



AEFFE

Consolidated Financial  
PRESENTATION

Q1 2022  
12th May 2022

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ALBERTA FERRETTI

MOSCHINO®

PHILOSOPHY  
DI  
LORENZO SERAFINI

POLLINI



4  
MAISONS



€ 324.6 MLN  
REVENUE



1,287  
EMPLOYEES



200  
MONOBRAND  
STORES



69  
COUNTRIES



4  
COMPANIES

# AEFFE GROUP

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## AEFFE (Holding)

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**Massimo Ferretti**  
*Chairman*



**Simone Badioli**  
*Chief Executive Officer*



**Giancarlo Galeone**  
*Executive Director*

## MOSCHINO

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**Stefano Secchi**  
*Managing Director*



## VELMAR

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**Luca Gori**  
*Managing Director*



## POLLINI

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**Marco Piazzi**  
*Managing Director*





**ALBERTA FERRETTI**



FEMININE  
ELEGANT

**MOSCHINO**



IRONIC  
GLAMOROUS

**PHILOSOPHY**  
DI  
LORENZO SERAFINI



CONTEMPORARY  
GLAMOUR

**POLLINI**



INNOVATIVE  
HIGH QUALITY

# ALBERTA FERRETTI



Brand was launched in 1981. Alberta Ferretti has created a new concept of **glamorous and elegant woman**, which has evolved over time. Her creations are worn by major celebrities at the most important international events.

BRAND CORE VALUE:

- Contemporary Feminine
- Elegance
- Glamour

*Energy, grace and dedication are the qualities that have always distinguished Alberta Ferretti, "A Woman Close To The Women".*

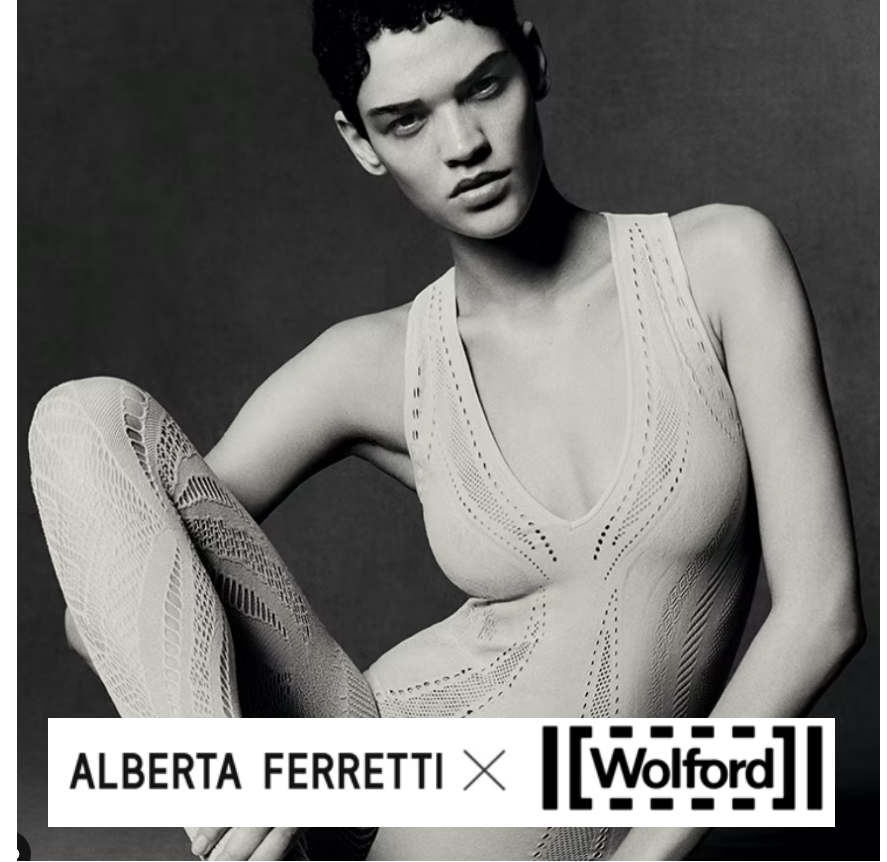
Alberta Ferretti presents different collections per season. The Runway and the Pre Collection Pret a Porter and Accessories (bags and shoes).





*She acknowledged she is “gratified” whenever she sees women wearing her clothes. “I take inspiration from women and modern life, I imagine how I would like to see them, and how their personality should emerge. The same happened with the car and its many details, thinking about women and their needs and aspirations.”*

*Alberta Ferretti*



*“I share with Wolford the incessant research for a balance between the quality of materials and the know-how, between aesthetics and comfort, creating a product destined to last over time. The meeting with the creative team was a great inspiration and the result of this collaboration reflects the vision of two companies that, in different ways, walk the same path”*

*Alberta Ferretti*

# PHILOSOPHY

DI  
LORENZO SERAFINI



Founded in 1984 by Alberta Ferretti under the Aeffe group. **Femininity, lightness, and sensuality** are the stylistic traits of Philosophy.

The first collection of Philosophy designed by Lorenzo Serafini debuted during Milan Fashion Week in February of 2015.

*"Philosophy is a positive term defined by deep and stimulating thoughts and ideas. I'm happy to create a new fashion story."*

Most importantly, Serafini is an Italian designer, for an Italian label, which is also produced in Italy. With his clear and precise direction, the **New Romanticism** of Philosophy will redefine the mentality of knowing how to dress, as well as offering a sense of preciousness and refinement to accentuate the stylistic, communicative, and distributive values of the brand



# MOSCHINO®



Complete range of products under the Moschino brand. Consolidated presence in fragrances (since 1985), eyewear (1995), jewellery (2021).

BRAND CORE VALUE:

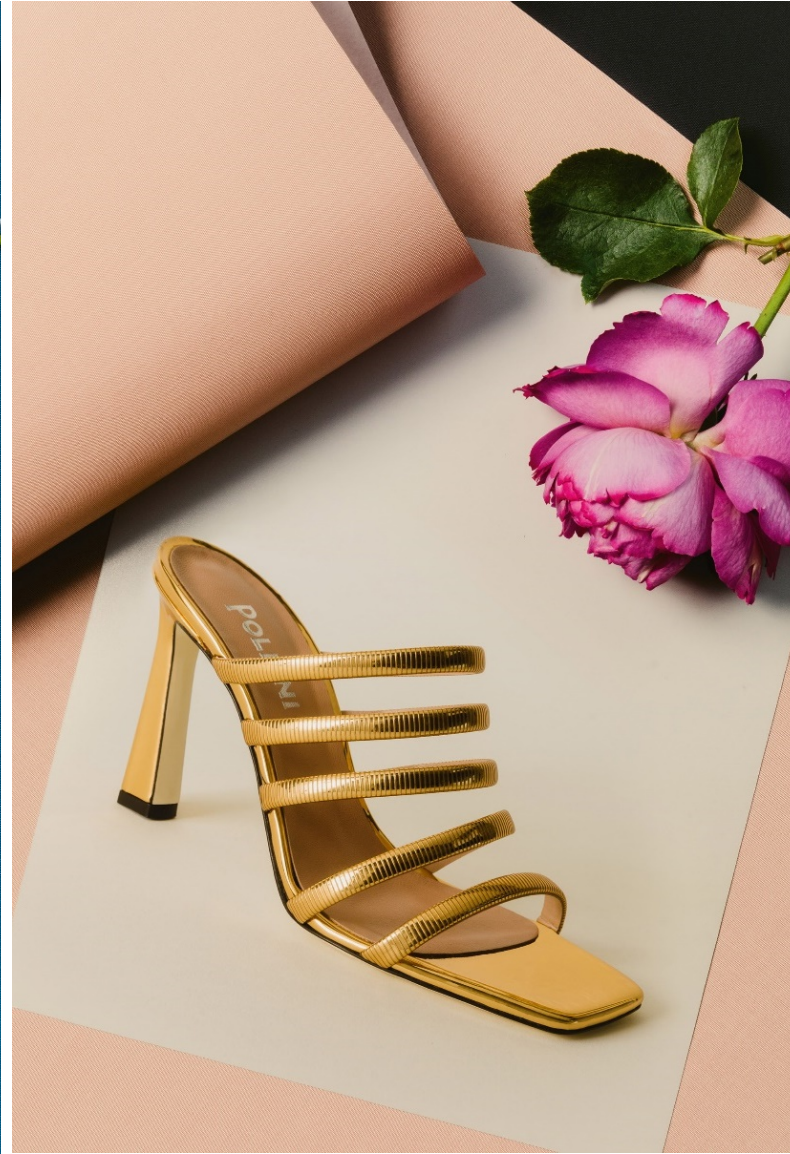
- Playful and colourful;
- Ironic
- Glamorous
- Very communicative

From F/W 2014 Jeremy Scott is the new creative director.

*"I was really excited. For me one of the key elements of Moschino is humor. It's one of those few houses that has humor, and it's the same thing for me. Another one of the bonding elements is their written messages that express thoughts and twist ideas. We share an obsession with poking fun at fashion." Jeremy Scott said on synergies with Moschino*



# POLLINI



Founded in 1953, Pollini is internationally acknowledged to represent the best tradition of Italian footwear and leather goods craftsmanship.

#### BRAND CORE BUSINESS:

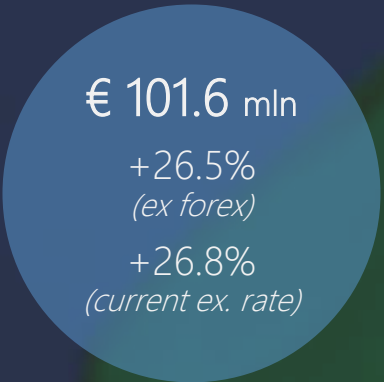
- Footwear
- Handbags.
- Leather Goods

#### BRAND CORE VALUE:

- High quality,
- Contemporary design
- Innovation
- Made in Italy

In 2000 the brand was bought out by the prestigious luxury brands group AEFEE. Since then, Pollini has also been producing AEFEE's other brand's accessories (Alberta Ferretti, Philosophy, Moschino and Love Moschino).

CONSOLIDATED REVENUES



CONSOLIDATED EBITDA



GROUP NET RESULT

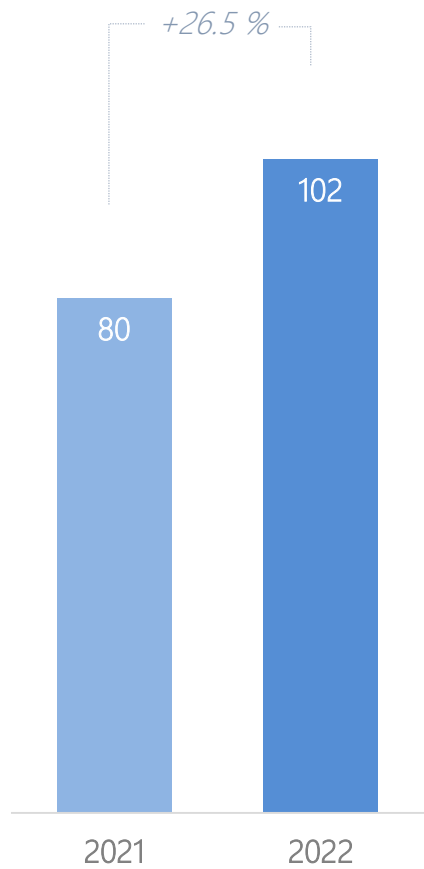


CONSOLIDATED FINANCIAL DEBT





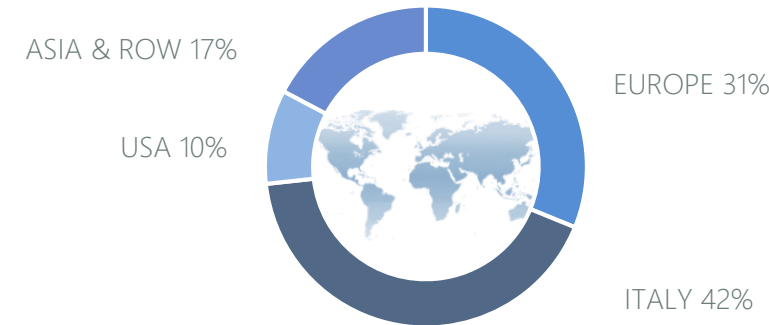
NET SALES BREAKDOWN



BY BUSINESS



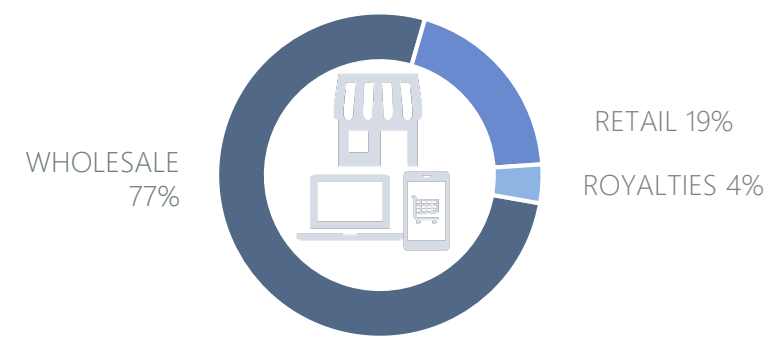
BY REGION



BY BRAND



BY CHANNEL



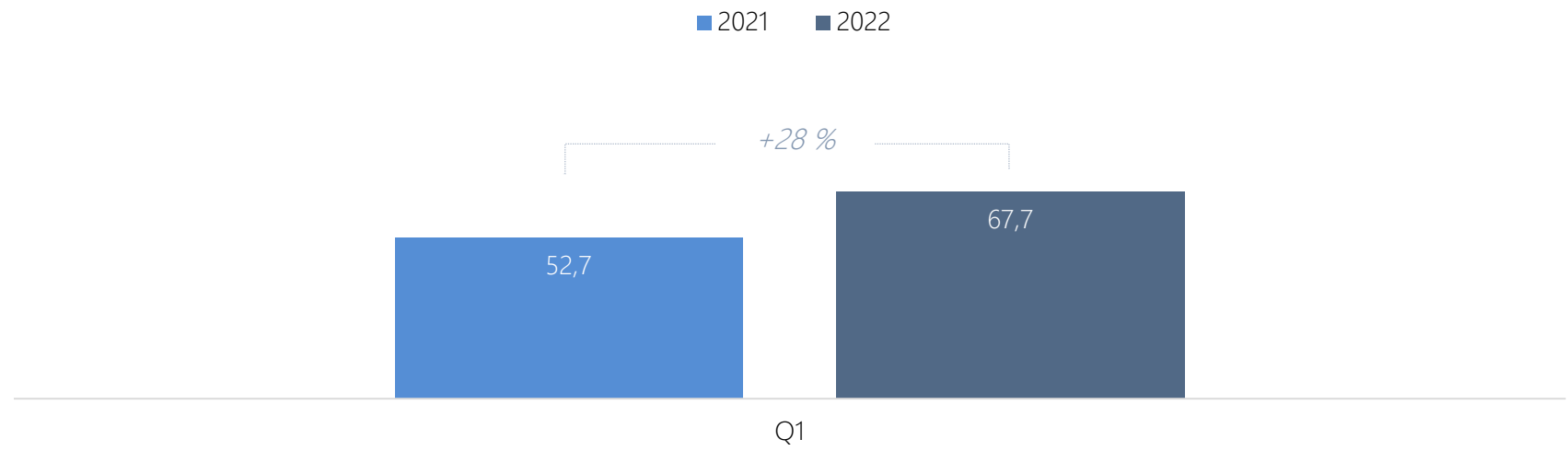
Euro millions

A constant exchange rates

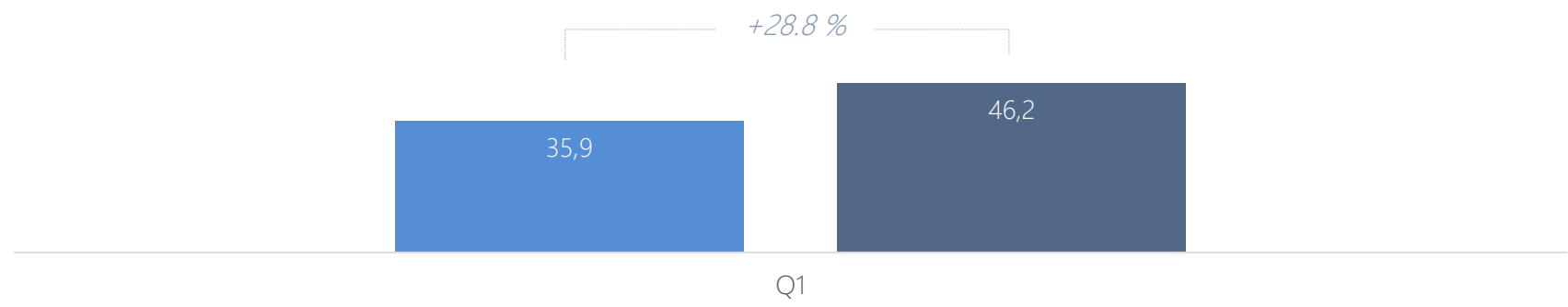
REVENUES BY BUSINESS



PRET A PORTER



LEATHER GOODS



*Euro millions*

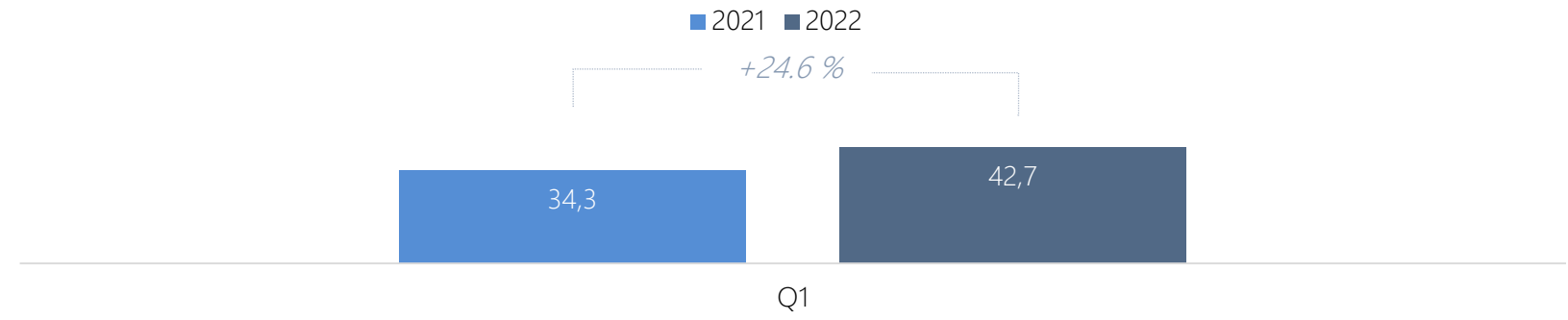
*A costant exchange rates*

*Before inter-divisional eliminations*

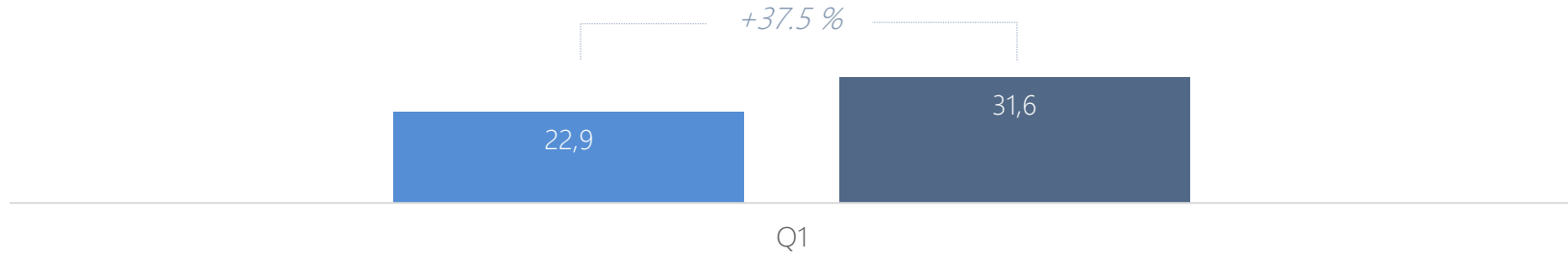
# REVENUES BY REGION



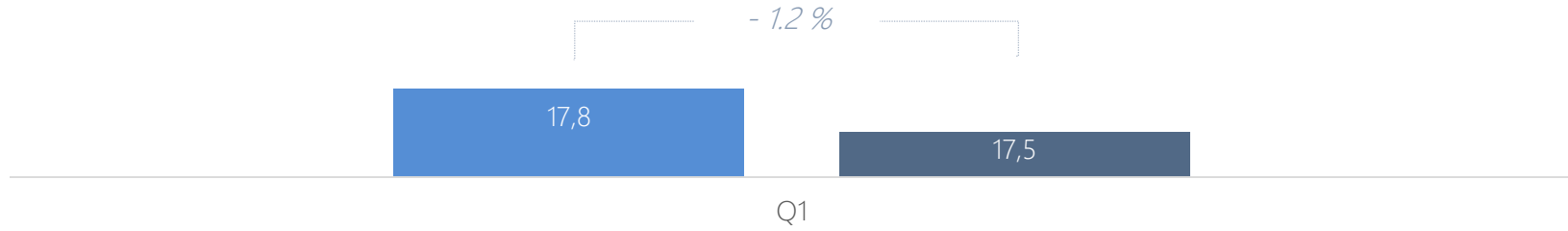
ITALY



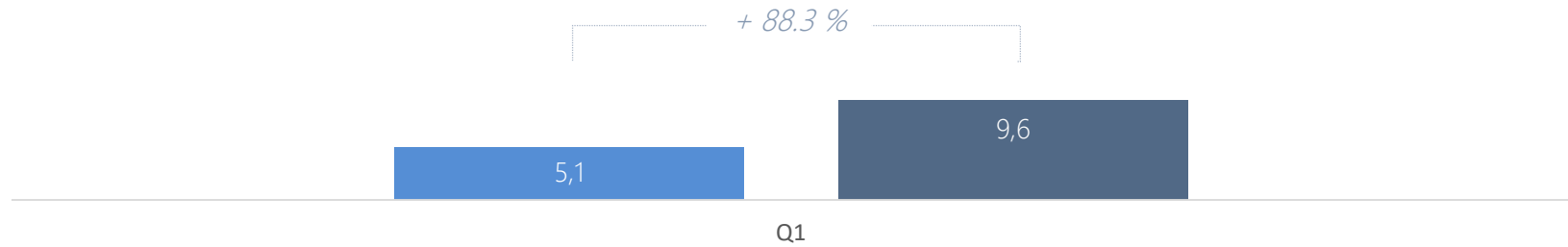
EUROPE



ASIA & ROW



USA



*Euro millions*

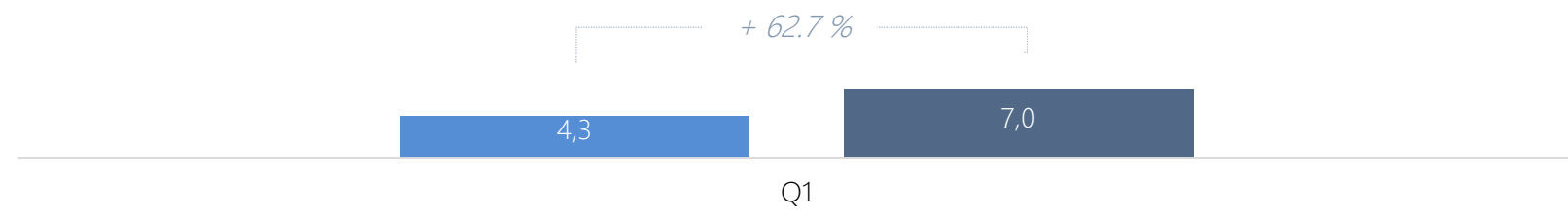
*A costant exchange rates*



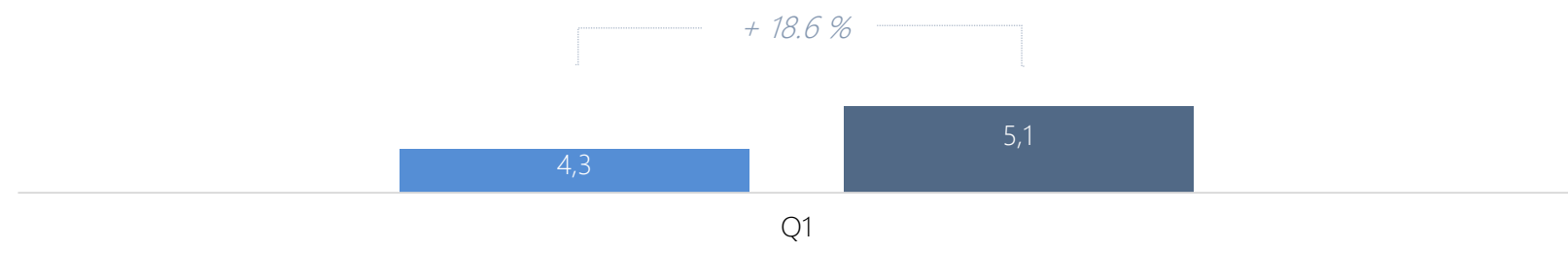
REVENUES BY BRAND

■ 2021 ■ 2022

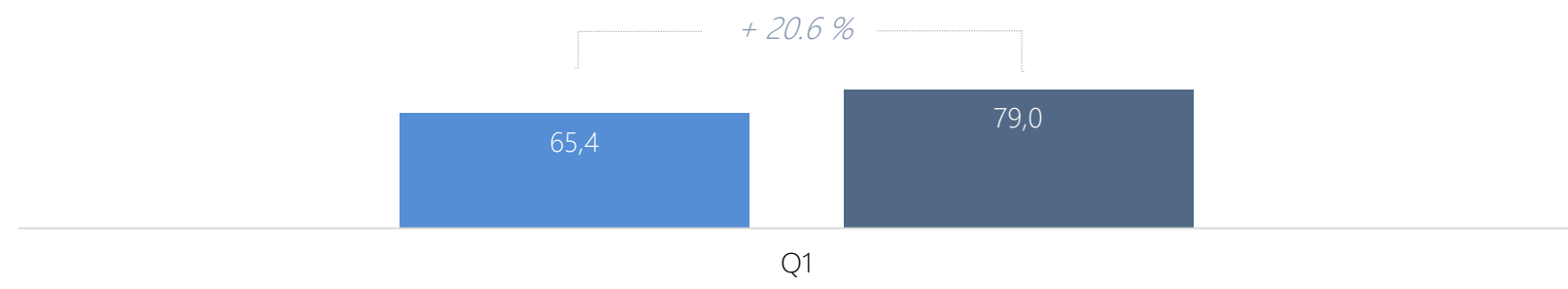
ALBERTA FERRETTI



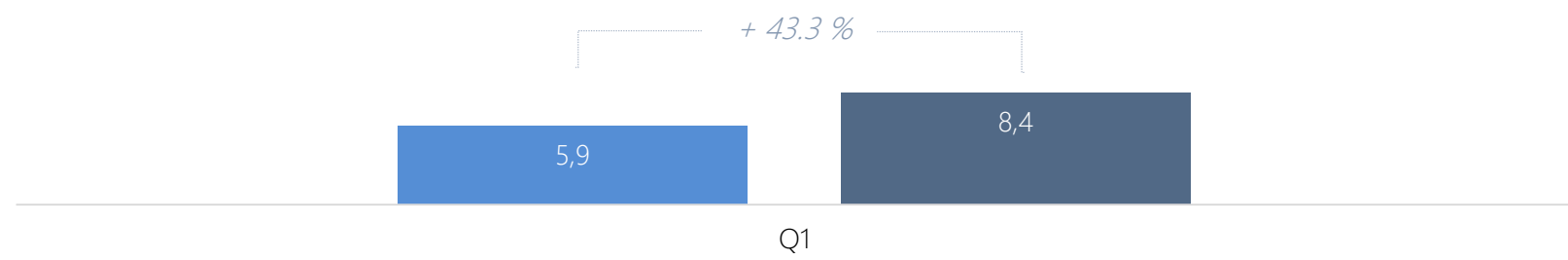
PHILOSOPHY  
DI  
LORENZO SERAFINI



MOSCHINO®

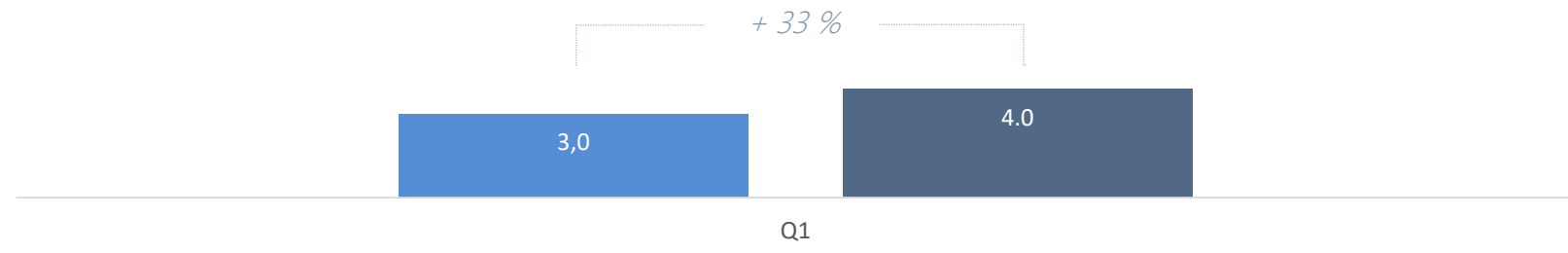
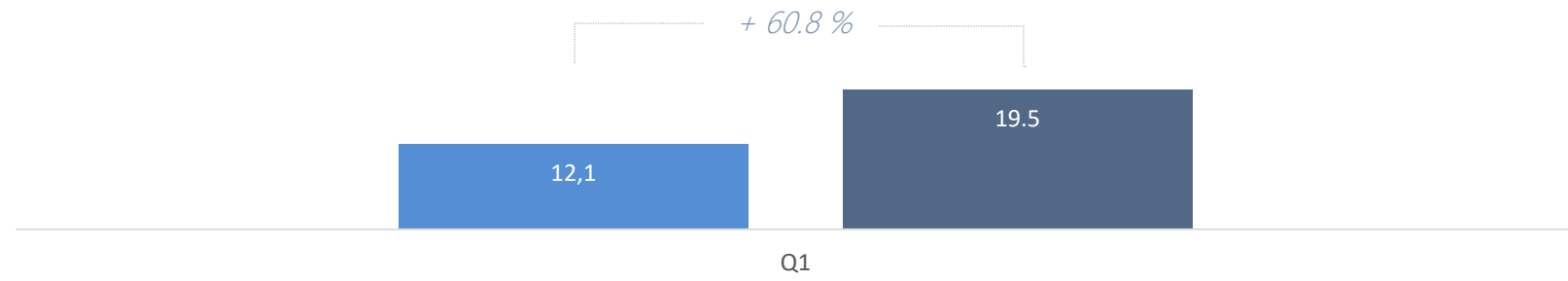
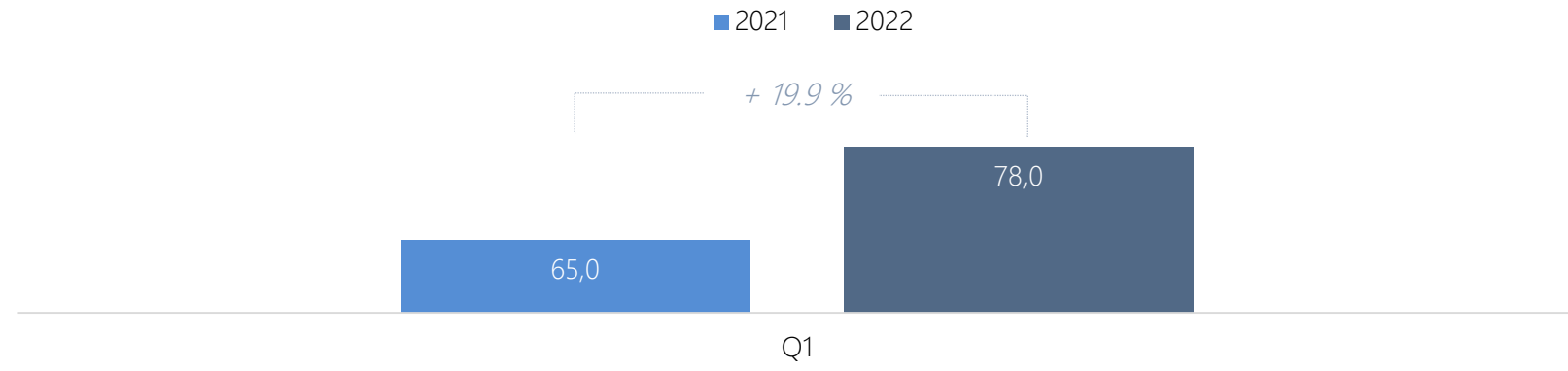


POLLINI



Euro millions  
A costant exchange rates

REVENUES BY CHANNEL



*Euro millions*  
*A costant exchange rates*

NO-BRANS STORES NETWORK



2021Y  
VS  
2020Y

USA  
DOS  
1

EUROPE  
DOS  
42

EUROPE  
FRANCHISING  
38

ASIA  
DOS  
14

ASIA  
FRANCHISING  
105





CONSOLIDATED REVENUES	+26.5% ex forex at € 101.6 mln (+26.8% at current exchange rates)
CONSOLIDATED EBITDA	+45% at € 20.4 mln (20.1% of sales) compared to an EBITDA of € 14.1 mln (17.6% of sales) in 2020
NET RESULT	Net Profit for the Group at € 8.9 mln compared to a Net Profit of € 3.8 mln in 2021.
CONSOLIDATED FINANCIAL DEBT	of € 172.2 mln compared to € 142.7 mln at 31 March 2021. Not considering the extraordinary purchase of the minority stake in Moschino S.p.A., the net financial position, net of the IFRS 16 effect, would have improved by 27.5 mln

<b>INCOME STATEMENT</b>	<b>1Q 22</b>	<b>1Q 21</b>
Net Sales	101.6	80.1
<i>% change</i>	26.8%	
Other Revenues	2.0	1.7
<b>Total Revenues</b>	<b>103.5</b>	<b>81.8</b>
<i>% change</i>	26.6%	
Raw Materials Costs	(35.1)	(27.8)
Service Costs	(27.3)	(23.1)
Costs for use of third parties	(2.1)	(0.7)
Personnel	(17.3)	(15.1)
Other Operating Expenses	(1.3)	(1.0)
Total Operating Expenses	(83.1)	(67.7)
<b>EBITDA</b>	<b>20.4</b>	<b>14.1</b>
<i>Margin (% of Net sales)</i>	20.1%	17.6%
Depreciation and Amortisation	(6.3)	(6.4)
<b>EBIT</b>	<b>14.2</b>	<b>7.7</b>
<i>Margin (% of Net sales)</i>	14.0%	9.6%
Net Financial Income / (Expenses)	(0.9)	(0.8)
<b>Profit before taxes</b>	<b>13.3</b>	<b>6.9</b>
<i>Margin (% of Net sales)</i>	13.1%	8.7%
Taxes	(4.3)	(2.8)
<b>Net income/(loss) before Minorities</b>	<b>8.9</b>	<b>4.2</b>
<i>Margin (% of Net sales)</i>	8.8%	5.2%
Minority Interests	0.0	(0.4)
<b>Net Income/(Loss) for the Group</b>	<b>8.9</b>	<b>3.8</b>
<i>Margin (% of Net sales)</i>	8.8%	4.7%

(EUR MILLIONS)

<b>BALANCE SHEET</b>	<b>1Q 22</b>	<b>2021Y</b>	<b>1Q 21</b>
Net Working Capital	98.7	79.8	110.9
Net Tangible Assets	58.3	58.8	60.9
Net Intangible Assets	67.9	68.9	71.6
Net Intangible Assets for Rights of use - IFRS 16	81.9	86.0	96.9
Net Financial Assets	1.4	1.6	2.6
Severance Staff, Provisions & Others	(7.1)	(6.1)	(16.4)
<b>Net Capital Employed</b>	<b>301.2</b>	<b>288.9</b>	<b>326.5</b>
Group Shareholders' Equity	129.0	120.2	152.8
Minorities	0.0	0.0	30.9
Shareholders' Equity & Minorities	129.0	120.2	183.8
Net financial Debt	100.0	93.1	57.3
Net financial debt for Lease liabilities - IFRS 16	72.2	75.7	85.4
<b>Net Financial Debt and Shareholders' Equity</b>	<b>301.2</b>	<b>288.9</b>	<b>326.5</b>
Accounts Receivables	71.9	50.0	53.8
Accounts Payables	(81.9)	(78.7)	(64.2)
Inventory	94.0	91.4	107.6
<b>Operating NWC</b>	<b>84.0</b>	<b>62.8</b>	<b>97.3</b>
<i>As % of LTM sales</i>	<i>24.3%</i>	<i>19.3%</i>	<i>35.6%</i>
Other Current Assets/Liabilities	14.7	17.1	13.6
<b>Net Working Capital</b>	<b>98.7</b>	<b>79.8</b>	<b>110.9</b>

(EUR MILLIONS)

<b>CASH FLOW</b>	<b>1Q 22</b>	<b>2021Y</b>	<b>1Q 21</b>
PBT	13.3	6.3	6.9
Amortisation / write-downs	6.3	26.2	6.4
Accrual (+)/availment (-) of long term provisions	0.0	(0.2)	(0.2)
Paid income taxes	(2.6)	(1.4)	(0.9)
Financial income (-) and financial charges (+)	0.9	2.9	0.8
Change in operating assets and liabilities	(19.7)	15.0	(13.9)
<b>Operating Cash Flow</b>	<b>(1.9)</b>	<b>48.7</b>	<b>(1.0)</b>
<b>Capital Expenditure</b>	<b>(0.6)</b>	<b>(2.2)</b>	<b>(0.5)</b>
<b>Capital Expenditure for Rights of use - IFRS 16</b>	<b>(0.1)</b>	<b>(1.7)</b>	<b>(0.5)</b>
<b>Free Cash Flow (Operating CF + Capital expenditure)</b>	<b>(2.6)</b>	<b>44.8</b>	<b>(2.0)</b>
Changes in shareholders' equity	(0.1)	(70.7)	0.9
Proceeds (+)/ repayments (-) of financial payments	5.6	32.0	(2.8)
Proceeds (+)/ repayment (-) of lease payments	(3.5)	(12.5)	(2.8)
Increase (-)/ decrease (+) in long term financial receivables	0.1	0.8	0.0
Financial income (+) and financial charges (-)	(0.9)	(2.9)	(0.8)
<b>Cash Flows from Financing Activities</b>	<b>1.2</b>	<b>(53.3)</b>	<b>(5.5)</b>
<b>Cash and cash equivalents at the beginning of the year</b>	<b>31.3</b>	<b>39.8</b>	<b>39.8</b>
<b>Cash Flow of the Period</b>	<b>(1.4)</b>	<b>(8.5)</b>	<b>(7.4)</b>
<b>Cash and cash equivalents at the end of the year</b>	<b>29.9</b>	<b>31.3</b>	<b>32.4</b>

(EUR MILLIONS)