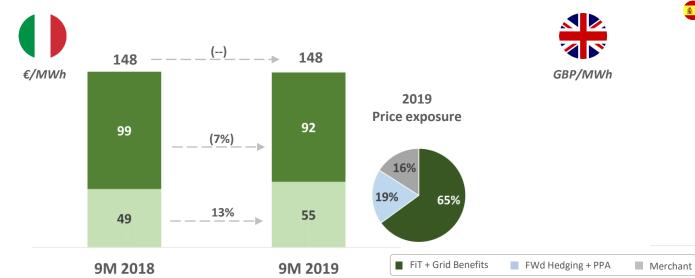


Assets: Captured Price Overview



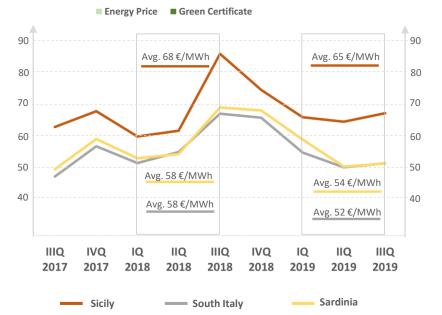


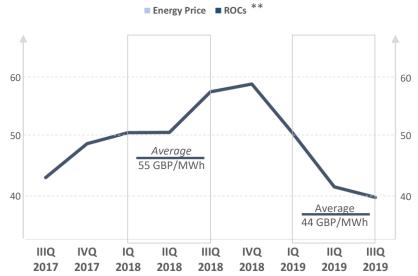












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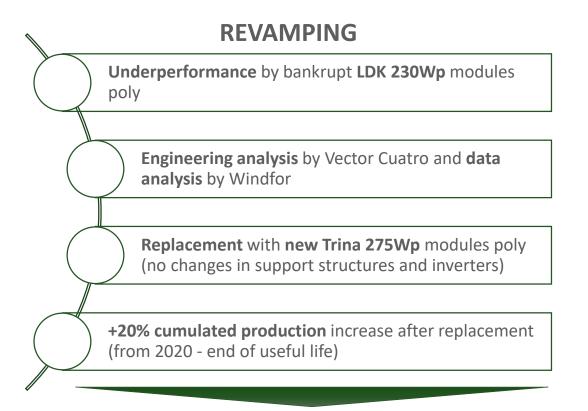
* Source: GME, Heren

Actelios Solar: Revamping & Refinancing

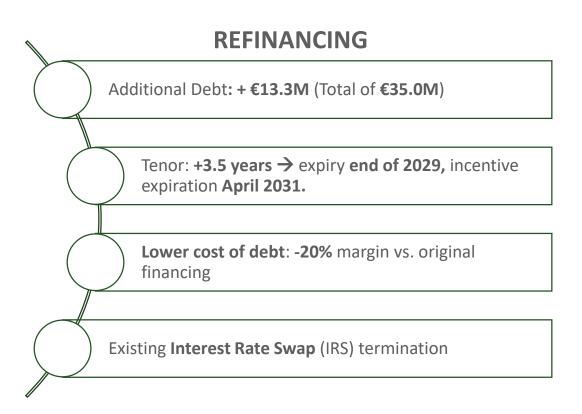




Actelios Solar owns a 13MW portfolio of solar plants in Sicily: 6MW to be replaced within Q1 2020



- Capex: ~ €1.9M
- Incremental EBITDA p.a.: ~ €400k
- Write-off: €6.2M



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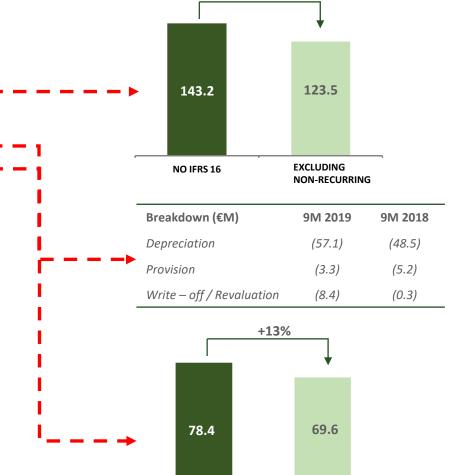


9M 2019 Financial Highlights

| | T |
|--|---|
| | |
| | |
| | |

| (€M) | 9M 2019 | 9M 2018 | |
|---|---------|---------|-------|
| Revenues and Other Income | 276.6 | 243.8 | 13.4% |
| Ebitda | 147.7 | 130.6 | 13.1% |
| % on Revenues and Other Income | 53.4% | 53.6% | |
| Depreciation - Amortization - Write Off | (68.8) | (53.9) | |
| Operating result | 78.8 | 76.7 | 2.8% |
| % on Revenues and Other Income | 28.5% | 31.4% | |
| Financial income and charges | (29.5) | (29.6) | |
| Equity investments | 2.0 | 0.7 | |
| Earnings Before Taxes | 51.3 | 47.8 | 7.3% |

| (€M) | END OF 9M2019 | END OF 2018 | |
|--|------------------|----------------|--|
| Net Financial Position | (701) | (547) | |
| of which: Proj. Fin. and MLT no recourse | (688) | (700) | |
| NFP excluding Derivatives Instruments | (657) | (509) | |



NO IFRS 16

+16%



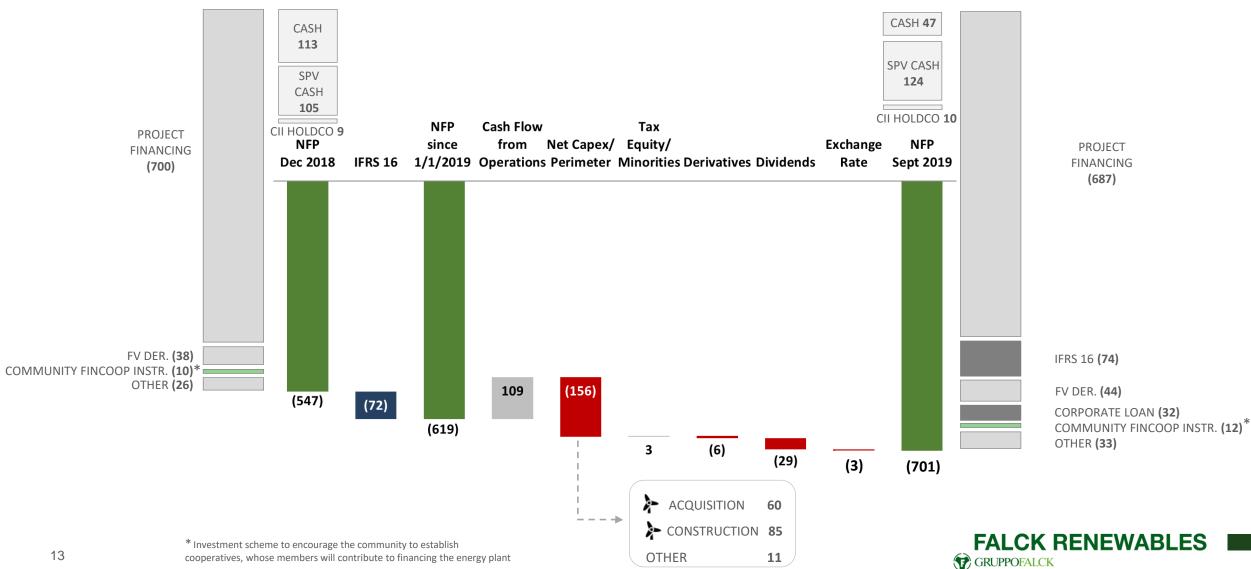
EXCLUDING

NON-RECURRING

9M 2019 Cash Flow

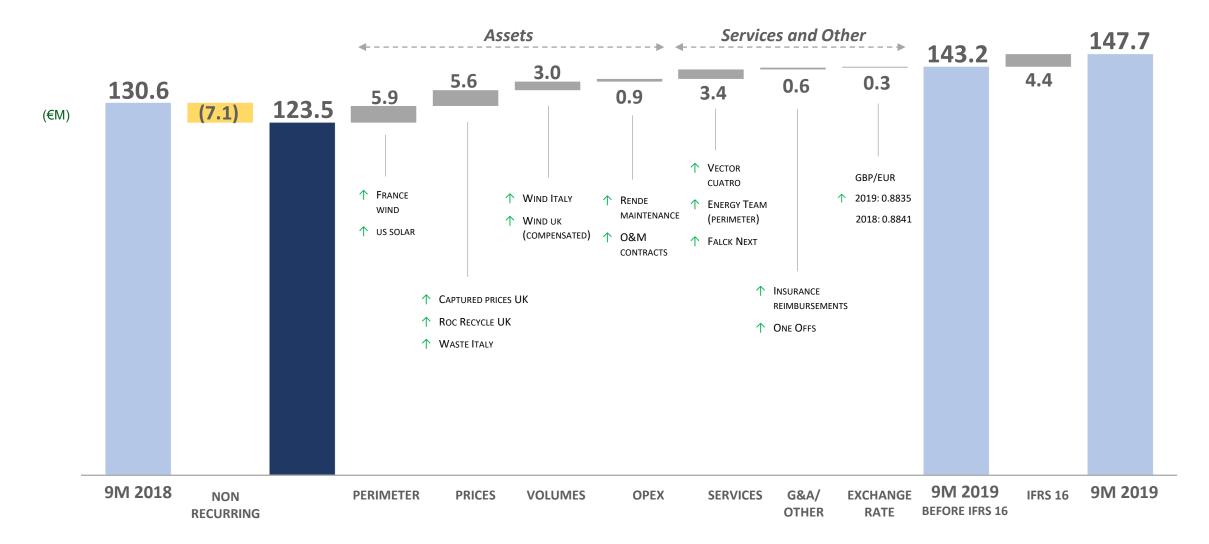


(€M)



9M 2019 EBITDA Bridge







9M 2019 Gross Debt Breakdown

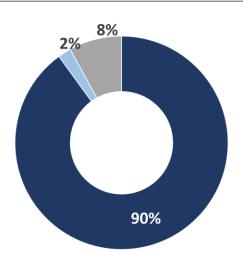


Gross Debt Nature Without Derivatives and Leases



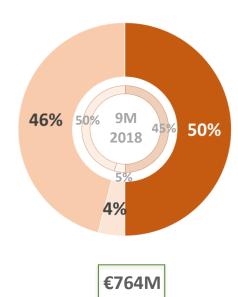
Gross Debt Without Derivatives and Leases Hedged

Gross Debt Without Derivatives and Leases: Construction and Operations





- Financing with recourse
- Project financing without recourse
- Other financings without recourse

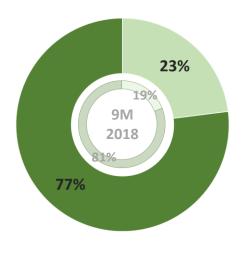








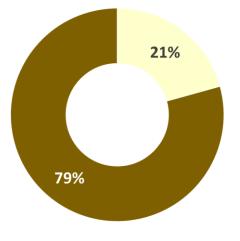














Operating plants

Under construction

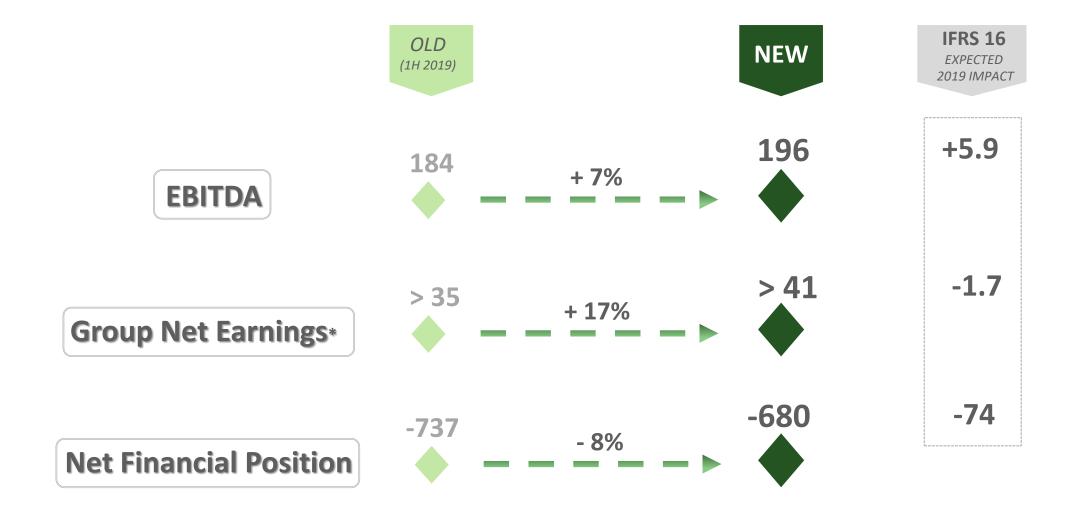
Average interest rate (including interest rate swap) of 3.62%*



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2019 Guidance (€M)



Q4 estimates based on GBP/EUR @ 0.886

Next Events

➢ December 10th, 2019: ESN European Conference - London

> January 16th, 2020: Mediobanca Mid Cap Conference - Milan

First half of March, 2020: FY 2019 Results and Capital Market Day - Milan



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Installed Capacity and Production by Plants in 9M 2019





SOLAR



WTE/BIO



| M | I١ | 10 | R | IT | П |
|---|----|----|---|----|---|
| | | | | | |

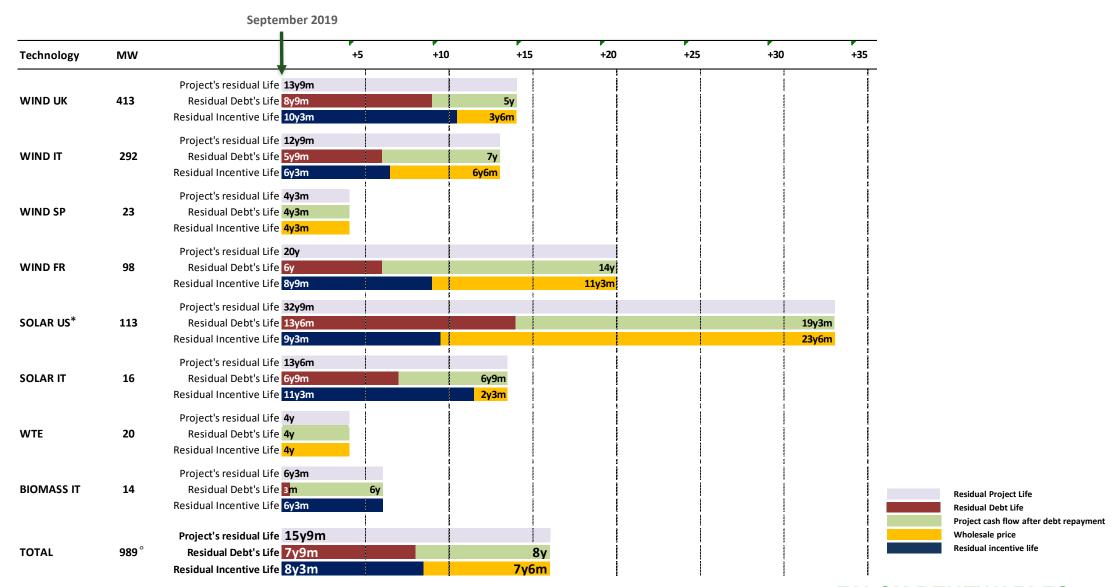
TOTAL

| Plants | MW | Energy produced 1H 2019 (GWh) |
|---------------------------------------|-------|-------------------------------|
| Cefn Croes (Wales) | 58.5 | 104 |
| Boyndie (Scotland) | 16.7 | 28 |
| Earlsburn (Scotland) | 37.5 | 75 |
| Ben Aketil (Scotland) | 27.6 | 52 |
| Millennium (Scotland) | 65.0 | 114 |
| Kilbraur (Scotland) | 67.5 | 114 |
| Nutberry (Scotland) | 15.0 | 36 |
| West Browncastle (Scotland) | 30.0 | 47 |
| Kingsburn (Scotland) | 22.5 | 54 |
| Assel Valley (Scotland) | 25.0 | 54 |
| Auchrobert (Scotland) | 36.0 | 67 |
| Spaldington (England) | 11.8 | 18 |
| San Sostene (Italy) | 79.5 | 109 |
| Minervino Murge (Italy) | 52.0 | 61 |
| Buddusò – Alà dei Sardi (Italy)* | 138.0 | 245 |
| Petralia Sottana (Italy) | 22.1 | 26 |
| Ty Ru (France) | 10.0 | 13 |
| Fouy (France) | 10.0 | 12 |
| Cretes (France) | 10.0 | 11 |
| Esquennois (France) | 12.0 | 16 |
| Eol Team (France) | 12.0 | 12 |
| Noyales (France) | 10.0 | 11 |
| Bois (France) | 12.0 | 14 |
| Mazeray (France) | 12.0 | 11 |
| Coudray (France) | 10.0 | 10 |
| Cabezo San Roque (Spain) | 23.3 | 37 |
| Rende (Italy) | 1,0 | 1 |
| Sicily (Italy) | 13,1 | 15 |
| Mesagne (Italy) | 2,0 | 2 |
| North Carolina (USA) | 92,0 | 108 |
| Syncarpha - Massachussets (USA) | 14,5 | 16 |
| Middleton – Massachussets (USA) | 6,0 | 6 |
| WTE Trezzo (Italy) | 20,0 | 77 |
| BIO Rende (Italy) | 15,0 | 81 |
| La Muela (Wind - Spain) | 26.0 | |
| Frullo Energia Ambiente (WtE - Italy) | 11.0 | |
| - | | |

^{*} The installed capacity is 159 MW, production limit at 138 MW



Asset Base





9M 2019 Financial Highlights - Adjustments



| | | | | | | | * |
|---|---------------------|-------------------|---------------------------|---------------------|---------------|---------------------|-------------------|
| (€M) | 9M 2019 Reported | IFRS 16 Impact | 9M 2019 Before IFRS 16 | 9M 2018 Reported | Non recurring | 9M 2018 Adjusted | Δ Adjusted |
| Revenues and Other Income | 276.6 | | 276.6 | 243.8 | | 243.8 | 32.8 |
| Ebitda | 147.7 | 4.4 | 143.2 | 130.6 | 7.1 | 123.5 | 19.7 |
| % on Revenues and Other Income | 53.4% | , | 51.8% | 53.6% | • | 50.7% | |
| Depreciation - Amortization - Write Off | (68.8) | (4.0) | (64.8) | (53.9) | | (53.9) | (10.9) |
| Operating result | 78.8 | 0.4 | 78.4 | 76.7 | 7.1 | 69.6 | 8.9 |
| % on Revenues and Other Income | 28.5% | , | 28.4% | 31.4% | • | 28.5% | |
| Financial income and charges | (29.5) | (2.2) | (27.3) | (29.6) | | (29.6) | 2.3 |
| Equity investments | 2.0 | | 2.0 | 0.7 | | 0.7 | 1.2 |
| Earnings Before Taxes | 51.3 | (1.8) | 53.1 | 47.8 | 7.1 | 40.7 | 12.4 |
| | | | | | | | |

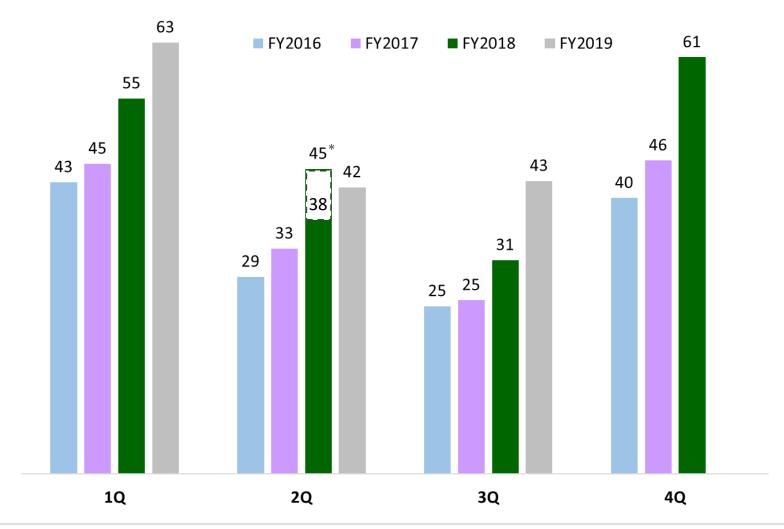
| (€M) | 9M 2019 Reported | IFRS 16 Impact | 9M 2019 Before IFRS 16 |
|--|---------------------|-------------------|---------------------------|
| Net Financial Position | (701) | (74) | (627) |
| of which: Proj. Fin. and MLT no recourse | (688) | - | (688) |
| NFP excluding Derivatives Instruments | (657) | (74) | (583) |

| 9M 2018 Reported | Non recurring | 9M 2018 Adjusted |
|---------------------|---------------|---------------------|
| (547) | 2 | (545) |
| (700) | | (700) |
| (509) | 2 | (507) |

| Δ Adjusted |
|-------------------|
| (82) |
| 13 |
| (75) |



EBITDA Breakdown by Quarter

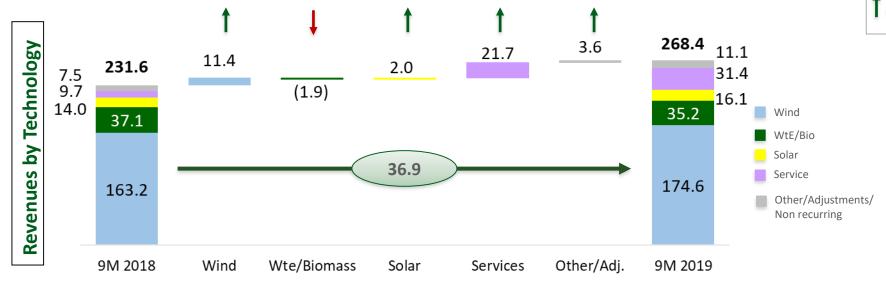


9M 2019 EBITDA: confirmed growth supported by good volumes and increase of perimeter

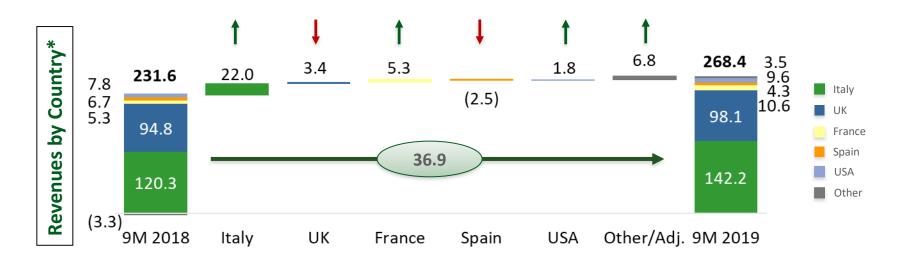


9M 2019 Revenues



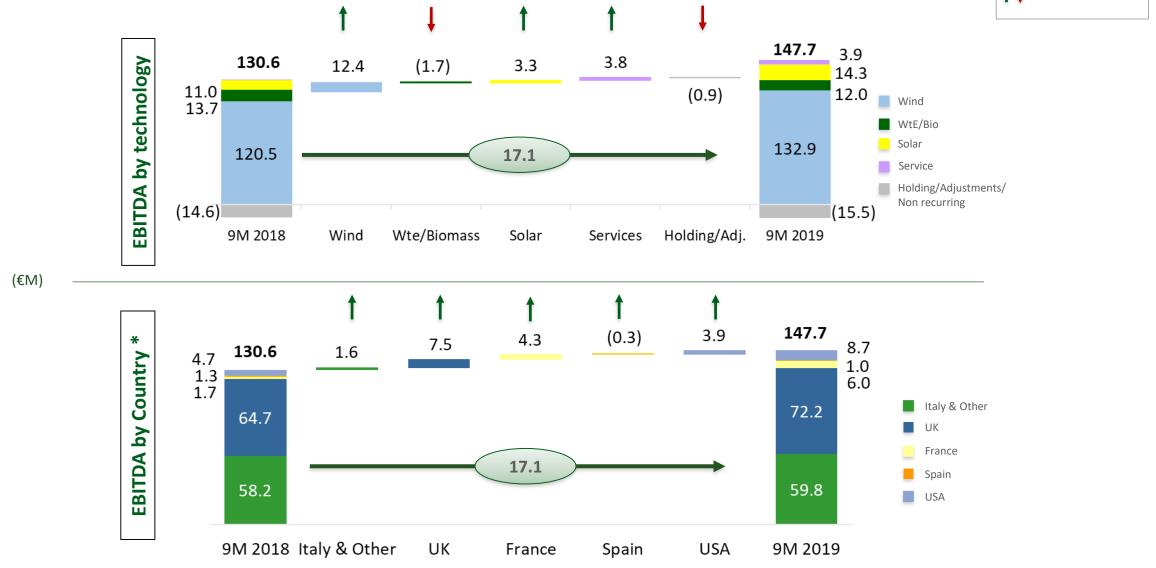






9M 2019 EBITDA





Portfolio as of 30 September 2019 - 1,026 MW



| MW | + | | M | 1 |
|----------|-----|-----|----|----------|
| | 292 | 16 | 46 | 354 |
| <u> </u> | 413 | | | 413 |
| | | 113 | | 113 |
| | 98 | | | 98 |
| ** | 49 | | | 49 |
| • | 852 | 129 | 46 | 1, 026* |







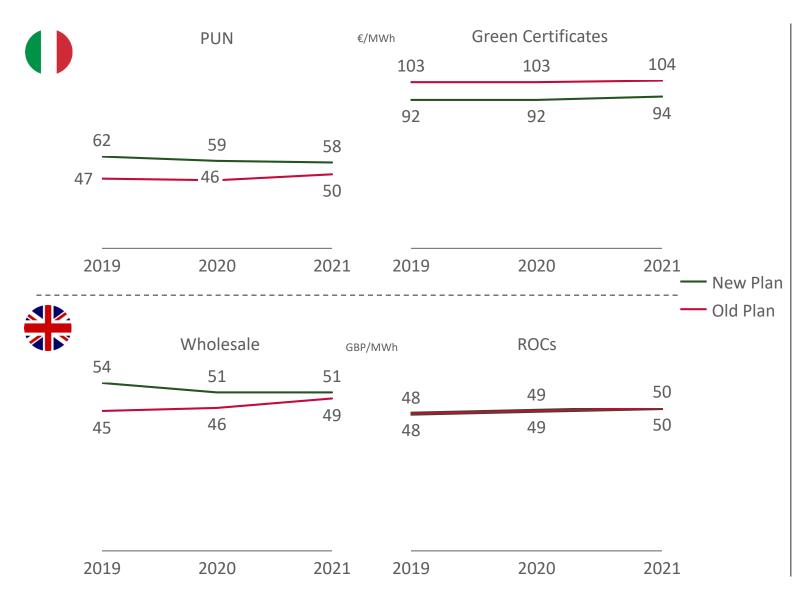




Construction Update as of 30 September 2019

| | Project | MW | Turbines | % of Completion (in value) | Contracts Signed | Expected COD |
|----------|----------------|------|--|----------------------------|-----------------------------|--------------|
| • | Aliden | 46.8 | Nordex N131/3900 12 turbines of 3.9MW | 82% | EPC Turnkey and Grid | Q4 2019 |
| • | Brattmyrliden | 74.1 | Nordex N131/3900 19 turbines of 3.9MW | 28% | EPC Turnkey and Grid | Q4 2020 |
| + | Hennoy 50.0 | | Vestas V136 12 turbines of 4.2MW | 79% | TSA, BOP, E-BOP and Grid | Q4 2019 |
| + | Okla | 21.0 | Vestas V117 5 turbines of 4.2MW | 41% | Grid, TSA | Q4 2020 |
| * | Carrecastro | 10.0 | Siemens Gamesa SG 2.6-114 4 turbines 2.6MW | 82% | TSA, BOP and Grid | Q4 2019 |
| 27 | Total projects | 202 | | (56%) | FALCK | RENEWABLES |

Scenario Assumptions (presented during 2018 CMD)



| uribor & Libor | 2021 |
|------------------|-------|
| uribor Old Plan | 1.00% |
| uribor New Plan | 0.50% |
| K Libor Old Plan | 1.40% |
| K Libor New Plan | 1.40% |
| K Libor New Plan | 1.40 |

FX 2019 - 2021

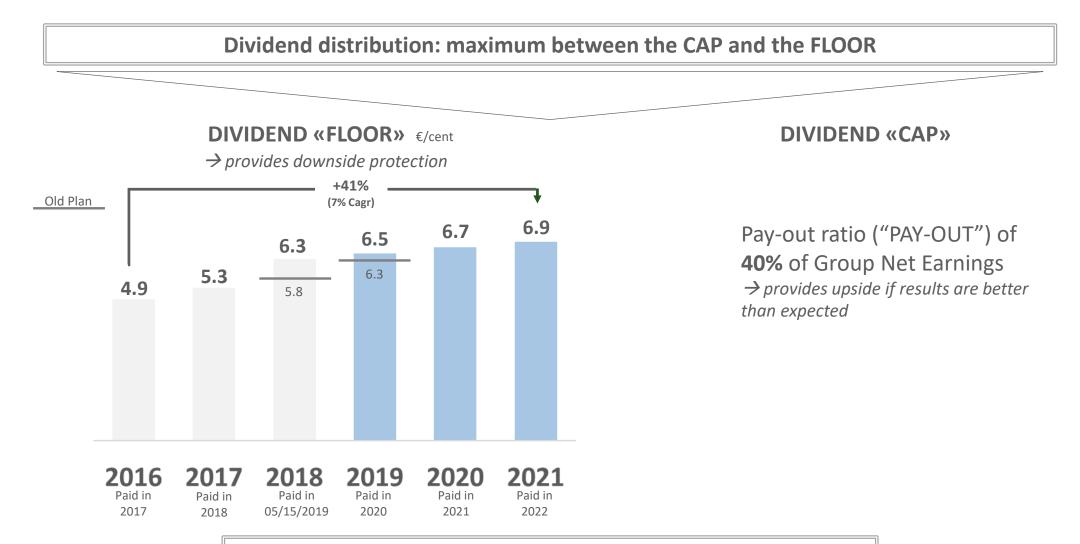
EUR/GBP: 0.91 EUR/USD: 1.18

Wind - Captured Prices

| | 2019 | 2020 | 2021 | |
|--|------|------|------|--|
| Italy (Energy Price + Green Certificates) (€/MWh) | 149 | 148 | 148 | |
| UK (Energy Price + ROCs) (GBP/MWh) | 99 | 95 | 95 | |



Enhanced 2018-2021 Dividend Policy (presented during 2018 CMD)



SUSTAINABLE POLICY WITH CLEAR 2021 VISIBILITY

