Star Conference 2021

Tinexta Group





23 – 25 March 2021

Agenda



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2020 Results

2

2021 – 2023 Plan

- 2021 2023 Plan
- 2021 2023 Plan + M&A





Performance 2020



The group's 2020 performance reflects some distinctive elements

The resilience of all business areas, in a complex macroeconomic context



The continuous growth of revenues and EBITDA combined with an acceleration of the generation of operating cash

Maintaining leading positions in the "Digital Trust" and "Innovation Consulting" areas, as well as growth in the "Credit Information" area

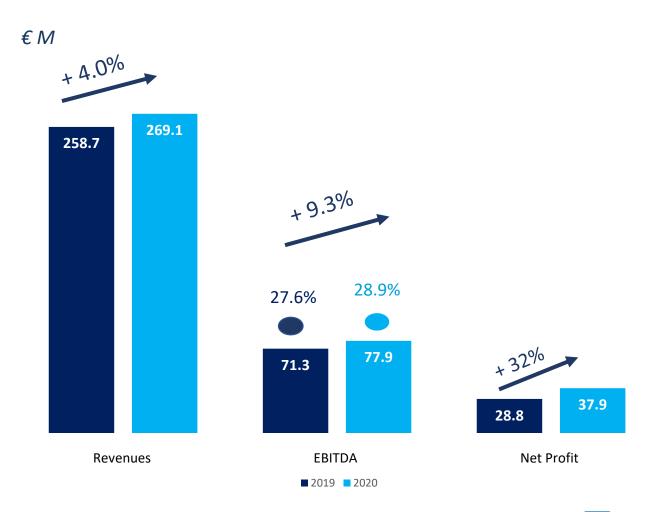




Results 2020



The Final Results for 2020 show revenues of 269.1 million euros and an EBITDA of 77.9 million euros



- The Final Results 2020 are in line with the Guidance communicated to the market after the approval of the quarterly results for September
- EBITDA before stock options amounted to 78.8 million, up from 74.9 in 2019
- Adjusted EBITDA is equal to 81.2 million
- The EBITDA Margin is equal to 29.0%, up compared to 27.6 in 2019
- The adjusted net profit amounted to 40.6 million, an increase compared to 38.3 in 2019



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Results 2020 - Trend



Revenues of the Tinexta Group grew with a CAGR of 23.3% from 2014 to 2020. EBITDA grew with a CAGR of 38.4% in the same period

EBITDA (€ M) Revenues (€ M) NFI (€ M) ₊8.6% NFI/EBITDA 129.1 124.9 239.6 1.18X 104.4 181 91.9 147.3 40.6 71.2 126.4 76.6 2014 2015 2016 2017 2018 2019 2020 2016 2017 2018 2019 2020 2014 2015 2016 2017 2018 2019 2020



Results 2020 - BU - Not Adjusted Results

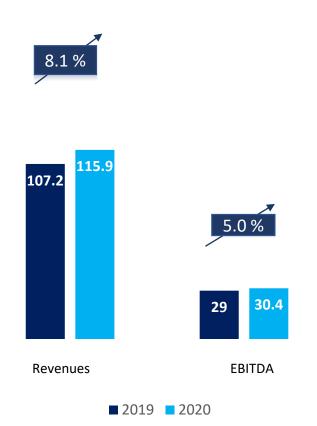


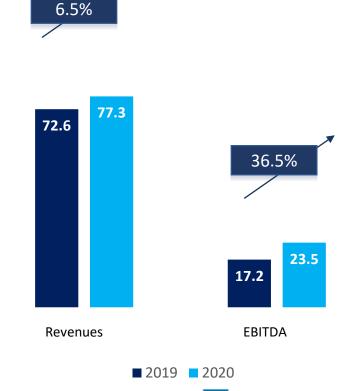


CREDIT INFORMATION & MANAGEMENT

INNOVATION <u>& MARKETING</u> SEVICES

- 4.2%





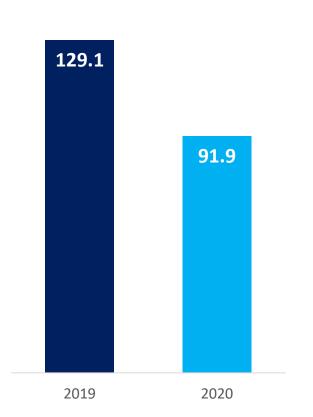


Results 2020 - NFI & FCF



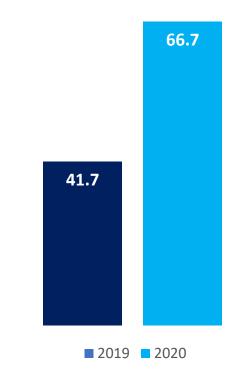
NFI

FREE CASH FLOW



2020:

- 14.7 M for the acquisition of Swascan (of which PUT 10.4 M)
- 3.4 M for the participation in Euroquality / Europroject
- 5.2 M for the acquisition of Authada and FBS Next investments
- + 12 M for the divestment of the LuxTrust shareholding
- 10 million purchase of treasury shares to service the stock option plan

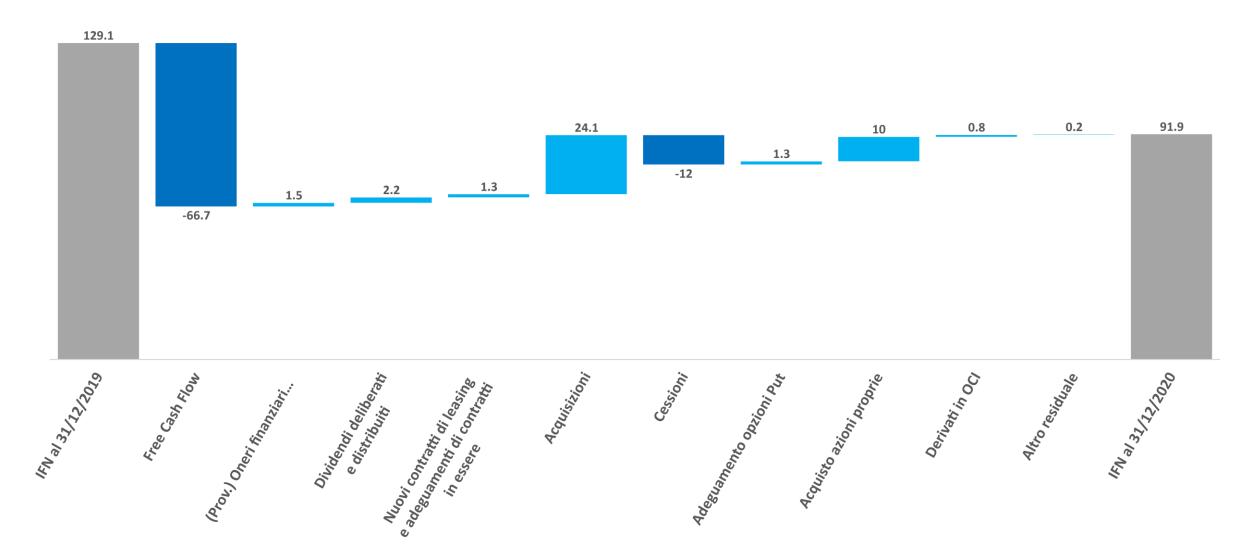


Working Capital Improvement



Results 2020 - Free Cash Flow







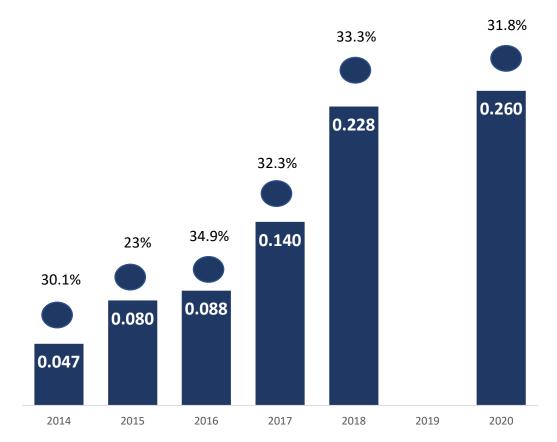


Results 2020 - Dividends



Dividends Per Share

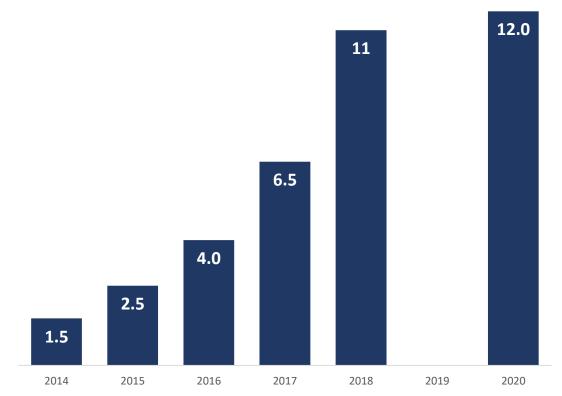
Euro



N.B: In 2019 the Company did not distribute any dividends

Overall Dividends

Euro M





1 M&A



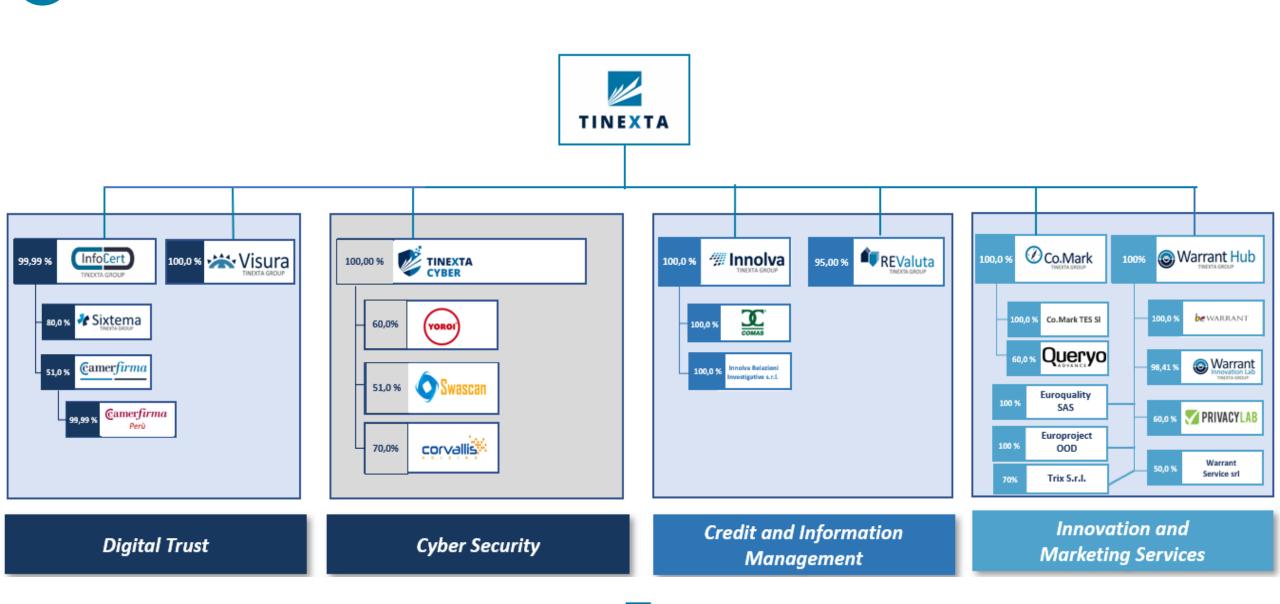
In the last months of 2020 and early 2021, the group completed some M&A deals creating the "Cybersecurity" BU and to enrich and expand the "IMS" BU offering.

			2020			2021	
Company	BU	%	September	October	Nov	Dic	January
Authada	DT	16.7%					
FBS Next	CIM	30%					
Swascan	CS	51%					
Euroquality	IMS	100%					
Europroject	IMS	100%					
Yoroi	CS	60%					
Corvallis	CS	70%					
Queryo	IMS	60%					



The group as of 31 January







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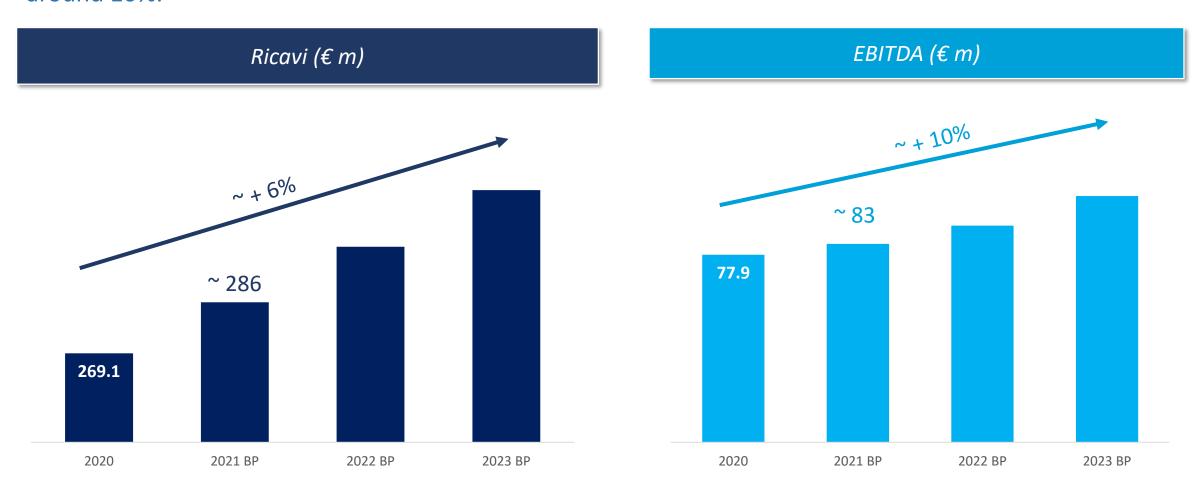




2021 – 2023 Plan: Organic Growth



The Three-Year Plan, on an organic basis, forecasts revenue growth of around 6% and EBITDA growth of around 10%.



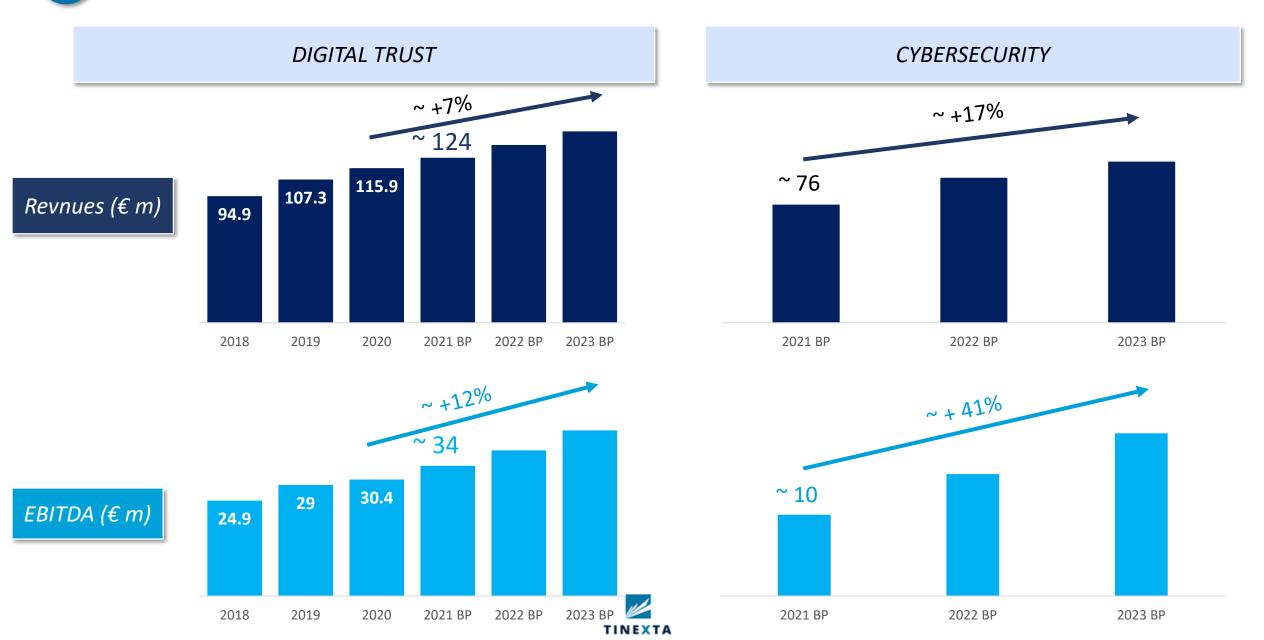
^{*} The 2021 - 2023 Plan is based on various assumptions, expectations, projections and forward-looking data of Management relating to future events and are subject to multiple uncertainties and other factors beyond the control of Tinexta Group. There are a number of factors that may cause results and trends to differ materially from those expressed or implied in the forward-looking information and, accordingly, such information is not a reliable guarantee of future performance.

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2021 – 2023 BU Plan: Organic Growth





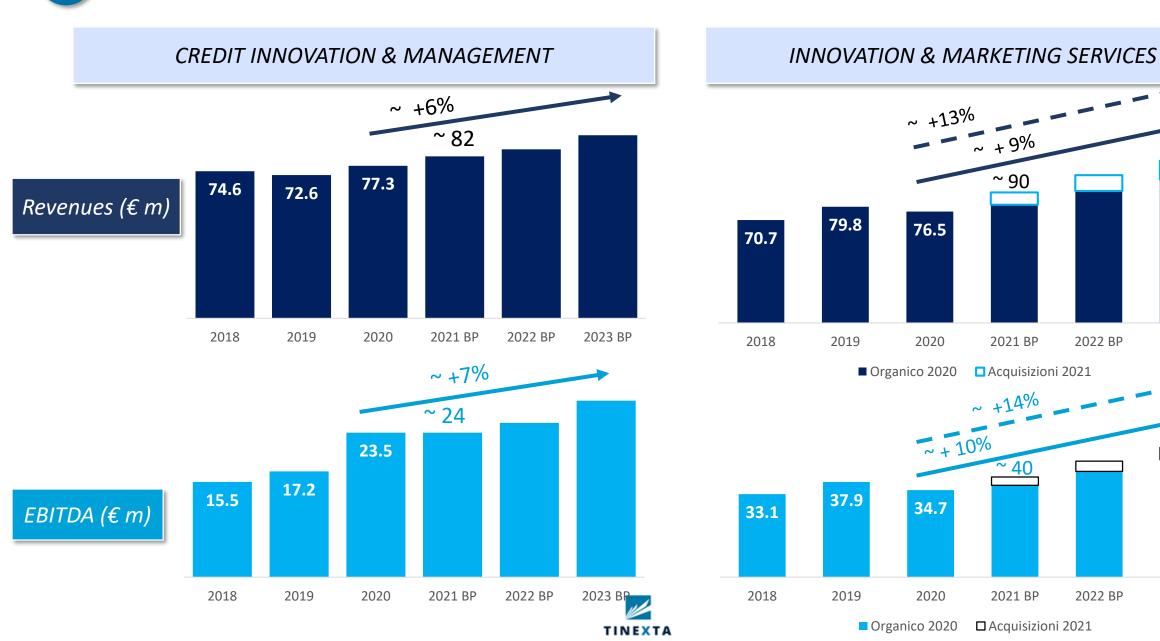


2021 – 2023 BU Plan: Organic Growth



2023 BP

2023 BP



2021 – 2023 BU Plan



DIGITAL TRUST: The Three-Year Plan on an organic basis provides for revenue growth of around 7% and EBITDA growth of around 12%.



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CREDIT INNOVATION & MANAGEMENT: The Three-Year Plan on an organic basis provides for revenue growth of around 6% and EBITDA growth of around 7%.

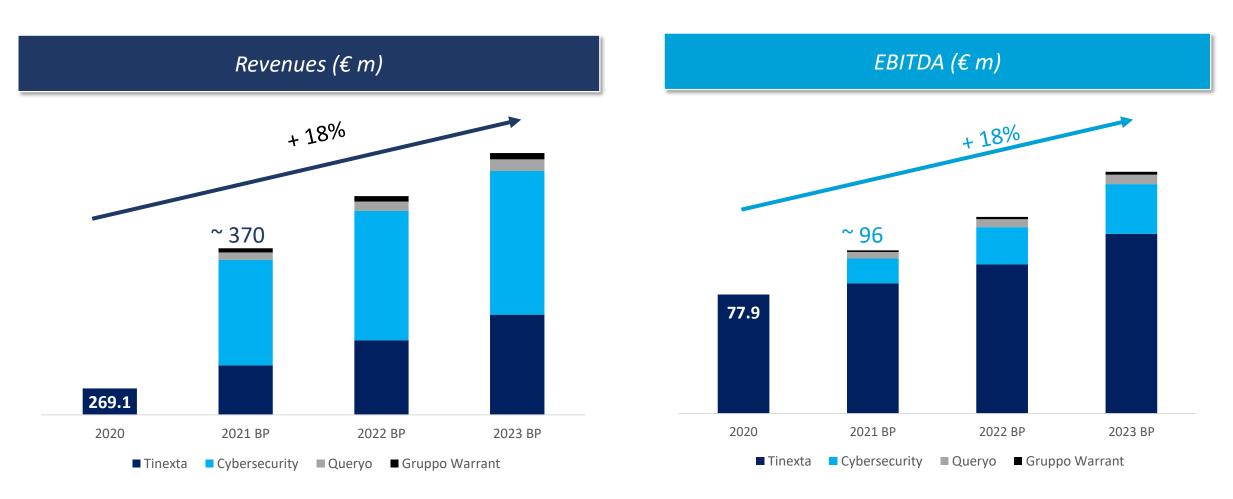
INNOVATION & MARKETING SERVICES: The Three-Year Plan on an organic basis forecasts revenue growth of approximately 9% and EBITDA growth of c. 10%. Including recent acquisitions, revenues will grow by around 13% and EBITDA will grow by c. 14%



2021 – 2023 Plan: Organic growth + Acquisitions



Accelerated growth in Revenues and EBIDTA with the contribution of recent acquisitions



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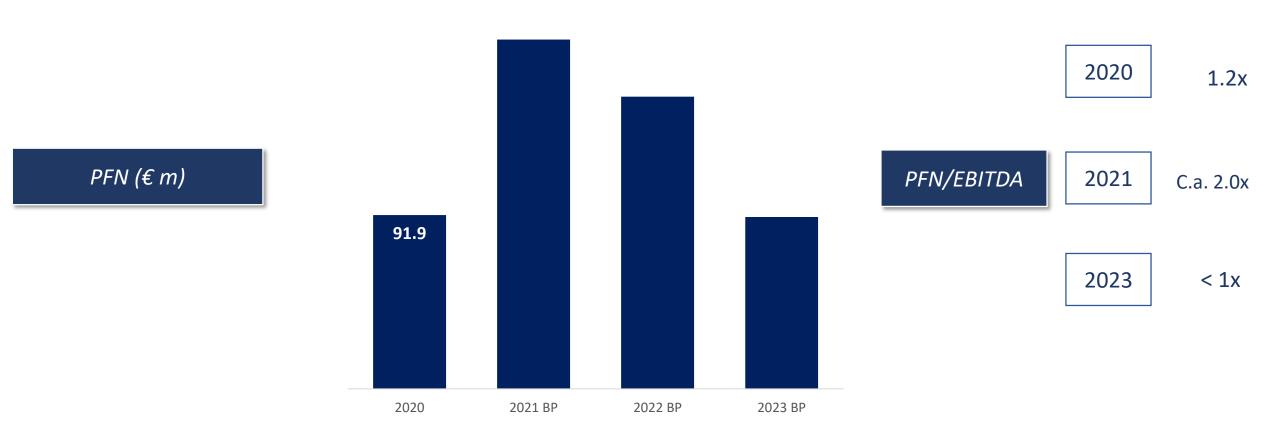
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2021 – 2023 Plan: PFN + Deleverage



The Three-Year Plan based on the new perimeter provides for a significant reduction in net debt and a gradual reduction in the NFP/Ebitda ratio at the end of the plan, which is expected to be lower than 1



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Strategic Guidelines



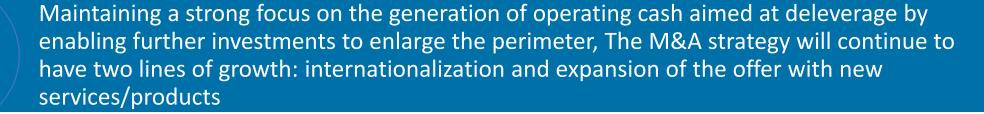
The Board of Directors of 23 February 2021 approved the strategic guidelines and objectives of the three-year Plan for the period 2021-2023



Continue the gradual expansion of the range of innovative products and services in all Business areas



Proceed with a compound growth rate of "High Single Digit" revenues in the different Business areas







Foreseeable evolution of management



The Plan foresees in 2021:



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The Plan: M&A Guidelines



The Tinexta Group intends to allocate a significant part of the cash generated during the period of the Business Plan to new acquisitions, maintaining a conservative policy of financial leverage and supporting medium-long term development.

Primary objectives:

- **Completamento** dell'offerta di prodotti e servizi sui mercati di riferimento in Italia
- **Growth abroad** with the aim of expanding the **international revenue** component in the long term
- **Extension** of the range of products and services in highly innovative areas
- Completion of the products and services range on the reference markets in Italy

Successful track record:

Approximately 25 M&A transactions sicne 2013, with a total expenditure of c. € 300 m



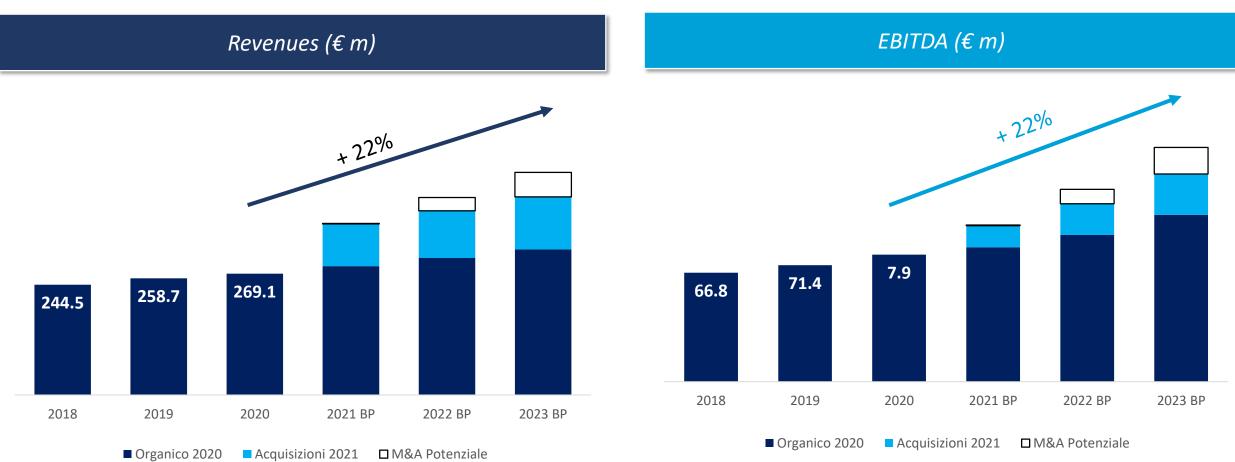




2021 – 2023 Plan with potential M&A



The significant deleveraging envisaged over the period of the business plan, combined with leverage between 2.5x and 2.0x, provides investment opportunities for changes in the perimeter of around 200 million euros.



^{*} Il Piano 2021 – 2023 è basato su diverse assunzioni, aspettative, proiezioni e dati previsionali del Management relativi ad eventi futuri e sono soggette a molteplici incertezze e ad altri fattori al di fuori del controllo di Tinexta Group. Esistono numerosi fattori che possono generare risultati ed andamenti notevolmente diversi rispetto ai contenuti, impliciti o espliciti, delle informazioni previsionali e pertanto tali informazioni non sono una garanzia attendibile circa la performance futura. Si prega di leggere attentamente la Disclaimer a pagina 53.

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