

Virtual STAR Conference

23 MARCH 2021







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Corporate Overview



Datalogic at a glance



Global technology leader in the automatic data capture and
industrial automation markets, in the Retail, Manufacturing,
Transportation & Logistics, and Healthcare industries
Founded in 1972, listed on the Italian Stock Exchange since 2001



 \approx 1,200+ patents filed



> 500 engineers in 11 R&D centers and 3 DL Labs in: Italy, USA, Vietnam, China, and Germany



2,826 Employees in 28 countries: 18% Americas, 56% EMEAI, 26% APAC

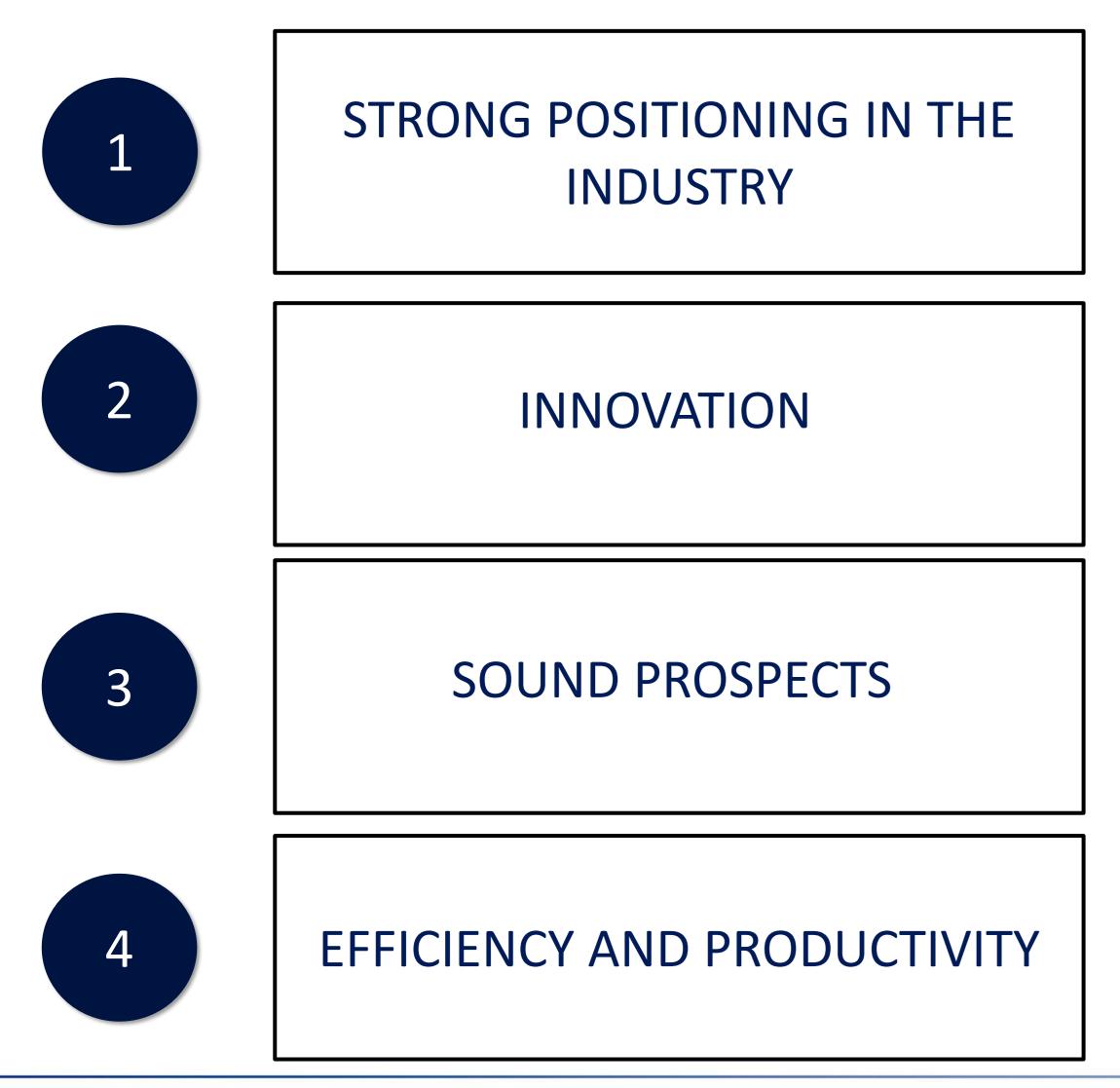


10 Manufacturing and Repair facilities in: Italy, US, Brasil, Hungary, Slovakia, Vietnam and Australia





Core Advantages



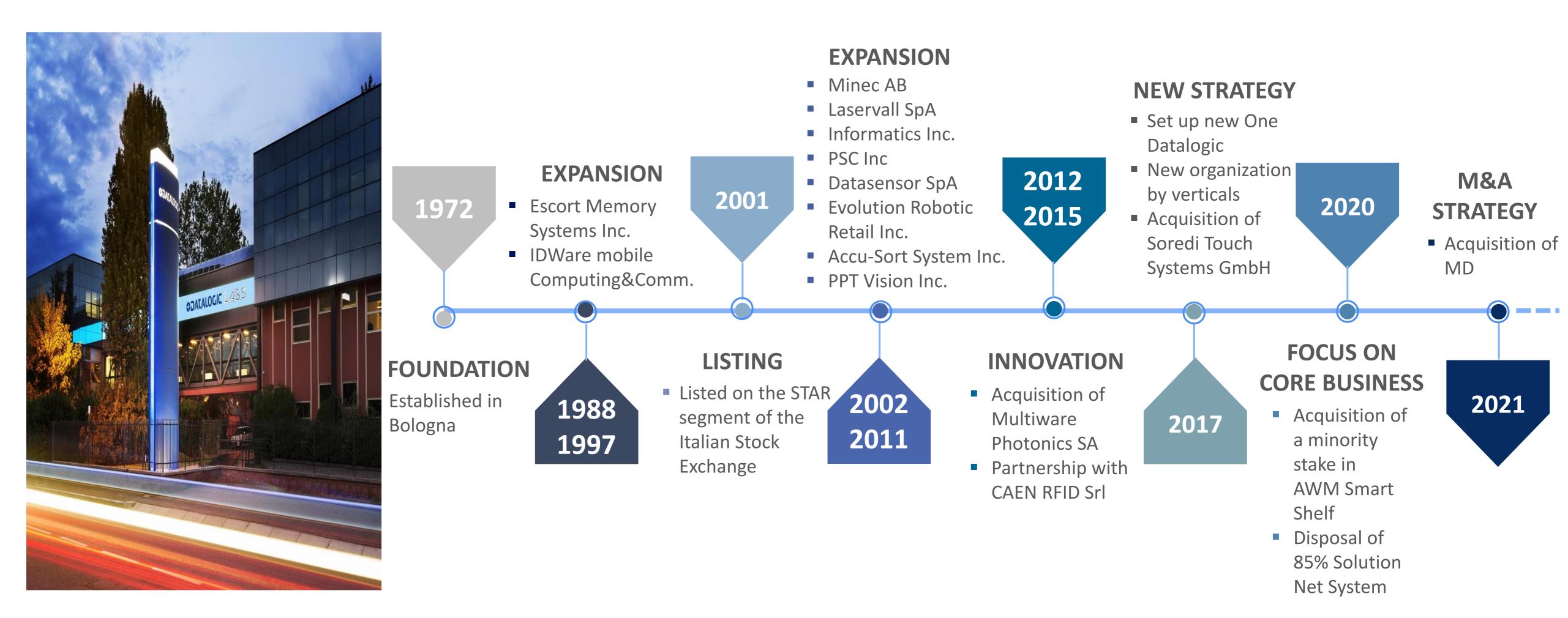
*New Products: products launched in the last 24 months

- Worldwide leader in the ADC and IA markets
- **Balanced presence** across markets / segments
- **External growth** through M&A activities mainly in **the IA market**
- Leadership in FRS and SIS
- Focus on technology innovation thru R&D Investment 11-13%
- 20% of sales from **new products***
- **Financial strength** positioning for future growth
- Sound profitability and cash generation
- Acquisitive in key segments
- Solid **operational efficiency** and leverage **global** industrial footprint
- High potential from economy of scale
- Proven cost flexibility





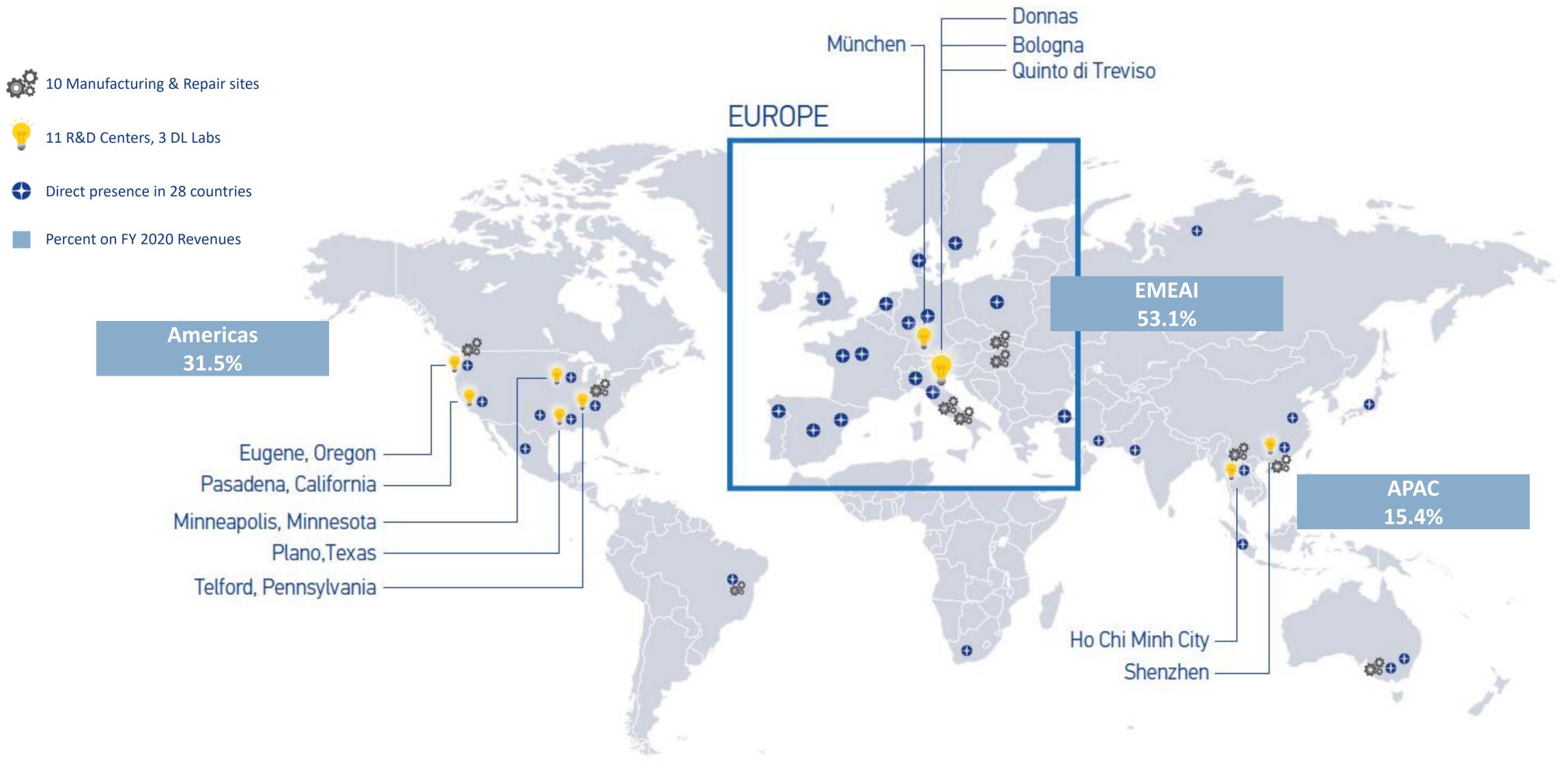
Nearly 50 years of Technological Innovation







A Wide Geographical Footprint







Stock and Governance

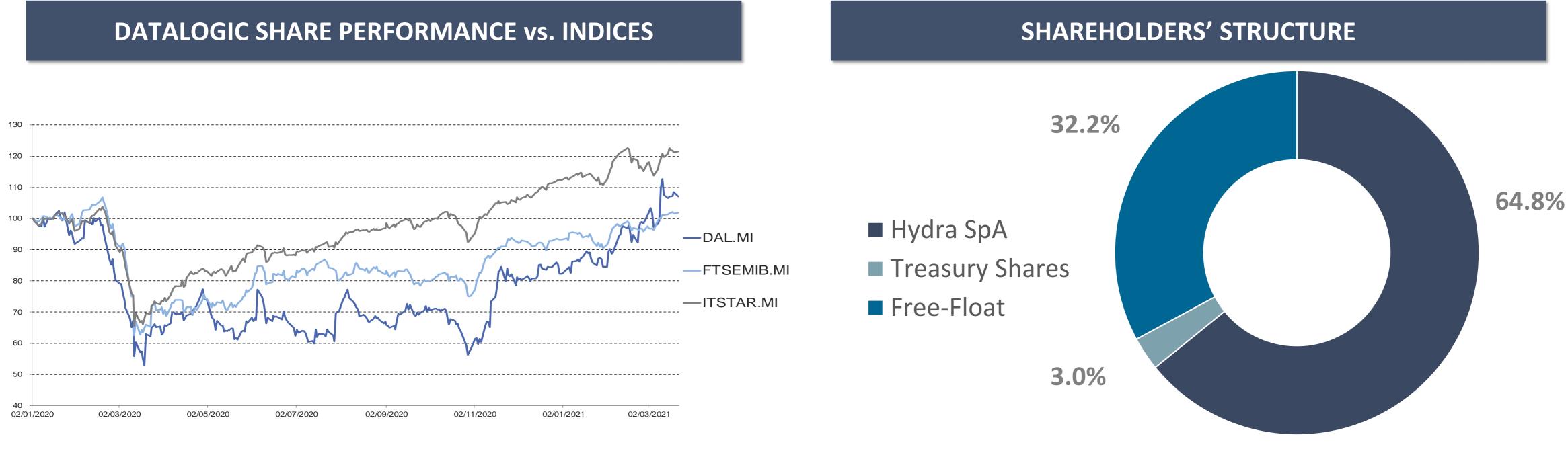
Market Segment: STAR MTA

Reuters Code: DAL.MI

Bloomberg Code: DAL IM

Outstanding Shares: 58,446,491

Share Par-Value: 0.52 Euro each



Ticker: DAL

Price (March 22, 2021): 18.21 Euro

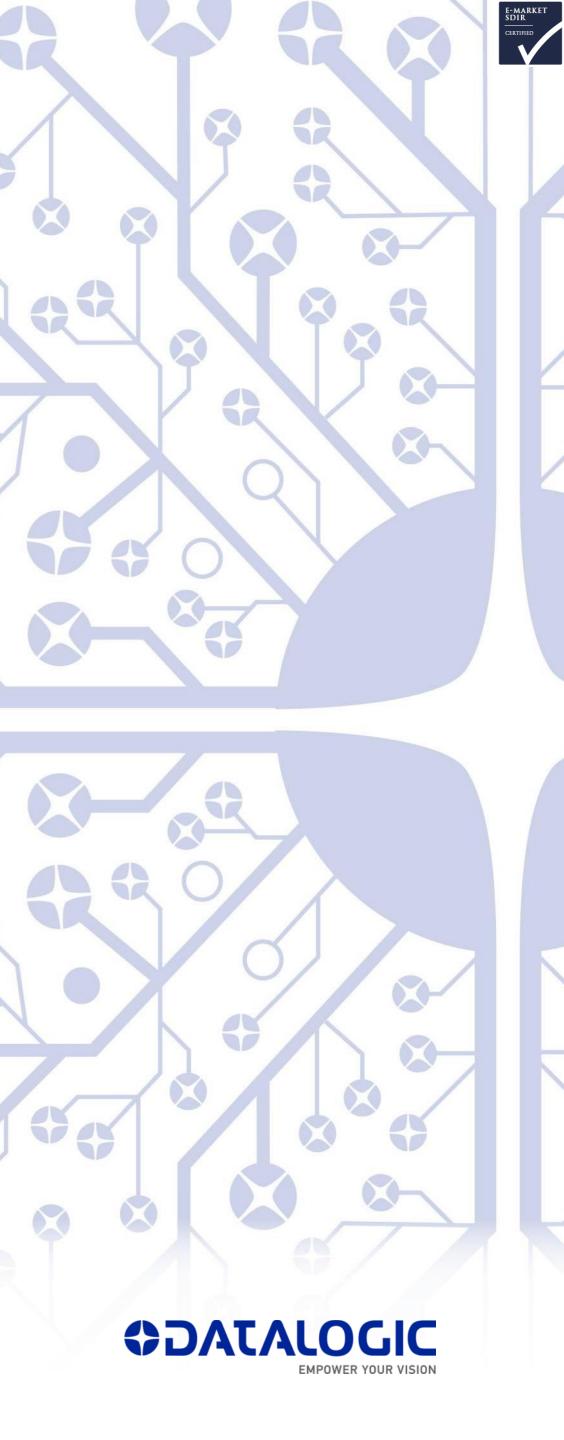
Market Cap (March 22, 2021): 1,070 mln Euro

Auditing Company: Deloitte



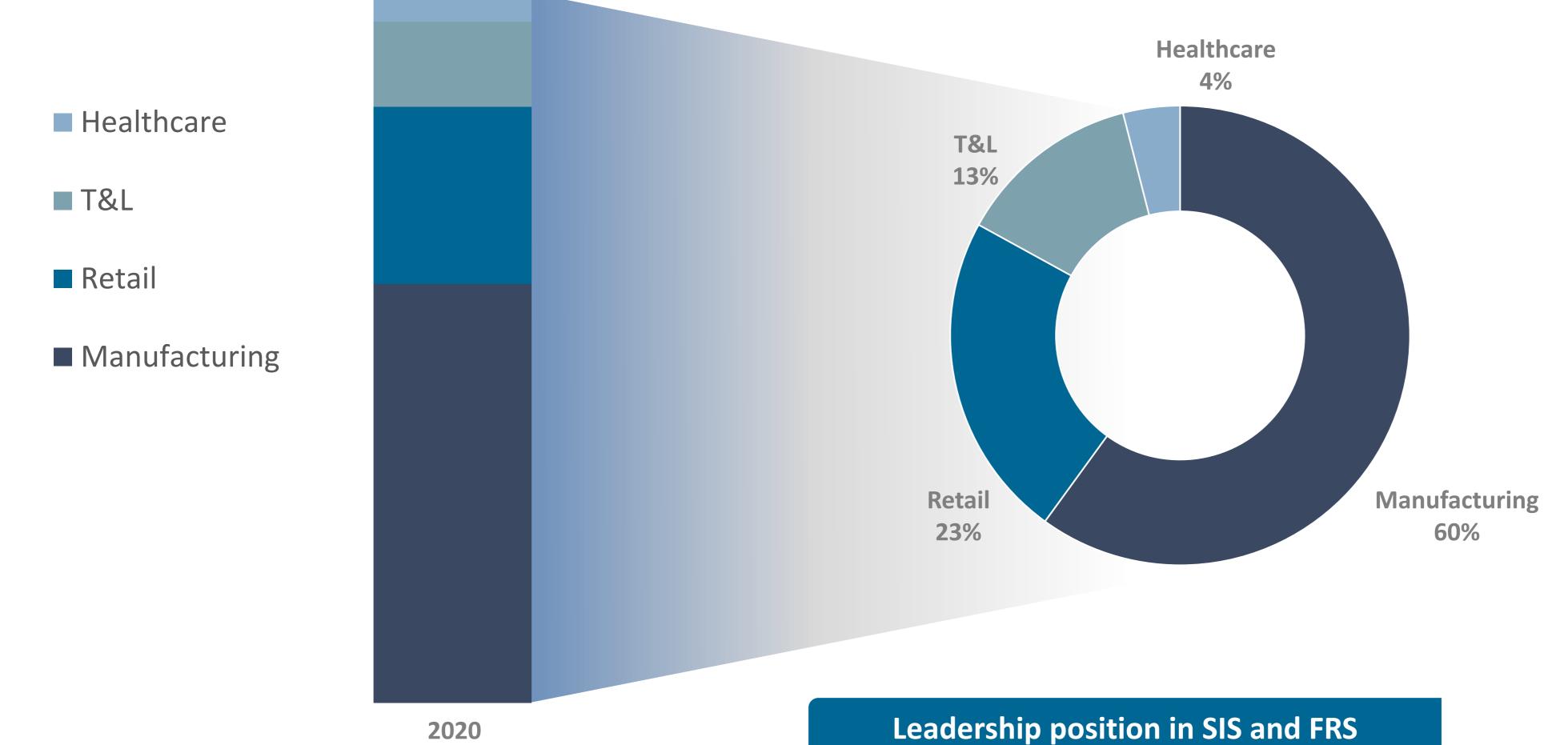


Strategy



Serviceable Available Market









A wide range of products that is able to fulfill our customers' needs for both data collection and process automation

Most complete offer of barcode readers: from retail to industrial scanners, from hand held to mobile



Undisputed leadership on barcode readers

Complementary/Open doors products in the MFG Industry









Our products are key enablers of critical applications along our customers' supply chain

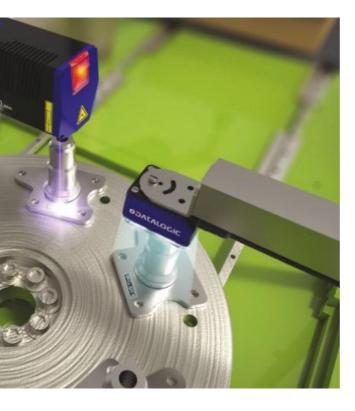


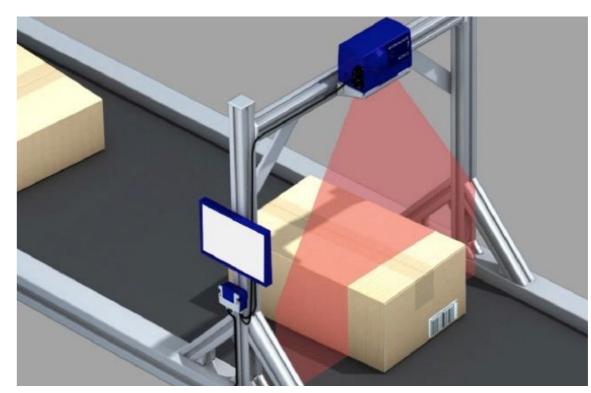
Mark & Read

Self-Shopping



Complete Traceability





Dimensioning & Weighing Systems



Mark & Trace





Our market by industry

- E-commerce, dark stores
- New physical stores / omni-channel
- Contactless requirements in stores
- Vision and robotic solutions (AI)

- E-commerce micro hubs and micro-fulfilment centers
- **Robotics and automation**
- Last mile delivery
- Airports' cargo business



MANUFACTURING is a huge market that we are not yet covering at it's full potential, worldwide

HEALTHCARE is growing fast and represents a unique opportunity in this «Covid time»

- Automotive and tire
- Hybrid/electric cars
- Agility and lean production pushing intralogistics and traceability
- Continued effort to diversify supply chains to avoid disruption in case of local crisis
- COVID-19 pushing tracking and digitalization
- Distribution, storage and injection of **COVID-19** vaccines
- Drugs regulations and traceability





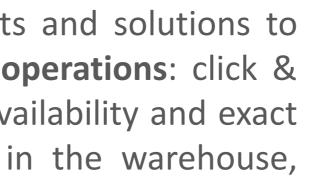


Retail Food and Self Check-out are the main drivers

Datalogic Proposition

- We meet the needs of retailers globally, from the distribution centers, through check-out, to the customer's home
- Market Leader along the Retail supply chain from 1974 with the first scanner ever sold to a grocery store in Troy, Ohio
- Excellence in productivity and customer experience for self-checkout and attended lanes for both Grocery and Non-Food with FRS and HHS product portfolio Artificial Intelligence adoption to be ready for the next checkout POS investment
- cycle

- The main international players are experimenting new products and solutions to satisfy new shoppers' needs and improve efficiency of their operations: click & collect, drive & collect, online verification, in real time, of the availability and exact position within the shelves of the products in the store or in the warehouse, assisted selling, self scanning and self check-out
- Retailers are more and more interested in collecting **customers' data to do analytics** to better serve them
- Increase of distribution centers advanced automated logistics solutions to optimize online shopping and last mile order fulfilment





























Manufacturing All the thrust of industry 4.0

Datalogic Proposition

- Leader in traceability thanks to the most complete and performing offer of stationary industrial scanners
- Unique portfolio provider of smart, interconnected devices able to protect, identify, sense, check and mark
- Datalogic is providing multi-product portfolio to serve all the major manufacturing clients: Automotive, Food and Beverage, Automated Machinery and Electronics, **Packaging and Intralogistics**

- Industry 4.0 is pushing for multi-technology adoption, product interoperability and enhancement **self diagnostic capabilities***
- The adoption of key digital technologies shows a strong growth over the next 5 years
- Robot and AGV: the Industrial Robotics Market stands at 13.9 billion USD with an 11.8% growth **
- Automotive and tire: new segments due to new technology hybrid and electric cars
- **Agility** and **lean production** is pushing intralogistics and traceability
- Continued effort to **diversify supply chain to avoid disruption** in case of local crisis



















^{*} Source: IoT Analytics

^{**} Source: International Federal of Robotics (IFR) data and Loup Ventures

Transportation & Logistics E-commerce is the market driver

Datalogic Proposition

- We ensure Data Collection to **Courier-Express-Parcels, Airports and Logistics**
- Datalogic is at the **forefront** of the development of **airport systems**, since 1984 with the first automatic reading station in Milan, to the recent contracts on 4 of the 5 main airports worldwide (source SkyTrax rating)
- Historically leader in stationary industrial scanners, Datalogic provides top performing solutions for High-Speed sorting to all the main CEPs and 3PLs
- Datalogic has a big opportunity to seize in the T&L mobility space, especially with the new PDT Skorpio X5 and a complete offer o PDAs (Memor family)

- Growth is driven by e-commerce: order fulfillment is the core process, while high speed sorting and the added ability to manage any size of parcel, is driving the industry growth.
- The omnichannel concept of retailers is evolving towards online orders: dark stores micro fulfillment and last mile delivery as new relevant applications.
- The **baggage handling system** market is projected to reach pre-covid numbers in 2023-4, cargo applications keep the pace of 3-4% growth Y/Y (*)
- Strong demand for **solutions beyond barcode**, image-based diagnostics and big data management
- **Robotics & Automation**: higher productivity, zero-defects, less manual operations





Healthcare Health protection as a top priority

Datalogic Proposition

- We empower the entire Healthcare ecosystem from drug production to patient care
- Datalogic is the sole company providing **unique product features** for the HC industry such as: Anti-microbial enclosures, Inductive charging technology for battery recharge, and Green spot good match to ensure positive medicine-patient identification

- COVID-19 pushing tracking and digitalization in particular for the distribution, storage and injection of COVID-19 vaccines
- **Drugs regulations and traceability**
- Hospital **investments in patient safety** are expected to grow significantly in the next 5 years: technology adoption to secure proper patients traceability and drug administration
- **EMR/EHR adoption/expansion** in hospitals/clinics (Electronic Medical/Health Record)
- Telemedicine/Telehealth. Health systems are more and more using **digital health tools** and telehealth platforms to better take care of patients after they leave the hospital





2020 New Product Launches and Innovation



□ Vitality Index (New products*/ sales) at 20.0% in line with 20.1% in 2019 □ **R&D** spending^{**}, amounted to approximately € 63.0 m, reaching 13.1% as a percentage of Revenues compared to 10.8% in the 2019







Key Growth and Strategic Drivers



- Keep focus on all of our verticals
- MFG (\$8 bln): expand into new sectors
- T&L (\$2 bln): cross sell complete offer SIS, Mobile, HHS
- Protect our leadership in SIS
- portable data assistant (PDA)
- HHS: lead the shift to 2D technology

- Investing in complimentary technologies:
 - Vision / Machine learning
 - RFID
 - Digital watermarking
- Investing in Android

RTL (\$ 3 bln): check out evolution, cross sell mobile, watch distribution centers carefully

Mobile: increase market share completing and widening our offer of portable data terminal (PDT) and

Selected target to accelerate our growth particularly in the manufacturing sector

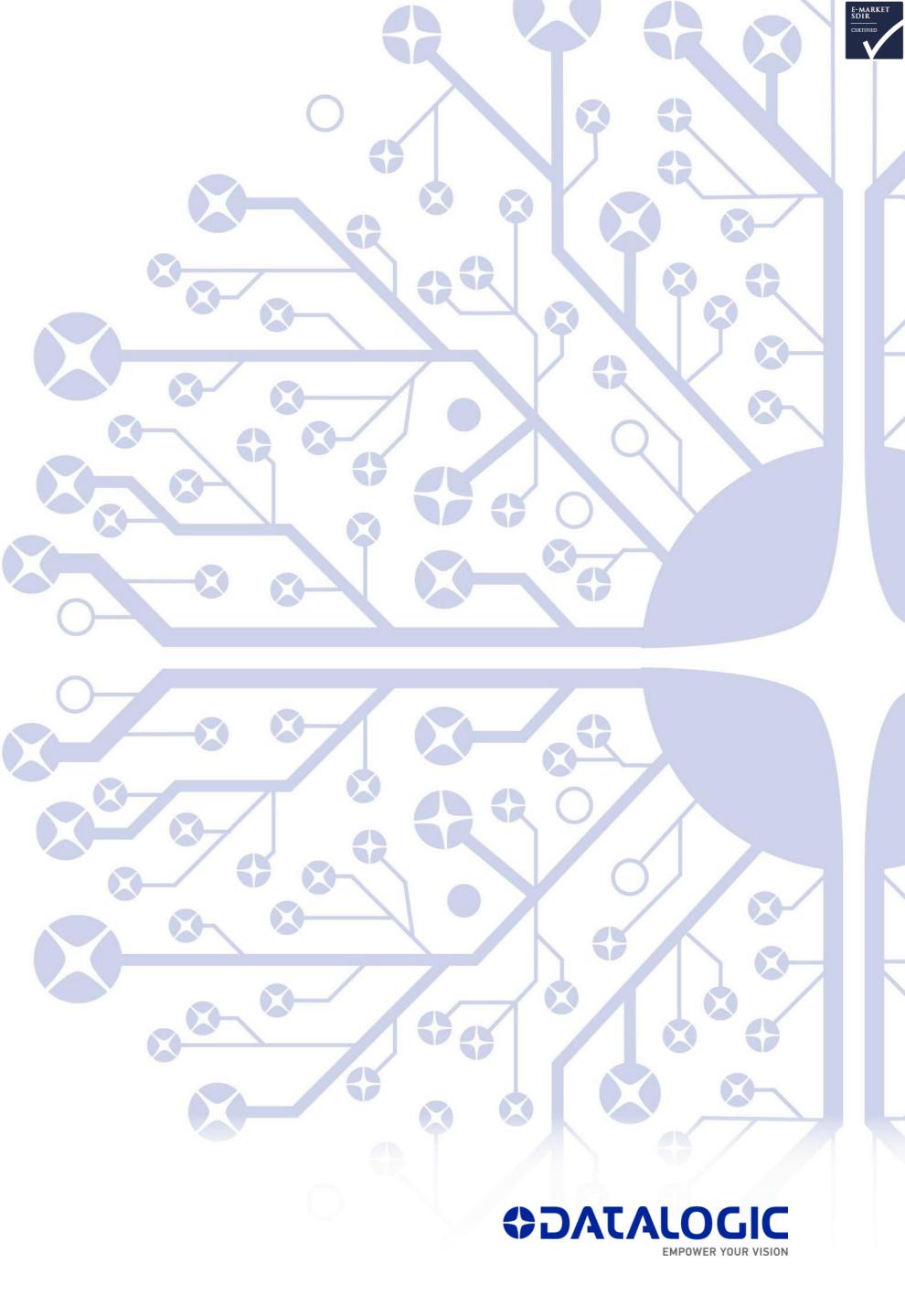
Continuous improvement of core technology (bar code reading) e.g. optics, decoding







M.D. Acquisition



MD Group

DL Industrial Automation Market

- Large market \$7.7bn
- Industry 4.0 driving solid growth prospect



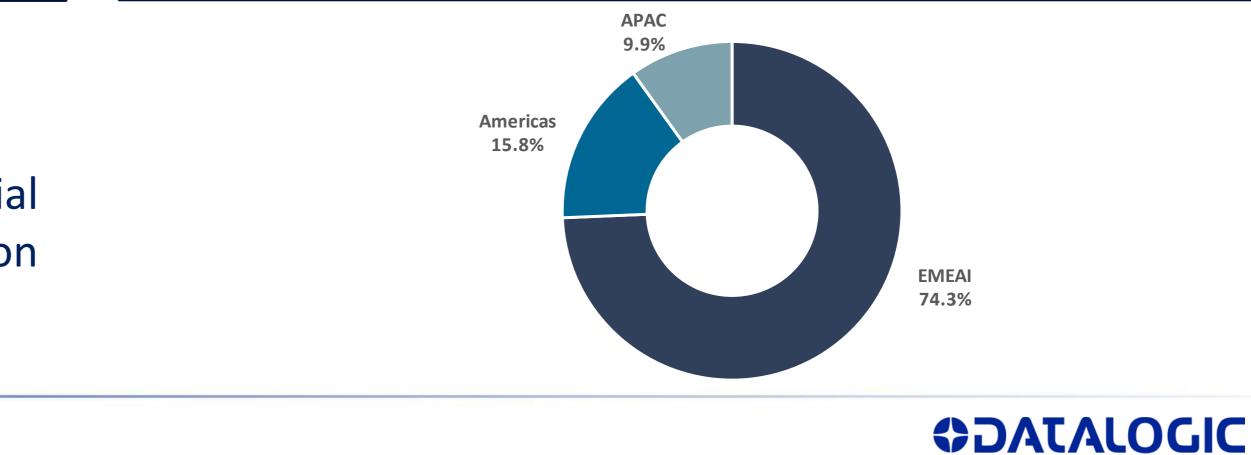
MD Acquisition

- Group Headquartered in Italy
- € 25M Revenue and €4m Ebitda in 2020
- Complementary Sensors offers for Industrial Automation applications and Synergetic distribution network

MD Products



MD Geographic Revenue Breakdown











Financials & Outlook

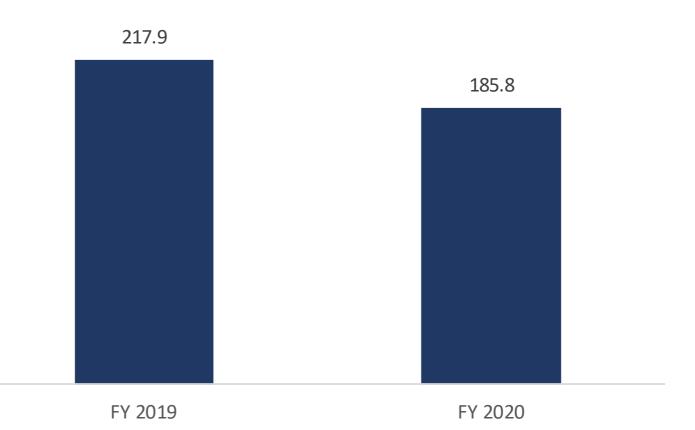


2020 Highlights: Strong Execution in the downturn

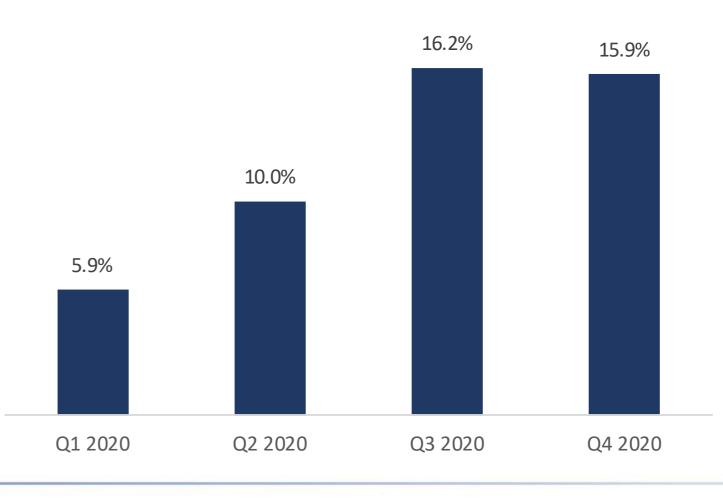
- Progressive Top line improvement during the Pandemic from -26.8% in Q2 to 5.4% in Q4. EMEAI and Americas affected. Solid Growth in APAC
- Strong execution both on tactical and operational efficiency delivering Second-Half Adj Ebitda margin back to pre-pandemic level at 16.0%
- Protected investment in Innovation with R&D spending* at ca. 13.1% and Vitality Index at 20.0%
- □ Cash Generation in Q4 delivering Net Financial Position positive at 8.2 M€
- Sound signs of rebound starting from Q4 in all geographies coupled with leaner cost base preparing return to profitable growth
- Strengthened position in Industrial Automation with the acquisition of MD Micro Detectors Group in Q1 2021

* Including capitalized R&D expenses and excluding D&A

Operating costs



Ebitda Margin







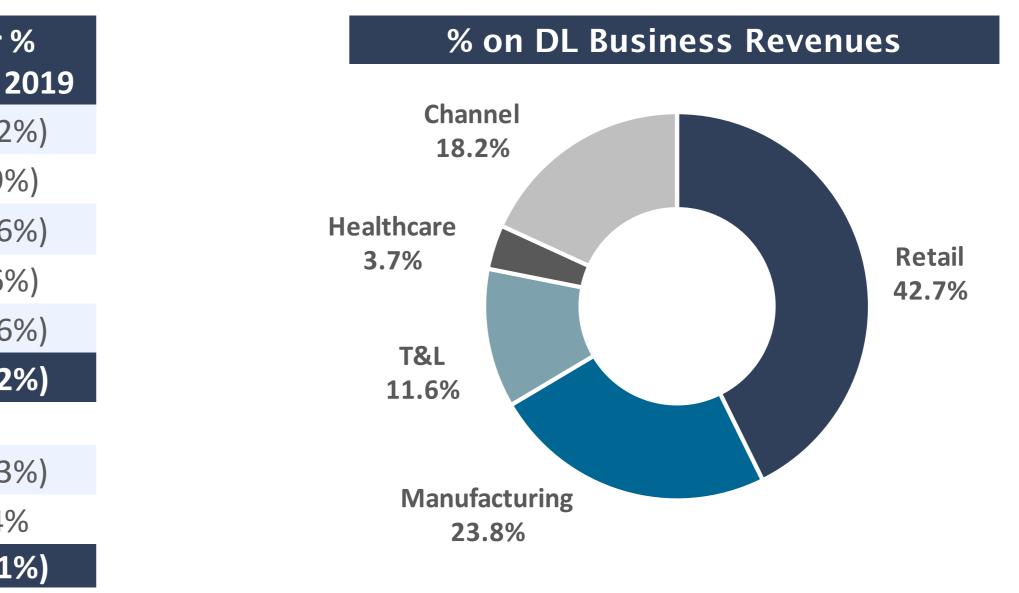
Group Revenues by Segment

€m	FY 2020	FY 2019 Restated*	9 Var vs. FY	
Retail	198.3	231.1	(14.29	
Manufacturing	110.7	117.7 74.4 17.7 127.3	(5.9%	
Transportation & Logistics	53.9		(27.69	
Healthcare	17.2		(2.6% (33.6%	
Channel	84.5			
Total DL Business	464.6	568.1	(18.22	
Informatics	16.4	18.7	(12.39	
Intra division	(1.2)	(1.1)	7.4%	
Total Datalogic	479.8	585.8	(18.19	

Retail: Decline driven mainly by Americas and base effect from end of major FRS Roll-outs in 2019

Manufacturing: 40.3% growth in APAC. EMEAI and Americas impacted by Covid particularly in Automotive

- **T&L:** Double digit growth in APAC. Tough comparison in Americas due to the conclusion of important multi-year contracts
- □ Healthcare: double digit growth in APAC, slight decrease in EMEAI and North America
- **Channel:** Distributors destocking and small/medium size business decline during the pandemic





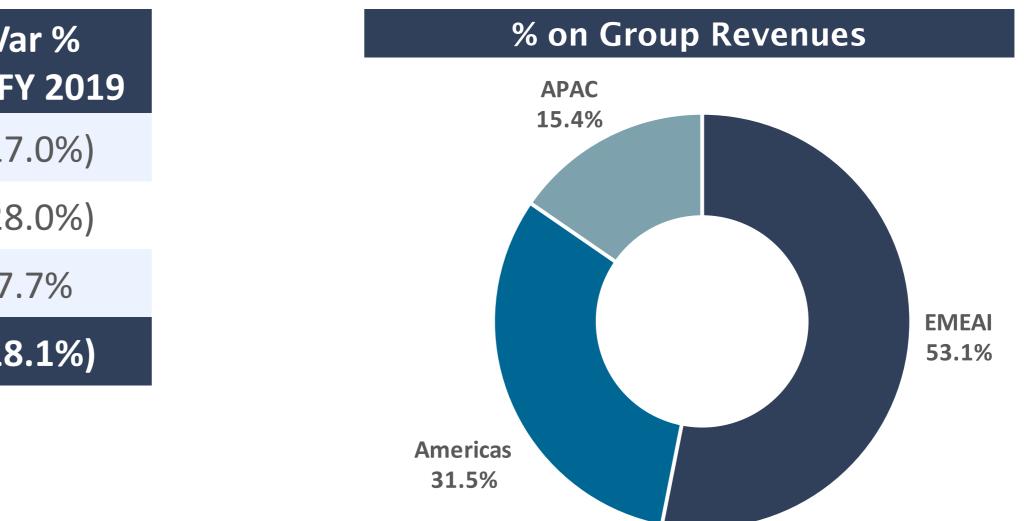


^{*} December 31, 2019 comparative data have been restated to reflect the new allocation of Group's revenues to geographic areas and business sectors, as redefined by the "New Sales" Organization" model launched in 2020 and the classification of Solution Net Systems Inc. as discontinued operation according to IFRS 5.

Group Revenues by Geography

€m	FY 2020	FY 2019 Restated*	Va vs. F
EMEAI	254.8	307.1	(17
Americas	151.2	210.1	(28
APAC	73.8	68.5	7.
Total Datalogic	479.8	585.8	(18

- Q4 returning to growth driven by Italy achieving +12.4% vs Q4-2019 pre-Covid.
- costumer base
- □ APAC: Double digit growth in the second part of the year driven mainly by China in T&L and Manufacturing.



EMEAI: performance affected by Covid-19 and phase-out of major Fixed Retail Scanners roll-outs. Signs of recovery in H2, with

□ Americas: Most affected market during the pandemic. Restriction to mobility severely affected the development of the





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FY 2020 P&L*

€m	FY 2020	FY 2019 Restated	Variance Reported	Constant FX	 Gross Margin at 45.8%, decrease driven by lo
Revenues Gross Margin % on Revenues	479.8 219.9 45.8%	585.8 288.1 49.2%	(18.1%) -3.4 pp	(17.0%)	volumes and price/mix effects Operating expenses at €185.8m down 14 executing cost reduction plans to protect margin:
Operating expenses % on Revenues Adjusted EBITDA % Adj. Ebitda margin	(185.8) <i>(38.7%)</i> 58.3 <i>12.2%</i>	(217.9) (<i>37.2%</i>) 92.1 <i>15.7%</i>	-1.5 pp -3.5 pp		 Continue investing in R&D (10.8% on revenue 10.0% in 2019)
EBIT % Ebit margin Net Result % on Revenues	18.4 <i>3.8%</i> 13.9 <i>2.9%</i>	62.7 10.7% 50.3 8.6%	-6.9 pp -5.7 pp		 S&D cost decreased by 21.2% due to both tact savings and efficiencies Adj Ebitda at 12.2% in 2020 on Revenue, react 15.0% in O4 we 14.5% in O4 2010 pro Courid
				-	 15.9% in Q4 vs 14.5% in Q4-2019 pre-Covid Net Result at €13.9m consolidating recovery for the second s

* December 31, 2019 economic data were restated following the classification of Solution Net Systems Inc. as discontinued operation as required by the accounting standard IFRS 5.

consecutive quarters

COLATACO











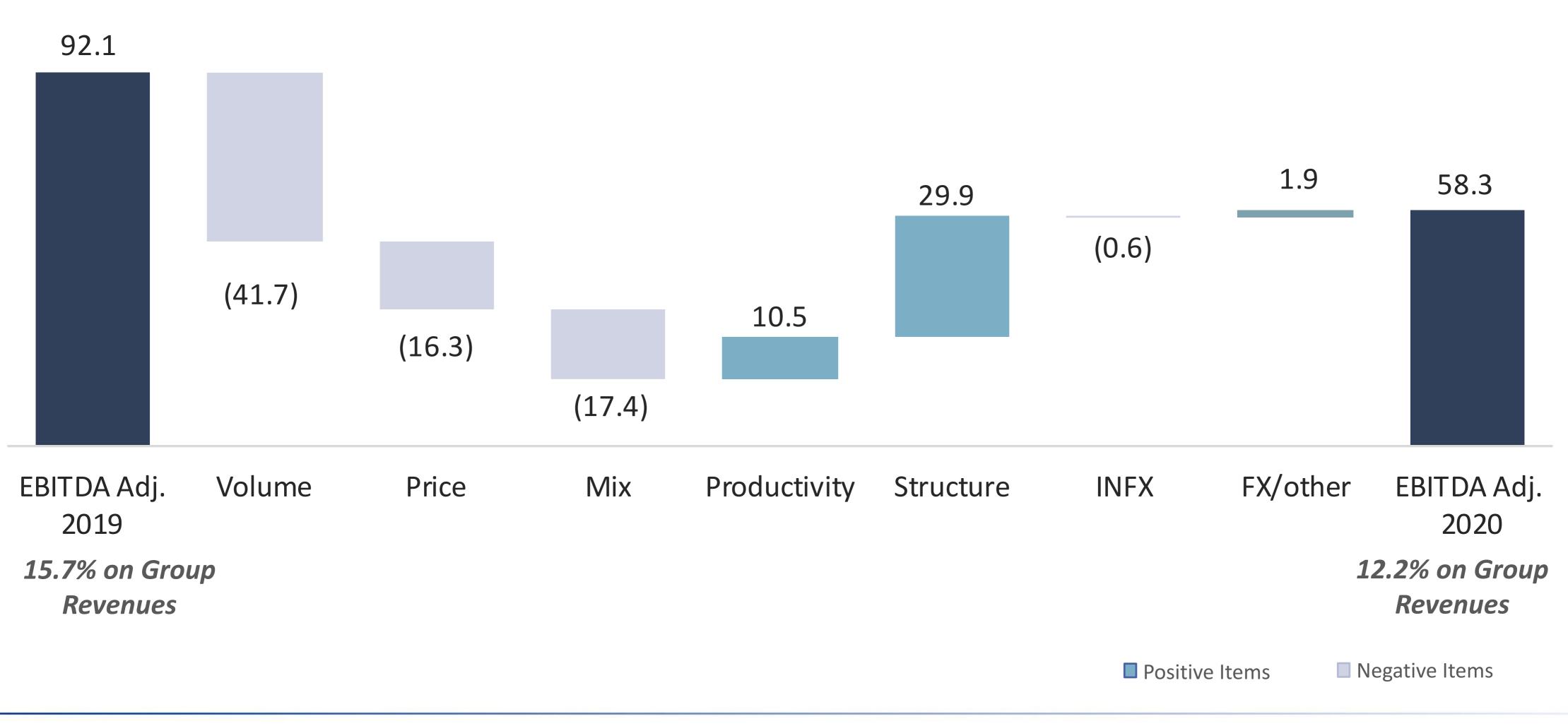






EBITDA Adj: actual vs last year

€m



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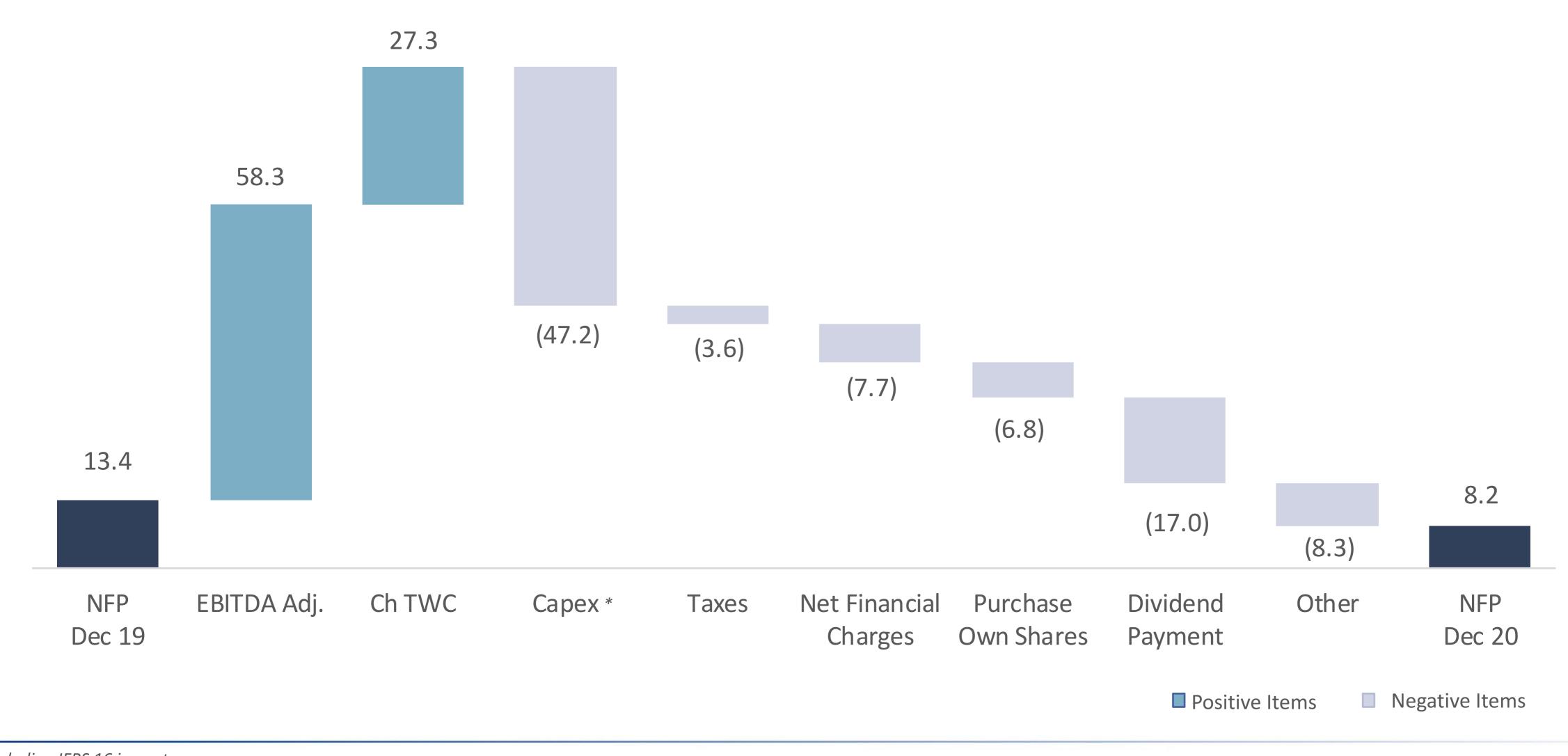






Net Debt & Cash Flow Analysis : Dec'19 – Dec'20

€m







2021 Outlook

- measures to protect business and profit
- improvement in the profit margin levels with respect to 2020
- while consolidating and repositioning its presence in the core markets

In this unprecedent context, the Group has promptly reacted this fast-moving scenario implementing aggressive cost

Encouraging signs of end markets recovery in all geographical areas, corroborated by a significantly improved trend in order intake versus early 2020. Despite high levels of uncertainty continues, under Covid emergency and shortage of some components in the short-term, Datalogic expects to see a gradual recovery in 2021 Revenues and an

In this context, the Group's strategy confirms its focus on innovation and investment in strategic market segments







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NEXT EVENTS

April 29, 2021 Shareholders' Meeting

May 13, 2021 Q1 2021 Results

DATALOGIC ON LINE

www.datalogic.com





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