

ARTICLES OF ASSOCIATION	
"TESSELLIS S.p.A."	
- Article 1 -	
Corporate name	
A joint-stock company has been established existing under the	
corporate name of "TESSELIS S.p.A.".	
- Article 2 -	
Registered offices	
The Company's registered offices are in SS 195 Km 2.300, Sa	
Illetta, Cagliari, Italy.	
The Company's management body may set up, change or close	
down, throughout Italy, secondary offices; change the regis-	
tered offices within the same Municipality and arrange for the	
transfer of the same within the sphere of Italy, as well as	
set up, change and close down branches, agencies, offices and	
similar.	
- Article 3 -	
Corporate purpose	
The Company's corporate purpose involves:	
- the design, planning, installation, maintenance and manage-	
ment, using any technique, means or system, of telecommunica-	
tions installations and networks, owned by the company or	
third parties, whether they be fixed, mobile or satellite-	
based, for the accomplishment and running, without geographic	
limits, of the communications services also emerging from the	



evolution of the technologies, including direct access to the
public per Resolution AEG/2009/07/CONS;
- the performance, as a non-predominant activity, of the ac-

tivities and the provision of services associated with the sectors indicated above, including therein the marketing of telecommunications, screen-based, multi-media and electronic products, services and systems, involving connection and/or interconnection with the various networks and the diffusion, via said networks, of information of a cultural, technical, educational, advertising, entertainment nature or of any other kind and in any form, also on behalf of third parties;

- the performance, as a non-predominant activity, of publishing, advertising, IT, screen-based, multi-media, research, training and advisory activities which in any event are perti-

nent to the matters indicated above;

- the undertaking - as non-predominant activities - of shareholdings and interests in companies or businesses in general which carry out activities falling within the sphere of the corporate purpose or in any event are associated with, complementary or similar to the same, including therein the businesses operating in the field of manufacturing, electronic and insurance activities, in observance of the limits envisaged by current legislation on the subject. The Company may carry out all the acts deemed necessary or

merely useful for the achievement of the corporate purpose:



thus in brief, it may enter into securities, real estate, in-	
dustrial, commercial and financial transactions, including the	
issuance of secured and unsecured guarantees, also in favour	
of third parties and as third-party guarantor, as well as the	
finalisation of loan agreements as borrower, all of which	
within the limits of current legal provisions; the financial	
transactions, including the undertaking of shareholdings shall	
not however have to be carried out involving the general pub-	
lic.	
Financial activities involving the general public or the rais-	
ing of savings is also prohibited.	
- Article 4 -	
Duration	
The Company has a duration until the thirty-first of December	
two thousand and fifty and may be extended one or more times	
or wound-up in advance, subject to the right to withdraw of	
each shareholder in the event of extension.	
- Article 5 -	
Share capital and Shares	
The share capital amounts to EUR 185.513.965,37 (one hundred	
eighty five million five hundred thirteen thousand nine hun-	
dred sixty-five point thirty seven).	
The corporate holdings are represented by 177.509.104 (one	
hundred and seventy seven million five hundred nine thousand	
one hundred and four) shares lacking par value. The shares are	



fully paid-up, indivisible and freely transferrable.

The Shareholders' Meeting of 24 (twenty-four) June 2021 (two-	
half-year-one), recorded by deed by Dr. Federico Pavan, notary	
in Iglesias, on 24 June 2021, repertoire no. 2,140, collection	
no. 1,666, resolved to approve the issue of the remaining	
tranches of the convertible and converting bond loan for an	
amount equal to Euro 3,000,000 (three million) each, consist-	
ing of convertible bonds with a nominal amount of Euro 100,000	
one hundred thousand) each, for a maximum total amount of Euro	
36,000,000 (thirty-six million), divided, in accordance with	
the provisions of the Investment Agreement, in Euro 15,000,000	
(fifteen million) and any further Euro 21,000,000.00 (twenty	
no million), to be offered in full under subscription to Nice	
& Green SA as part of a private placement intended for quali-	
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premium, of a maximum of Euro 36,000,000 (thirty-six million),	
for the exclusive and irrevocable service of the conversion of	
the convertible and converting bond loan, through the issue of	
ordinary TESSELLIS shares, without of par value, with regular	
entitlement and the same characteristics as the TESSELLIS or-	
dinary shares outstanding at the issue date. The subscription	
price of the shares to service the conversion of the remaining	
tranches of the convertible and converting bond loan is equal	
to 95% at the second lowest average daily price weighted by	
the volumes traded (VWAP, ie volume weighted ave-rage price)	
of the TESSELLIS S.p.A. shares recorded in the 6 trading days	
preceding the request for conversion of convertible bonds. The	
Assembly has given a mandate to the President and the Chief	
Executive Officer, separately, with all the widest powers to	
ensure, also by means of special attorneys, to do what is nec-	
essary or even only appropriate to give implementation of the	
resolutions passed, including the power to (i) establish the	
issue date of the convertible bonds, (ii) prepare and present	
any document required for the purposes of executing the afore-	
mentioned resolutions as well as to fulfil the necessary for-	
malities to proceed with admission to listing on the Mercato	
Telematico Azionario organized and managed by Borsa Italiana	
S.p.A. of the newly issued shares deriving from the conversion	
of convertible bonds, including the power to prepare and sub-	
mit to the competent authorities any application, request,	



document or prospectus for the necessary or appropriate pur-	
pose, as well as decide on the possible renewal of the Invest-	
ment Agreement and consequent issue of the convertible bonds	
and capital increase for the conversion of the convertible	
bonds for Euro 21,000,000 (twenty-one million).	
The Shareholders' Meeting of April 16, 2022 resolved to ap-	
prove the issue of the convertible and converting bond loan	
for a total amount of Euro 90,000,000 consisting of 18 tranch-	
es for an amount equal to Euro 5,000,000, through the issue of	
convertible bonds with a nominal amount of Euro 100,000 each,	
to be offered, subject to the execution of the merger by in-	
corporation of Linkem Retail into TESSELLIS S.p.A., fully un-	
der subscription to Nice&Green S.A. in the context of a pri-	
vate placement intended for qualified investors pursuant to	
art. 34-ter, paragraph 1, lett. b) of the Regulation adopted	
with Consob resolution no. 11971/1999 and subsequent amend-	
ments. The Bonds will have a duration of 24 months from the	
issue date of the first tranche and will be irrevocably con-	
verted upon maturity. The subscription price of the converti-	
ble bonds is equal to 95.5% of the nominal amount of the same	
tranche. Consequently, the increase in the share capital of	
TESSELLIS S.p.A. was approved for a fee, in one or more	
tranches and in divisible form, with the exclusion of the op-	
tion right pursuant to art. 2441, paragraph 5, of the cod.	
civ. for a total amount, including any share premium, of a	



maximum of Euro 90,000,000, for the exclusive and irrevocable service of the conversion of the convertible and converting bond loan, through the issue of TESSELLIS ordinary shares, with no par value, with entitlement regular and with the same characteristics as the TESSELLIS ordinary shares outstanding on the date of issue. The subscription price of the shares to service the conversion of the remaining tranches of the convertible and convertible bond loan is equal to 95% to the second lowest average daily price weighted by volumes traded (VWAP, i.e. volume weighted average price) of the TESSELLIS S.p.A. shares registered in the 6 open market days preceding the request for conversion of the convertible bonds. The Shareholders' Meeting granted the Chairman and the Chief Executive Officer, separately from each other, with all the widest powers to ensure, also through special attorneys, to do what is necessary or even just appropriate to implement the resolutions passed, including the power to (i) establish the issue date of the convertible bonds, (ii) prepare and submit any document required for the purpose of implementing the above resolutions as well as to fulfill the formalities necessary to proceed with the admission to listing on the electronic stock market organized and managed by Borsa Italiana S.p.A. of the newly issued shares deriving from the conversion of convertible bonds, including the power to arrange for the preparation and presentation to the competent authorities of any applica-



tion, request, document or prospectus for the necessary or ap-	
propriate purpose, as well as decide on the possible renewal	
of the Investment Agreement and consequent issue of the con-	
vertible bonds and capital increase to service the conversion	
of the convertible bonds.	
Cash payments made by shareholders to the Company by way of	
financing can be made within the limits of the law:	
- in the form of a capital contribution without the right to	
restitution;	
- in the form of an interest-bearing or non-interest-bearing	
loan with a natural right to repayment.	
The share capital is predetermined to achieve the corporate	
purpose and it may be increased even by way of contribution in	
kind and/or credits in accordance with the combined provision	
of Articles 2342, 2343 et seq of the Italian Civil Code.	
The shareholders' meeting may resolve a reduction in the share	
capital, also by means of allocation to individual sharehold-	
ers or groups of shareholders of specific corporate assets or	
shares or holdings in other companies, in which the Company	
has a joint investment. The shareholders' meeting may resolve	
an increase in the share capital pursuant to and within the	
limits as per Article 2441.4.2 of the Italian Civil Code, and	
assign the management body the faculty to increase the share	
capital as per Article 2443 of the Italian Civil Code.	
The Extraordinary Shareholders' Meeting held on 10 January	



2023 resolved to grant the Board of Directors a special proxy (in Italian, "Delega"), to be exercised one or more times within 30 months from the date of the shareholders' resolution, for a maximum of Euro 60,000,000.00 (sixty million) inclusive of share premium: (i) to increase the share capital against payment, in divisible form, pursuant to art. 2443 of the Civil Code, also with the exclusion or limitation of the option right pursuant to art. 2441, paragraphs 4, 5 and 8, of the Civil Code, also through the issue of shares to be reserved for the service of incentive programs based on the assignment of financial instruments in favor of directors, employees and collaborators of the Company, identified by the Board of Directors upon the execution of specific lock-up commitments; and (ii) to issue bonds convertible into ordinary shares of the company pursuant to article 2420-ter of the Civil Code, together with the faculty to approve the related capital increase to service the conversion, also with the exclusion or limitation of the option right pursuant to article 2441, paragraph 5, of the Civil Code. The resolution or resolutions for the capital increase must establish the portion of the issue price of the shares offered to be charged to the capital and the portion of the issue price, if any, to be charged to the share premium. Article 6 Calling of shareholders' meetings



Meetings are called by the management body at the registered	
offices or elsewhere, provided the location is in Italy, by	
means of publication - within the legal deadlines - of a no-	
tice on the Company's website and involving the other formali-	
ties envisaged by regulatory provisions. Those with the right	
to vote are entitled to examine all the documents deposited at	
the registered offices for shareholders' meetings already	
called and to obtain a copy thereof at their own expense.	
The Ordinary or Extraordinary Shareholders' Meeting may also	
be held by videoconference or teleconference with participants	
located in different places, either adjacent or distant, pro-	
vided that the collective method and the principles of good	
faith and equal treatment of shareholders are respected. In	
particular, the following are conditions for the validity of	
Meetings by video and teleconference	
- the Chairman of the Shareholders' Meeting, also by means of	
his bureau, is allowed to ascertain the eligibility and legit-	
imacy of those present, to regulate the proceedings of the	
meeting, and to ascertain and ascertain the results of voting;	
- the person taking the minutes is allowed to adequately per-	
ceive the events of the meeting that are being recorded;	
- those present can take part in the discussion and vote sim-	
ultaneously on the items on the agenda;	
- the notice of call indicates (except in the case of a Share-	
holders' Meeting convened pursuant to Article 2366, paragraph	



4, of the Italian Civil Code) the audio/video locations con-	
nected by the Company, in which those present may gather, the	
meeting being deemed to have been held in the place where the	
Chairman and the person taking the minutes are present;	
- the participants in the meeting connected remotely must have	
access to the same documentation distributed to those present	
in the place where the meeting is held.	
Article 7	
Ordinary and extraordinary shareholders' meetings	
Ordinary meetings are called at least once a year, within 180	
(one hundred and eighty) days of the end of the accounting pe-	
riod, for the approval of the financial statements, since the	
Company is obliged to draw up consolidated financial state-	
ments.	
Meetings, both in ordinary and extraordinary session, if en-	
visaged by the Board of Directors which calls the meeting, may	
be held in single calling and the related resolutions are val-	
id if adopted with the presence and the majorities established	
by law for such cases.	
- Article 8 -	
Participation at shareholders' meetings	
All those with the right to vote in accordance with the legis-	
lative provisions in force from time to time may take part in	
meetings. Those who are due the right to take part in meetings	
may arrange for themselves to be represented, in accordance	



with the law, by means of proxy which may be granted in writ-	
ing or via electronic media, if envisaged by specific regula-	
tory provisions and according to the formalities envisaged	
herein. The Chairman of the Shareholders' Meeting is responsi-	
ble for ascertaining the right to attend the Shareholders'	
Meeting and the validity of proxies.	
Resolutions passed in accordance with the law and these Arti-	
cles of Association are also binding on dissenting sharehold-	
ers.	
The Company may designate a person on whom Shareholders may	
confer a proxy to represent them at the Shareholders' Meeting	
pursuant to Article 135-undecies of the Consolidated Law on	
Finance (TUF), giving notice of this in the notice of call of	
the Shareholders' Meeting.	
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- Article 9 - Chair and holding of shareholders' meetings	
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specific minutes signed by the Chairman, the secretary and any scrutineers. In legal cases and each time it is deemed appropriate, the Chairman shall arrange for the minutes to be drawn up by a Notary. - Article 10 -Management of the Company The management of the Company is entrusted to a Board of Directors made up of a minimum of 3 and a maximum of 9 members, as established by the Shareholders' Meeting, ensuring a balance between genders as per current legislation. Where the number of members of the Board of Directors is less than the maximum permitted, the Shareholders' Meeting may increase the number during the period of office. The new members are appointed at the ordinary Shareholders' Meeting with the list voting system described in the following article 11. The terms of office of Directors appointed in this way shall expire at the same time as those in office when they were appointed. - Article 11 -Board of Directors The Board of Directors takes steps to appoint a Chairman and possibly a Deputy Chairman, choosing them from amongst its members, if the shareholders' meeting has not already done so. The Directors remain in office for a maximum period of three



financial years, their term or office shall expire on the date	
of the Shareholders' Meeting called for approving the finan-	
cial statements related to the last financial year of their	
term in office and they may be re-appointed.	
Before the appointment of the Board of Directors, the Share-	
holders' Meeting establishes the number of the members and the	
duration of their offices, which may be shorter than three fi-	
nancial years.	
The Directors are appointed by the meeting on the basis of	
lists presented by the shareholders. Each list may contain the	
names of the candidates up to a maximum number of Directors	
provided by these Articles of Association listed by means of	
consecutive number.	
Shareholders entitled to present lists shall be those who,	
alone or together with other shareholders, own, at the time of	
presentation of the lists, a shareholding at least equal to	
that established by CONSOB pursuant to article 147-ter, para-	
graph 1 of the Consolidated Law of Finance as subsequently	
amended, and pursuant to the further provisions of applicable	
legislation, as it will be indicated in the call notice.	
Each shareholder may in any case present (or concur in pre-	
senting) and vote a single list (specifying that, for the pur-	
poses of the present article, the term "shareholder" jointly	
means the shareholder him/herself and the natural and legal	
persons who control, are controlled by or otherwise are sub-	



ject to common control with the shareholder in question), also	
through a third party or through trust companies. Any support	
granted and votes cast in violation of this prohibition shall	
not be attributable to any list.	
Each candidate may be present in only one list or be subject	
to ineligibility.	
The lists presented by the shareholders must be deposited, as	
will also be indicated in the notice of calling, at the Compa-	
ny's registered offices by the twenty-fifth day prior to the	
date of the meeting called to resolve on the appointment of	
the Board members.	
Each list must be accompanied by the information required by	
applicable legislation and indicate the identity of the share-	
holders who have presented the same and the total investment	
percentage owned. In-depth information on the personal and	
professional characteristics of the candidates must be provid-	
ed at the bottom of the list presented by the shareholders, or	
attached to the same. The declarations by means of which the	
individual candidates accept their candidature and declare, at	
their own liability, the inexistence of causes of ineligibil-	
ity or incompatibility as well as the existence of the requi-	
sites of good standing and professionalism prescribed for the	
office by applicable legislation and the Articles of Associa-	
tion, and any possession of the independence requisites estab-	
lished by current legislation, must be filed together with	



each list.

Each list must indicate a number of candidates who present the	
independence requisites established by applicable legislation	
in accordance therewith.	
Each list must present a number of candidates belonging to the	
gender represented the least equal to the minimum number re-	
quired by current legislation.	
Lists presented without observing the above instructions,	
shall be considered as not presented.	
The election of Directors proceeds as follows:	
a.1) following the outcome of the voting procedure, the votes	
obtained by each list will be subsequently divided by one,	
two, three, four and so on until the number of the Directors	
to be elected is reached. The ratios so obtained will be	
granted progressively to the candidates of each list in the	
order in which they appear in the list itself.	
Candidates, listed in a decreasing order on the basis of the	
ratios obtained, who have obtained the highest ratios, will be	
elected, it being in any case understood that the candidate at	
the top of the minority list will be appointed director, name-	
ly the list that obtained the majority of votes from among	
those duly submitted and voted for and which is not connected	
- even indirectly - with the members who submitted or voted	
for the list that came first by number of votes.	
If an individual who on the basis of the regulations in force	



turns out to be linked to one or more shareholders who have submitted or voted for the list which comes first by number of votes, has voted for a minority list, the existence of this link becomes important only if the vote has been decisive in the election of the Director from the minority lists. In each case the legislation and regulations at the time in force shall apply.

In case of equality of ratios for the last Director to be elected, the one from the list which has obtained the majority of the votes or the eldest, in case of a tie vote, will be chosen. If, at the end of the voting procedure, Directors, meeting the independence requirements or meeting the gender balance requirements are not elected in sufficient numbers, the candidate elected with the lowest ratio who does not meet the independence requirements or the candidate with the lowest ratio whose election would result in a gender imbalance, shall respectively be excluded in the first and second case. The excluded candidates shall be replaced by the next candidates in the ranking, whose election would meet the provisions related to the independence requirements and the gender balance requirements. This procedure shall be repeated until the number of Directors to be elected is reached. In the event that, having adopted the criteria set out above, it is not possible to reach the number of Directors to be appointed, the Shareholders' Meeting shall appoint the missing Directors immediately



by way of a resolution adopted by simple majority upon recommendation of the members in attendance.

a.2) If only one list is presented, all the directors shall be chosen, in numerical order, only from the submitted list, provided that it obtains a majority of the votes. If, after following the above procedure, not enough Directors are appointed who meet the independence requirements, or satisfy the gender balance criteria, the Shareholders' Meeting shall proceed, in the first case, to exclude the candidate elected with the lowest ratio who does not meet the independence requirements and, in the second case, to exclude the candidate with the lowest ratio whose election would result in a failure to meet the gender balance criteria; after the above exclusions, the Meeting shall forthwith appoint the missing Directors by simple majority resolution upon recommendation of the members in attendance.

b) if, as per the aforementioned appointment procedure, at least two members in possession of the independence requisites established by applicable legislation are not elected, the last of those elected taken from the list which has obtained the highest number of votes expressed by the shareholders after the first and which is not connected in any way, not event indirectly, with the shareholders who have presented or voted for this latter list shall have to be replaced by the first candidate listed subsequently on this list who has these req-



uisites and, if following this replacement a member in possession of the independence requisites established by the applicable legislation still has to be elected, the last of those elected not in possession of these requisites taken from the list which has obtained the highest number of votes shall have to be replaced by the first candidate listed subsequently on this list who has these requisites;

c) if the Board of Directors elected as above does not permit the observance of the balance between genders envisaged by current legislation, the last members elected of the more represented gender, of the first list by number of votes cast by the shareholders, fall from office in the number necessary to ensure the observance of the requirement and are replaced by the first candidates not elected on the same list of the gender represented the least. In the absence of candidates of the less represented gender on the first list by number of votes cast by shareholders in a number sufficient to go ahead with replacement, the aforementioned criteria will apply to the successive lists progressively voted for the most from which the elected candidates have been taken. If, applying the above criteria, it is not however possible to identify suitable replacements, the shareholders' meeting supplements the body with the legal majorities, ensuring the satisfaction of the requirement of the balance between genders envisaged by current legislation;



d) the list voting appointment method envisaged above is ap-	
plied in the sole case of complete renewal of the Directors;	
with regard to the appointment of Directors not appointed for	
any reason in accordance with the above procedure, the share-	
holders' meeting resolves with the legal majority in ob-	
servance of the legislative requirements regarding gender rep-	
resentation;	
this requisite also applies to co-opting carried out by the	
same Board of Directors as per applicable legislation.	
If, due to resignation or for other reasons, more than half of	
the Directors appointed by the Shareholders' meeting fall from	
office, the entire Board shall be understood to have fallen	
and the shareholders' meeting must be called immediately to	
re-appoint all the Directors pursuant to the voting list sys-	
tem provided for by this article. The Directors who remain in	
office may in the meantime perform the activities in the ordi-	
nary course of business.	
- Article 12 -	
Calling and holding of meetings	
of the Board of Directors	
The meetings of the Board of Directors can be held outside It-	
aly, provided that they are held in one of the member states	
of the European Union, and are called by the Chairman or at	
least two Directors, via registered letter, telegram, telex,	
fax or e-mail message, to be sent at least two days before the	



date established for the meeting.

In the event of the absence or unavailability of the Chairman,	
the Board is chaired by the Deputy Chairman or the most senior	
Director in age.	
The Board may appoint a company Secretary, who can also be	
from outside the board members.	
It is possible for Board Meetings to be held via teleconfer-	
ence and/or video-conference facilities, provided that all the	
participants can be identified and they are permitted to fol-	
low the discussion and intervene in real time with regard to	
the business being dealt with. These requirements having been	
satisfied, the Board Meeting is considered to be held in the	
location where the Chairman and also the Secretary to the	
meeting are found, so as to permit the drawing up and signing	
of the minutes in the related minutes' book.	
Board meetings satisfy quorum requirements if - also in the	
absence of formal calling - all the Directors in office and	
all the Statutory Auditors are present.	
- Article 13 -	
Validity of board resolutions	
With regard to the validity of the Board resolutions, the	
presence of the majority of the Directors in office is neces-	
sary.	
Resolutions are adopted by means of the majority of those pre-	
sent and in the event equal votes are cast, the vote of whom-	



ever chairs the meeting prevails.

- Article 14 -	
Powers of the management body	
The Board of Directors has all the powers of ordinary and ex-	
traordinary business of the Company, with the exception of	
those specifically reserved by law to the shareholders' meet-	
ing.	
Within the limits of the law, the Board of Directors may also	
appoint one or more Chief Executives, establishing the powers	
included in the sphere of those due to them and within the le-	
gal limits (Article 2381 of the Italian Civil Code).	
The Board of Directors may, according to the legal forms,	
adopt any resolution concerning the adaptation of the Articles	
of Association to legislative provisions.	
The Board of Directors:	
(i) may, according to the legal forms, appoint one or more	
General Managers, Attorneys, establishing their related duties	
and powers;	
(ii) appoints, upon the proposal of the Chief Executive Of-	
ficer, and in any event having consulted the Board of Statuto-	
ry Auditors on a mandatory basis, the Executive in charge of	
drawing up the Company's accounting documents, establishing	
the related duties and powers. The Executive in charge of	
drawing up the Company's accounting documents must have the	
good standing requisites envisaged for the Directors and have	



acquired significant professional experience with regard to
administration and finance. The Executive remains in office
for a three-year period or a shorter duration established at
the time of appointment; he/she may be re-appointed.
The Executive in charge of drawing up the Company's accounting
documents takes part in the meetings of the Board of Directors
and the Executive Committee, if established, which envisages
the handling of the matters for which the same is responsible.
The Board of Directors may delegate its powers to an Executive
Committee made up of some of its members. The Board of Direc-
tors must report quarterly to the Board of Statutory Auditors
on the activities carried out and on the most significant eco-
nomic, financial and equity transactions performed by the Com-
pany or the subsidiaries; in detail, they must report on
transactions involving a potential conflict of interest, by
means of a written report sent to the domicile of the auditors
or via online transmission procedures.
- Article 15 -
Legal representation of the Company
The legal representation of the Company in dealings with third
parties and before the legal authorities is due to the Chair-
man of the Board of Directors, the Deputy Chairman, if ap-
pointed, in the event of the absence and/or unavailability of
the Chairman and any Chief Executive Officers, within the lim-
its of the power granted them.



-	The effective exercise of the power of representation by the	
I	Deputy Chairman in itself bears witness to the absence or una-	
7	vailability of the Chairman and exonerates third parties from	
ð	any ascertainment or responsibility in this regard. In the	
e	event of the appointment of several Deputy Chairmen, the Board	
=	itself will determine the methods for replacing the Chairman.	
	- Article 16 -	
	Financial Statements	
-	The accounting period ends on 31 (thirty-one) December of each	
7	year.	
2	At the end of each accounting period, the management body	
C	draws up the financial statements comprising the balance	
S	sheet, income statement and explanatory notes, in observance	
c	of the provisions of the law.	
	- Article 17 -	
	Profits	
5	The shareholders' meeting approves the financial statements	
ć	and resolves with regard to the allocation of the profits,	
S	subject to allocation of 5% (five percent) of the annual prof-	
=	its to the legal reserve, until the same has reached one-fifth	
c	of the share capital.	
	- Article 18 -	
	Board of Statutory Auditors	
-	The Board of Statutory Auditors is made up of three Statutory	
1	Auditors and two Alternate Auditors ensuring the balance be-	



tween genders as per current legislation. The Statutory Audi-	
tors remain in office for a three-year period and may be re-	
appointed. The fall from office of the Statutory Auditors due	
to expiry of the term only becomes effective when the Board	
has been re-established. Pursuant to Article 1.2, letters b)	
and c) of the regulations pursuant to Italian Minister of Jus-	
tice Decree No. 162 dated 30 March 2000, the sectors of activ-	
ities and the matters pertaining to telecommunications, elec-	
tronic communications in general, media, software and IT ac-	
tivities, as well as matters pertaining to private and admin-	
istrative law disciplines, economic disciplines and those re-	
lating to the business organisation, are considered strictly	
pertinent to that of the Company.	
Board of Statutory Auditors' meetings may also be held with	
the aid of telecommunications mediums, in observance of the	
formalities as per Article 12 (Calling and holding of Board	
Meetings) of these Articles of Association.	
The shareholders' meeting which appoints the Statutory Audi-	
tors and the Chairman of the Board of Statutory Auditors es-	
tablishes the emolument due to the same. The appointment of	
the Board of Statutory Auditors takes place on the basis of	
lists presented by the shareholders, in which five candidates	
must be indicated, three for the office of Statutory Auditor	
and two for the office of Alternate Auditor, listed by means	
of a consecutive number, in order of professional seniority	



and in observance of current legislation regarding balance between genders.

Each shareholder may submit, or jointly submit, one list only, even if via third parties or through trust companies. Each candidate may be present on one list only or be disqualified. Shareholders are only entitled to present lists if, alone or together with other shareholders, they represent at least the percentage of the shares with the right to vote during ordinary shareholders' meetings envisaged by applicable legislation, which shall be indicated in the notice for the calling of the meeting. The lists presented by the shareholders must be deposited, as will also be indicated in the notice of calling, at the Company's registered offices by the twenty-fifth day prior to the date of the meeting called to resolve on the appointment of the members of the Board of Statutory Auditors. If, at the expiry of the aforementioned deadline, just one list has been presented, or only lists presented by shareholders who are connected as per the applicable legislation, lists can be presented up to the third day after this date, and the investment percentage envisaged for the presentation of the lists is reduced by half. Each list shall have to be accompanied by the information required by applicable legislation and indicate the identity of the shareholders who have presented the same, the total investment percentage owned and a certificate which proves the



ownership of said investment, as well as a declaration of the	
shareholders other than those who hold, also jointly, a rela-	
tive controlling or majority interest, bearing witness to the	
absence of the connecting relationships with the latter as en-	
visaged by applicable legislation.	
In-depth information on the personal and professional charac-	
teristics of the candidates must be provided at the bottom of	
the list presented by the shareholders, or attached to the	
same.	
The declarations by means of which the individual candidates	
accept their candidature and declare, at their own liability,	
the inexistence of causes of ineligibility or incompatibility	
as well as the existence of the requisites of good standing	
and professionalism prescribed for the office by applicable	
legislation and the Articles of Association, must be filed to-	
gether with each list.	
Lists presented without observing the above instructions,	
shall be considered as not presented.	
Each shareholder may vote for one list only, even if via third	
parties or through trust companies.	
Those who cover the role of Statutory Auditor in five listed	
companies cannot undertake the office of Auditor in the Compa-	
ny. The Statutory Auditors can undertake other management and	
audit appointments within the limits established by applicable	
legislation.	



At least one of the Statutory Auditors and at least one Alter-	
nate Auditor must be chosen from those listed on the official	
register of auditors with at least three years' experience in	
the auditing of accounts. Auditors failing to meet the afore-	
mentioned condition must have a total of at least three years'	
experience in specific company purpose-related duties. Specif-	
ic company purpose-related duties are understood to be all	
those referable to the corporate purpose as per Article 3	
(Corporate Purpose) in these Articles of Association and in	
any event those relating to the telecommunications sector.	
They are elected as follows:	
a) two Statutory Auditors and one Alternate Auditor are elect-	
ed from the list receiving the most votes, in the order in	
which they appear on said list;	
b) the third Statutory Auditor shall be the candidate for the	
related office in first place, among the Statutory Auditors,	
related office in first place, among the Statutory Auditors, on the list which has received the most votes after the first,	
on the list which has received the most votes after the first,	
on the list which has received the most votes after the first, from among the lists presented and voted for by shareholders	
on the list which has received the most votes after the first, from among the lists presented and voted for by shareholders who are not connected, even indirectly, with the shareholders	
on the list which has received the most votes after the first, from among the lists presented and voted for by shareholders who are not connected, even indirectly, with the shareholders who have presented and voted for the list in first place due	
on the list which has received the most votes after the first, from among the lists presented and voted for by shareholders who are not connected, even indirectly, with the shareholders who have presented and voted for the list in first place due to number of votes;	
<pre>on the list which has received the most votes after the first, from among the lists presented and voted for by shareholders who are not connected, even indirectly, with the shareholders who have presented and voted for the list in first place due to number of votes; c) the second Alternate Auditor shall be the candidate for the</pre>	
<pre>on the list which has received the most votes after the first, from among the lists presented and voted for by shareholders who are not connected, even indirectly, with the shareholders who have presented and voted for the list in first place due to number of votes; c) the second Alternate Auditor shall be the candidate for the related office indicated as first, among the Alternate Audi-</pre>	



voted for by shareholders who are not connected, even indi-	
rectly, with the shareholders who have presented and voted for	
the list in first place due to number of votes, the candidate	
on the list which has been presented by shareholders in pos-	
session of the majority investment or, alternatively, by the	
highest number of shareholders, shall be elected.	
The chairmanship of the Board of Statutory Auditors goes to	
the candidate for the office of Statutory Auditor in first	
place on the list which has received the most votes after the	
first, from among the lists presented and voted for by share-	
holders who are not connected, even indirectly, with the	
shareholders who have presented and voted for the list in	
first place due to number of votes;	
c) the second Alternate auditor will be the candidate to the	
respective role indicated in first place, among the Alternate	
Auditors, in the same minority list referred to in the previ-	
ous point.	
In the event of equal votes between the lists presented and	
voted for by shareholders who are not connected, even indi-	
rectly, with the shareholders who have presented and voted for	
the list in first place due to number of votes, the candidate	
on the list which has been presented by shareholders in pos-	
session of the majority investment or, alternatively, by the	
highest number of shareholders, shall be elected.	
The chairmanship of the Board of Statutory Auditors goes to	



the candidate for the office of Statutory Auditor in first	
place on the list which has received the most votes after the	
first, from among the lists presented and voted for by share-	
holders who are not connected, even indirectly, with the	
shareholders who have presented and voted for the list in	
first place due to number of votes.	
If just one list is presented, the first three candidates in	
consecutive order shall be elected Statutory Auditors by ma-	
jority, and the fourth and fifth candidates shall be appointed	
Alternate Auditors; the chairmanship of the Board of Statutory	
Auditors will go to the first candidate.	
If the Board of Statutory Auditors elected as above does not	
permit the observance of the balance between genders envisaged	
by current legislation, the last members elected from the ma-	
jority list of the gender represented the most fall from of-	
fice in the number necessary to ensure the observance of the	
requirement and are replaced by the first candidates not	
elected on the same list of the gender represented the least.	
In the absence of candidates of the gender represented the	
least on the majority list in a number sufficient to go ahead	
with replacement, the aforementioned criteria will apply to	
the minority lists progressively voted for the most from which	
the elected candidates have been taken. If, applying the above	
criteria, it is not however possible to identify suitable re-	
placements, the shareholders' meeting supplements the body	



with the legal majorities, ensuring the satisfaction of the	
requirement of the balance between genders envisaged by cur-	
rent legislation.	
In the event of early termination of a Statutory Auditor from	
office, the same shall be replaced by the Alternate Auditor	
elected from among the candidates belonging to the same list	
as the Auditor no longer in office in observance of current	
legislation regarding balance between genders.	
In observance of current legislation regarding the balance be-	
tween genders, the shareholders' meeting takes steps to ap-	
point the Statutory Auditors and Alternate Auditors necessary	
for supplementing the Board of Statutory Auditors following	
early termination from office, as follows:	
a) if steps must be taken to replace Auditors elected from the	
majority list, the appointment takes place by majority vote,	
choosing from among the candidates on the list to which the	
Auditors to be replaced belonged, who at least ten days before	
the date fixed for the shareholders' meeting in first calling	
have confirmed their candidature, together with the declara-	
tions relating to the inexistence of causes of ineligibility	
or incompatibility, as well as the existence of the requisites	
of good standing and professionalism prescribed for the office	
by applicable legislation and the Articles of Association;	
b) if, by contrast, steps must be taken to replace the Statu-	
tory Auditor appointed by the minority, the shareholders'	



meeting shall replace the same by majority vote, choosing from
among the candidates on the list to which the Auditor to be
replaced belonged, who at least ten days before the date fixed
for the shareholders' meeting in first calling have confirmed
their candidature, together with the declarations relating to
the inexistence of causes of ineligibility or incompatibility,
as well as the existence of the requisites of good standing
and professionalism prescribed for the office by applicable
legislation and the Articles of Association.
The new Auditors appointed fall from office together with
those already in office.
The outgoing Auditors may be re-appointed.
- Article 19 -
Transactions with related parties
Transactions with related parties The Company approves the transactions with related parties in
The Company approves the transactions with related parties in
The Company approves the transactions with related parties in compliance with the legal and regulatory provisions in force,
The Company approves the transactions with related parties in compliance with the legal and regulatory provisions in force, as well as its article of association provisions and the pro-
The Company approves the transactions with related parties in compliance with the legal and regulatory provisions in force, as well as its article of association provisions and the pro- cedures adopted in this regard by the Company. The internal
The Company approves the transactions with related parties in compliance with the legal and regulatory provisions in force, as well as its article of association provisions and the pro- cedures adopted in this regard by the Company. The internal procedures adopted by the Company in relation to transactions
The Company approves the transactions with related parties in compliance with the legal and regulatory provisions in force, as well as its article of association provisions and the pro- cedures adopted in this regard by the Company. The internal procedures adopted by the Company in relation to transactions with related parties may envisage that the Board of Directors
The Company approves the transactions with related parties in compliance with the legal and regulatory provisions in force, as well as its article of association provisions and the pro- cedures adopted in this regard by the Company. The internal procedures adopted by the Company in relation to transactions with related parties may envisage that the Board of Directors approves the transactions of greatest importance despite the
The Company approves the transactions with related parties in compliance with the legal and regulatory provisions in force, as well as its article of association provisions and the pro- cedures adopted in this regard by the Company. The internal procedures adopted by the Company in relation to transactions with related parties may envisage that the Board of Directors approves the transactions of greatest importance despite the contrary opinion of the independent directors, provided that
The Company approves the transactions with related parties in compliance with the legal and regulatory provisions in force, as well as its article of association provisions and the pro- cedures adopted in this regard by the Company. The internal procedures adopted by the Company in relation to transactions with related parties may envisage that the Board of Directors approves the transactions of greatest importance despite the contrary opinion of the independent directors, provided that the performance of these transactions is authorised, as per



In the above circumstances, as well as in the cases where a resolution proposal to be submitted to the shareholders' meeting in relation to a significant transaction is approved in the presence of the contrary opinion of the independent directors, the meeting resolves with the majorities envisaged by law provided that, if the unrelated shareholders present during the meeting represent at least 10% of the share capital with the right to vote, the aforementioned legal majorities are achieved with the favourable vote of the majority of the unrelated shareholders voting during the meeting. The internal procedures adopted by the Company in relation to transactions with related parties may envisage the exclusion from their sphere of application of urgent transactions, also being the responsibility of the shareholders' meeting, within the limits permitted by applicable legal and regulatory provisions. - Article 20 -Winding up and liquidation of the Company

The provisions of the law shall be observed for the liquidation and allocation of the corporate assets; the liquidation shall be entrusted to one or more liquidators appointed by the shareholders' meeting.

If the Company has taken out mortgages, the Company may not be wound up before they have been paid off.

- Article 21 -

References



With regard to the matters not expressly contemplated in these	
Articles of Association, reference is made to the provisions	
contained in the Italian Civil Code and to specific laws in	
that regard.	