



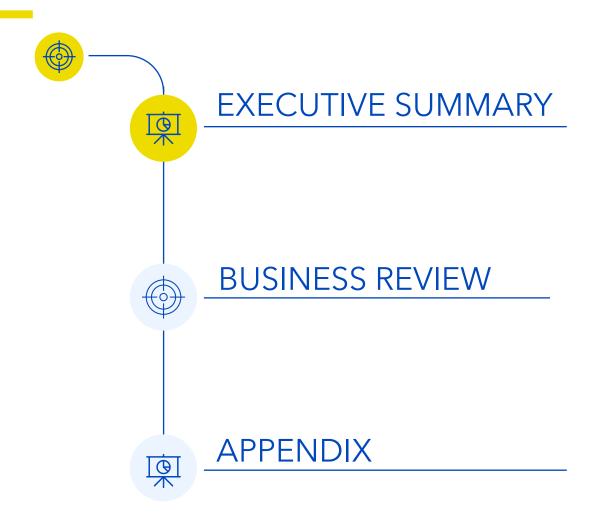
# POSTE ITALIANE Q1-22 FINANCIAL RESULTS

12 MAY 2022

PAVING THE WAY TO A SUCCESSFUL 2022



## **CONTENTS**







## **EXECUTIVE SUMMARY**



GROUP REVENUES UP COMBINED WITH STRONG EBIT PROGRESSION - ON TRACK TO MEET 2022 TARGETS

PAYMENTS & MOBILE AND INSURANCE DRIVING RECURRING REVENUE GROWTH

CONTINUED FOCUS ON COST EFFICIENCY IN A CHALLENGING ENVIRONMENT.

DIVERSIFIED BUSINESS MODEL SUPPORTING A STRONG PERFORMANCE.





# Q1-22 RESULTS OVERVIEW

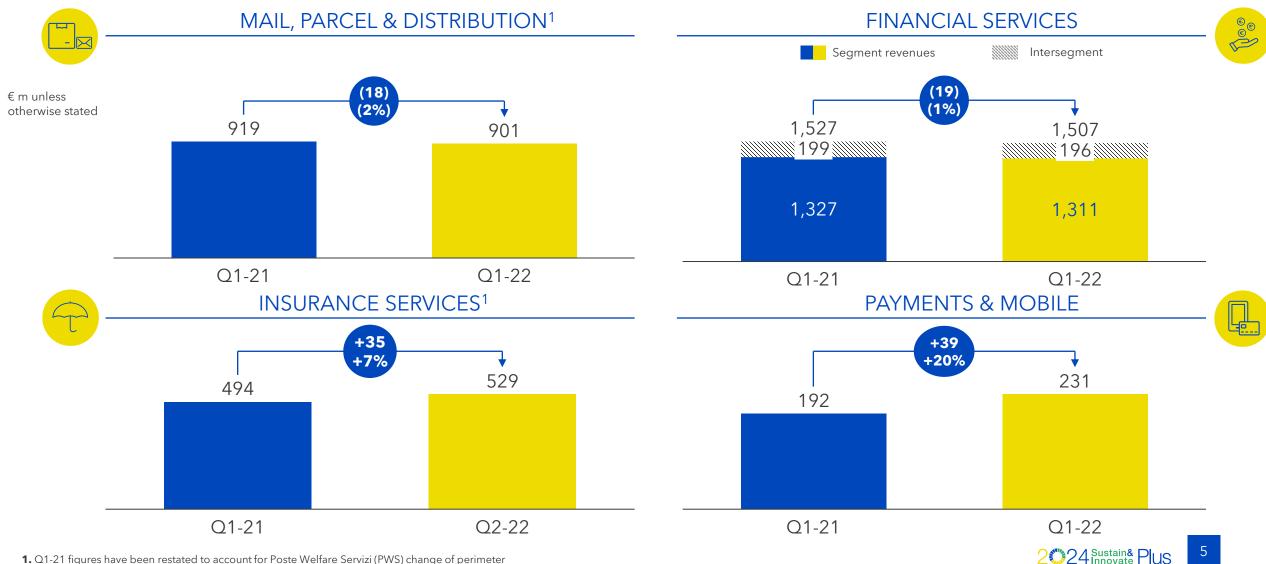
## POSITIVE COMMERCIAL TRENDS COMBINED WITH COST DISCIPLINE LEADING TO INCREASING EBIT

€ m unless otherwise stated **VAR.** (%) Q1-21 Q1-22 VAR. **REVENUES** 2,933 2,973 +40 +1.4% **TOTAL COSTS** 2,313 2,279 (33)(1.4%) **EBIT** 620 694 +73 +11.8% **NET PROFIT** 495 +10.6% 447 +47



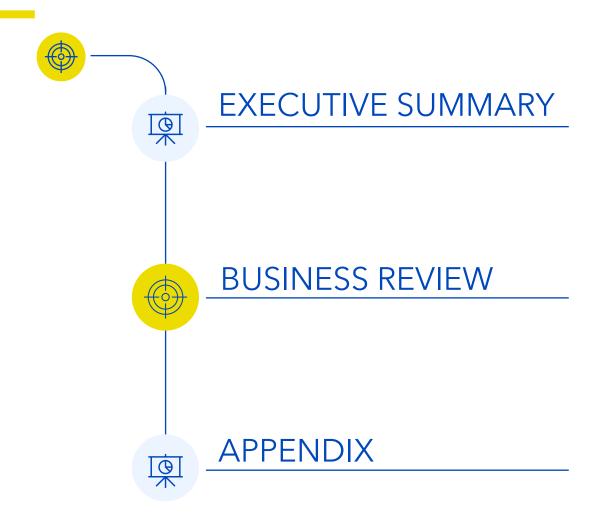


## **REVENUES** POSITIVE CONTRIBUTION FROM PAYMENTS & MOBILE AND INSURANCE DRIVING TOP LINE GROWTH





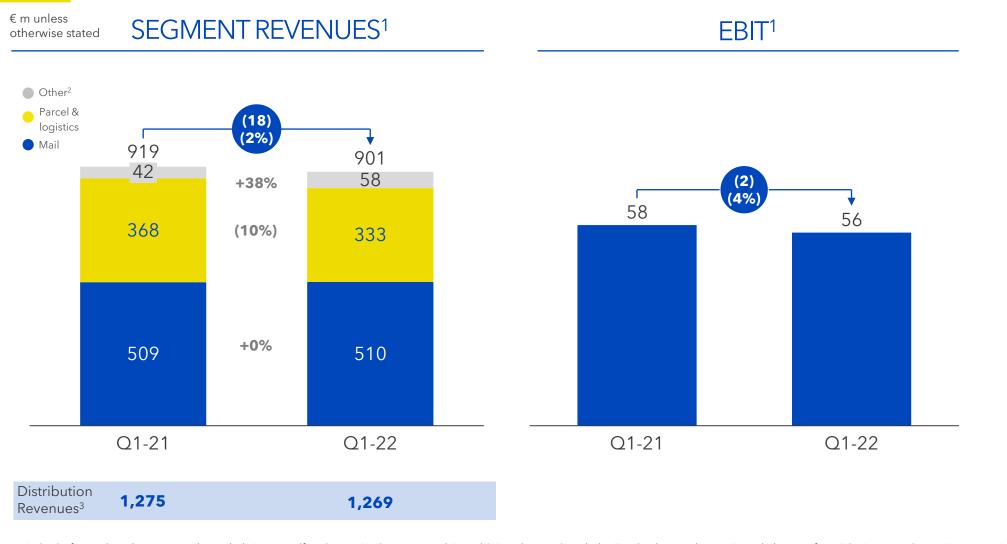
## **CONTENTS**







# MAIL, PARCEL & DISTRIBUTION COST DISCIPLINE MITIGATING THE IMPACT OF PARCEL NORMALIZATION



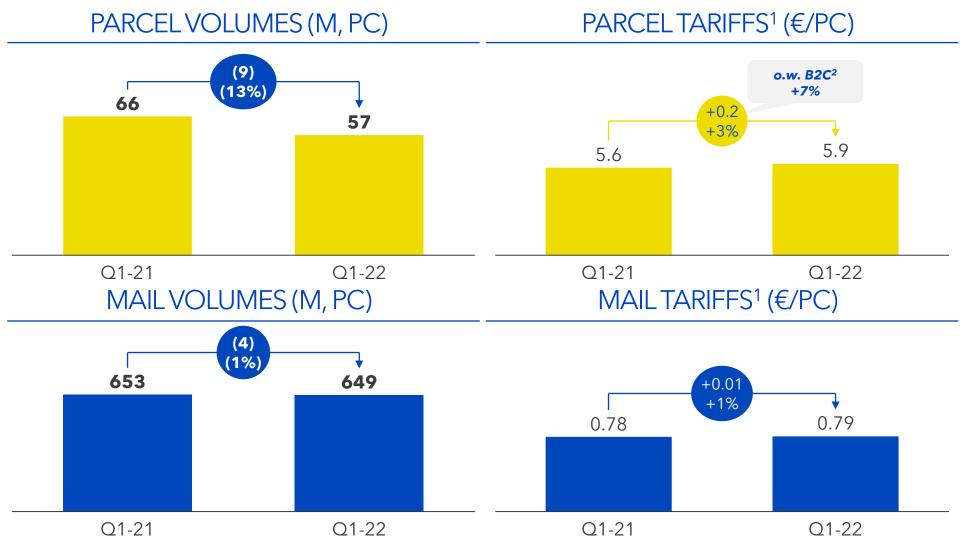
## Q1 HIGHLIGHTS

- Stable mail revenues with higher margin integratedservices up, compensating unrecorded mail decline
- Parcel revenues normalizing compared to Q1-21 (benefitting from pandemic restrictions) and impacted by lower contribution from China
- Other revenues<sup>2</sup> supported by new business initiatives
- Distribution fees flat, in line with Financial Services revenues
- Resilient EBIT supported by cost discipline in a challenging market scenario

<sup>1.</sup> Q1-21 figures have been restated to include Poste Welfare Servizi (PWS), now in Mail, Parcel & Distribution; 2. Includes Tax Credit contribution, Digital Identities fees, EGI, Poste Air Cargo, Patenti Via Poste, Philately, Poste Motori; 3. Includes income received by Other Segments in return for use of the distribution network and Corporate Services.



# MAIL, PARCEL & DISTRIBUTION: VOLUMES AND PRICING NORMALIZING PARCEL VOLUMES - MAIL DOWN DUE TO UNRECORDED VOLUMES



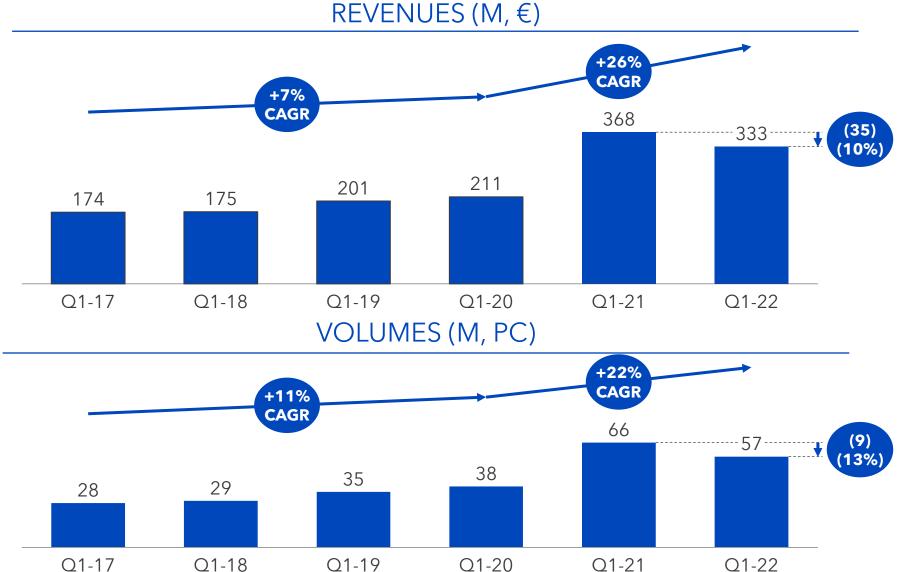
## Q1 HIGHLIGHTS

- Parcel volumes down across all segments due to post-pandemic normalization
- Mail down impacted by unrecorded volumes - in line with 24SI Plus
- Parcels tariff up with B2C improvement partly driven by customer base mix



## **QUARTERLY BUSINESS TRENDS: PARCELS**

NORMALIZING WELL ABOVE PRE-PANDEMIC LEVELS; FLEXIBILITY TO ADDRESS POTENTIAL HEADWINDS

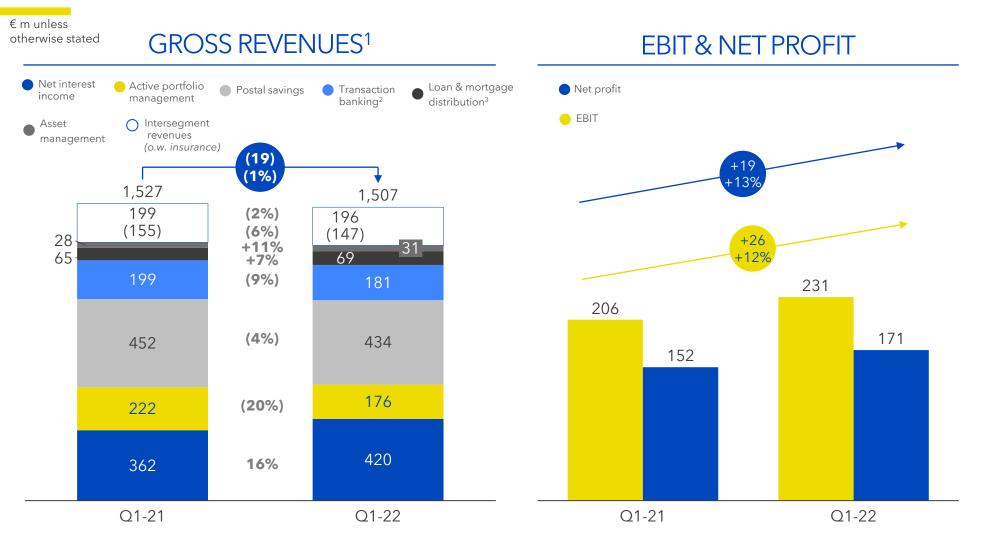


## HIGHLIGHTS

- Tough Y/Y comparison, parcel upward shift expected normalization well above pre-pandemic levels
- Latest developments suggesting market headwinds related to changing consumers' demand
- Flexible levers available to offset potential impacts at operating level



# FINANCIAL SERVICES REVENUES SUPPORTED BY NII (TAX CREDIT INVESTMENTS)



## 1. Figures presented include intersegment distribution revenues; 2. Includes revenues from payment slips (bollettino), banking accounts related revenues, fees from INPS and money transfers, Postamat (only for Q1-21); 3. Includes reported revenues from custody accounts, credit cards, other revenues from third party products distribution.

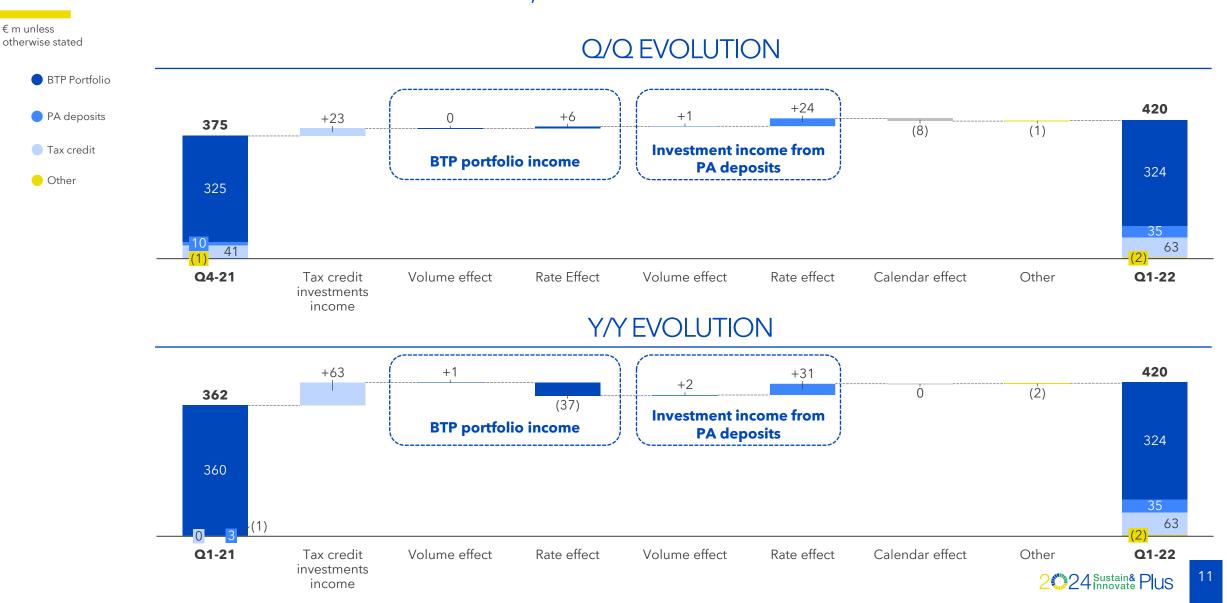
## Q1 HIGHLIGHTS

- Strong NII supported by tax credit investments and market tailwinds
- Active portfolio management: FY-22 fully secured (o.w. €176m booked in Q1-22)
- Postal savings fees down higher than expected net outflows
- Transaction banking fees impacted by lower payment slips volumes
- Loan and mortgage fees up due to improving volumes and pricing
- Asset management revenues up supported by higher AUM
- EBIT up thanks to lower provisions and lower intersegment costs\_\_\_\_



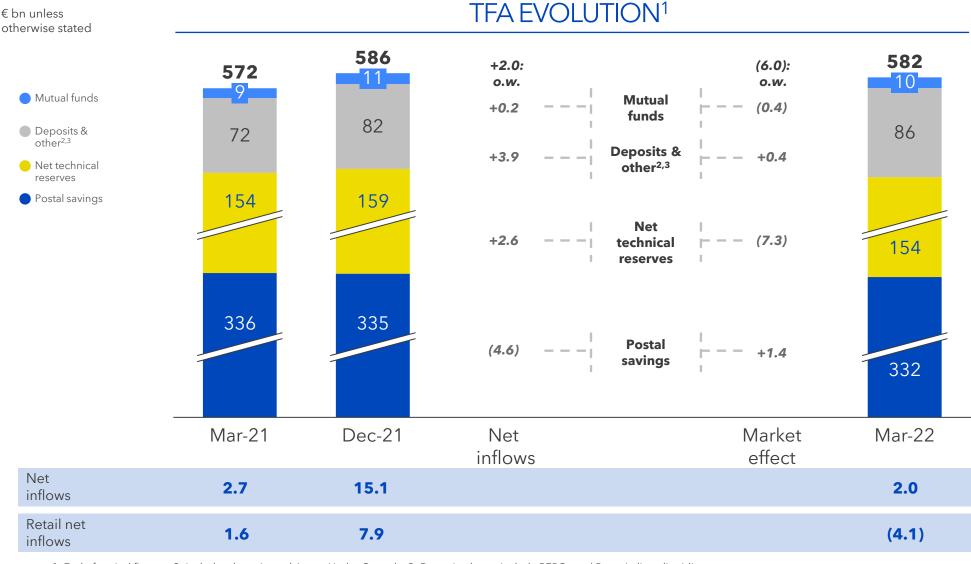
## NET INTEREST INCOME EVOLUTION

POSITIVE IMPACT FROM TAX CREDIT INV.; EXPECTED UPSIDE FROM HIGHER S/T RATES FOR BTP PTF





# GROUP TOTAL FINANCIAL ASSETS POSITIVE NET INFLOWS TREND DRIVEN BY DEPOSITS AND INSURANCE PRODUCTS

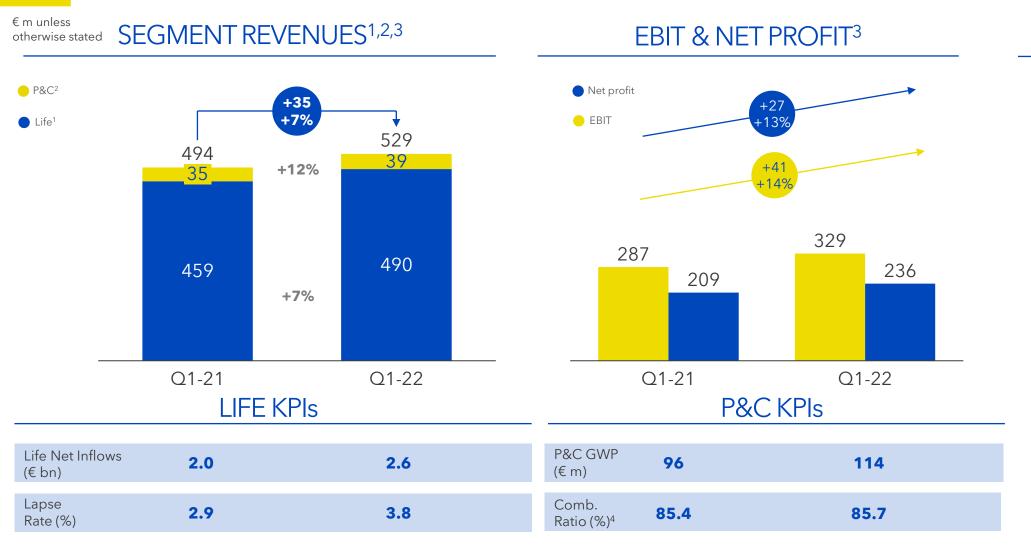


#### **HIGHLIGHTS**

- Postal savings down due to higher than expected net outflows and early pension payments in Q4-21
- Net technical reserves impacted by interest rates increase despite positive net inflows
- Higher deposits mainly thanks to Public
   Administration
- Mutual funds impacted by market effect



# INSURANCE SERVICES SOLID REVENUE GROWTH SUPPORTED BY HIGHER VOLUMES AND MARGINS



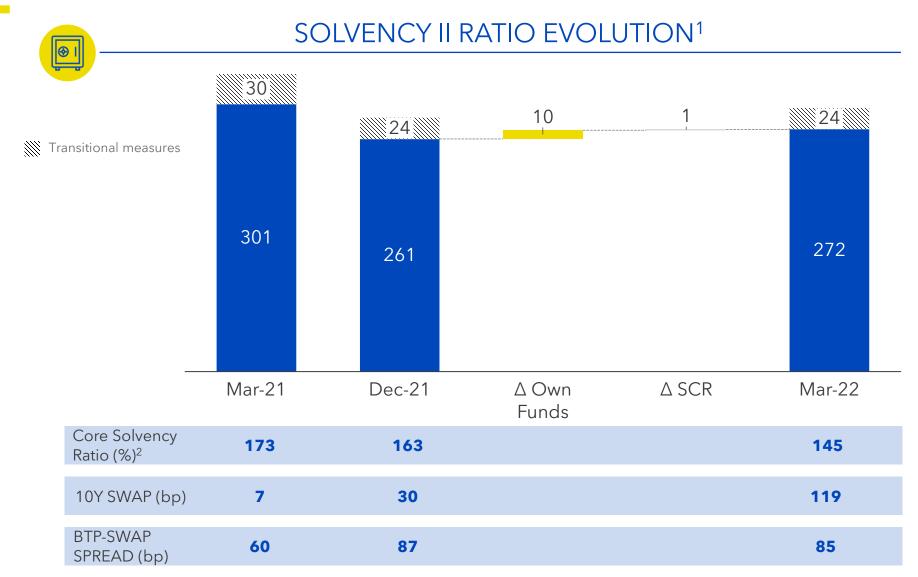
#### Q1 HIGHLIGHTS

- Life revenues up:
  - Increasing average technical reserves with growing share of higher-margin multiclass products
  - Higher investment margin benefitting from inflation-linked bonds
- P&C healthy growth sustained by increasing gross written premiums (+19% Y/Y)
- EBIT up benefitting from positive revenue trend

<sup>1.</sup> Includes Private Pension Plan (PPP); 2. Net of claims; includes Poste Insurance Broker; 3. Q1-21 figures have been restated net of Poste Welfare Servizi (PWS), now included in Mail, Parcel & Distribution business segment; 4. Net of reinsurance.



# SOLVENCY II RATIO SOLVENCY RATIO ABOVE MANAGERIAL AMBITION, BENEFITTING FROM HIGHER RISK-FREE RATES

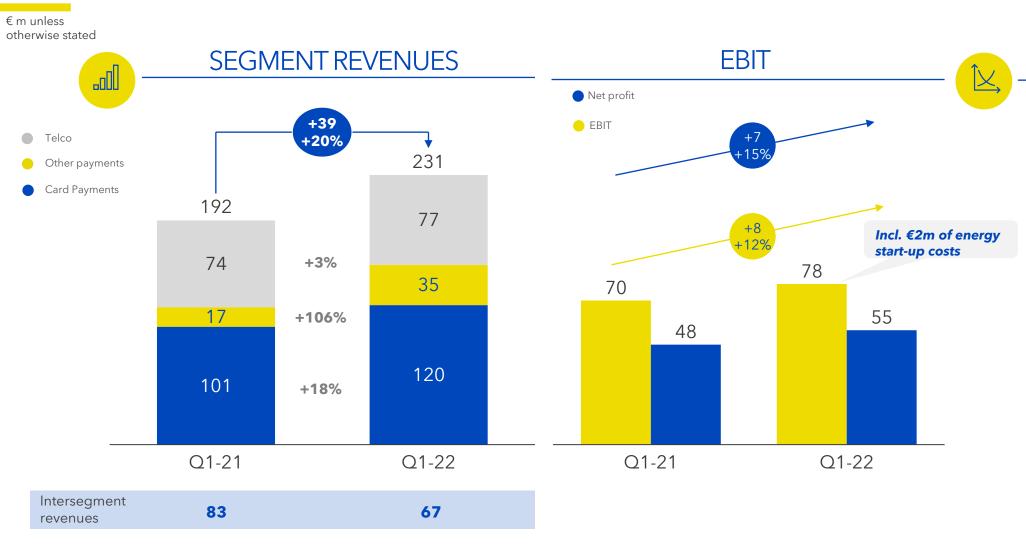


## **HIGHLIGHTS**

- Solvency II ratio benefitting from higher risk-free rates and stable BTP spread
- Transitional measures provide additional 24pp to address potential market volatility



# PAYMENTS & MOBILE IMPRESSIVE REVENUE GROWTH ACROSS ALL BUSINESS LINES

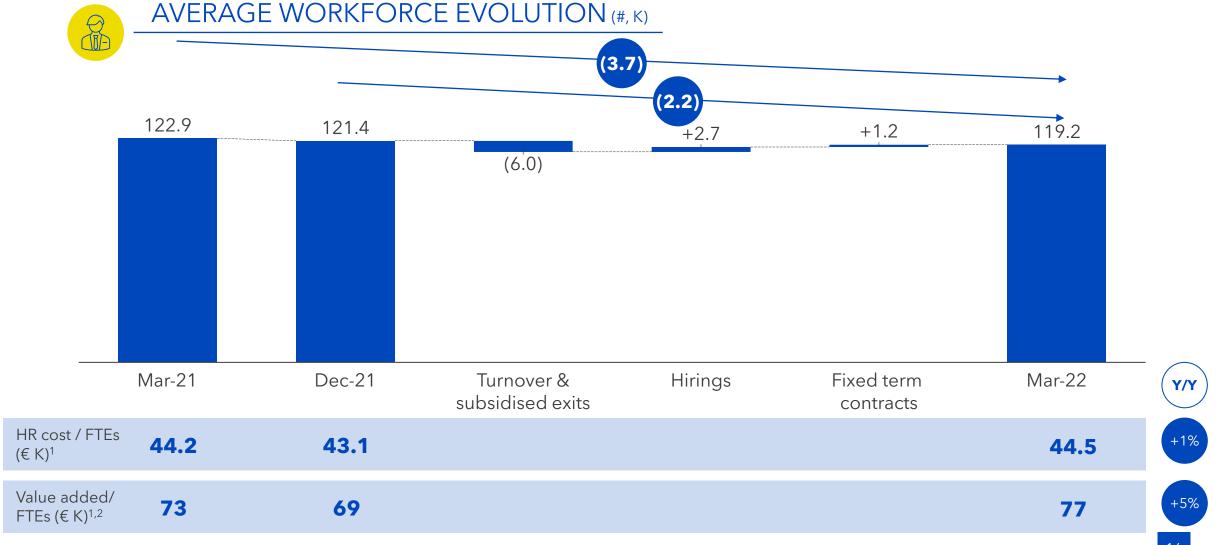


## Q1 HIGHLIGHTS

- Strong card payments with higher margin prepaid cards and increasing transactions, both physical and digital
- Other payments up thanks to transactions directly managed by PostePay as payment service provider (PSP)
- Telco revenues supported by a low churn and newly acquired fibre customers
- Intersegment revenues impacted by lower payment slips volumes
- EBIT up with higher revenues benefitting from the new telco wholesale contract



# HUMAN CAPITAL FTEs DOWN - VALUE ADDED PER FTE INCREASING MORE THAN AVERAGE HR COSTS







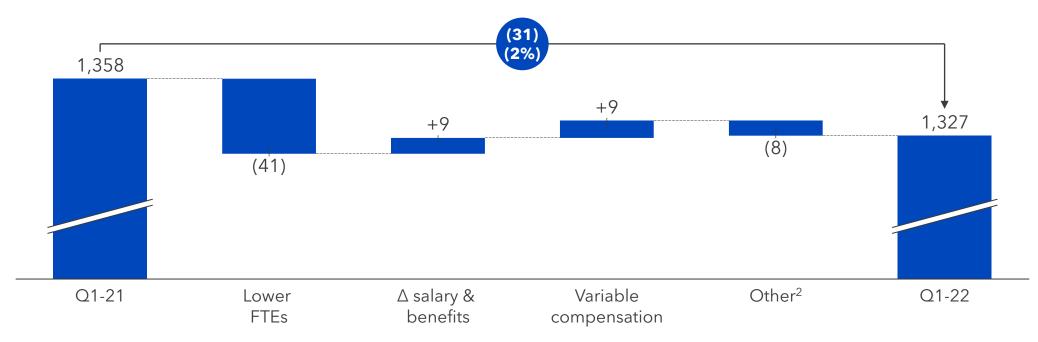
# HUMAN CAPITAL LOWER FTE BASE MORE THAN OFFSETTING SALARY INCREASE IMPACT ON HR COSTS



Ordinary HR costs / revenues (%)

46

45



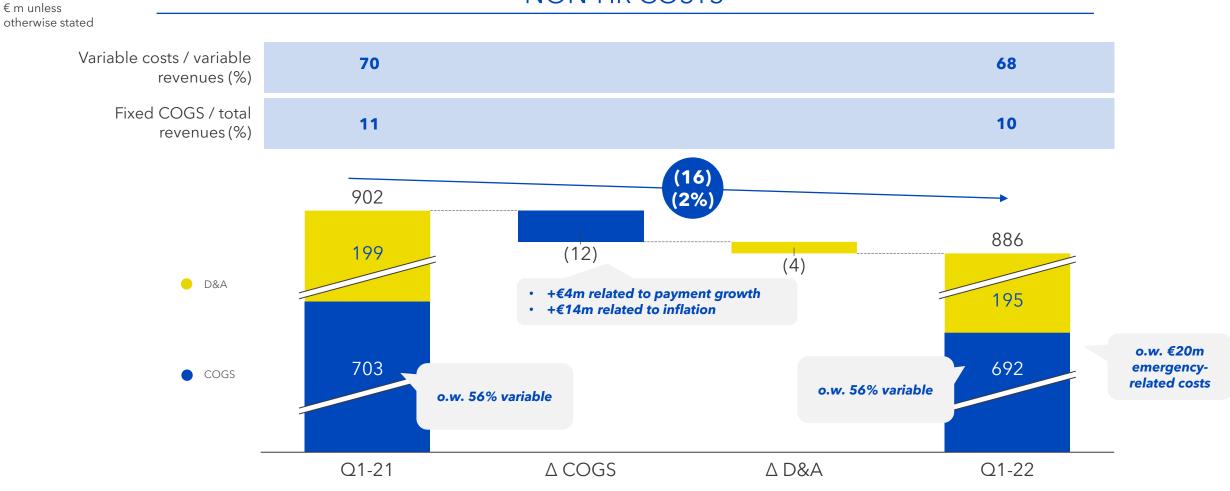
<sup>1.</sup> Excluding legal disputes with employees; 2. Unpaid leaves and provisions for festivities





# NON-HR COSTS COGS DOWN DESPITE HIGHER PAYMENT BUSINESS COSTS AND INFLATION EFFECT

NON-HR COSTS<sup>1</sup>

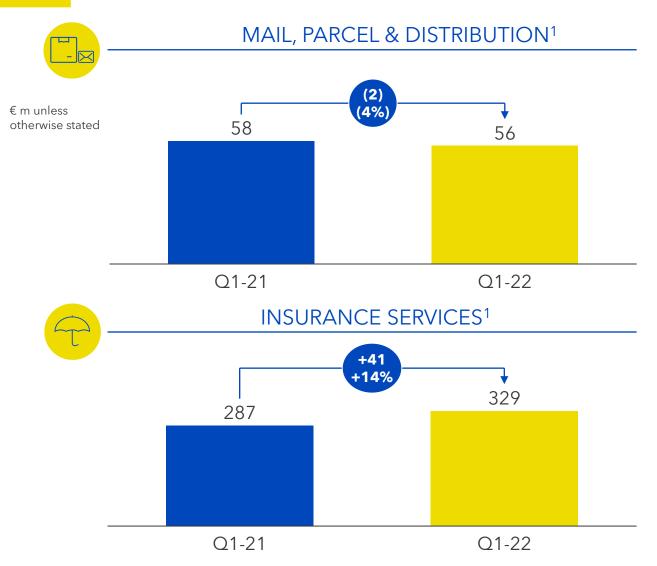


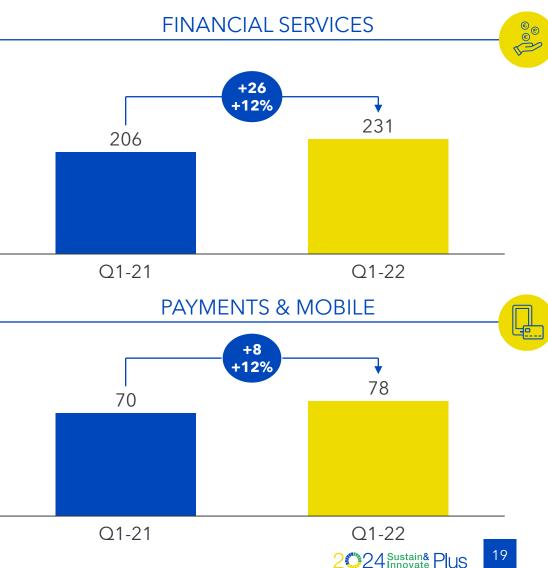
<sup>1.</sup> Excluding other non-HR costs.





## SOLID OPERATING PROFIT PAVING THE WAY TO A SUCCESSFUL 2022







## **CLOSING REMARKS**



GROUP REVENUES UP COMBINED WITH STRONG EBIT PROGRESSION - ON TRACK TO MEET 2022 TARGETS

PAYMENTS & MOBILE AND INSURANCE DRIVING RECURRING REVENUE GROWTH

CONTINUED FOCUS ON COST EFFICIENCY IN A CHALLENGING ENVIRONMENT.

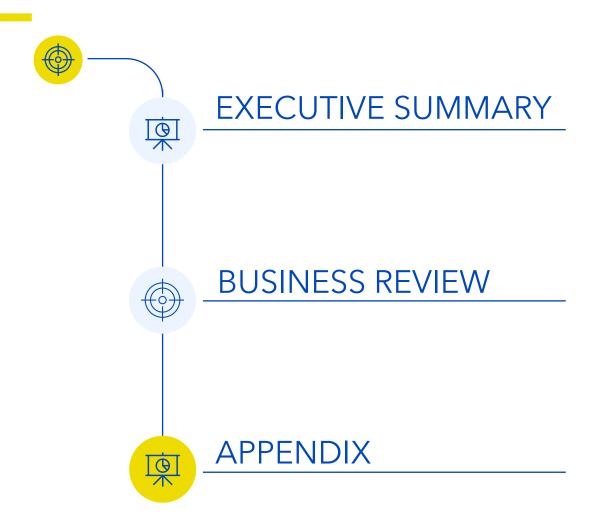
DIVERSIFIED BUSINESS MODEL SUPPORTING A STRONG PERFORMANCE.



# Q8zA



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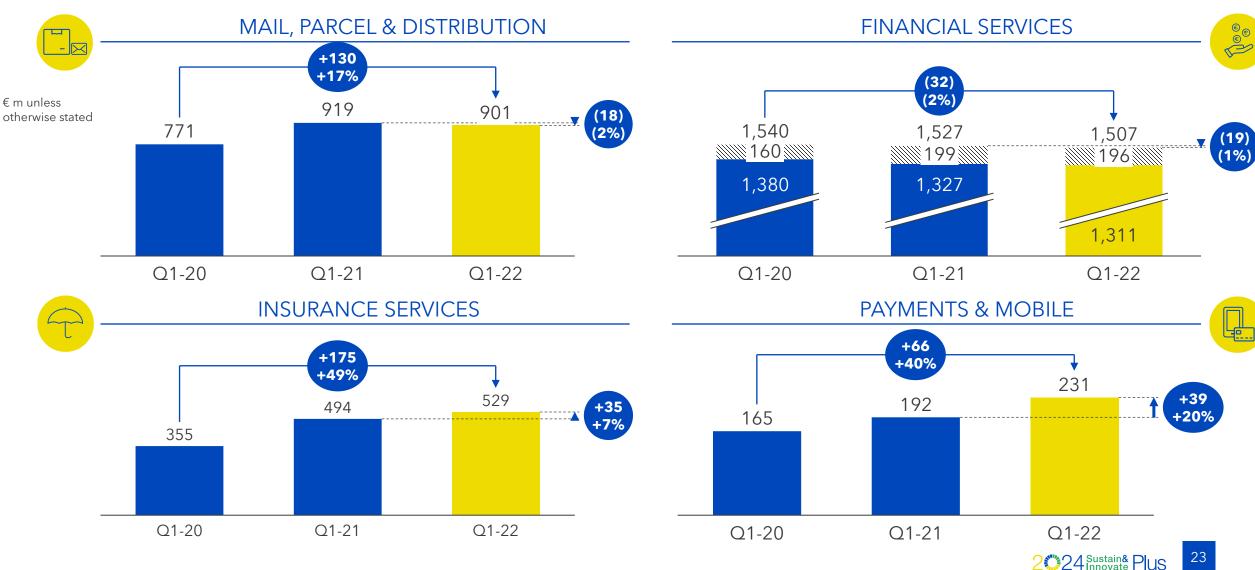






# SEGMENT REVENUES

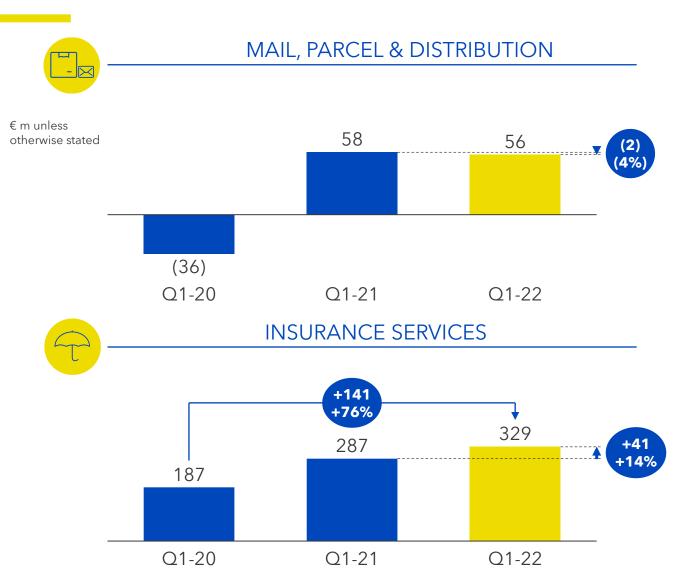
#### POSITIVE CONTRIBUTION FROM PAYMENTS & MOBILE AND INSURANCE DRIVING TOP LINE GROWTH





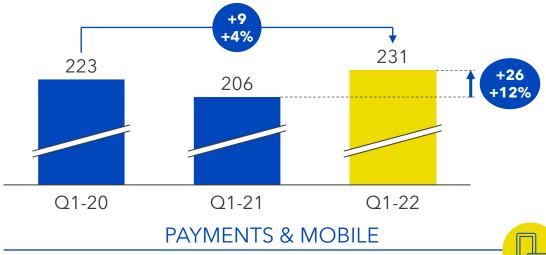


## SEGMENT OPERATING PROFIT PAVING THE WAY TO A SUCCESSFUL 2022



#### FINANCIAL SERVICES









# MAIL, PARCEL & DISTRIBUTION: VOLUMES AND PRICING NORMALIZING PARCEL VOLUMES - MAIL DOWN DUE TO UNRECORDED VOLUMES

#### PARCEL VOLUMES (M, PC) MAIL VOLUMES (M, PC) Other1 Other<sup>3</sup> C2X Integrated Services (9)B2C (13%)Direct marketing 65.6 B2B 56.8 Recorded 5.1 (3%)(4) Unrecorded (33%)(1%) 653 649 193 9% 211 47.5 40.8 (14%)n.m. 78 68 (13%)(2%) 339 (4%)324 (11%)11.1 9.9 01-2101-22 Q1-21 01-22Ava. B2C Avg. price price index 100 107 index<sup>4</sup> 100 101 (Base 100)<sup>2</sup> (Base 100)

#### Q1 HIGHLIGHTS

- Parcels down due to Y/Y post-pandemic volume normalization and lower inbound volumes from China
- Normalizing B2C parcel volumes; B2B impacted by corporates shipping also to retail customers
- Mail down impacted by unrecorded volumes - in line with 24SI Plus
- B2C tariffs improved mainly driven by customer base mix

<sup>1.</sup> Includes International parcels and partnerships with other logistic operators; 2. Including logistic value chain contribution from China inbound volumes; 3. Includes Multichannel services, Editorial services, Postel volumes and other basic services; 4. Including mix effect.

## POSTE ITALIANE'S ESG RATED PERFORMANCE, AWARDS AND MEMBERSHIPS

#### **ESG Index Scores**

Rating agency	Performance
CDP	A- Rating (Leader)
MSCI	A Rating (Average)
ISS E&S Disclosure Quality Score	1- Environmental & Social
Equileap Gender Equality Index	Top 100 globally
Vigeo Eiris Eurozone 120	#1 (Universo - Transport & Logistics)
Borsa Italiana	#1 MIB ESG
Sustainalytics	ESG Industry Top-Rated

#### **Included in these indices**













#### **Awards & Recognitions**

#### Financial Innovation-Italian Award



Top Employer Italia 2022



Certificate of Excellence



European Funds Trophy 2021



Most attractive employer 2021



One of the World's Top 25 strongest brands



2022
Top Rated ESG



2021 Celent Model Insurer Award for Customer Experience Transformation





Postepay Green product of the year 2022



Find out more about our awards and recognition in our annual report

#### Memberships

- UN Global Compact
- Principles for Responsible Investment
- UNEP FI Principles for Sustainable Insurance
- UN Women
- CSR Exhibition
- Sodalitas
- Anima per Il Sociale
- CSR Manager
- Valore D
- Fondazione ASPHI Onlus
- Organismo Italiano di Business Reporting - Sustainability, Non-Financial e Integrated Reporting (O.I.B.R.)
- Parks Liberi e Uguali

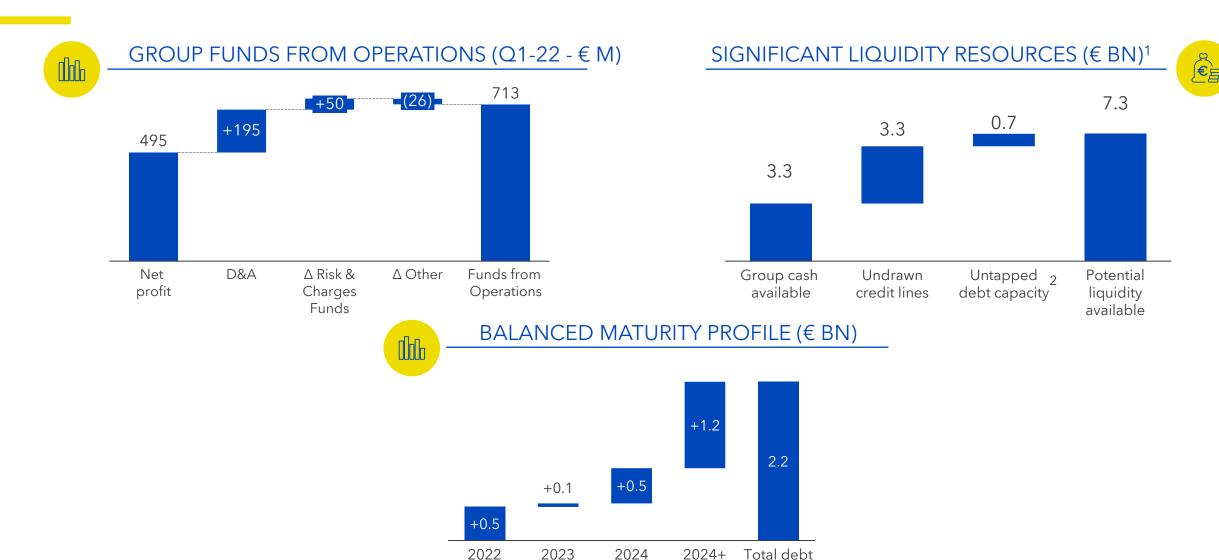


SUSTAINALYTICS





## STRONG CASH GENERATION, AMPLE LIQUIDITY & BALANCED DEBT PROFILE

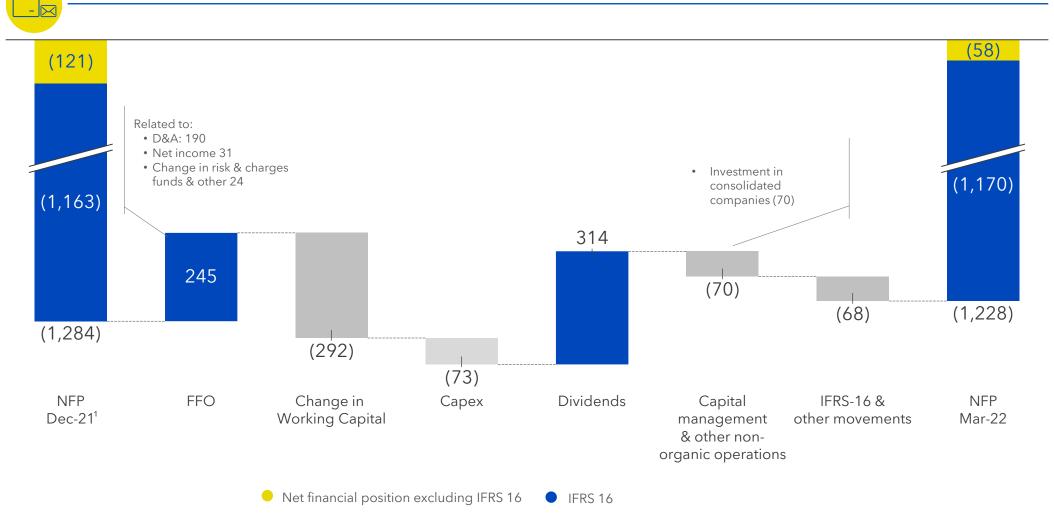




## MAIL, PARCEL AND DISTRIBUTION NET FINANCIAL POSITION



## NET FINANCIAL POSITION (+CASH - DEBT)





# TAX CREDIT PURCHASE - OVERVIEW €8.6BN PURCHASED AS OF MARCH 2022¹AT GROUP LEVEL



- Tax credit recognized for certain expenses such as (eco-friendly) building renovation
- Such tax credit is currently tradable
- Credit duration: from 1 to 10 years



**BUSINESSES & INDIVIDUALS** 

Sell tax credits at discount

Funding

**Financial Services** 

AVAILABLE CASH &

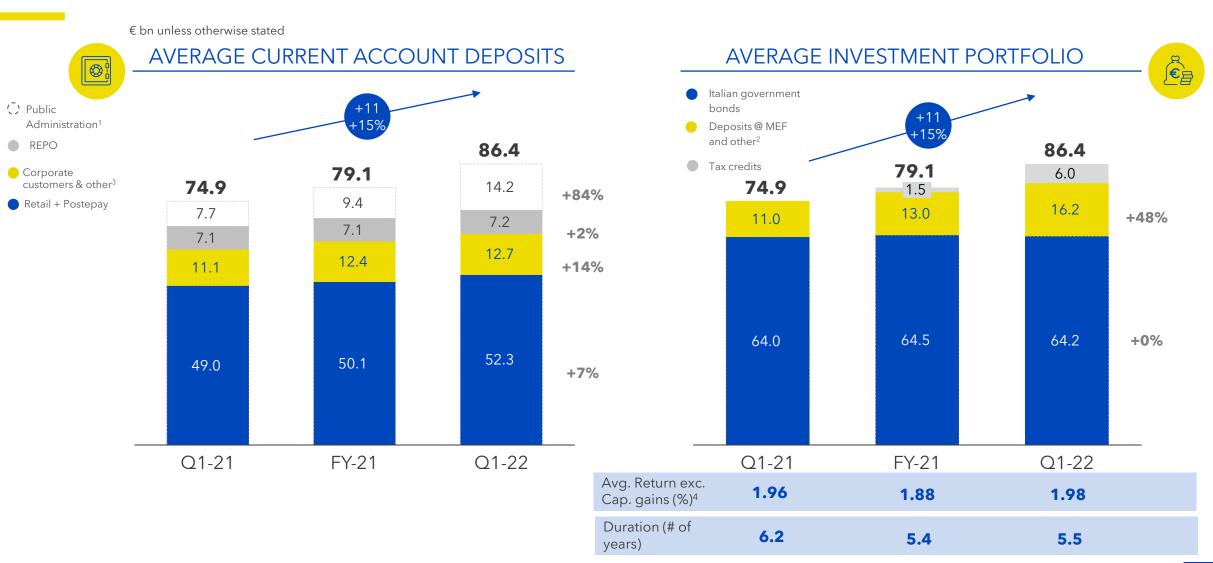
UP TO c.15% OF CORPORATE AND RETAIL

DEPOSITS

Interest income is generated by the discount spread over the duration of the tax credit (Similar to a zero-coupon bond)



# BANCOPOSTA ASSETS AND LIABILITIES STRUCTURE CURRENT ACCOUNT DEPOSITS SUPPORTED MAINLY BY PUBLIC ADMINISTRATION



<sup>1.</sup> Entirely invested in floating rate deposits c/o MEF; 2. Including deposits from PA, liquidity Buffer, deposits c/o other financial institutions, short term bonds (for treasury management) and excluding Poste Italiane liquidity; 3. Includes business current accounts, PostePay business and other customers debt; 4. Average yield calculated as interest income on average current account deposits.



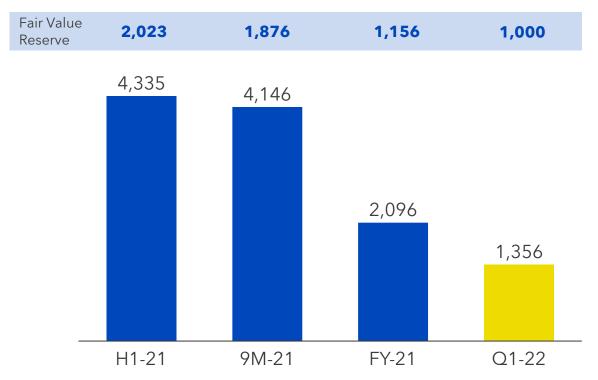


# UNREALISED GAINS & LOSSES AND SENSITIVITIES NET UNREALISED GAINS AT € 1.4BN

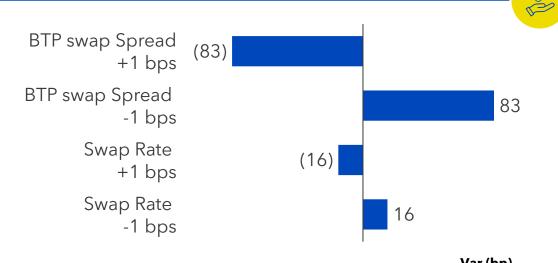
€ m unless otherwise stated



#### **UNREALISED GAINS AND LOSSES**



#### UNREALISED GAINS SENSITIVITIES

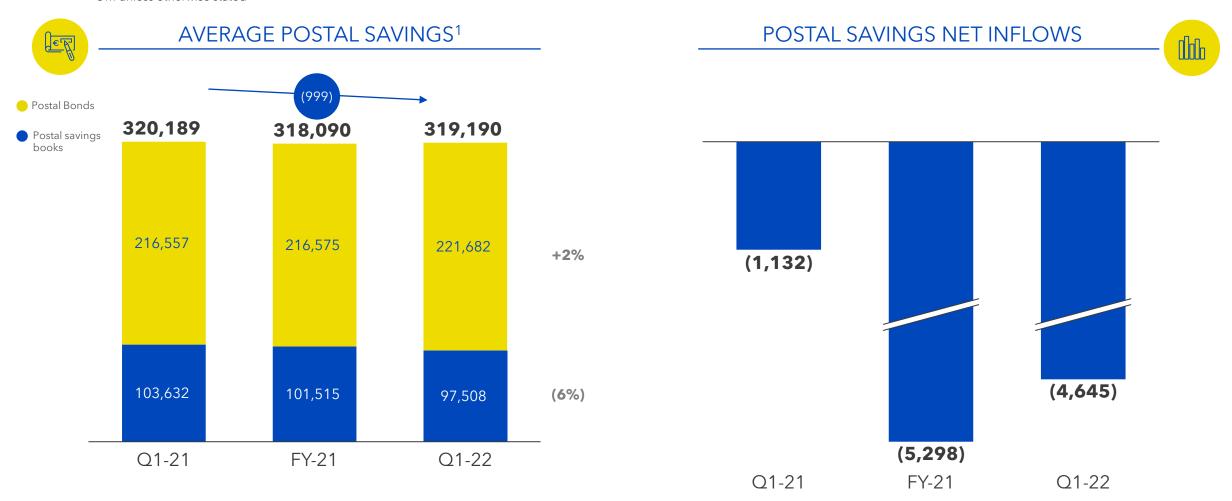


	Q2-21	Q3-21	Q4-21	Q1-22	Var (bp) Q1-22 vs Q4-21
BTP 10Y	0.82	0.86	1.17	2.04	+87
SWAP 10Y	0.1	0.16	0.30	1.19	+89
BTP 15Y	1.29	1.32	1.54	2.18	+64
SWAP 15Y	0.36	0.40	0.49	1.29	+80
BTP 30Y	1.84	1.82	1.99	2.49	+50
SWAP 30Y	0.48	0.48	0.48	1.02	+54



# POSTAL SAVINGS EARLY PENSION PAYMENTS IN 2021 AND INCREASED CONSUMPTION PROPENSITY DRIVING OUTFLOWS

€ m unless otherwise stated



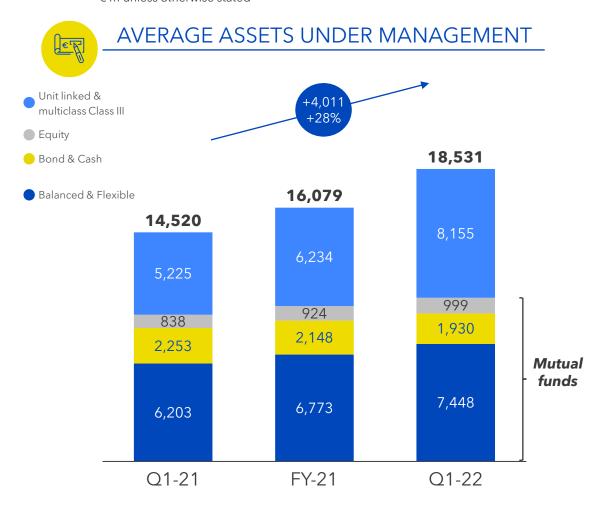
<sup>1.</sup> Average postal savings excludes interests accrued year-to-date and interests compounded, but not yet payable, on postal bonds not matured as of the reporting date.

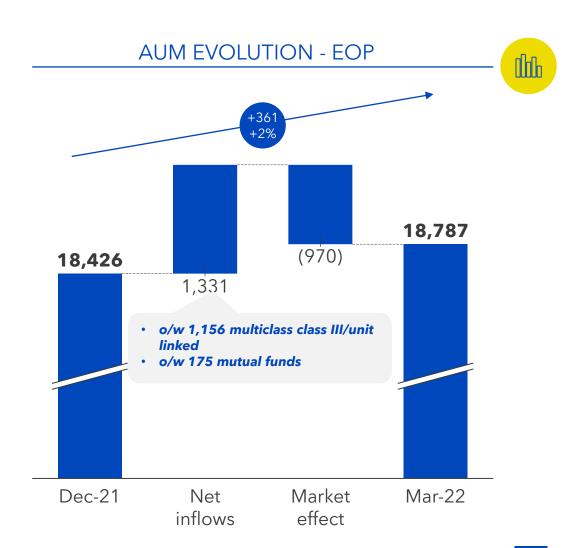




# ASSET MANAGEMENT POSITIVE NET INFLOWS SUPPORTED BY MULTICLASS PRODUCTS

€ m unless otherwise stated







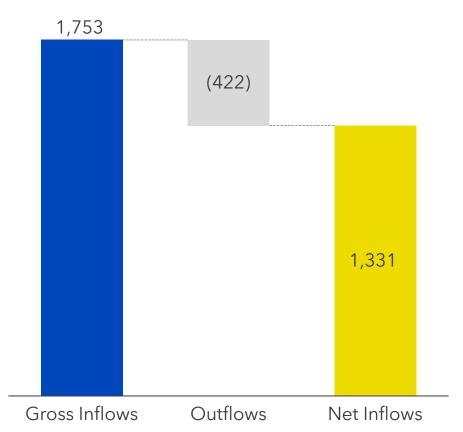


# ASSET MANAGEMENT NET INFLOWS POSITIVE NET INFLOWS THANKS TO MULTICLASS CLASS III COMPONENT AND MUTUAL FUNDS

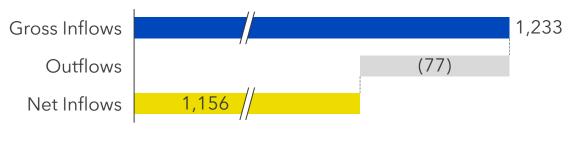
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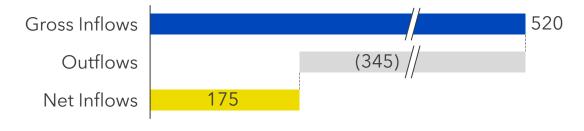
#### **TOTAL NET INFLOWS Q1-22**



# MULTICLASS CLASS<sup>1</sup> III & UNIT LINKED



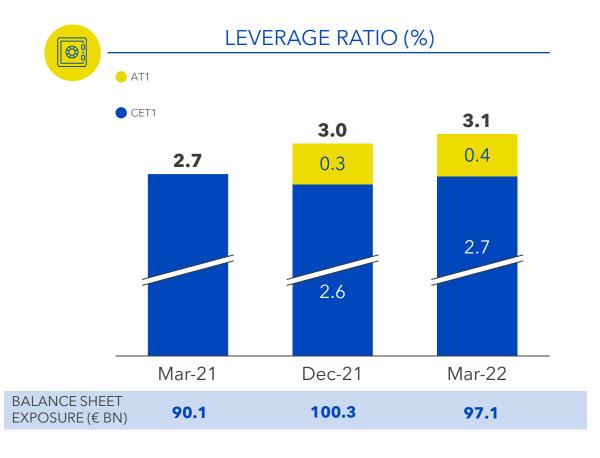


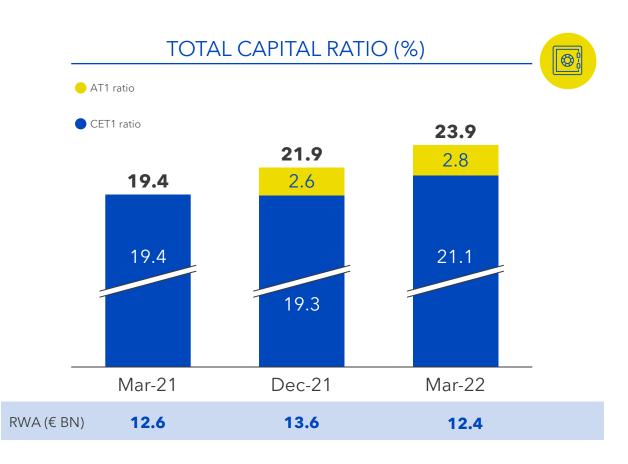






# BANCOPOSTA: SOLID AND EFFICIENT CAPITAL POSITION AN ASSET GATHERER WITH A CAPITAL LIGHT BALANCE SHEET

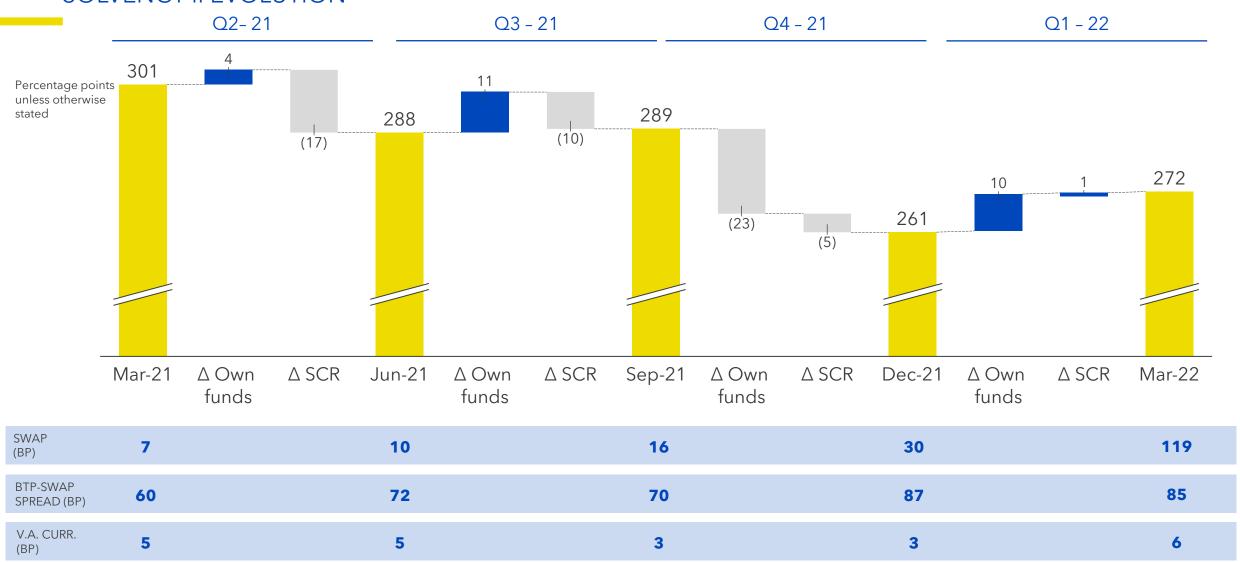








# INSURANCE SERVICES SOLVENCY II EVOLUTION

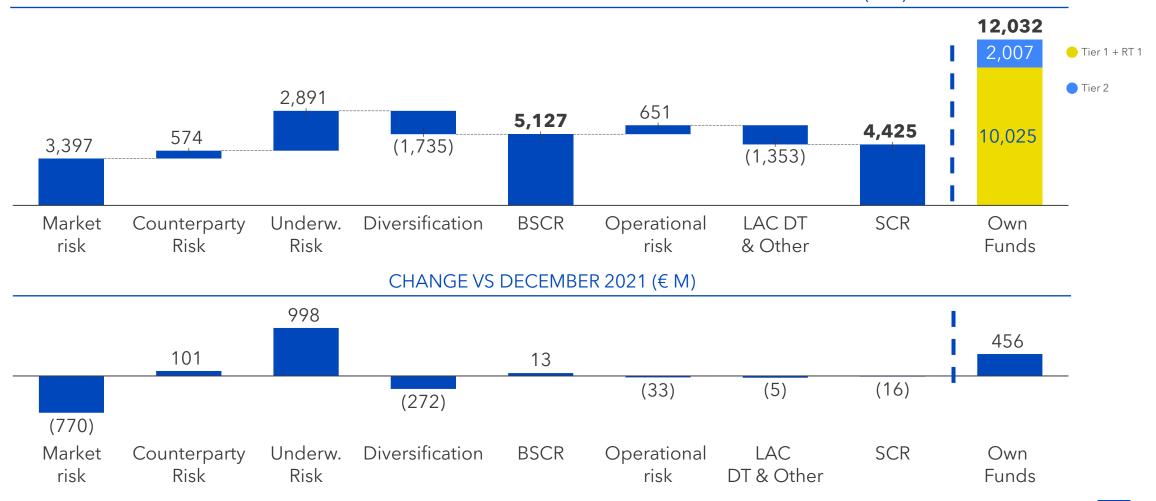






### INSURANCE SERVICES SOLVENCY II OWN FUNDS TIERING AND SOLVENCY CAPITAL REQUIREMENTS

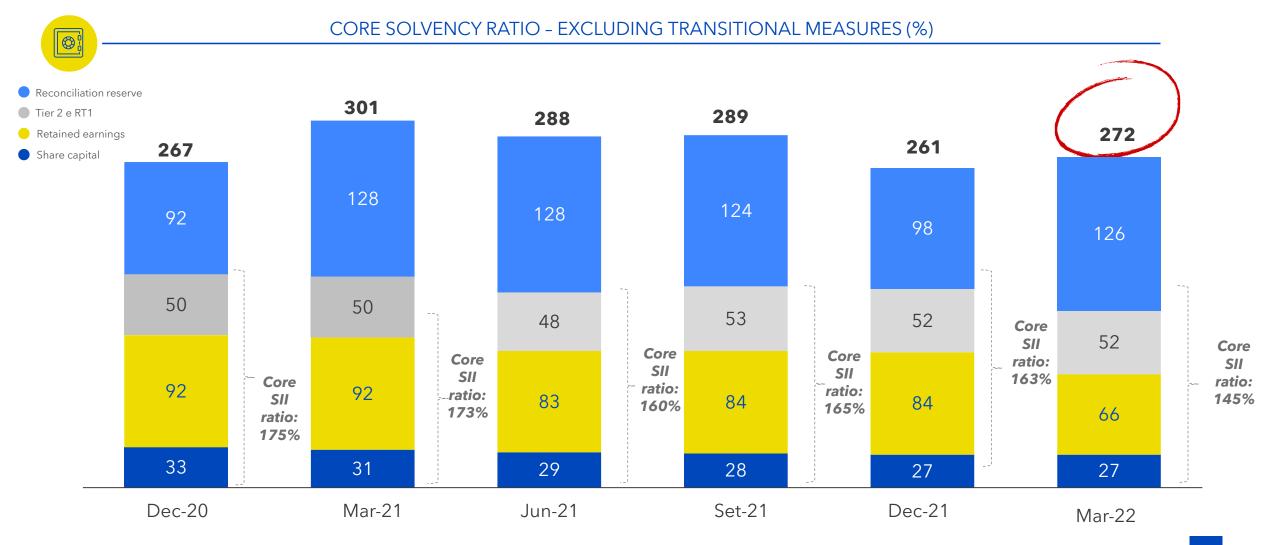
#### SOLVENCY II CAPITAL AND SOLVENCY II CAPITAL REQUIREMENT BREAKDOWN (€ M)







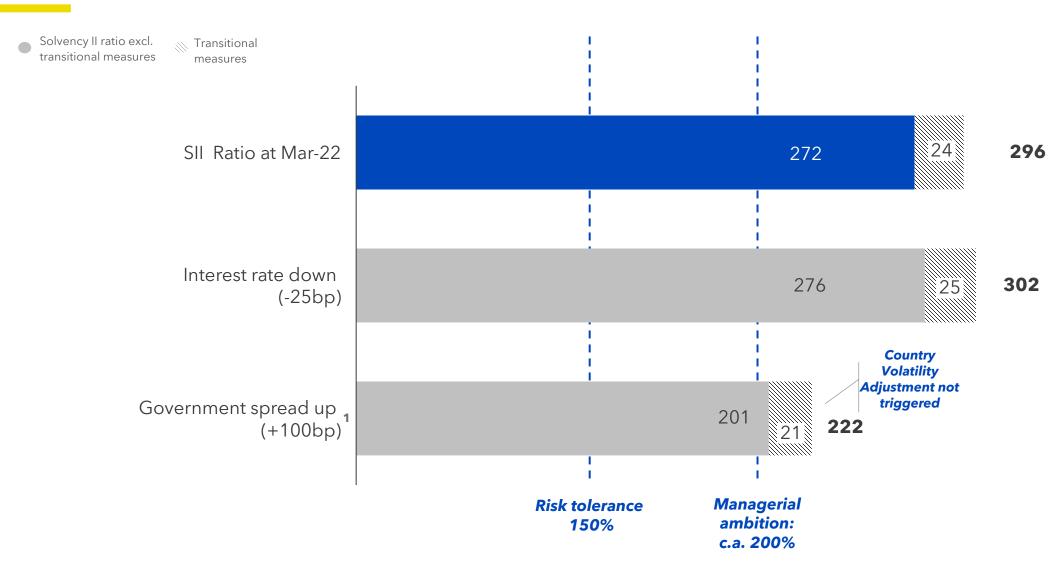
## INSURANCE SERVICES: SOLVENCY II RATIO COMPOSITION BROADLY STABLE CORE SOLVENCY II RATIO







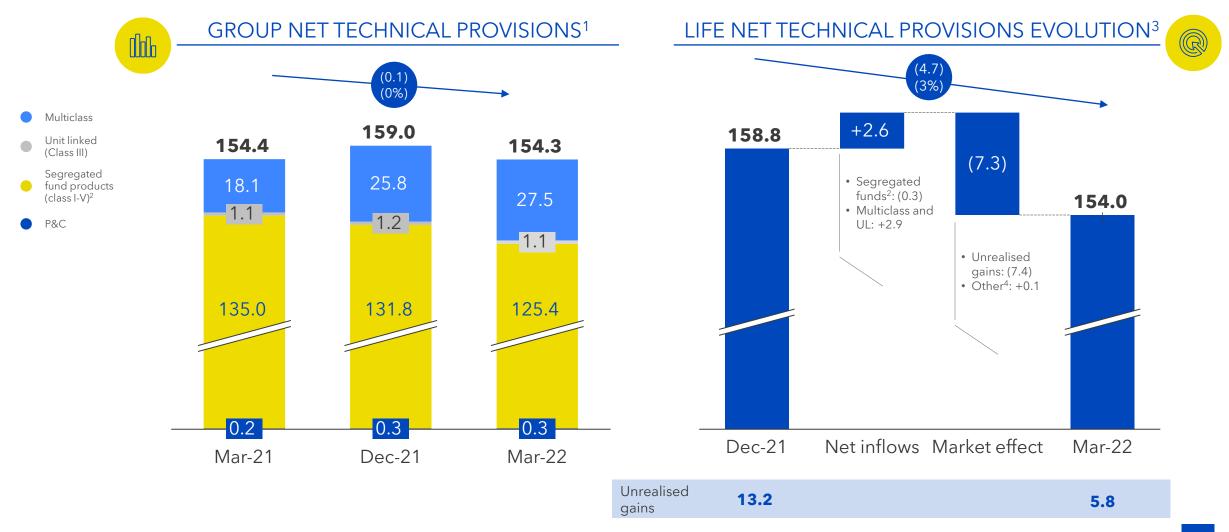
### SOLVENCY II RATIO SENSITIVITIES RESILIENT UNDER SEVERE SCENARIOS





### INSURANCE SERVICES STRONG MULTICLASS PRODUCT NET INFLOWS - UNREALIZED GAINS IMPACTED BY HIGHER RATES

€ bn unless otherwise stated

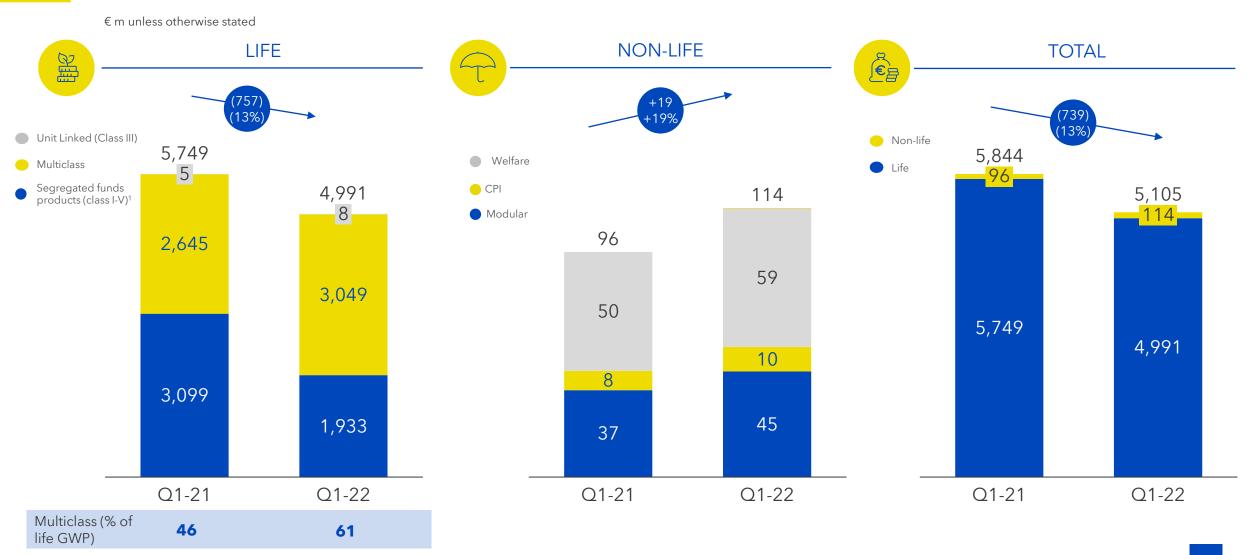


<sup>2©24</sup> Sustain& Plus





### INSURANCE SERVICES GWP INCREASING SHARE OF MULTICLASS AND NON-LIFE GROSS WRITTEN PREMIUMS





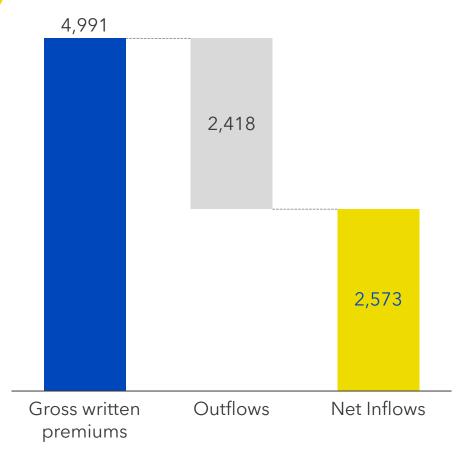


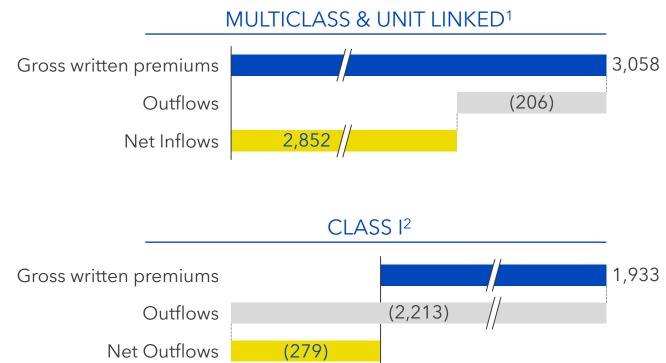
### INSURANCE SERVICES NET INFLOWS POSITIVE NET INFLOWS THANKS TO MULTICLASS INSURANCE PRODUCTS

€ m unless otherwise stated



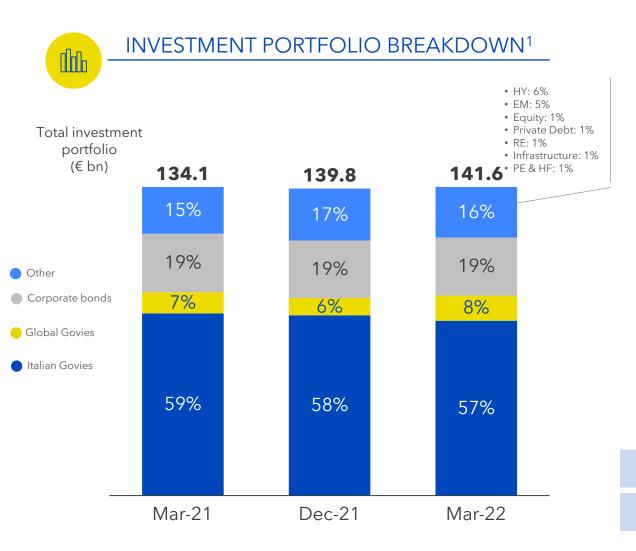
#### TOTAL NET INFLOWS Q1-22

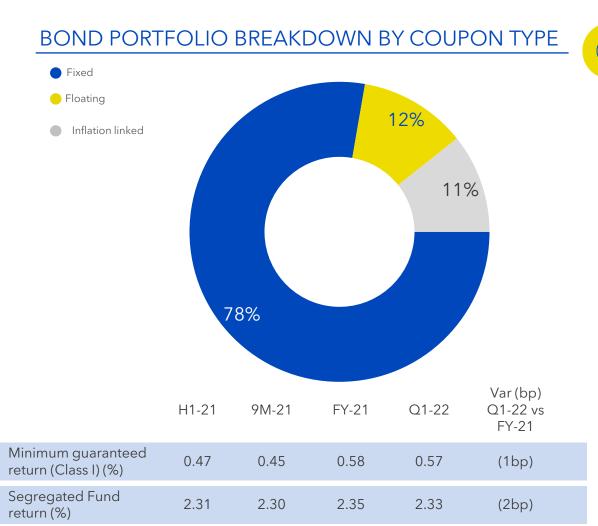






### INSURANCE SERVICES INVESTMENT PORTFOLIO ONGOING DIVERSIFICATION

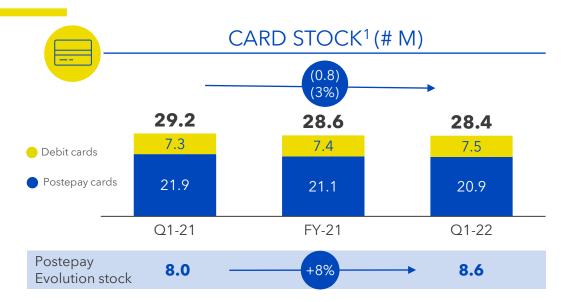


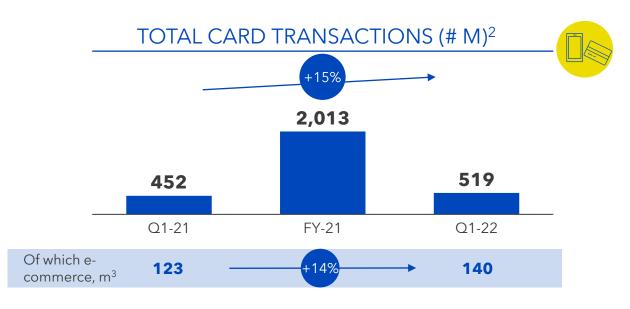


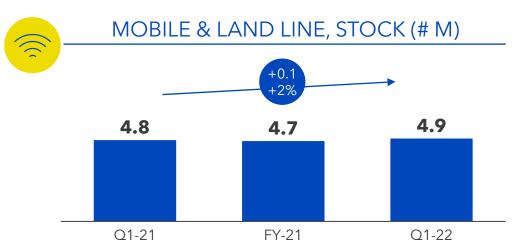
<sup>2\$\\24\</sup>frac{\text{Sustain & Plus}}{\text{Innovate}}

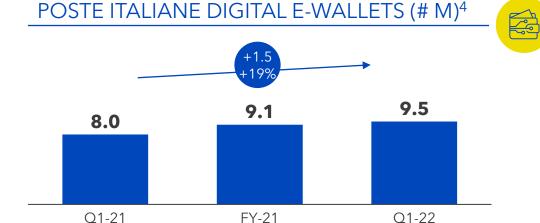


### PAYMENTS & MOBILE KEY METRICS STEADY INCREASE ACROSS KEY METRICS



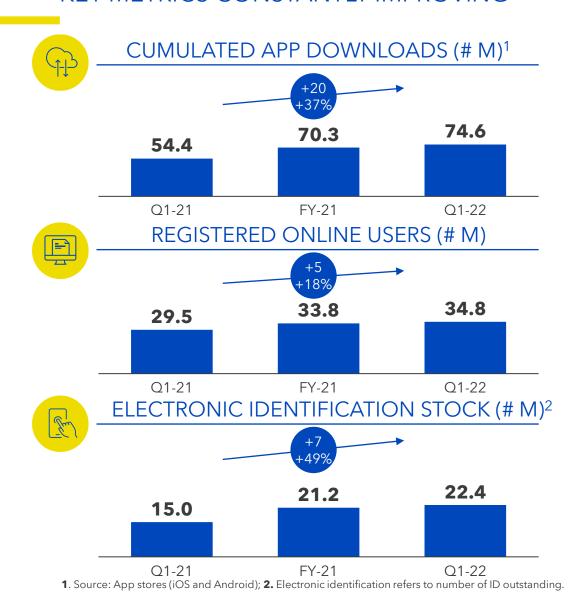


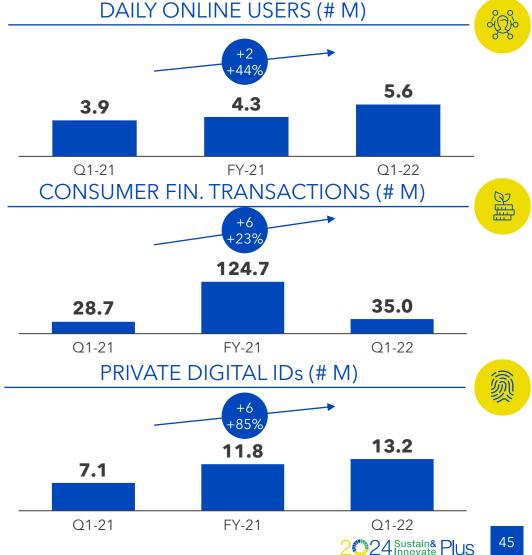






### POSTE ITALIANE DIGITAL FOOTPRINT KEY METRICS CONSTANTLY IMPROVING







### INTERSEGMENT COSTS AS OF Q1-22 INTERSEGMENT DYNAMICS' KEY DRIVERS

Insurance Services

€ m unless otherwise stated

Payments & Mobile

INTERSEGMENT

**COST FLOWS** 

Mail, Parcel & Distribution

Financial Services

MAIN

INDICATIVE MAIN

	RATIONALE	R	REMUNERATION SCHEME		
Payr	ments and Mobile remunerates:				
a)	<b>Mail, Parcel and Distribution</b> for providing IT, delivery volume and other corporates services <sup>1</sup> ;	a)	Number of payment transactions flat	a) 60	
b)	Financial Services for promoting and selling card		fee (depending on the product)	b) 51	
	payments and other payments (e.g. tax payments)	b)	Fixed % of revenues	Total: 112	
	throughout the network;				
Insu	rance Services remunerates:				
c)	Financial Services for promoting and selling insurance	c)	Fixed % of upfront fees	c) 146	
	products <sup>2</sup> and for investment management services <sup>3</sup> ;	d)	Depending on service/product	d) 21	
d)	Mail, Parcel and Distribution for providing corporate			,	
	services <sup>1</sup> ;			Total: 167	
Fina	ncial Services remunerates:				
e)	Mail, Parcel and Distribution for promoting and selling	e)	Fixed % (depending on the product)	e) 1,189	
	Financial, Insurance and PMD products throughout the	,	of revenues	3, ., . 3,	
	network and for proving corporate services <sup>4</sup> ;			f) 50	
f)	Payments & Mobile for providing certain payment	f)	Depending on service/product	Total: 1,2396	
	services <sup>5</sup>				
Mail	l, Parcel and Distribution remunerates:				
g)	Payments & Mobile for acquiring services and postman	g)	Annual fee	g) 10	
h)	electronic devices  Financial Services as distribution fees related to	h)	Flat fee for each «Bollettino»	h) 4 <b>Total: 14</b>	







# CONSOLIDATED ACCOUNTS PROFIT & LOSS

€m	Q1-21	Q1-22	Var.	Var. %
Total revenues	2,933	2,973	+40	+1%
of which:				
Mail, Parcel and Distribution	919	901	(18)	(2%)
Financial Services	1,327	1,311	(16)	(1%)
Insurance Services	494	529	+35	+7%
Payments and Mobile	192	231	+39	+20%
Total costs	2,313	2,279	(33)	(1%)
of which:				
Total personnel expenses	1,358	1,326	(32)	(2%)
of which personnel expenses	1,358	1,327	(31)	(2%)
of which early retirement incentives	2	2	+1	+34%
of which legal disputes with employees	(2)	(3)	(1)	n.m.
Other operating costs	755	758	3	+0%
Depreciation, amortisation and impairments	199	195	(4)	(2%)
ЕВІТ	620	694	+73	+12%
EBIT Margin	+21%	+23%		
Finance income/(costs) and profit/(loss) on investments accounted for using the equity method	20	19	(1)	(4%)
Profit before tax	640	713	+72	+11%
Income tax expense	193	218	+25	+13%
Profit for the period	447	495	+47	+11%



### MAIL, PARCEL & DISTRIBUTION PROFIT & LOSS

€m	Q1-21	Q1-22	Var.	Var. %
Segment revenue	919	901	(18)	(2%)
Intersegment revenue	1,275	1,269	(6)	(0%)
Total revenues	2,194	2,170	(24)	(1%)
Personnel expenses	1,333	1,300	(33)	(3%)
of which personnel expenses	1,331	1,298	(34)	(3%)
of which early retirement incentives	2	2	1	+32%
Other operating costs	590	610	20	+3%
Intersegment costs	20	14	(6)	(28%)
Total costs	1,942	1,924	(18)	(1%)
EBITDA	252	246	(6)	(2%)
Depreciation, amortisation and impairments	194	190	(4)	(2%)
EBIT	58	56	(2)	(4%)
EBIT MARGIN	+3%	+3%		
Finance income/(costs)	5	3	(2)	(47%)
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Profit/(Loss) before tax	63	58	(4)	(7%)
Profit/(Loss) before tax Income tax expense				



# FINANCIAL SERVICES PROFIT & LOSS

€m	Q1-21	Q1-22	Var.	Var. %
Segment revenue	1,327	1,311	(16)	(1%)
Intersegment revenue	199	196	(3)	(2%)
Total revenues	1,527	1,507	(19)	(1%)
Personnel expenses	11	11	+0	+0%
of which personnel expenses	11	11	(0)	(0%)
of which early retirement incentives	0	0	+0	n.m.
Other operating costs	42	26	(16)	(38%)
Depreciation, amortisation and impairments	0	0	+0	+47%
Intersegment costs	1,268	1,239	(29)	(2%)
Total costs	1,321	1,276	(45)	(3%)
EBIT	206	231	26	+12%
EBIT MARGIN	13%	15%		
Finance income/(costs)	5	5	(0)	(0%)
Profit/(Loss) before tax	211	236	26	+12%
Income tax expense	59	65	6	+11%
Profit for the period	152	171	19	+13%



# INSURANCE SERVICES PROFIT & LOSS

€m	Q1-21	Q1-22	Var.	Var. %
Segment revenue	494	529	+35	+7%
Intersegment revenue	1	1	(0)	(2%)
Total revenues	495	530	+35	+7%
Personnel expenses	8	9	+1	+12%
of which personnel expenses	8	9	+1	+12%
of which early retirement incentives	0	0	+0	n.m.
Other operating costs	27	24	(3)	(11%)
Depreciation, amortisation and impairments	1	1	0	+7%
Intersegment costs	172	167	(4)	(3%)
Total costs	208	201	(6)	(3%)
EBIT	287	329	+41	+14%
EBIT MARGIN	58%	62%		
Finance income/(costs)	11	11	(0)	(1%)
Profit/(Loss) before tax	299	340	41	+14%
Income tax expense	90	104	+14	+16%
Profit for the period	209	236	+27	+13%



# PAYMENTS & MOBILE PROFIT & LOSS

€m	Q1-21	Q1-22	Var.	Var. %
Segment revenue	192	231	+39	+20%
Intersegment revenue	83	67	(16)	(20%)
Total revenues	276	298	+23	+8%
Personnel expenses	6	7	+1	+9%
of which personnel expenses	6	7	+1	+9%
Other operating costs	97	98	+1	+1%
Intersegment costs	98	112	+14	+14%
Total costs	202	217	+15	+7%
EBITDA	74	81	+8	+10%
Depreciation, amortisation and impairments	4	3	(1)	(18%)
EBIT	70	78	+8	+12%
EBIT MARGIN	25%	26%		
Finance income/(costs)	(2)	(0)	+1	+91%
Profit/(Loss) before tax	68	78	+10	+14%
Income tax expense	20	22	+3	+13%
Profit for the period	48	55	+7	+15%



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This document contains certain forward-looking statements that reflect Poste Italiane's management's current views with respect to future events and financial and operational performance of the Company and of the Company's Group.

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Pursuant to art. 154- BIS, par.2, of the Consolidated Financial Bill of February 24, 1998, the executive (Dirigente Preposto) in charge of preparing the corporate accounting documents at Poste Italiane, Alessandro Del Gobbo, declares that the accounting information contained herein corresponds to document results and accounting books and records.

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