



19-20 October 2020

# **CORPORATE PRESENTATION**

European MIDCAP Event





# **AGENDA**

- 1. WHO WE ARE
- 2. WHAT WE DO
- 3. MARKET SCENARIO and OPPORTUNITIES
- 4. GROWTH STRATEGY
- 5. FINANCIALS & RESULTS
- 6. CREDENTIALS





# **GRUPPO DIGITOUCH**

#### A FAST GROWING INDEPENDENT DIGITAL SERVICES PLAYER

- ✓ ESTABLISHED IN 2007
- ✓ PUBLIC COMPANY, LISTED on AIM ITALIA since 2015
- √ 300+ HIGHLY SKILLED PEOPLE
- ✓ OFFICES in ROME and MILAN
- ✓ FULLY GDPR COMPLIANT
- **✓** 300+ CLIENTS

JJ	<b>REVENUES 2019</b>
70	Million

$$7.8\%$$
 2015-2019 CAGR

MISSION

Supporting our clients on their Digital Transformation efforts through an integrated offer of Digital Marketing, Technology and E-commerce services with a market centric approach.



Gruppo DigiTouch is an ISO-9001 Certified Company for:

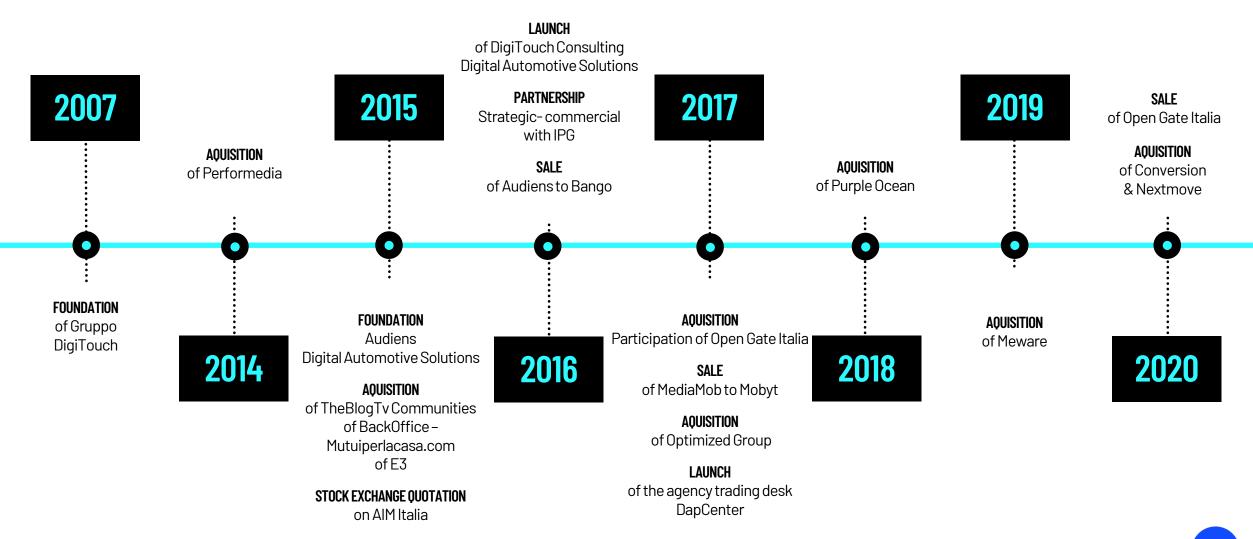
- business management systems
- design and delivery of training interventions in Digital Transformation area



# **OUR EQUITY STORY**

E-MARKET SDIR CERTIFIED

- ✓ Experience in M&A
- ✓ Capability in People & Process integration
- ✓ Focus on mid-term Business Innovation







# TARGET MARKET VALUE

ABOUT 4.86 BILLION EUROS

	ITALIAN MARKET (BILLION EURO)	2017	2018	2019	ESTIMATE Development H1-2020	NOTE	IMMEDIATELY TARGET MARKET (BILLION EURO) FOR DIGITOUCH
OMNICHANNEL	ADVERTISING ONLINE	2.68	2.98	3.27	- 17%	About 70% of the online market is concentrated on Google, Facebook, Amazon	1.00
MARKETING SERVICES	EVENTS & SPONSORSHIP SERVICES	1.2	1.2	1.2	- 71%	The B2C component represents approximate 60% of the total value (the remaining part is represented by corporate events)	
SOFTWARE	BIG DATA AND DATA ANALYTICS	1.1	1.3	1.7	- 10%	The market includes 16% of infrastructure resources, 47% software and 37% of service	<b>0.63</b>
MARKET	APPLICATION SOFTWARE CRM CONTENT APPL.	0.33 0.79	0.34 0.86	0.36 0.94	- 10%	In this market segment mainly medium-larg companies operate for 50%	e <b>0.65</b>
SYSTEM INTEGRATION &	SYSTEM INTEGRATION	2.29	2.34	2.39	- 10%	Estimate of system integration activities functional to marketing / CRM / content ~ 40	0.95
HOSTING	HOSTING INFRASTRUCTURE	0.79	0.85	0.914	- 3%		0.91
	CAGR 2020-2023: 10-15% IMPACT OF CAGR 2020-2023: n	neutral/acc	eleration				4.86

Source: Integrated Communications System (SIC) 2018, Internal Analysis, Big Data Observatories of the Polytechnic of Milan, Assintel Report





## A FULLY INTEGRATED OFFER

#### CREATE VALUE FOR CLIENTS BY LEVERAGING ON INTEGRATED APPROACH AND CROSS FERTILIZATION

CLIENTS

#### **TECHNOLOGY SERVICES**

Data analysis & insights Business analytics & predictive models Data science & machine learning Mar-Tech system integration Marketing Automation **Business Process Automation** 

#### E-COMMERCE **SERVICES**

E-commerce solutions Interfaces development Experience Design **Cloud Solutions** Cyber Security

Digital event platform

Plan, implement and manage clients' digital offers

Display and sell clients' goods and services digitally

# **MARKETING SERVICES**

Strategy Omnichannel marketing Content & Creativity Tracking SEO & CRO Shopper Marketing

Promote market and services and recruit clients online and offline

We are a company specialized in **Digital Transformation** and with a methodology focused on integrating Technology, Marketing, Resources and Skills. Flexibility, market centricity, consultancy and assets integration are the keys. This is a winning approach that allows the achievements of our clients'

challenging goals.



# MULTIPLE OWNED TECHNOLOGIES, PARTNERS AND TECH SKILLS WITHIN THREE CORE DIVISIONS



	TECHNOLOGY SERVICES	E-COMMERCE SERVICES	MARKETING SERVICES
OWNED TECH ASSTES	Cognitive Platform  Dealer Tab  Sales Agent  Gamification Platform iEGP®  Store Locator  Social CMS  Chatbot  Custom CMS  Voice CMS	Purple X Digital Human Experience	Gamification Platform iEGP®  Social CMS  Voice CMS  Digital Human Experience  Custom CMS
SKILLS IN OTHER TECH ASSETS	Test Automation BPA  Risk Management	UX/UI development shopify  Magento	Pac Analytics
TECHNOLOGY PARTNERS	TIBCO DATAZI  DATAZI  DATAZI  DATAZI  DATAZI  DATAZI  DATAZI  PARTNER  PRACLE PARTNER	Adobe Azure  Google Cloud  Adobe  Google Cloud  April 255 PARTILL  APR	adverity  audiens  amazon  Google Partner  adform  Osservatori.Net digital innovation



# SERVICES STRUCTURE: WE CREATE VALUE FOR CLIENTS ALL OVER THEIR VALUE CHAIN



STRATEGY	DESIGN	COMMERCE	COMMUNICATION	INTEGRATION MAR-TECH SYSTEM
DATA ANALYSIS	CUSTOMER EXPERIENCE DESIGN	DIRECT TO CONSUMER	ADVERTISING & MEDIA PLANNING	MAR-TECH CONSULTING
CONTENT AND SOCIAL	PLATFORM & WEBSITE	OMNICHANNEL	EVENTS	MARKETING AUTOMATION
E- COMMERCE & TESTING	MOBILE AND APP APPLICATION	MARKET PLACES	MEDIA MANAGEMENT	HOSTING
SE0	PRODUCTION	VOICE COMMERCE	SEO & INFLUENCER MARKETING	SYSTEM INTEGRATION
		REPOR	RTING	
		CLO	UD	

<sup>=</sup> Services supplied by the recently acquired companies Conversion - Nextmove

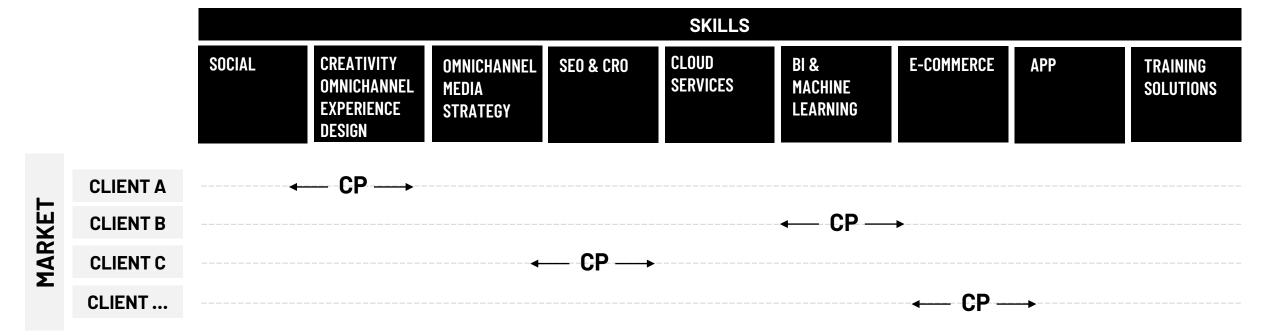




## A MARKET CENTRIC ORGANIZATION

#### MATRIX STRUCTURE WITH KEY ROLE PLAYED BY CLIENT PARTNERS

- The Group has adopted an organizational model with a **matrix structure** based on two dimensions: **skills** and **market** and in which the figures of the Client Partner (CP) play a key role. The matrix model will further evolve with the introduction of "Industries" skills.
- This model encourages the development of revenues, a collaborative attitude and a deeper awareness of customer needs.
- Full market centric approach







## ORGANIZATIONAL MODEL DEVELOPMENT

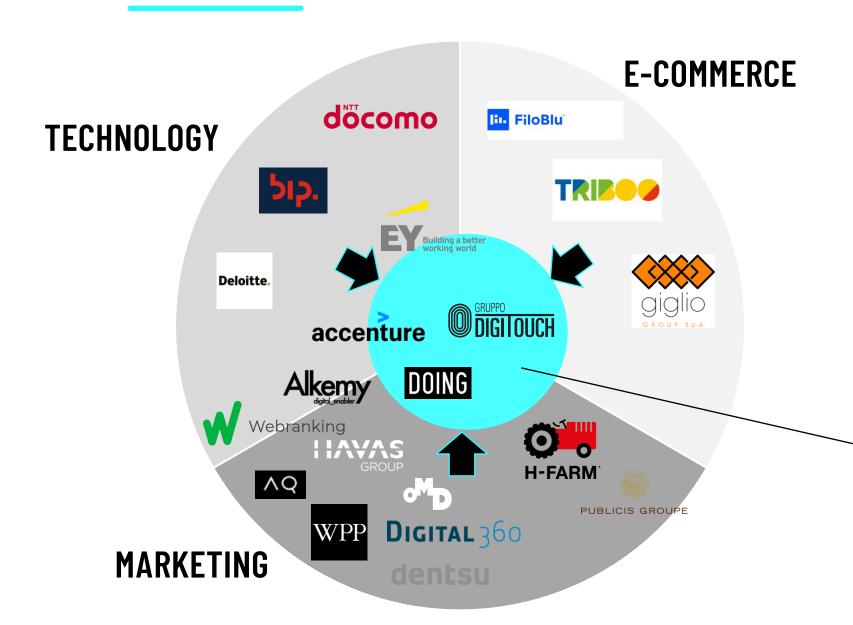
- DigiTouch assumes the role of **industrial holding** controlling the operating subsidiaries by defining the strategic guidelines and the coordination of the central functions (HR, finance, management control).
- Development of **industrial synergies** for integrated service platforms.

- Organizational functions focused on **Go to Market strategies**.
- Technological coordination and partnership development.
- Efficiency and centralization of supplier management.



# **COMPETITIVE ARENA**





Gruppo DigiTouch competes with big consultancy groups that have consolidated their market offer with a mix of consulting, marketing and tech competences.

Gruppo DigiTouch's advantage in comparison with this big players stands on the superior agility and ability in delivering customized projects.

There is an overall market convergency in the area of "Integrated Offer": this will generate additional market consolidation.

# INTEGRATED OFFER



E-MARKET SDIR CERTIFIED

We can support our clients
not only in a logic as a
service but with a full
outsourcing approach,
sharing results &
objectives.



**MARKET** 





# GRUPPO DIGITOUCH SOCIAL RESPONSABILITY

Gruppo DigiTouch has launched a **Social Responsibility strategy**, focused on three ambits:

- O1. SUPPORT ENTREPRENEURIAL ACTIVITIES
- 02. DIVERSITY INCLUSION
- 03. ITALIAN CULTURAL HERITAGE ENHANCEMENT

Actually Gruppo DigiTouch is engaged in two pro-bono projects:



It is a small Italian company that, in order to hinder to the relocation in Armenia, a small number of workers proceeded with the purchase of the company. To contribute to this effort and to maintain Italian excellence in Italy and fight the unemployment, DigiTouch is offering skills and services to promote the launch of Ceramiche Noi digital communication, with the creation of the website and with the activation of the social channels.



Differenza Donna is a nonprofit organization active in hindering violence against women. DigiTouch is activating a project that will consist of a Social Campaign, crucial for this association which aims to increase its visibility and promote fundraising.





**CAMPARI** 



HANDS ON EXPERIENCE IN SEVERAL VERTICALS. HERE FOLLOWING THE MAIN CLIENTS

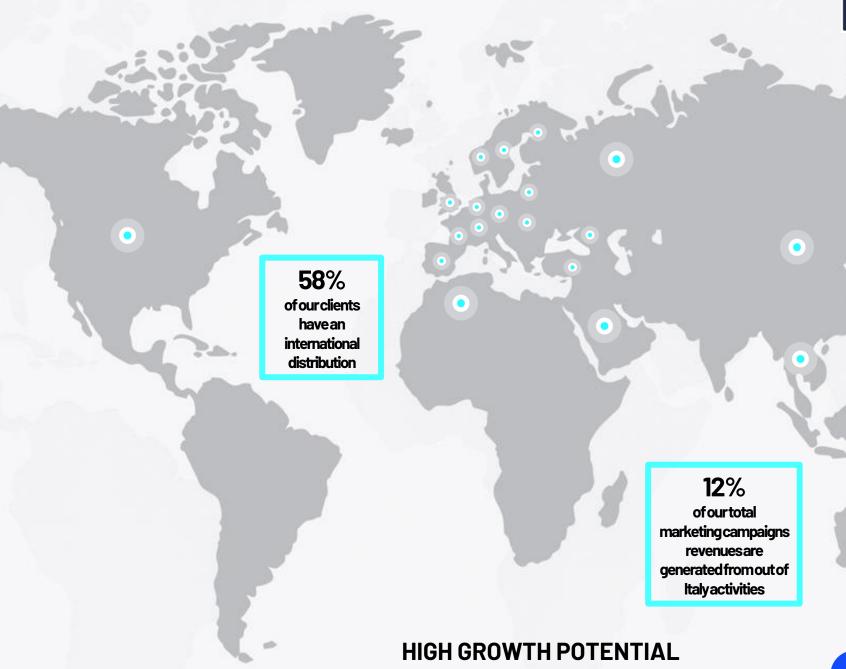
RETAIL& E-COMMERCE	FOOD & BEVERAGE, CONSUMER GOODS	PUBLIC ADMINISTRATION	FASHION& LUXURY	FINANCE& INSURANCE	TELCO, UTILITIES, TECH & SERVICES	EDUCATION, ENTERTAINMENT, TRAVEL& AUTOMOTIVE	PHARMA& HEALTHCARE
ELEX GRUPPO COMMERCIALE  MONCLICK IO COMPRO QUI	AURICCHIO 1977 Fatto a mano. Da sempre.	cdp"	LUISAVIAROMA  Sergio rossi  MORELLATO	Allianz (i) Global Assistance	Posteitaliane  COC	Bocconi  A  THE ADECCO GROUP	Dompé SANOFI
cisalfa cop online  MAXI SPORT	PURINA  vileda  Unilever		# SECTOR	BNL GRUPPO BNP PARIBAS  IBL Banca	kaspersky  gas e luce	© MICHELIN tata	BAUSCH+LOMB  Nuvenia  HARTMANN
SPECIALIST	Nestle  Pernod Ricard  ★ Heineken		E FENDI	Schroders	PHILIPS	abla	SHOP FARMACIA La furnicia cirrio per triala  BaByliss PARIS  fismad



# PARTNER OF AN INTERNATIONAL NETWORK OF PLAYERS

Gruppo DigiTouch has tightened collaborations with independent international players to help the brands expand and advertise their activity abroad.

The Group is able to assist national and international clients in strategies of digitalisation and marketing at a global level.

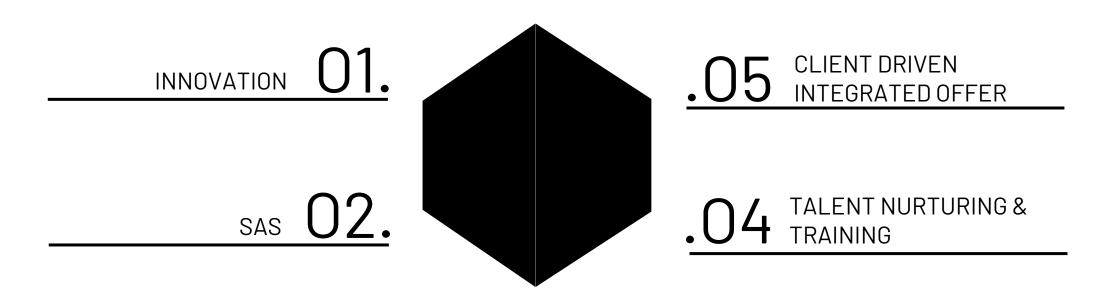




# MANAGEMENT FOCUS







DATA-DRIVEN APPROACH







#### MACHINE LEARNING

The Group provides of an owned platform, the Meware Cognitive Platform (MCP), which offers an evolved system of business analysis, based on a modular architechture and that allows to analyse complex data, also using algorhytms from machine learning and deep machine learning.

#### **E-COMMERCE & INTERFACES**

The Group has strong competences in **infrastructure services**, development of **e-commerce** and **apps** and designing winning **user infaces**.

#### **CLOUD**

The Group manage complex and heterogenous infrastructures and is able to **project, implement and manage cloud environments** (private and public). It employs **elastic infrastuctures** and the strenght is the ability to erogate a tailor-made managed service business.

#### **CYBER SECURITY**

The Group has a team of professionals in the **security of computerised systems**, employed in supporting companies in **protecting** their **data from viruses and hackers' attacks. The Group works on** Risk Evaluation and on the implemention of **proactive security system**.





# MANAGEMENT FOCUS: TALENT NURTURING AND TRAINING

DigiTouch Talent Management strategy has the following **objectives**: **attract**, **hold** and **grow talents**. Four areas of intervention:

#### **TRAINING**

From January 2020 DigiTouch has activated a **Cross Training course** with focus on relevant and strategic skills. In October, DigiTouch will activate the new **Moodle platform** that will allow to create customized training courses for individuals, based on the role, seniority and professional path of each.

#### **TALENT**

DigiTouch has introduced a **Performance Management Process** and a **clear evaluation process** in order to create "Career Path" and a shared "Total rewards" system.

#### **ENGAGEMENT**

DigiTouch is committed to creating a **culture based on collaboration, adherence to corporate values**, collecting feedback through periodic surveys that stimulate discussion and address areas of intervention.

#### SCALABILITY OF TECHNOLOGICAL SKILLS

Ongoing assessments on the feasibility of **creating a** "multi-technology" hub, which makes the most of the University and "Academy" skills pools specialized in technological training and re-skilling on the most requested technologies and platforms.





### M&A: FOCUS ON BECOMING AN AGGREGATING DIGITAL HUB

IN SHORT-TERMS NEW ACQUISITIONS



In a market that pushes companies to increase their critical mass, to forge strategic synergies and partnerships and to consolidate, we are a candidate to be an "AGGREGATING DIGITAL HUB", able to support end-to-end customers and offer a panel complete with technological services. With already 9 acquisitions on our portfolio and more than 300 professionals, we are preparing to continue our growth also in non-organic ways.



# LAST M&A OPERATION

ACQUISITION OF CONVERSION - NEXTMOVE



Omnichannel Marketing Leader with strong Strategic & Creative Approach.



#### MAIN SKILLS

ADV&Content Social Media Creativity Shopper Marketing Brand Activation Events



#### **PEOPLE**

22 People Creative Team10 People Omnichannel Delivery Team10 People Omnichannel Client Service Team





Digital Transformation Agency.



#### MAIN SKILLS

App Development
Web Development: Website&E-commerce
Cloud System Integration
IoT and Industry 4.0
Cloud Infrastructure Management
(Amazon Web Services)



#### **PEOPLE**

8 People Development Team5 People Design Team3 People Client Service Team







INCREASE THE NUMBER OF CUSTOMERS

- ✓ Attendance at public and private tenders
- ✓ Attendance at marketing, tech and digital transformation events

2 INCREASE THE RELEVANCE ON THE CUSTOMER

✓ Offer integrated projects with strong integration of technology between our systems and the client's ones

U5. INTERNATIONALIZE THE BUSINESS

✓ Moving on with international M&A

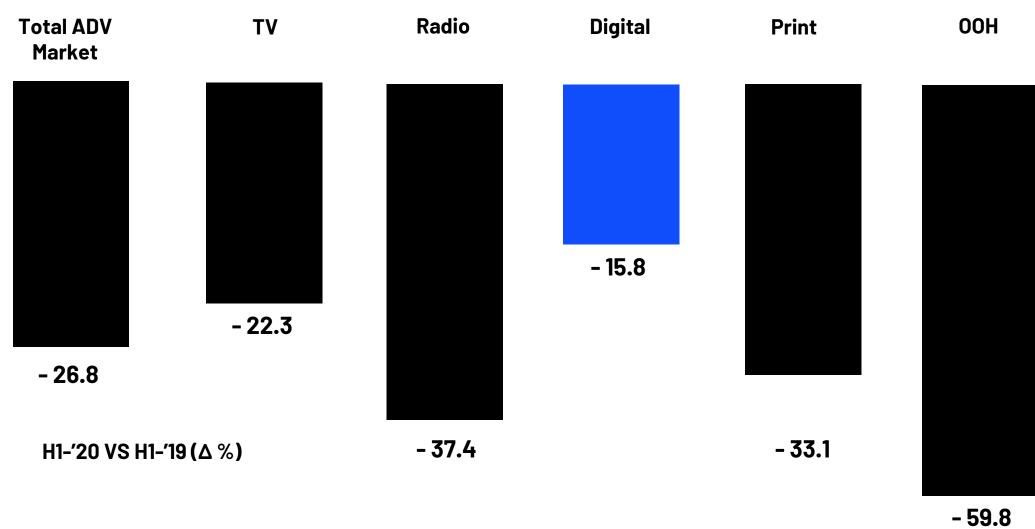
O4 INCREASE VISIBILITY AND APPEAL OF OUR BRAND

- ✓ Speech opportunities at marketing, tech and digital transformation events
- ✓ Press opportunities



# **ITALIAN ADVERTISING MARKET**









# REFERENCE MARKET STATUS QUO: PUBLISHERS

		REVENUES			EBITDA	
	H1′2019	H1′2020	Δ% ′20-′19	H1′2019	H1'2020	Δ% '20-'19
RCS MEDIAGROUP	475.5	319.5	(33%)	84.1	7.1	(92%)
GEDI GRUPPO EDITORIALE	302.9	248,9	(54%)	23.5	-4.2	n.m.
MEDIASET	1002.3	791.2	(21%)	39.3	-57.9	n.m.
ed CALTAGIRONE EDITORE	66.8	54.6	(18%)	- 0.9	-1.8	n.m.
mon rif	86.9	70.5	(19%)	5.4	4.0	(26%)



# **CLOSING H1 2020 - PROFIT & LOSS**



GRUPPO DIGITOUCH - RE (million euros)	H1 2020		H1 2019		Change	
(, , , , , , , , , , , , , , , , , , ,	[A]	%	[B]	%	[A]-[B]	%
Operating revenues	13,78	92	15,36	92	-1,59	-10
Other revenues	0,83	5,5	0,83	5	0,00	0
Capitalized Costs	0,34	2,3	0,43	2,6	-0,09	-21
Total revenues	14,95	100	16,62	100	-1,67	-10
Operating costs	7,98	53	10,95	66	-2,97	-27
Labour costs	4,36	29	3,11	19	1,25	40
EBITDA Adjusted	2,61	18	2,56	15	0,05	2
Non-recurring costs	0,14	1	0,17	1	-0,02	-14
EBITDA	2,47	17	2,40	14	0,07	3
Depreciation, write-downs,						
Other provisions and charges	1,73	12	1,58	9,5	0,15	10
EBIT	0,74	5	0,82	4,9	-0,08	-10
Financial income/(expense)	-0,16	-1	-0,21	-1	0,05	24
Adjustments on financial assets	-0,01	0	0,00	0	-0,01	
Profit before tax	0,57	3,8	0,61	3,7	-0,04	-6
Taxes of the year	-0,18	-1	-0,21	-1	0,03	13
Consolidated Net Profit	0,39	2,6	0,40	2,4	-0,01	-3
Of competence:						
Group	0,39	2,6	0,40	2,4	-0,01	-3
Third-party equity interest	0,31	2	0,24	1,4	0,07	29
n.a. not applicable						

Total revenues in the first half of 2020 amounted to approximately **15.0 million euros**, **down by 10%** compared to the same period of 1919.



At the cost structure level: operating costs recorded a positive change of 27% but personnel costs (mainly due to the Meware aggregation) increased by 40%.



In terms of margins, **EBITDA adjusted of 2.6 million euros** is in line with the figure for the first half of 2019.



The amortization, depreciation and write-downs component is up compared to last year. In particular, investments entered into the production cycle that were completed in the previous year and in compliance with ITA GAAP, the goodwill from equity investments is amortized.



Pre-tax profit and net profit are in line with the 2019 figure.









FY-2017	FY-2018	FY-2019	H1-2020
28,887	32,233	38,947	14,948
11,363	10,014	8,585	7,856
14,083	14,066	14,500	14,650
2,720	4,052	5,915	6,794
1,245	1,348	1,489	729
0,416	0,268	0,233	390
1,661	1,616	1,722	1,119
6%	5%	4%	<b>7</b> %
	28,887 11,363 14,083 <b>2,720</b> 1,245 0,416 <b>1,661</b>	28,887 32,233 11,363 10,014 14,083 14,066 <b>2,720 4,052</b> 1,245 1,348 0,416 0,268 <b>1,661 1,616</b>	28,887 32,233 38,947 11,363 10,014 8,585 14,083 14,066 14,500 2,720 4,052 5,915  1,245 1,348 1,489 0,416 0,268 0,233 1,661 1,616 1,722

**Adjusted Net Result:** heavily impacted by the effects of the amortization of goodwill accounted for in accordance with the application of the OIC.

**Residual Net Equity:** highlights the ability to cover the residual value of goodwill.







GRUPPO DIGITOUCH - RECL	ASSIFIED CONSOLIDAT	ET .		
(million euros)	30-June-2020	31-Dec-2019	Change	
	[A]	[B]	[A]-[B]	%
Fixed Assets	14,87	14,99	-0,12	-0,8
Goodwill	7,86	8,58	-0,73	-8,5
Development Costs	0,34	0,34	0,00	0,1
Other intangible assets	5,56	5,57	-0,01	-0,1
Tangible Fixed assets	1,10	0,30	0,80	266,3
Financial fixed asstes	0,01	0,20	-0,19	-93,7
Working capital	1,65	3,22	-1,56	-48,6
Commercial credits	10,53	14,39	-3,87	-26,9
Commercial debts	-8,09	-10,72	2,63	24,6
Accrued and deferred income and charges	-0,22	-0,23	0,01	2,9
Other assets and liabilities	-0,57	-0,23	-0,34	146,8
Severance pay	-1,21	-1,16	-0,05	4
Net Invested Capital	15,32	17,05	-1,73	-10,2
Group Equity	13,63	13,73	-0,10	-0,7
Third-party Equity	1,02	0,77	0,25	32,8
Net Assets	14,65	14,50	0,15	1
Financial and bond debts				
- short term	2,85	7,24	-4,39	-60,6
- long term	7,14	4,31	2,82	65,4
Cash and cash equivalents	-7,77	-7,21	-0,56	7,8
Security non instrumental to the operational activity	-1,25	-1,49	0,24	16,2
Financial receivables	-0,30	-0,30	0,00	0
Net financial position	0,67	2,55	-1,89	-73,9
COVERS	15,32	17,05	-1,73	-10,2
LEVERAGE	0,05	0,18		

**Fixed capital:** the change that tooks place in the reference half year is attributable to: (i) amortization of goodwill for Euro 729 thousand; (ii) accounting for the property redeemed in May where the Rome office is located for Euro 759 thousand; (iii) disposal of the investment held in Open Gate Italia for Euro 186 thousand.



The **working capital** is reduced from Euro 3.2 million in 2019 to Euro 1.7 million due to the reduction in receivables more than proportional to that of payables.



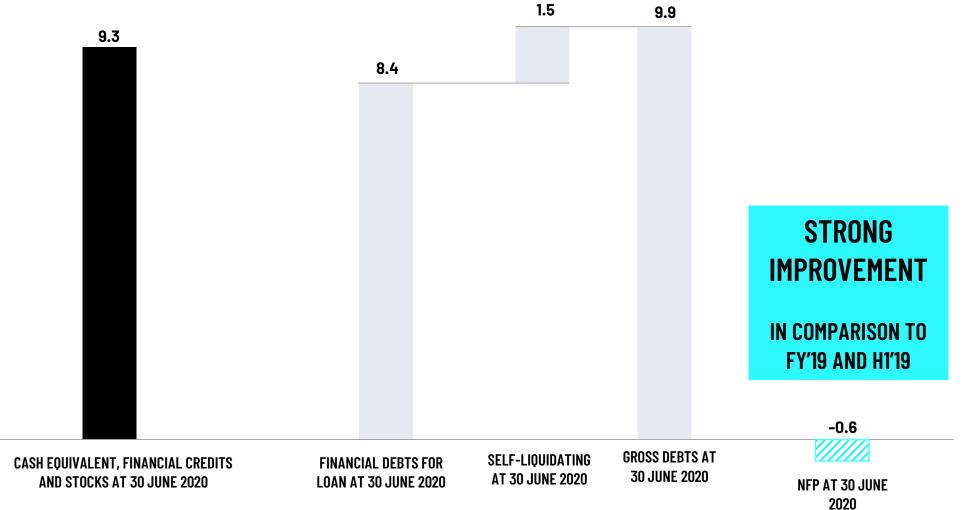
**Net financial position ammounts to Euro 0.7 million** in comparison with Euro 2,6 million at 31 December 2019.

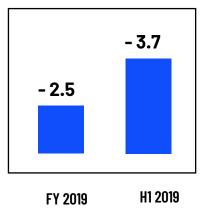












In March 2020, DigiTouch repaid Euro 3 million for the maturity of the 2015-2020 Convertible Bond. The bonds earned interests at a rate of 6%.

Data are expressed in million Euro







STRATEGIC PRIORITIES

- √ Focus on the sector of public tenders and tenders
- ✓ Acceleration of ecommerce / Development of digital enabler ecommerce positioning
- ✓ Growing volume of competitions with on / off-line media planning
- √ Strategic partnerships development





# SOME OF THE LAST TENDERS/AWARDS WON

FOCUS ON THE SKILL FOR WHICH WE HAVE BEEN CHOSEN

**TECH & DESIGN** 



«AURICCHIO SI RIPOSIZIONE CON UN PROGETTO DI EXPERIENCE DESIGN DI E3 (GRUPPO DIGITOUCH). OBIETTIVO AMPLIARE L'AWARENESS SU UN'AUDIENS PIÙ GIOVANE»

DIGITAL MARKETING



«CISALFA SPORT SCEGLIE GRUPPO DIGITOUCH COME PARTNER PER LE ATTIVITÁ DI DIGITAL ADVERTISING. FOCUS SULL'E-COMMERCE»

CONTENT



«UNILEVER PUNTA SU CONVERSION E3 PER DIGITAL E SOCIAL DI CIF, KNORR E CALVÈ»

SEO & DATI



«ENTIRE DIGITAL AFFIDA A OPTIMIZED GROUP (GRUPPO DIGITOUCH) LA SEO DI NOTIZIE.IT»

**CONSULENZA** 



«LUISAVIAROMA SCEGLIE DIGITOUCH»

5 SHORTLIST»

**TECH** 



«BENNET SCEGLIE PURPLE OCEAN COME PARTNER TECNOLOGICO»

**DIGITAL MARKETING** 



«SELEX SCEGLIE GRUPPO DIGITOUCH IN QUALITÁ DI DIGITAL COMMUNICATION PARTNER»

**CREATIVITA** 



«CONVERSION E3 (GRUPPO DIGITOUCH) CONQUISTA LA GIURIA DEGLI AD STARS CON 2 CRYSTAL E



# THANK YOU



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