

## Results Presentation at 31/12/2022

Conference call 23 February 2023



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## The effectiveness of our operating model is confirmed





#### **SOLID OPERATING RESULTS**

Tenant sales increased compared to 2021

+13.3%



#### **STRONG LEASING ACTIVITIES**

New Stores opened 173
Upside Italy +1.1%
Romania +1.8%



#### **HIGHER OCCUPANCY RATE**

 Italy
 95.7%

 Romania
 98.0%



## Highlights



	FY2022	Δ vs 2021	Δ vs 2021R*	Like for like
Net Rental Income	€114.0mn	-3.7%	+5.3%	+7.1%
Core business Ebitda	€103.4mn	-3.6%	+6.5%	
Funds From Operation (FFO)	<b>€67.2mn</b> (	+3.8%	+18.9%	
Real Estate Portfolio Market Value (excluding leasehold)	€2,080.9mn	-2.8%		
Epra NRV	<b>10.28€</b> per share	-5.3%		

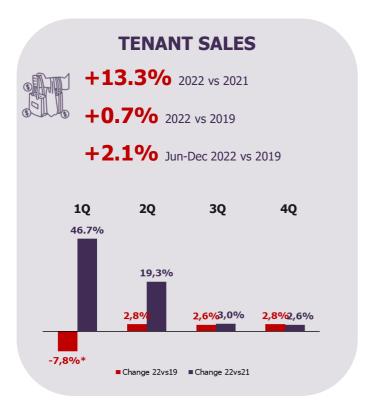


 $<sup>\</sup>ensuremath{^{*}}$  2021 Restated: adjusted to consider the portfolio disposal and the end of Piave masterlease



# Solid performances: full recovery of shopping centers in Italy





#### **FOOTFALLS**



+6.9% 2022 vs 2021

-17.1% 2022 vs 2019

Less frequent but more targeted visits

#### **HYPERMARKETS**



+2.5% 2022 vs 2021

The food anchor confirmed its attractive role

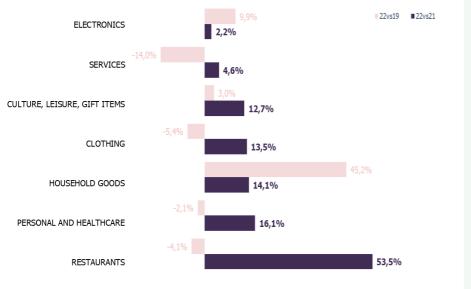


## All merchandise categories increased...



- Good performances in all clothing segments
- Restaurants grew compared to 2021, with the introduction of 9 new brands
- Very positive trends confirmed in categories with a focus on personal care such as jewellery, perfume and optical shops

 Encouraging signals from cinemas at the end of the year, thanks to the release of new movies



Cinema Notorius - C.Sarca (MI)



EMARKE SDIR

# ...and leasing activities is effective in Italy...



## **Occupancy**

**95.7%** 

**+50bps** vs FY2021

Upside\*

+1.1%

**91** renewals **80** turnovers

**Collection rate\*\*** 



**c.** 96%

104

**new stores** of which

35

new brands highest figures in the last 5 years











### ...and in Romania



## **Occupancy**

98.0%

**+510 bps** vs 1H2022 **+341 bps** vs FY2021

**Upside**\*

+1.8%

**121** turnovers

**272** renewals

**Collection rate** 



**c.** 97%\*\*

69
new stores
of which
42

new brands









**New opening** 



# Hypermarket remodeling projects



### PortoGrande S. Benedetto del T.



New hypermarket 8,300m<sup>2</sup> GLA



3 Medium surfaces 3,800m<sup>2</sup> GLA

**PORTOBELLO** 

**y** unieuro

CALLIOPE



Medium surfaces fully let and opened

### La Torre Palermo



New hypermarket 7,200m<sup>2</sup> GLA

SUPER Conveniente 3 Medium surfaces + stands

4,700m<sup>2</sup> GLA

D DEICHMANN CALLIOPE



Pre-letting 70%

### Katanè Catani



New hypermarket 7,300m<sup>2</sup> GLA



4 Medium surfaces 6,500m<sup>2</sup> GLA



Pre-letting 70%



## Porta a Mare mixed-use project Officine Storiche retail





27-29-30/10/22 Open day to institutions and citizens with high attendance

**2Q 2023** Expected opening



# Digital strategy: actions taken and results achieved



2020

**Digital Marketing Plan defined** 

2021

Customer Relationship Management system implemented



- 134 new touchpoints installed (totems and infopads)
- + 30 ledwalls for advertising campaigns
- +42% in CRM's contacts vs 2021
- 18 consumer segments for customized marketing/communication campaigns defined
- Several «drive to store» activities put in action





## **Co-marketing projects**



#### with COOP ALLEANZA 3.0 in 12 IGD's malls

**COMMUNICATION** 

 20M Coop leaflets + 680k email/sms sent to 170k Coop members with news on initiatives and events in the centers involved

**PROMOTIONS** 

 50k vouchers distributed to customers

**DIGITAL** 

 >21k contacts and +20% members in CRM system



### **Other projects**

First co-marketing pilot project with Kiko Milano launched in 2022; new projects with primary tenants are being studied





# In-person events resumed







## Sustainability: first results of the path defined in the 2022-2024 Business Plan







€2,4 mn invested in improving the energy efficiency of the buildings in Italy and €600k in Romania

Energy consumption -6%vs 2021

2 more shopping centers obtained the BREEAM In-Use certification; 10 assets are now certified



**Bio Safety Certification** obtained for all freehold assets, as well as for the HQ

100% employees trained and investment in training per capita increased compared to the last 5 years

Workplace environment survey carried out and specific actions defined following what emerged



Induction actitivies with the BoD relating to corporate sustainability carried out

Renewed the Legality Rating for the fourth time, confirming the highest score (three stars)



35 new brands introduced in Italy and 42 in Romania

In-person events back to 2018 levels, also leveraging on the possibility offered by the Digital Plan

Events with a socioenvironmental focus increased (+9 pp vs 2018)



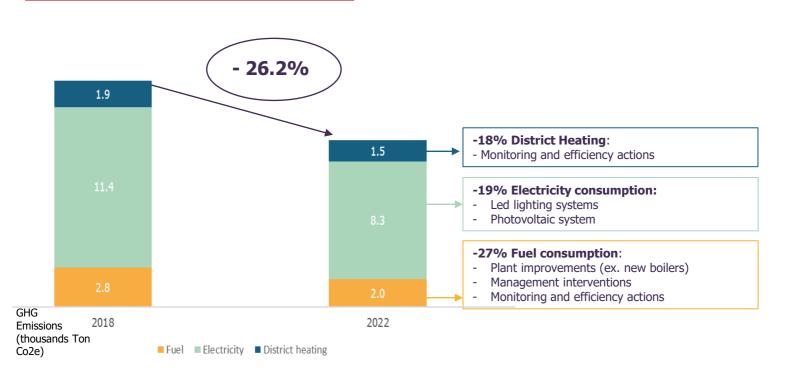
Defined the Sustainability Framework relating to a green financing transaction

Attention to the community: local events represented 28% of the events organized and cooperation with 247 local and noprofit association was defined



# Sustainability: GHG emissions considerably reduced over the last 5 years







## **Sustainability in Romania**





First PHOTOVOLTAIC
ENERGY SYSTEM
installed in our most important
shopping center.

4 more plants expected to be installed in 2023









## **IGD's Portfolio**

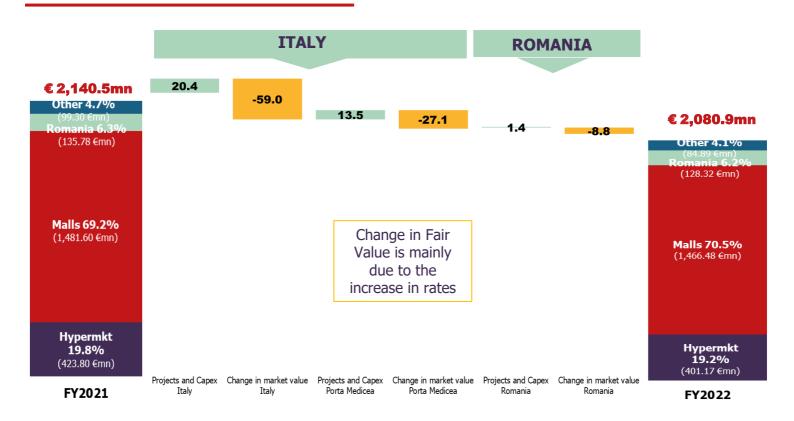


	FY 2021	FY 2022	Δ%	Gross Initial Yield	EPRA Net Initial Yield	EPRA Net Initial Yield topped up
Malls Italy	1,481.6	1,466.5	(-1.02%)	6.97%	5.6%	5.9%
Hypermarkets Italy	423.8	401.2	(-5.35%)	6.41%		
Romania	135.8	128.3	(-5.49%)	7.99%	6.1%	6.5%
Porta a Mare + Developments + Other	99.2	84.9				
Total IGD's portfolio	2,140.5	2,080.9	(-2.78%)			
Leasehold properties (IFRS16)	32.5	25.2				
Total IGD's portfolio including leashold	2,172.9	2,106.1	(-3.07%)			
Real estate investments	25.7	25.7				
Total portfolio including real estate investments	2,198.6	2,131.8	(-3.04%)			



### **Market Value Evolution**





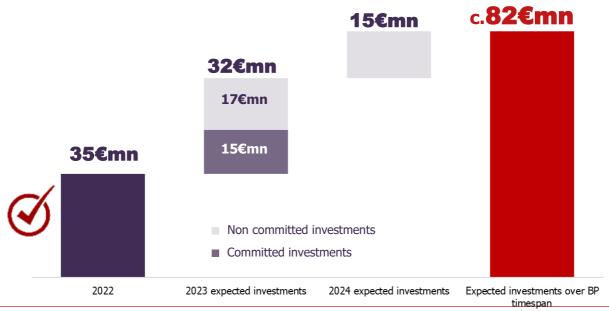


## Investment pipeline



### **Key points:**

- Business Plan pipeline almost completed by the end of 2023
- Investments reduction from 2024, no development projects
- Maintaining maximum flexibility over the period





## Restyling La Favorita Mantua - completed

EMARKET SDIR CERTIFIED

- Internal layout of the mall completely redesigned
- New energy-efficient LED lighting system
- Improved connection among the shopping center and the nearby cinema and sport arena
- Photovoltaic solar panels installed in the parking area
- New green and pedestrian areas created to host dehors and restaurants







### Porta a Mare mixed-use project -Officine Storiche residential





- **42** flats
- **17** units sold; **c.7€mn** cash-in in 2022
- **15** binding proposals; **c.6.7€mn** expected cash-in



## **Restyling in progress**



### Leonardo (Imola - Bo)



### Portogrande (Ap)

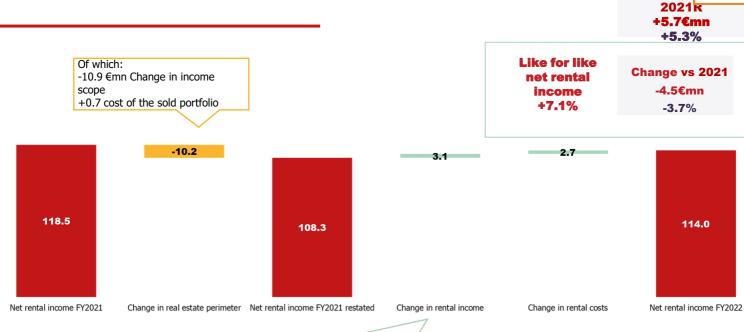








### **Net rental Income**



€mn

Like for like: +3.2% (+4.1 €mn)

Malls Italy (+2.9%): positive effect of commercialization and indexation (+2.6% c. 2.5€mn) partially reduced by higher reduction (-1.3€mn); temporary and variable revenues increased (+1.1€mn)

Hypermarkets Italy (+3.0%): mainly for indexation effect (from April)

Romania (+7.4%): increase mainly due to lower temporary reductions granted



EMARKET SDIR CERTIFIED

Change

# **Core business and margin Ebitda improved**



**EMARKET** 

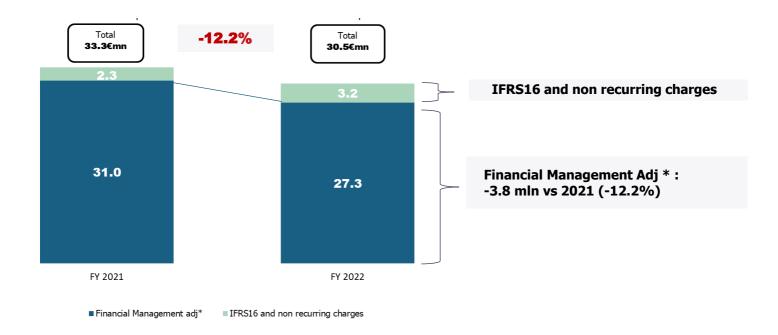
Change vs 2021 -3.9€mn





## **Financial Management**

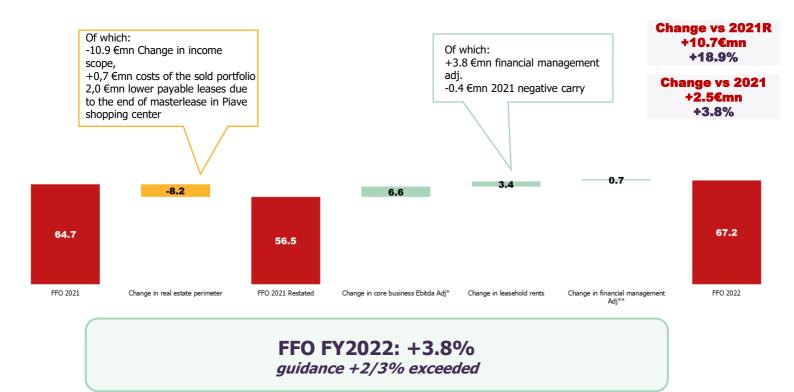






# Funds From Operations (FFO)







<sup>\*</sup>Change in Ebitda Adj: equal to change in core business Ebitda adjusted by some non recurring expenses.

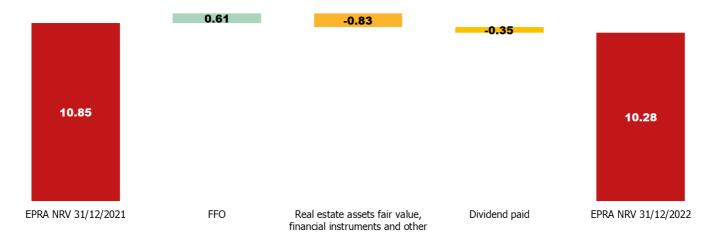
<sup>\*\*</sup>Financial management adj: net of IFRS16 and IFRS9, non recurring charges and negative carry Some figures may not add up due to rounding

## **Epra indicators**



0	EPRA
0	EPRA  EUROPEAN PUBLIC REAL ESTATE ASSOCIATION
6	EPRA

	€ per share	FY2022	FY 2021	Δ%
NRV		10.28	10.85	-5.3%
NTA		10.20	10.78	-5.3%
NDV		10.06	10.43	-3.6%





## Financial management activities carried out





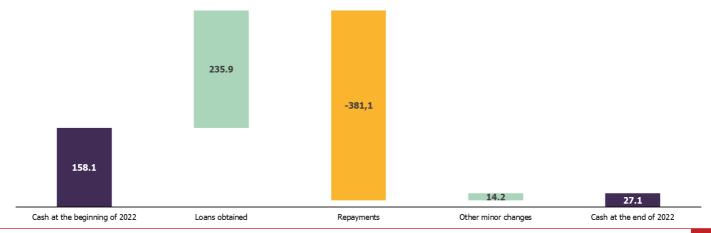
1° Unsecured senior green loan (215€mn)



Committed credit lines renewed up to 2025 (60€mn fully available)



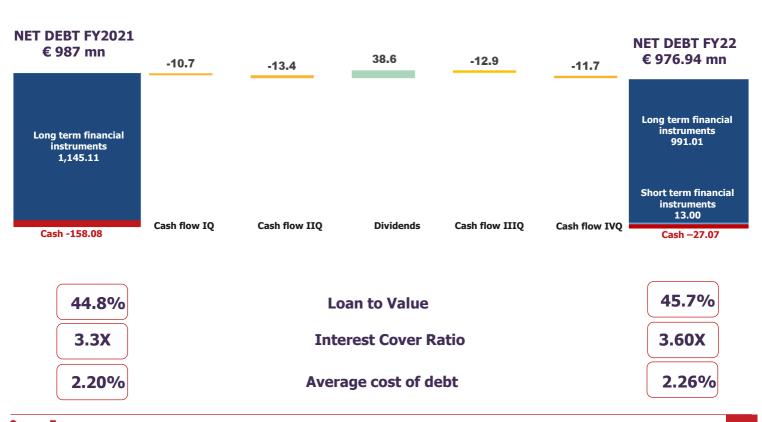
Unsecured bank loan guaranteed by Sace (21€mn)





### **Net Debt and LTV**

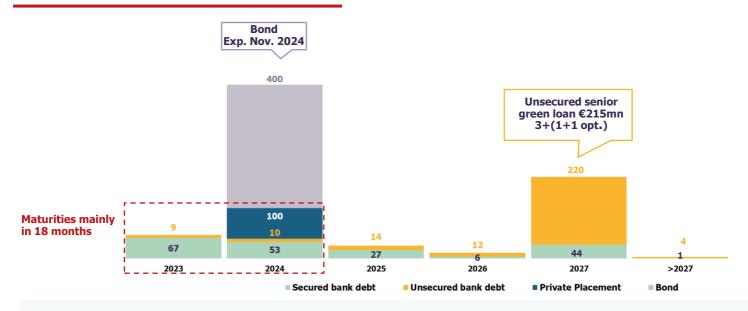






## **Debt Maturity**





- In line with its investment grade profile, **IGD** is working on refinancing the next 18 months maturities in advance: a transaction, for around €225 250 million, is currently being defined with the goal to complete it in the first half of 2023.
- RATINGS: Fitch: BBB- (Stable) September '22;
   S&P: BB+ (Stable) September '22





## **Proposed Dividend**







<sup>\*</sup>It is proposed to the Board of Directors to approve a dividend proposal to the Shareholders' Meeting; dividend payment date: 10 May 2023 \*\* On closing price as at 22/02/2023

### 2023 Outlook



IGD expects to see higher operating results also in 2023.

Net Rental Income expected to rise by 3/4% like-for-like compared to 2022

thanks also to:

- increase in occupancy,
- contracts' inflation indexing
- income from opening of new projects, like Officine Storiche

Neverthless, due to the rise in interest rates and spreads on refinancing, financial expenses will increase

2023 Funds From Operation (FFO) is expected at around €53 million



#### **Final Remarks**



IGD's business model fully recovered from the pandemics and higher operating results are expected also in 2023

IGD confirms to be a *«dividend company»* offering an attractive remuneration to Shareholders

IGD is committed in maintaining a rigorous financial discipline: refinancing debt well in advance and reducing financial leverage by 2024, also through disposals\*









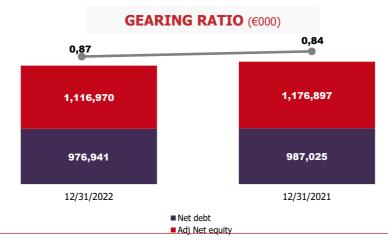
GROUP CONSOLIDATED	(a) FY_CONS_2021	(c) FY_CONS_2022	Δ (c)/(a)
Revenues from freehold rental activities	132.7	128.3	-3.4%
Revenues from leasehold rental activities	12.3	9.0	-27.3%
Total income from rental activities	145.1	137.3	-5.4%
Rents and payable leases	0.0	0.0	-88.4%
Direct costs from rental activities	-26.6	-23.2	-12.7%
Net rental income	118.5	114.0	-3.7%
Revenues from services	6.4	7.2	11.9%
Direct costs from services	-5.5	-5.5	-0.1%
Net services income	0.9	1.7	83.4%
HQ Personnel expenses	-7.2	-7.2	0.6%
G&A expenses	-5.0	-5.1	2.6%
CORE BUSINESS EBITDA (Operating income)	107.3	103.4	-3.6%
Core business Ebitda Margin	70.8%	71.6%	
Revenues from trading	0.4	7.5	n.a.
Cost of sale and other costs from trading	-0.9	-7.8	n.a.
Operating result from trading	-0.5	-0.2	-47.1%
EBITDA	106.8	103.2	-3.4%
Ebitda Margin	70.3%	67.9%	
Impairment and Fair Value adjustments	-16.3	-93.8	n.a.
Depreciation and provisions	-0.6	-1.7	n.a.
EBIT	89.9	7.7	-91.4%
FINANCIAL MANAGEMENT	-33.3	-30.5	-8.5%
EXTRAORDINARY MANAGEMENT	-0.8	0.4	n.a.
PRE-TAX RESULTS	55.8	-22.3	n.a.
Taxes	-3.0	0.0	n.a.
NET RESULT OF THE PERIOD	52.8	-22.3	n.a.
(Profit/Loss) for the period related to third parties	0.0	0.0	n.a.
GROUP NET RESULT	52.8	-22.3	n.a.







Sources - Use of funds(€/000)	12/31/2022	31/12/2021	Δ	Δ%
Fixed assets	2,041,330	2,093,176	-51,846	-2.5%
Assets under construction	36,662	44,095	-7,433	-16.9%
Other non current assets	43,191	42,810	381	0.9%
Other non current liabilities	-26,699	-27,466	767	-2.8%
Assets held for sale	0	1,801	-1,801	-100.0%
NWC	12,241	24,504	-12,263	-50.0%
Net deferred tax (assets)/liabilities	-14,099	-11,702	-2,397	20.5%
TOTALE USE OF FUNDS	2,092,626	2,167,218	-74,592	-3.4%
Net equity	1,121,800	1,171,758	-49,958	-4.3%
Net (assets)/liabilities for derivative instruments	-6,115	8,435	-14,550	-172.5%
Net debt	976,941	987,025	-10,084	-1.0%
TOTAL SOURCES	2,092,626	2,167,218	-74,592	-3.4%





## Funds From Operations (FFO)



Funds from Operations	CONS_2021	CONS_ 2022	Δ 2021	Δ% vs 2021
Core business Ebitda	107.3	103.4	-3.9	-3.6%
IFRS16 Adjustment (payable leases)	-10.4	-8.2	2.161	-20.9%
Financial Management Adj*	-31.0	-27.2	3.8	-12.2%
Extraordinary Management Adj	0.0	0.0	0.0	n.a.
Current taxes for the period Adj	-1.9	-1.1	0.8	-41.3%
FFO	64.1	66.9	2.9	4.5%
Una tantum	0.2	0.3	0.1	3.1%
FFO	64.3	67.2	2.9	4.5%
Negative Carry	0.4	0.0	-0.4	n.a.
FFO ADJ	64.7	67.2	2.5	3.8%







EPRA Performance Measure	12/31/2022	12/31/2021
EPRA NRV (€'000)	1,133,860	1,197,354
EPRA NRV per share	€ 10.28	€ 10.85
EPRA NTA	1,125,979	1,189,467
EPRA NTA per share	€ 10.20	€ 10.78
EPRA NDV	1,110,002	1,151,244
EPRA NDV per share	€ 10.06	€ 10.43
EPRA Net Initial Yield (NIY)	6.0%	5.8%
EPRA 'topped-up' NIY	6.3%	5.9%
EPRA Vacancy Rate Gallerie Italia	5.3%	6.1%
EPRA Vacancy Rate Iper Italia	0.0%	0.0%
EPRA Vacancy Rate Totale Italia	4.3%	4.9%
EPRA Vacancy Rate Romania	2.0%	5.4%
EPRA Cost Ratios (including direct vacancy costs)	23.9%	20.5%
EPRA Cost Ratios (excluding direct vacancy costs)	19.4%	17.5%
EPRA Earnings (€'000)	€ 72,101	€ 73,215
EPRA Earnings per share	€ 0.65	€ 0.66
EPRA LTV	48.4%	n.d.



#### **EPRA Net Asset Value**



12/31/2022 12/31/2021

E P R A NEXT NEXT NEXT NEXT NEXT NEXT NEXT NEXT	EPRA NRV	EPRA NTA	EPRA NDV	EPRA NRV	EPRA NTA	EPRA NDV
IFRS Equity attributable to shareholders	1,121,800	1,121,800	1,121,800	1,171,758	1,171,758	1,171,758
Exclude:						
v) Deferred tax in relation to fair value gains of	18,175	18,175		17,161	17,161	
vi) Fair value of financial instruments	(6,115)	(6,115)		8,435	8,435	
viii.a) Goodwill as per the IFRS balance sheet		(7,085)	(7,085)		(7,585)	(7,585)
viii.b) Intangibles as per the IFRS balance sheet		(795)			(302)	
Include:					, ,	
ix) Fair value of fixed interest rate debt			(4,712)			(12,929)
x) Real estate transfer tax (estimate)						
NAV	1,133,860	1,125,979	1,110,002	1,197,354	1,189,467	1,151,244
Fully diluted number of shares	110,341,903	110,341,903	110,341,903	110,341,903	110,341,903	110,341,903
NAV per share	10.28	10.20	10.06	10.85	10.78	10.43
Change % vs 31/12/2021	-5.3%	-5.3%	-3.6%	_	_	



# More financial highlights and debt breakdown



	31/12/2021	31/12/2022
Gearing ratio	0.84X	0.87X
Average lenght of long term debt	2.4 anni	2.7 anni
Hedging on long term debt + bond	93.8%	84.3%**
Share of M/L debt	96.4%	92.7%
Uncommitted credit lines granted	151€ mn	151€ mn
Uncommitted credit lines available	151€ mn	107€ mn
Committed credit lines granted and available	60 € mn	60 € mn
Unencumbered assets	1,511.7€ mn	1,467.5€ mn

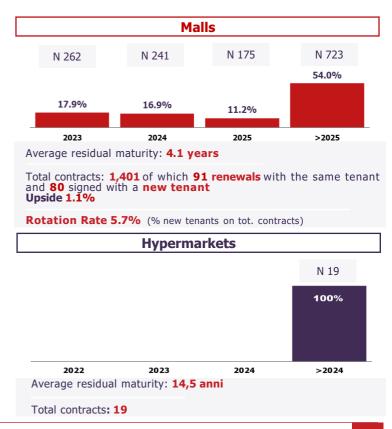




# Contracts and key tenants Italy



TOP 10 Tenant	Merchandise category	Turnover Impact	Contracts
OVS	clothing	2.7%	10
PIAZAITALIA	clothing	2.6%	13
<b>y</b> unieuro	electronics	2.3%	10
INDITEX	clothing	2.1%	11
H•M	clothing	1.6%	9
TETTANOVA RINASCIMENTO CALLIOPE MAGE INTITATO	clothing	1.6%	12
# = ves= rit	jewellery	1.6%	30
CALZEDONIA	clothing	1.5%	36
FIORELLA <b>RUBINO</b>	clothing	1.5%	20
DECATHLON	clothing/sport equipments	1.4%	4
Total		19.0%	155





#### **Contracts and key tenants Romania**



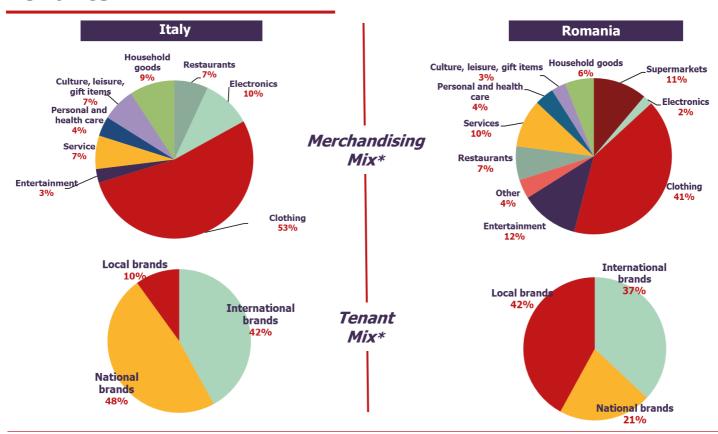
TOP 10 Tenant	Merchandise category	Turnover Impact	Contracts
Carrefour	supermarkets	10.9%	11
H.M	clothing	7.4%	6
PEPCO	clothing	4.5%	11
kík	clothing	3.7%	7
dm	drugstore	2.7%	5
SENSIA	health care	2.1%	4
Ball	offices	2.0%	1
осел	jewellery	1.4%	5
KFC	restaurants	1.3%	1
<b>InterGame</b>	entertainment	1.2%	1
Total		37.2%	52





### Merchandising & Tenants Mix







### **Agenda**



#### **CORPORATE**

**13 April** Annual General Meeting (first call)

**4 May** Results as at 31/03/2023

2 August Results as at 30/06/2023

**8 November** Results as at 30/09/2023

# IR (confirmed as of today)

**22 March** Euronext STAR Conference

**10 October** 2023 Italian Excellences Mid Corporate Conference Intesa Sanpaolo

**13-15** 6th MidCap CEO Conference Exane BNP Paribas





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