



Q1 2022 Group Results Presentation





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Mr. Gianpietro Val, as the manager responsible for preparing the Bank's accounts, hereby states pursuant to Article 154-bis, paragraph 2 of the Financial Consolidated Act that the accounting data contained in this presentation correspond to the documentary evidence, corporate books and accounting records.



the information disclosed in this presentation.



# **Methodological Notes**

- With regard to the reclassified statement of financial position, please note that some comparative balances have been reclassified compared to what had been originally published, in order to reflect the changes in layout and preparation criteria introduced by update 7 of Circular no. 262, published by the Bank of Italy on 29 October 2021. The update introduced a change in the layout and preparation criteria of due from banks represented by demand deposits and current accounts, that must now be posted under the balance sheet line-item "10. Cash and cash equivalents", instead of the previous line-item "40. Financial assets measured at Amortized Cost". In light of said change, as of the consolidated financial statements at 31 December 2021, due from banks represented by demand deposits and current accounts are posted under the reclassified balance sheet line-item "Cash and cash equivalents", instead of the line-item "Loans to other banks". The previous periods have been reclassified accordingly.
- Group capital ratios included in this presentation are calculated including the net profit of the period and deducting the amount of the dividend pay-out expected for the year.





# Agenda

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# **Executive Summary**



# Profitability at record level, with the highest quarterly Profit from continuing operations since the merger<sup>1</sup>

Improving risk profile, coupled with sound capital position

### Excellent results achieved in a challenging environment

#### Robust Profitability

- Revenues +9.1% Q/Q
- Costs flat Q/Q
- Cost/Income ratio: 52.7%
- PPI +21.5% Q/Q
- PBT from continuing operations at €399m
- Net Income at €178m

# Healthy growth in volumes

- Core Performing Customer Loans +1.9% Q/Q
- New Lending +14.9% Q/Q
- Investment product placements +14.2% Q/Q

# Further improvement in Asset Quality

- Stock gross NPE at €5.6bn
   (-12.6% Q/Q)<sup>2</sup>
- Gross NPE Ratio at 4.9%
   (3.8% EBA definition)<sup>2</sup>
- Default Rate down at 0.8%<sup>3</sup>
- CoR at **54bps**<sup>3</sup>

# Sound Capital & Liquidity profile

- CET 1 FL at 13.1%
- MDA Buffer FL Adj. at
   462bps<sup>4</sup>
- LCR at 206%
- NSFR >100%

### Strategic Plan delivery well on track

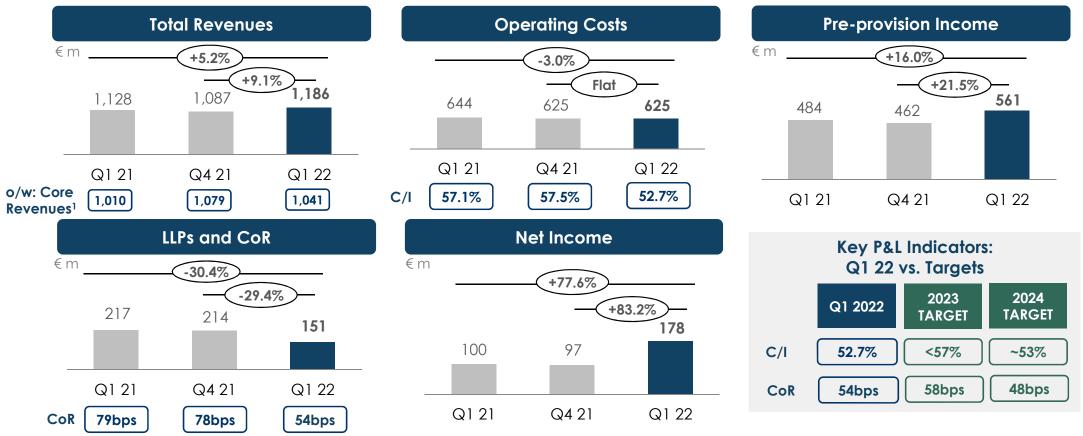


Note: 1. Profit before taxes from continuing operations, excluding extraordinary positive impact from asset disposals. 2. Data post Argo transaction, see slide 10. 3. Annualised. 4. Including €300m AT1 issued in April 2022.



# Key P&L items: Net income at €178m and PPI at €561m, boosted by strong growth in revenues and the lowest LLPs ever





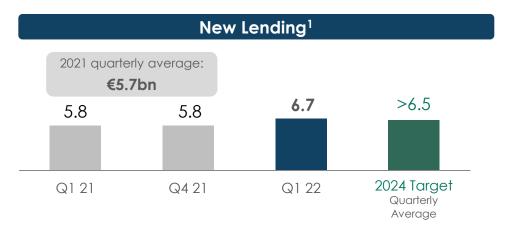


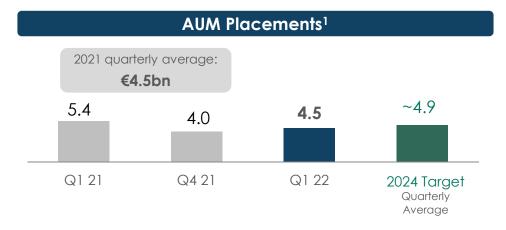
Note 1. Includes: NII+ Net commissions + Associates; Q4 21 included €42.1m one-off in Income from Associates.

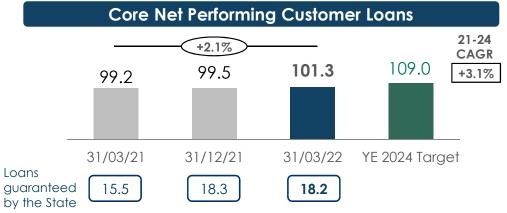
Quarterly CoR data are annualised.

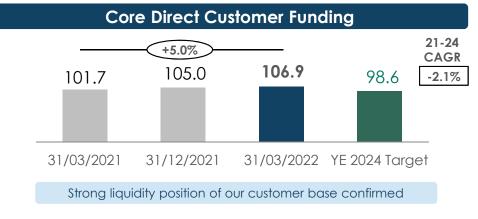


# Solid commercial performance, in line with the Strategic Plan trajectory







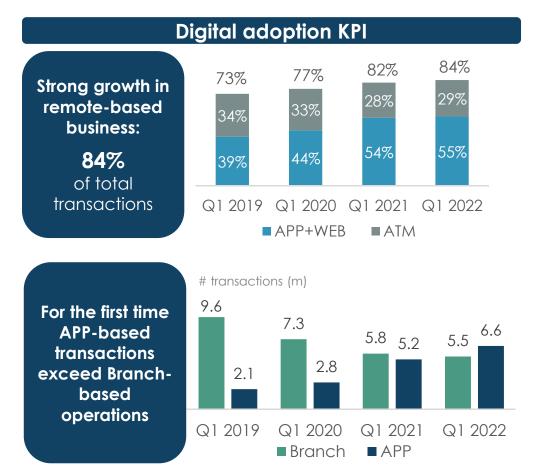




Note: 1. Management data.



# Further progress in new digital-driven distribution model



#### Q1 2022 key initiatives and figures

**SME Smart Lending** 



- Launch of Fully Digital Customer Journey for SME ((smart)) loans
  - **First PILOT initiative** targeting about 3,000 SME customers (~**500 loans**, ~ **€15m volumes**)

SME APP



YOUAPP/ Digital Identity



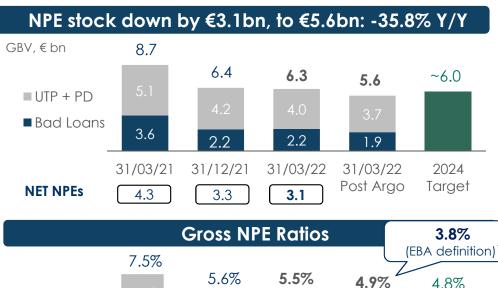
- **SME APP** adoption initiatives and new functionalities (e.g. mobile token)
  - ~30k enrolled users of SME APP generating ~900k digital log-in, since Nov. 2021
- Winner of MF Innovation Award (Financial Services)
- New features: PSD2 Account Aggregation and Personal Financial Management
- ~500K individuals enrolled on «Digital Identity» (main enabler of paperless banking)

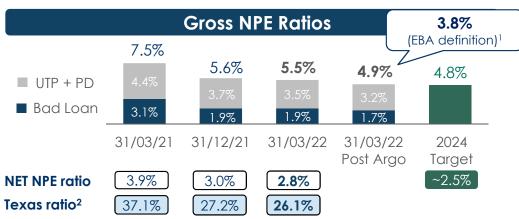




# Asset Quality KPIs: Already overperforming the Strategic Plan Target for 2024

Derisking target for a total of >€1bn in H1 2022 confirmed





#### **Project Argo**

#### Disposal of ~€0.7bn of NPE (GBV) for a total of >400 positions:

- 50% Bad Loans / 50% UTP
- >90% Corporate loans
- ~70% secured, with >7 years vintage
- ~30% unsecured, with >5 years vintage

#### Timing:

- Binding offer received and accepted at the end of April
- Closing expected by H1 2022 results

#### **Positive impacts:**

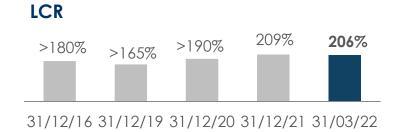
- Gross NPE ratio down to 4.9%
- Reducing the average vintage of the remaining NPE portfolio to counterbalance impact of calendar provisioning





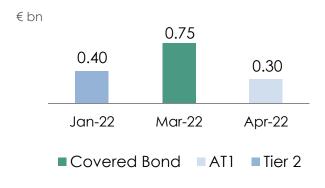
# Strong liquidity and funding position

#### Main Liquidity & Funding indicators at a glance



- NSFR >100%, in line with the Strategic Plan 2021-2024 target
- Liquidity¹ at €44.0bn

#### Bond issuance activities in the period January-April 2022



- Successful issuance activity: €1.45bn wholesale bonds issued in the period January-April 2022
- €750m Covered Bond: First Green bond issued under the new ESG Bond Framework<sup>2</sup>
- Future issuance activities will also consider rating agency methodologies<sup>3</sup>

# Improvements in Banco BPM's financial profile also reflected in rating actions

- <u>Fitch</u>: **investment grade** rating in 04/2022 **(+3 notches vs. premerger)**
- DBRS: investment grade since the merger, with Trend changed to Positive (from Negative) in 11/2021



Notes: 1. Cash + Unencumbered Liquid Assets; see slide 34 for details. 2. See slide 41 for further details on our ESG performance in Q1 2022. 3. See slide 31 for further details.



#### Bancassurance business model evolution

Acceleration in a key pillar of our Strategic Plan 2021-2024

Strategic Plan – base case:
Internalization of the Insurance business

Strategic plan assumptions

- Acquisition of 100% of the existing Bancassurance JVs
- Limited impact on capital thanks to Danish Compromise: controlling stakes included within RWA (@250% RW¹) instead of being deducted from capital

~ €125m Expected net profit from Bancassurance factories in 2024

Recent actions

- Decision to accelerate exercise of call option on 81% of BPM Vita (owned by Covea)
- Manageable capital impact: -32 bps/+5 bps before/after Danish Compromise

100% of BPM Vita net profit to be recognized as from H2 2022<sup>2,3</sup>

#### Strategic Plan – optionalities: New partnerships

- Multiple expressions of interest recently received from leading insurance operators
- Decision to launch a structured evaluation process
- Objective: assess alternative scenarios vs. the 2021/2024 plan "base case" from a threefold perspective: Financial (shareholder value creation), Strategic (solidity of the Group's overall business model) and Operational impact



Note: 1. Based on Basel IV regulation, starting from 01/01/25. 2. Subject to receipt of required authorizations. 3. Positive effect on Banco BPM's P&L expected for 2023: about €29m (before impact of PPA and IFRS17 – see Press Release published on 12 April 2022).



# **Key Highlights**

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# Q1 2022: excellent results achieved in a complex environment

<u>Pre-provision income at €561m</u> (+22% Q/Q and +16% Y/Y) driven by:

- Solid "core" revenues
- Strong NFR mainly thanks to bond options on govies portfolio at FVOCI
- Cost reduction benefitting also from savings from early retirement

Reduction in LLPs, at the lowest level registered since the merger

Net income at €178m

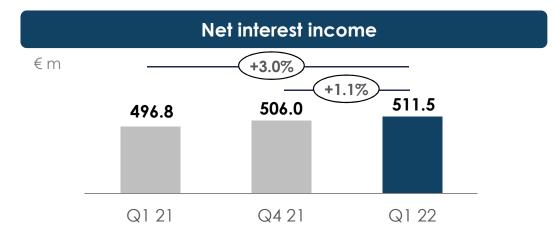
			P&L		
€m	Q1 2021	Q4 2021	Q1 2022	Chg. Q/Q	Chg. Y/Y
Net interest income	497	506	512		Q/Q Adj.
Net fee and commission	471	486	480		2.1m one-of ncome from
Income from associates	42	87	50	Associa	tes in Q4 21
Core revenues	1,010	1,079	1,041	-3.5%	3.1%
Net financial result	100	-1	128		
Other revenues	18	9	17		
Total revenues	1,128	1,087	1,186	9.1%	5.2%
Operating costs	-644	-625	-625		
Pre-Provisions income	484	462	561	21.5%	16.0%
Loan loss provisions	-217	-214	-151		
Other <sup>1</sup>	-8	-114	-11		
Profit fron Continuing operations (pre-tax)	259	133	399	199.2%	54.0%
Taxes	-83	-37	-138		
Net profit from continuing operations	176	96	261	171.1%	47.7%
Systemic charges and other <sup>2</sup>	-76	1	-83		
Netincome	100	97	178	83.2%	77.6%



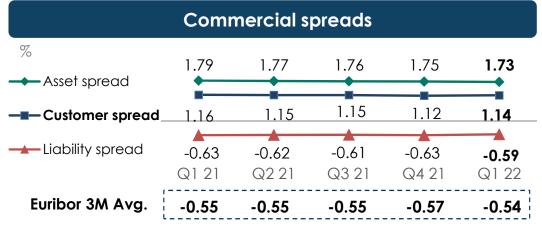
Notes:.1. Includes: Profit (loss) on FV measurement of tang. assets, Net adj. on other financial assets, Net provisions for risks & charges, Profit (loss) on the disposal of equity, other elements (pre tax). 2. Other includes: PPA and other elements (after tax). See slide 25 for details of P&L.



# Net interest income: solid performance in Q1 2022



- NII strong in Q1 22, considering the negative day effect in Q1 22 (ca. -€11m) and -€5.8m one-off in Q4 21¹
- Solid perfomance Q/Q driven by following dynamics:
  - positive contribution from Commercial banking and bond portfolio
  - slight increase from TLTRO interest (+€1.7m)
  - NPE contribution decreased by €2.3m<sup>2</sup>



- Commercial spread at 1.14% (+2bps Q/Q)
   Asset and Liability spreads in Q1 22 reflect Euribor dynamic
- Confirmed sensitivity to a rate increase (+100bps parallel shift): about +€415m (+€430m in Q4 21)

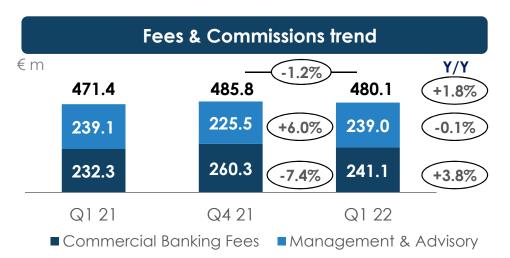


Notes: 1. Reclassification, with no impact at net income level, from 'Provisions for Risks & Charges to 'NII' of provisions for fiscal credits related to operations carried out in past years.

2. NPE contributions at €19.1m in Q1 22. €21.4m in Q4 21 and 26.4m in Q1 21.



# Fees & Commissions: sound yearly progression despite a worsening macro



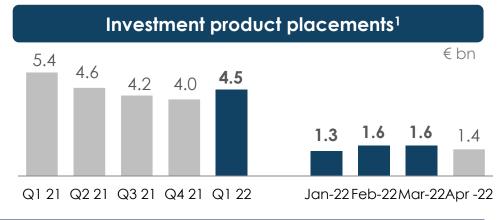


- **Stable Y/Y**, driven by stronger running component, compensating lower investment product placements
- +6.0% Q/Q mainly thanks to Funds & Sicav placements

#### Commercial banking fees at €241.1m:

- In line with 2021 quarterly average (€243m) despite complex macro
- +3.8% Y/Y, mainly in relation to new lending and payment services
- Quarterly trend (-7.4%) mainly impacted by seasonality



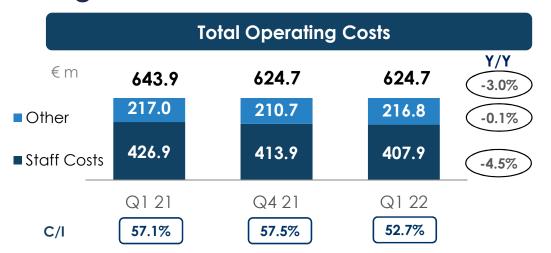


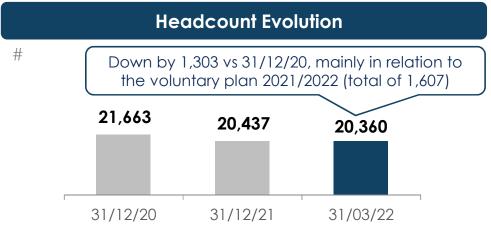


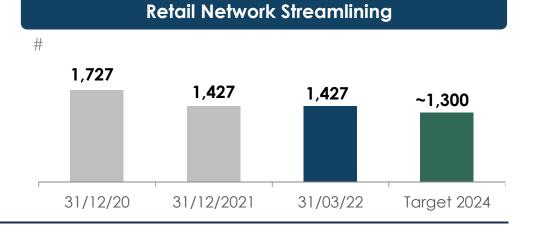
**<sup>1.</sup>** Management data of the commercial network. Include Funds & Sicav, Bancassurance, Certificates and Managed Accounts & Funds of Funds.



# Operating costs: long-term downward trend confirmed











# Cost of Risk reduction consistent with solid credit profile



# Solid credit profile and proactive loan portfolio management:

- Migration rates already in line with long-term Strategic Plan targets and better than the level expected for FY 2022 (1.8% Default Rate, 14.7% Danger Rate and 18.3% Workout rate)
- Early engagement campaign towards borrowers particularly exposed to energy/raw material-intensive sectors, coupled with strict staging classification

# Negligible exposure to Russia/Ukraine/Belarus, already classified in Stage 2:

- Direct exposure<sup>2</sup>:
  - ~€108m represented by loans and credit commitments
  - ~€44m of letters of credit issued by Russian banks (o/w only ~€7m drawn)
- No exposures to bonds or other financial instruments in the proprietary portfolio relating to Russia, Ukraine and Belarus

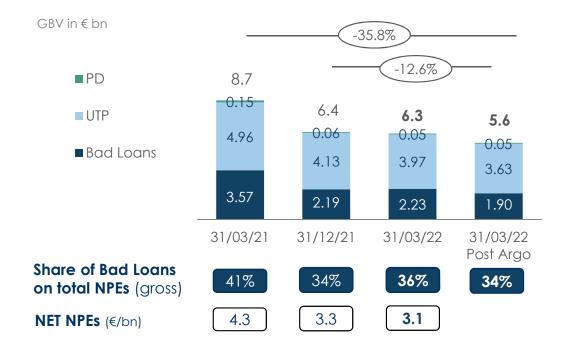




#### NPE evolution in Q1 2022

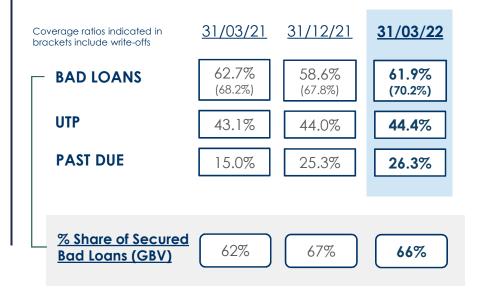
Another significant step ahead in derisking: NPE stock down to €5.6bn post Argo transaction

#### NPE Stock down by €3.1bn Y/Y, o/w: ~€800m in Q1 2022



#### **Coverage ratios**

- Strong coverage ratios in all NPE categories, especially considering the weight of the secured component
- Argo project set to reduce vintage of the remaining portfolio

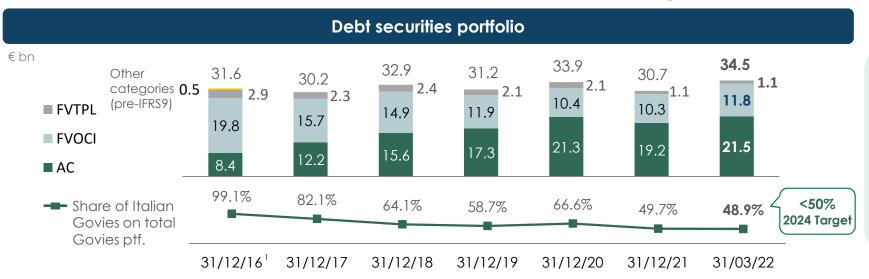






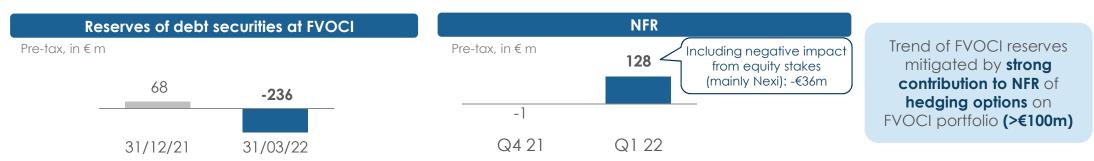
# Optimization of Debt securities portfolio

Reduction in the share of Italian Govies & increase of the AC component



#### **ITALIAN GOVIES:**

- Representing 48.9% of total Govies portfolio, in line with Strategic Plan target level
- 78.6% concentrated in the portfolio classified at AC



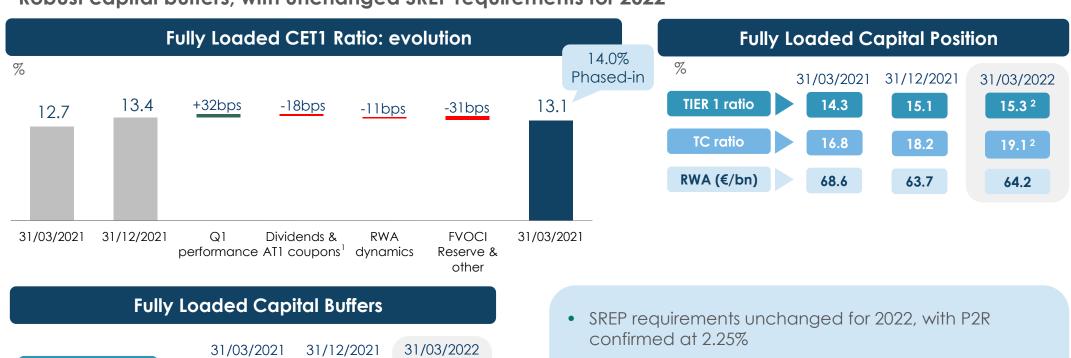


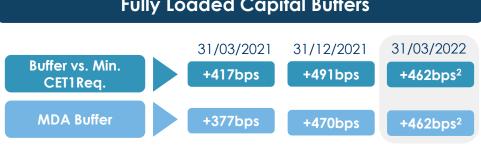
Notes: 1. Pre-IFRS 9 accounting criteria, not fully comparable with current ones.



# Solid capital position

Robust capital buffers, with unchanged SREP requirements for 2022





• Tier 1 and Tier 2 buckets fully filled with the inclusion of the €400m Tier 2 issue in January and the €300m AT1 issue in April 2022





#### Final remarks and 2022 Outlook



#### FURTHER STRENGTHENING IN THE GROUP'S PROFITABILITY

- Net profit at €178m in Q1 2022 (vs. €100m in Q1 2021)
- Healthy growth in Revenues: +5.2% Y/Y and +9.1% Q/Q Positive outlook backed by strong NII sensitivity to interest rate hikes
- Solid pre-provision operating profit: €561m in Q1 22: +16.0% Y/Y and +21.5% Q/Q
- C/I ratio down at 52.7% in Q1 2022 (55.8% in FY 2021)
- Annualised Cost of Risk down at 54bps (81bps in FY 21)

#### STEADFAST PROGRESS IN ASSET QUALITY IMPROVEMENT

- Gross NPEs down by -€3.1bn Y/Y (-35.8%), including Argo Project (-0.7bn of gross NPE to be finalised by H1 2022 results)
- Gross NPE ratio down to 4.9% post Argo (3.8% based on EBA definition), consolidating the "Low NPE bank" status
- Migration rates benefit from safe credit management and geographic footprint: <u>Default rate at 0.8% in Q1 2022</u>1 (1.0% in FY 21)

#### **SOLID CAPITAL POSITION**

- CET 1 ratio FL at 13.1%
- MDA buffer at 462bps (€300m AT1 issue of April included), with Tier 1 and Tier 2 buckets fully filled

In the current scenario, the Group is confident to achieve a growth in Net Income 2022 vs. 2021, confirming the profitability trajectory of the Strategic Plan



Notes: 1. Annualised.



# Q1 2022 Performance Details

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# **Quarterly P&L results**

Reclassified income statement (€m)	Q1 21	Q2 21	Q3 21	Q4 21	Q1 22	Chg. Q/Q	Chg. Q/Q %
Net interest income	496.8	522.4	516.4	506.0	511.5	5.5	1.1%
Income (loss) from invest. in associates carried at equity	41.5	56.5	46.8	87.1	49.6	-37.4	-43.0%
Net interest, dividend and similar income	538.4	578.9	563.2	593.1	561.2	-31.9	-5.4%
Net fee and commission income	471.4	478.7	475.3	485.8	480.1	-5.7	-1.2%
Other net operating income	18.2	21.7	26.3	9.1	16.7	7.6	83.8%
Net financial result	99.7	116.5	35.9	-1.4	127.9	129.4	n.m
Other operating income	589.3	617.0	537.5	493.4	624.7	131.2	26.6%
Total income	1,127.7	1,195.9	1,100.7	1,086.5	1,185.9	99.4	9.1%
Personnel expenses	-426.9	-417.1	-409.8	-413.9	-407.9	6.1	-1.5%
Other administrative expenses	-154.1	-153.9	-144.0	-149.1	-155.6	-6.4	4.3%
Amortization and depreciation	-62.9	-60.6	-61.8	-61.6	-61.2	0.4	-0.6%
Operating costs	-643.9	-631.6	-615.6	-624.7	-624.7	0.0	0.0%
Profit (loss) from operations	483.8	564.2	485.1	461.9	561.2	99.4	21.5%
Net adjustments on loans to customers	-217.1	-255.5	-200.6	-214.0	-151.1	62.9	-29.4%
Profit (loss) on FV measurement of tangible assets	0.1	-37.0	-7.8	-96.9	-1.2	95.7	-98.7%
Net adjustments on other financial assets	-0.4	0.9	0.2	-1.1	-3.2	-2.1	n.m.
Net provisions for risks and charges	-7.2	-5.6	-15.5	2.3	-8.1	-10.4	n.m
Profit (loss) on the disposal of equity and other invest.	0.0	-0.4	0.4	-18.7	1.5	20.3	n.m
Income (loss) before tax from continuing operations	259.1	266.7	261.8	133.4	399.1	265.7	n.m.
Tax on income from continuing operations	-82.7	-50.6	-83.3	-37.2	-138.4	-101.2	n.m.
Income (loss) after tax from continuing operations	176.4	216.0	178.5	96.2	260.6	164.5	n.m.
Systemic charges after tax	-59.2	-19.3	-61.7	-4.8	-74.6	-69.8	n.m.
Realignment of fiscal values to accounting values	0.0	79.2	0.0	2.5	0.0	-2.5	-100.0%
Income (loss) attributable to minority interests	0.0	0.1	0.0	0.1	0.0	-0.1	-70.1%
Purchase Price Allocation after tax	-10.3	-9.7	-10.2	-9.3	-8.5	0.8	-8.2%
Fair value on own liabilities after Taxes	-6.8	-5.1	4.0	12.3	0.2	-12.1	-98.6%
Net income (loss) for the period	100.1	261.2	110.7	97.1	177.8	80.7	83.2%





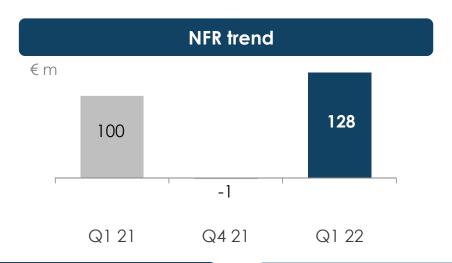
# P&L: Q1 2022 stated and adjusted comparison

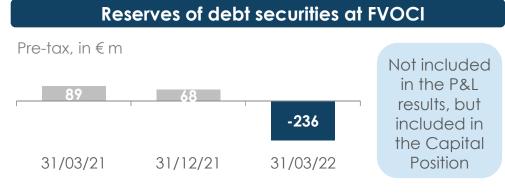
Reclassified income statement (€m)	Q1 2022	Q1 2022 adjusted	One-off	Non-recurring items
Net interest income	511.5	511.5	0.0	
Income (loss) from invest, in associates carried at equity	49.6	49.6	0.0	
Net interest, dividend and similar income	561.2	561.2	0.0	
Net fee and commission income	480.1	480.1	0.0	
Other net operating income	16.7	16.7	0.0	
Net financial result	127.9	127.9	0.0	
Other operating income	624.7	624.7	0.0	
Total income	1,185.9	1,185.9	0.0	
Personnel expenses	-407.9	-407.9	0.0	
Other administrative expenses	-155.6	-155.6	0.0	
Amortization and depreciation	-61.2	-61.2	0.0	
Operating costs	-624.7	-624.7	0.0	
Profit (loss) from operations	561.2	561.2	0.0	
Net adjustments on loans to customers	-151.1	-118.8	-32.3	Additional NPE disposal
Profit (loss) on FV of tangible assets	-1.2		-1.2	Value adjustments
Net adjustments on other financial assets	-3.2	-3.2	0.0	
Net provisions for risks and charges	-8.1	-8.1	0.0	
Profit (loss) on the disposal of equity and other invest.	1.5		1.5	Disposal on tangible assets
Income (loss) before tax from continuing operations	399.1	431.1	-32.0	
Tax on income from continuing operations	-138.4	-149.1	10.7	
Income (loss) after tax from continuing operations	260.6	282.0	-21.4	
Systemic charges after tax	-74.6	-74.6	0.0	
Purchase Price Allocation after tax	-8.5	-8.5	0.0	
Fair value on own liabilities after Taxes	0.2	0.2	0.0	
Net income (loss) for the period	177.8	199.2	-21.4	

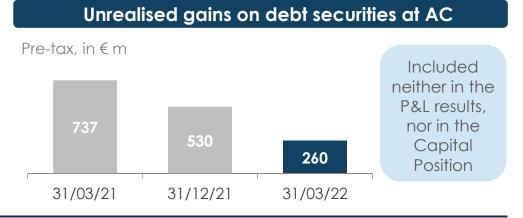




# Net financial result, reserves & unrealised gains











# Reclassified Balance Sheet as at 31/03/2022

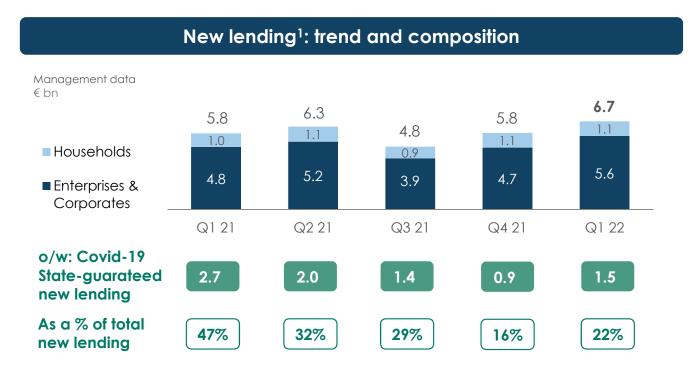
	_	_	Chg.	y/y	Chg.	q/q
31/03/21	31/12/21	31/03/22	Value	%	Value	%
11,362	29,153	32,077	20,715	182.3%	2,923	10.0%
126,756	121,261	119,218	-7,538	-5.9%	-2,043	-1.7%
16,610	11,878	8,329	-8,281	-49.9%	-3,549	-29.9%
110,146	109,383	110,889	743	0.7%	1,505	1.4%
45,686	36,326	40,679	-5,006	-11.0%	4,353	12.0%
8,725	6,464	7,017	-1,708	-19.6%	553	8.5%
14,898	10,675	12,143	-2,755	-18.5%	1,468	13.7%
22,063	19,187	21,520	-543	-2.5%	2,333	12.2%
1,641	1,794	1,642	2	0.1%	-152	-8.5%
3,527	3,278	3,290	-238	-6.7%	11	0.3%
1,218	1,214	1,214	-4	-0.3%	1	0.1%
4,688	4,540	4,532	-156	-3.3%	-8	-0.2%
70	230	204	134	192.2%	-25	-11.1%
2,203	2,692	2,935	732	33.2%	243	9.0%
197,151	200,489	205,792	8,641	4.4%	5,302	2.6%
31/03/21	31/12/21	31/03/22	Value	%	Value	%
						2.6%
						2.3%
			441		679	5.2%
46,073	45,685	46,788	716	1.6%	1,103	2.4%
741	674	712	-28	-3.8%	38	5.7%
14,100	15,755	15,757	1,657	11.8%	2	0.0%
1,383	1,197	1,163	-219	-15.9%	-34	-2.8%
447	303	282	-165	-36.9%	-21	-6.9%
0	0	0	0	n.m.	0	n.m.
4,360	3,566	4,751	391	9.0%	1,185	33.2%
7,000						
1	1	1	0	7.4%	0	32.5%
12,626	13,095	12,980	355	7.4%	-115	32.5%
	11,362 126,756 16,610 110,146 45,686 8,725 14,898 22,063 1,641 3,527 1,218 4,688 70 2,203 197,151 31/03/21 117,421 104,091 13,330 46,073 741 14,100 1,383 447	11,362 29,153 126,756 121,261 16,610 11,878 110,146 109,383 45,686 36,326 8,725 6,464 14,898 10,675 22,063 19,187 1,641 1,794 3,527 3,278 1,218 1,214 4,688 4,540 70 230 2,203 2,692 197,151 200,489  31/03/21 31/12/21 117,421 120,213 104,091 107,121 13,330 13,092 46,073 45,685 741 674 14,100 15,755 1,383 1,197	126,756         121,261         119,218           16,610         11,878         8,329           110,146         109,383         110,889           45,686         36,326         40,679           8,725         6,464         7,017           14,898         10,675         12,143           22,063         19,187         21,520           1,641         1,794         1,642           3,527         3,278         3,290           1,218         1,214         1,214           4,688         4,540         4,532           70         230         204           2,203         2,692         2,935           197,151         200,489         205,792           31/03/21         31/12/21         31/03/22           117,421         120,213         123,356           104,091         107,121         109,584           13,330         13,092         13,771           46,073         45,685         46,788           741         674         712           14,100         15,755         15,757           1,383         1,197         1,163           447         303 <td< td=""><td>31/03/21         31/12/21         31/03/22         Value           11,362         29,153         32,077         20,715           126,756         121,261         119,218         -7,538           16,610         11,878         8,329         -8,281           110,146         109,383         110,889         743           45,686         36,326         40,679         -5,006           8,725         6,464         7,017         -1,708           14,898         10,675         12,143         -2,755           22,063         19,187         21,520         -543           1,641         1,794         1,642         2           3,527         3,278         3,290         -238           1,218         1,214         1,214         -4           4,688         4,540         4,532         -156           70         230         204         134           2,203         2,692         2,935         732           197,151         200,489         205,792         8,641           31/03/21         31/12/21         31/03/22         Value           117,421         120,213         123,356         5,935      <tr< td=""><td>11,362         29,153         32,077         20,715         182.3%           126,756         121,261         119,218         -7,538         -5.9%           16,610         11,878         8,329         -8,281         -49.9%           110,146         109,383         110,889         743         0,7%           45,686         36,326         40,679         -5,006         -11.0%           8,725         6,464         7,017         -1,708         -19.6%           14,898         10,675         12,143         -2,755         -18.5%           22,063         19,187         21,520         -543         -2.5%           1,641         1,794         1,642         2         0,1%           3,527         3,278         3,290         -238         -6.7%           1,218         1,214         1,214         -4         -0.3%           4,688         4,540         4,532         -156         -3.3%           70         230         204         134         192.2%           2,203         2,692         2,935         732         33.2%           197,151         200,489         205,792         8,641         4.4%</td><td>31/03/21         31/12/21         31/03/22         Value         %         Value           11,362         29,153         32,077         20,715         182,3%         2,923           126,756         121,261         119,218         -7,538         -5,9%         -2,043           16,610         11,878         8,329         -8,281         -49,9%         -3,549           110,146         109,383         110,889         743         0,7%         1,505           45,686         36,326         40,679         -5,006         -11,0%         4,353           8,725         6,464         7,017         -1,708         -19,6%         553           14,898         10,675         12,143         -2,755         -18,5%         1,468           22,063         19,187         21,520         -543         -2.5%         2,333           1,641         1,794         1,642         2         0,1%         -152           3,527         3,278         3,290         -238         -6.7%         11           4,688         4,540         4,532         -156         -3.3%         -8           70         230         204         134         192.2%         -25</td></tr<></td></td<>	31/03/21         31/12/21         31/03/22         Value           11,362         29,153         32,077         20,715           126,756         121,261         119,218         -7,538           16,610         11,878         8,329         -8,281           110,146         109,383         110,889         743           45,686         36,326         40,679         -5,006           8,725         6,464         7,017         -1,708           14,898         10,675         12,143         -2,755           22,063         19,187         21,520         -543           1,641         1,794         1,642         2           3,527         3,278         3,290         -238           1,218         1,214         1,214         -4           4,688         4,540         4,532         -156           70         230         204         134           2,203         2,692         2,935         732           197,151         200,489         205,792         8,641           31/03/21         31/12/21         31/03/22         Value           117,421         120,213         123,356         5,935 <tr< td=""><td>11,362         29,153         32,077         20,715         182.3%           126,756         121,261         119,218         -7,538         -5.9%           16,610         11,878         8,329         -8,281         -49.9%           110,146         109,383         110,889         743         0,7%           45,686         36,326         40,679         -5,006         -11.0%           8,725         6,464         7,017         -1,708         -19.6%           14,898         10,675         12,143         -2,755         -18.5%           22,063         19,187         21,520         -543         -2.5%           1,641         1,794         1,642         2         0,1%           3,527         3,278         3,290         -238         -6.7%           1,218         1,214         1,214         -4         -0.3%           4,688         4,540         4,532         -156         -3.3%           70         230         204         134         192.2%           2,203         2,692         2,935         732         33.2%           197,151         200,489         205,792         8,641         4.4%</td><td>31/03/21         31/12/21         31/03/22         Value         %         Value           11,362         29,153         32,077         20,715         182,3%         2,923           126,756         121,261         119,218         -7,538         -5,9%         -2,043           16,610         11,878         8,329         -8,281         -49,9%         -3,549           110,146         109,383         110,889         743         0,7%         1,505           45,686         36,326         40,679         -5,006         -11,0%         4,353           8,725         6,464         7,017         -1,708         -19,6%         553           14,898         10,675         12,143         -2,755         -18,5%         1,468           22,063         19,187         21,520         -543         -2.5%         2,333           1,641         1,794         1,642         2         0,1%         -152           3,527         3,278         3,290         -238         -6.7%         11           4,688         4,540         4,532         -156         -3.3%         -8           70         230         204         134         192.2%         -25</td></tr<>	11,362         29,153         32,077         20,715         182.3%           126,756         121,261         119,218         -7,538         -5.9%           16,610         11,878         8,329         -8,281         -49.9%           110,146         109,383         110,889         743         0,7%           45,686         36,326         40,679         -5,006         -11.0%           8,725         6,464         7,017         -1,708         -19.6%           14,898         10,675         12,143         -2,755         -18.5%           22,063         19,187         21,520         -543         -2.5%           1,641         1,794         1,642         2         0,1%           3,527         3,278         3,290         -238         -6.7%           1,218         1,214         1,214         -4         -0.3%           4,688         4,540         4,532         -156         -3.3%           70         230         204         134         192.2%           2,203         2,692         2,935         732         33.2%           197,151         200,489         205,792         8,641         4.4%	31/03/21         31/12/21         31/03/22         Value         %         Value           11,362         29,153         32,077         20,715         182,3%         2,923           126,756         121,261         119,218         -7,538         -5,9%         -2,043           16,610         11,878         8,329         -8,281         -49,9%         -3,549           110,146         109,383         110,889         743         0,7%         1,505           45,686         36,326         40,679         -5,006         -11,0%         4,353           8,725         6,464         7,017         -1,708         -19,6%         553           14,898         10,675         12,143         -2,755         -18,5%         1,468           22,063         19,187         21,520         -543         -2.5%         2,333           1,641         1,794         1,642         2         0,1%         -152           3,527         3,278         3,290         -238         -6.7%         11           4,688         4,540         4,532         -156         -3.3%         -8           70         230         204         134         192.2%         -25





# New lending at €6.7bn in Q1 2022

+15.7% Y/Y and + 14.9% Q/Q

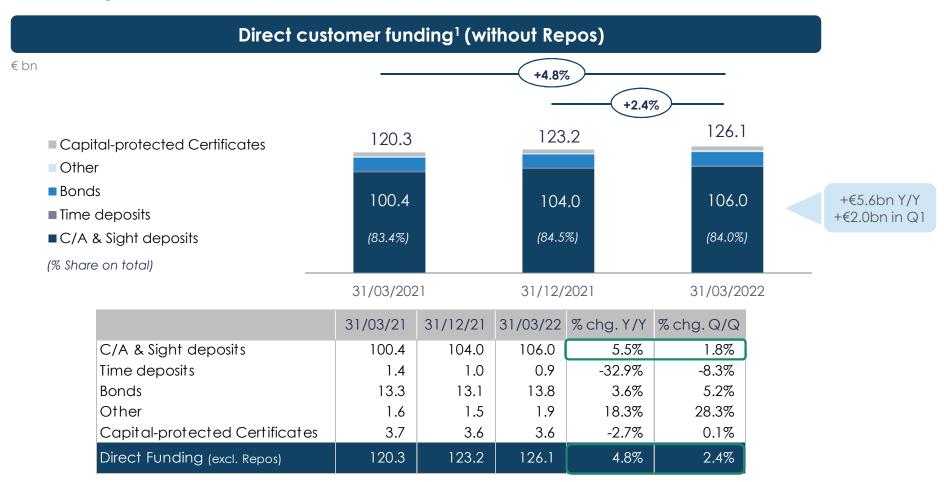


- New lending to Households substantially stable on a quarterly basis and +6.5% Y/Y
- Strong performance of new lending to Enterprises & Corporate (+19.1% Q/Q and +17.7% Y/Y)
- Covid-19 Measures guaranteed by the State in recovery vs. Q4 21 level (+€0.6bn)





# **Direct funding**

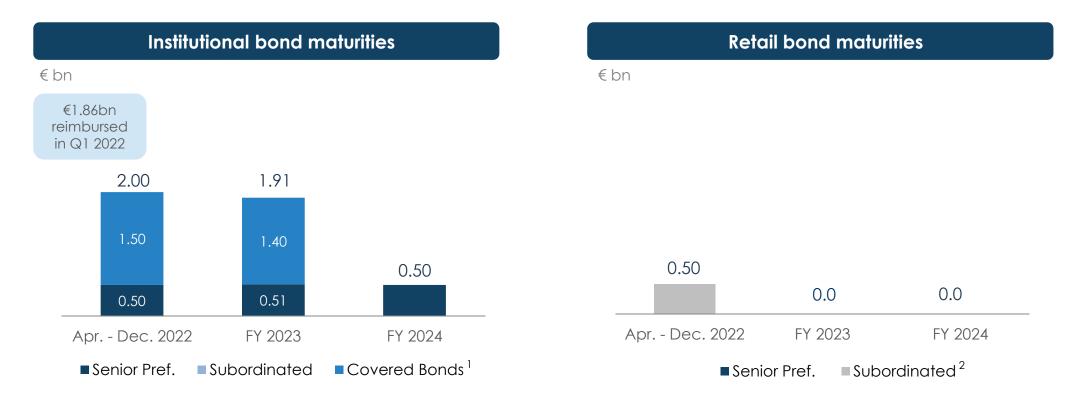




Note: 1. Direct funding restated according to a management accounting logic: includes capital-protected certificates, recognized essentially under 'Held-for-trading liabilities', while **BANCO BPM** it does not include Repos (€0.8bn on 31/03/2022 vs. 0.6bn on 31/12/2021 and €0.8bn on 31/03/2021), mainly consisting of transactions with Cassa di Compensazione e Garanzia.



# Bond maturities: limited and manageable amounts





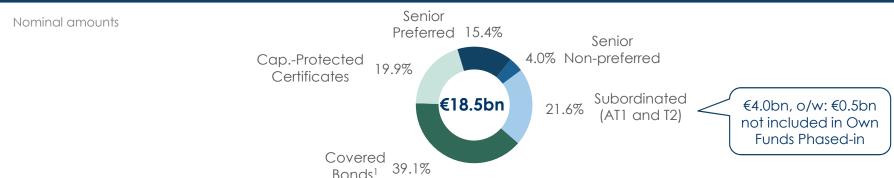
Managerial data based on nominal amounts. Excluding calls.



# Liability profile: Bonds outstanding and issues

Figures as at 31/03/2022 do not include the €300m AT1 issued in April 2022

#### Bonds Outstanding as at 31/03/2022



#### Wholesale bonds issued since 2017



First Green bond issued under the new ESG Bonds Framework

- Following the recent debt issues, in line with the funding indications provided in Banco BPM's Strategic Plan 2021-2024, the additional issuance focus in 2022 will be on senior unsecured debt, with a minimum expected level of €1bn for 2022. For 2023, both senior and senior non preferred debt issues are planned in the unsecured space, with a minimum expected level of €1.5bn
- In rolling out its funding plan, Banco BPM will also consider not only regulatory MREL requirements but also rating agency thresholds

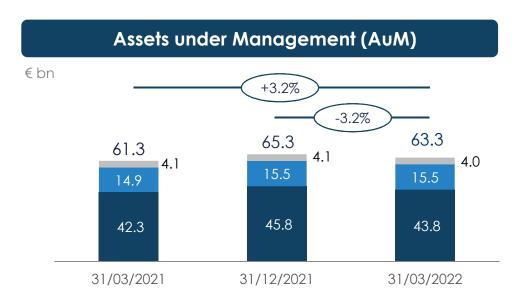


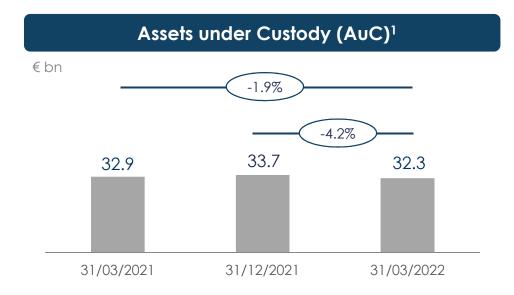
Managerial data based on nominal amounts.

Note: 1. Include also Repos with underlying retained Covered Bonds.



# Indirect customer funding at €95.6bn





■ Funds & Sicav ■ Bancassurance ■ Managed Accounts and Funds of Funds

• Total Indirect Customer Funding at €95.6bn: +1.4% Y/Y thanks to the volume effect, and -3.5% Q/Q exclusively due to the price effect

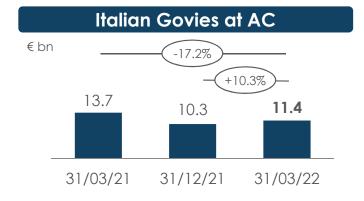


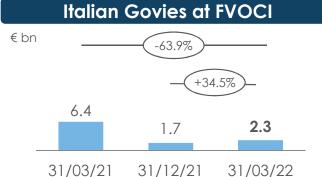
Management data of the commercial network. AuC historic data restated for managerial adjustments.

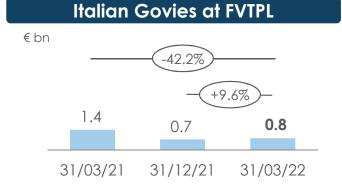
Note: 1. AuC data are net of capital-protected certificates, as they have been regrouped under Direct Funding (see slide 29).

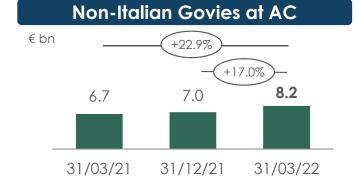


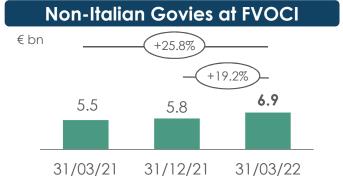
# Focus on Govies portfolio

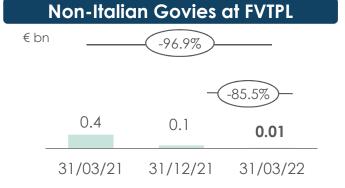








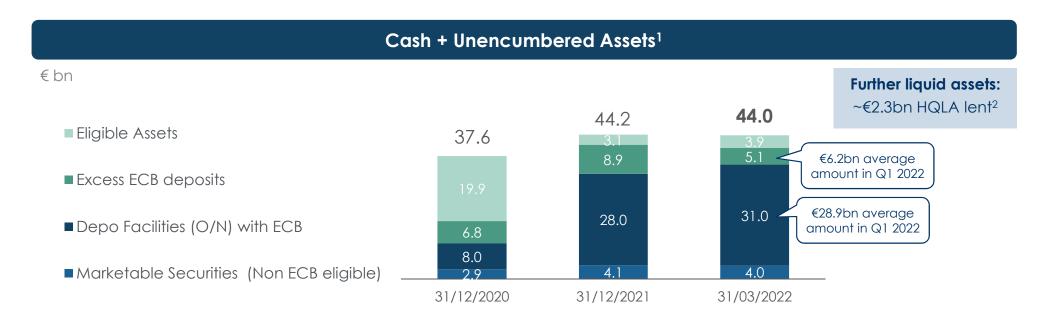








# Solid liquidity position: LCR at 206% & NSFR > 100% as at 31/03/2022



- Total Encumbered Eligible Assets at €53.6bn¹ at end of March 2022
- TLTRO III nominal exposure at €39.2bn as at 31/03/22 (stable in Q1 2022, +€1.7bn Y/Y)





#### **Net Customer Loans**

#### Satisfactory increase in Performing Loans

#### Net Customer Loans<sup>1</sup> €bn +0.7% +1.4% 110.9 110.1 109.4 3.1 4.3 3.3 107.8 105.9 106.1 31/03/2021 31/12/2021 31/03/2022 Performing Loans NPE

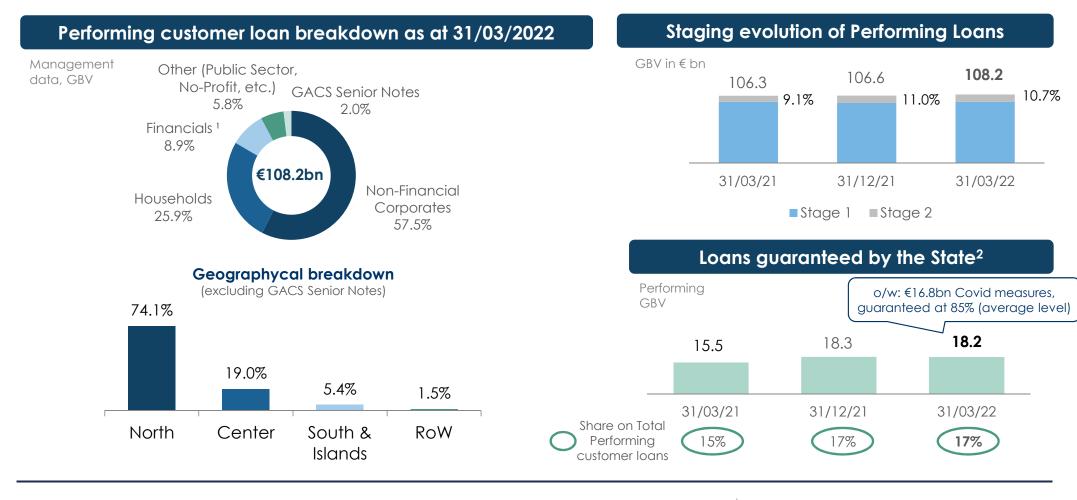
				Cho	ange
Net Performing Customer Loans	31/03/21	31/12/21	31/03/22	In % y/y	In % q/q
Core customer loans	99.2	99.5	101.3	2.1%	1.9%
- Mortgages	75.4	77.3	78.2	3.7%	1.2%
- Current Accounts	8.2	8.2	8.9	9.2%	8.5%
- Cards & Personal Loans	1.8	1.3	1.2	-34.1%	-10.6%
- Other loans	13.9	12.6	13.0	-6.0%	3.1%
GACS Senior Notes	2.2	2.3	2.1	-3.2%	-7.3%
Repos	3.6	3.7	3.7	2.5%	0.5%
Leasing	0.8	0.7	0.7	-20.6%	-4.8%
Total Net Performing Loans	105.9	106.1	107.8	1.8%	1.6%

Net Performing loans in Stage 2 at €11.2bn as at 31/03/22 (€11.4bn YE 2021), with a coverage of 2.9% (2.8% at YE 2021)





# **Analysis of Performing loan portfolio**







# **Asset Quality details**

#### Loans to Customers at AC

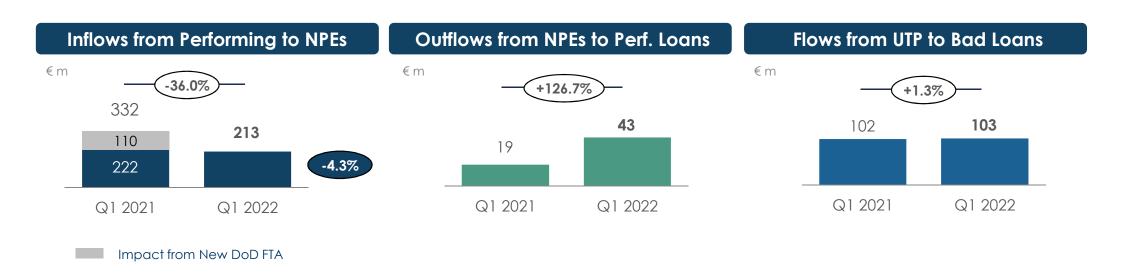
Gross exposures	31/03/2021	31/12/2021	31/03/2022	Chg		Chg.	
€/m and %				Value	%	Value	%
Bad Loans	3,575	2,190	2,226	-1,349	-37.7%	35	1.6%
UTP	4,958	4,126	3,974	-984	-19.8%	-152	-3.7%
Past Due	146	60	53	-93	-63.7%	-7	-11.4%
NPE	8,678	6,376	6,252	-2,426	-28.0%	-124	-1.9%
Performing Loans	106,344	106,577	108,244	1,900	1.8%	1,667	1.6%
TOTAL CUSTOMER LOANS	115,022	112,953	114,496	-526	-0.5%	1,543	1.4%
Net exposures	31/03/2021	31/12/2021	31/03/2022	Chg. y/y		Chg.	q/q
€/m and %			I	Value	%	Value	%
Bad Loans	1,334	906	849	-485	-36.4%	-58	-6.4%
UTP	2,820	2,309	2,211	-609	-21.6%	-98	-4.3%
Past Due	124	45	39	-85	-68.6%	-6	-12.6%
NPE	4,278	3,261	3,099	-1,179	-27.6%	-162	-5.0%
Performing Loans	105,868	106,123	107,790	1,922	1.8%	1,667	1.6%
TOTAL CUSTOMER LOANS	110,146	109,383	110,889	743	0.7%	1,505	1.4%
Coverage ratios	31/03/2021	31/12/2021	31/03/2022				
Bad Loans	62.7%	58.6%	61.9%				
UTP	43.1%	44.0%	44.4%				
Past Due	15.0%	25.3%	26.3%				
NPE	50.7%	48.9%	50.4%				
Performing Loans	0.45%	0.43%	0.42%				
TOTAL CUSTOMER LOANS	4.2%	3.2%	3.2%				





### **NPE flows**

#### Positive migration trends confirmed







# Capital position in detail

DULACED IN CADITAL			
PHASED IN CAPITAL	31/03/2021	31/12/2021	31/03/2022
POSITION (€/m and %)	01/00/2021	01/12/2021	01/00/2022
CET 1 Capital	9,388	9,387	9,011
T1 Capital	10,565	10,564	10,104
Total Capital	12,275	12,524	12,545
RWA	68,418	63,931	64,372
CET 1 Ratio	13.72%	14.68%	14.00%
AT1	1.72%	1.84%	1.70%
T1 Ratio	15.44%	16.52%	15.70%
Tier 2	2.50%	3.07%	3.79%
Total Capital Ratio	17.94%	19.59%	19.49%

Leverage ratio Phased-In as at 31/03/2022: 5.29%

FULLY PHASED CAPITAL POSITION (€/m and %)	31/03/2021	31/12/2021	31/03/2022
CET 1 Capital	8,696	8,559	8,435
T1 Capital  Total Capital	9,789 11,499	9,652 11,613	9,528 11,969
RWA	68,623	63,729	64,208
CET 1 Ratio	12.67%	13.43%	13.14%
AT1	1.59%	1.71%	1.70%
T1 Ratio	14.26%	15.15%	14.84%
Tier 2	2.49%	3.08%	3.80%
Total Capital Ratio	16.76%	18.22%	18.64%

Leverage ratio Fully Loaded as at 31/03/2022: 5.01%

PHASED IN RWA COMPOSITION (€/bn)	31/03/2021	31/12/2021	31/03/2022
CREDIT & COUNTERPARTY RISK	57.7	54.1	55.0
of which: Standard	30.8	29.7	30.2
MARKETRISK	3.5	2.5	2.0
OPERATIONAL RISK	7.0	7.1	7.1
CVA	0.2	0.3	0.2
TOTAL	68.4	63.9	64.4

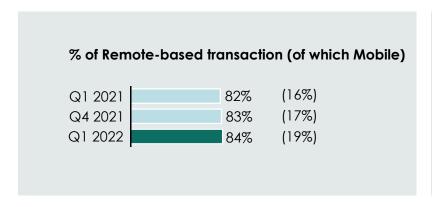
FULLYPHASED			
RWA COMPOSITION (€/bn)	31/03/2021	31/12/2021	31/03/2022
CREDIT & COUNTERPARTY RISK	57.9	53.9	54.9
of which: Standard	31.0	29.5	30.0
MARKETRISK	3.5	2.5	2.0
OPERATIONAL RISK	7.0	7.1	7.1
CVA	0.2	0.3	0.2
TOTAL	68.6	63.7	64.2

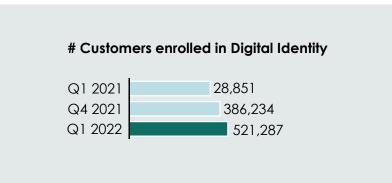


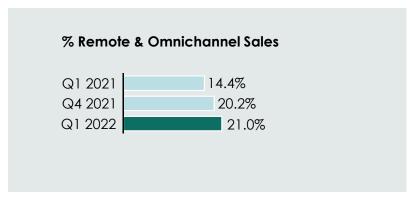


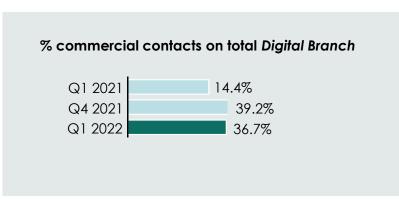
# Strong development of digital banking

#### Digital adoption: ongoing growth















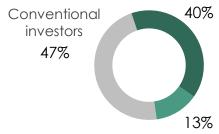
# Key recent steps in our Sustainable strategy path

#### €750m Green Covered Bonds, issued in March 2022

under the €10bn Public CB programme (BPM Covered Bond 2)

- The first Green Covered Bond issuance in Italy in 2022 and the second ever for an Italian bank
- Use of proceeds: finance and refinance a portfolio of €1.2bn green mortgages granted to households for the purchase of houses which belong to the top 15% energy efficient buildings in Italy
- Positive response from institutional investors in a tough environment

#### Investor Distribution by «green statistics»



40% Herald investors: have the most advanced ESG strategy and are the most involved in the sustainable bond market

ESG investors: Asset managers / owners with mandate to integrate ESG considerations in their AM, but without specific view / allocation to sustainable bonds



CDP score assigned for 2021: A-

(vs. B assigned for 2020)

#### Publication of 2021 Non-Financial Statement:

 the first Statement aligned with TCFD standards



 the first Communication on Progress for the UNGC



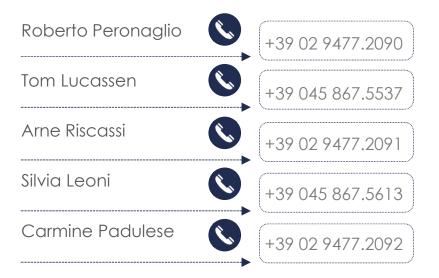


Fundraising and other support measures for people from Ukraine, in cooperation with Caritas: >€1m raised





# **Contacts for Investors and Financial Analysts**



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