

PROXY FORM TO THE APPOINTED REPRESENTATIVE PURSUANT TO ART. 135-NOVIES OF LEGISLATIVE DECREE 58/1998

and to art. 106, paragraph 4 of Decree Law no. 18 of 17 March 2020, on measures to strengthen the National Health Service and economic support for families, workers and businesses related to the epidemiological emergency of COVID-19 (the "Decreto Cura Italia") as converted with modifications by Law 25th February 2022 n. 15, and as further extended by art. 3, paragraph 10-undecies Law Decree no. 198/2022, as converted with modifications by Law 24 February 2023 no. 14.

In accordance with Article 106, paragraph 4, Decree Law no. 18 of 17 March 2020 converted with modifications by Law 24th April 2020 no. 27, as extended by effect of art. 3, D.L. 228/2021 converted with modifications by Law 25th February 2022 n. 15, and as further extended by art. 3, paragraph 10-undecies Law Decree no. 198/2022, as converted with modifications by Law 24 February 2023 no. 14., the participation in the Shareholders' Meeting of those who have the right to vote, is allowed exclusively through the Appointed Representative pursuant to Article 135-undecies of Legislative Decree no. 58/1998. Pursuant to the abovementioned Decree, the Appointed Representative may also be granted proxies and/or sub-proxy pursuant to Article 135-novies of Legislative Decree no. 58/1998 ("TUF"), as an exception to Article 135-undecies, paragraph 4, of the TUF, by signing this proxy form

Declaration of the Appointed Representative: Monte Titoli declares that it has no own interest in the proposed resolutions being voted upon. However, in view of the contractual relations existing between Monte Titoli and the Company with regard, in particular, to the provision of technical assistance in shareholders' meeting and additional services, in order to avoid any subsequent disputes about the supposed existence of circumstances able to create a conflict of interest under Article 135-decies, paragraph 2, f) of Legislative Decree no. 58/1998, Monte Titoli expressly declares that, if unknown circumstances should occur or in the event of amendment or additions to the proposals put forward to the Shareholders' Meeting, it does not intend to cast a different vote from that indicated in the instructions. If the delegating party does not provide specific instructions for such cases by indicating them in the appropriate boxes, the instructions provided shall be deemed to be confirmed as far as possible. If it is not possible to vote according to the instructions provided, Monte Titoli will abstain on such matters. In any case, in the absence of voting instructions on some of the items on the agenda, Monte Titoli will not vote for such items.

Please note: This form may be subject to change following any Integration of the agenda of the shareholders' meeting and presentation of new proposed resolutions pursuant to Article 126-bis Legislative Decree 58/1998, or individual proposed resolutions, in accordance with the terms and procedures indicated in the Notice of Call.

With reference to the Ordinary General Meeting of Carel Industries S.p.A. to be held at the building called CAREL 5, in Brugine (PD), Via Ardoneghe, 15, on 21 April 2023, at 10.30 a.m., single call, as set forth in the notice of the shareholders' meeting published on the Company's website at www.carel.com, in the AGM's dedicated section on 22 March 2023, and, in abridged form, in the Italian daily newspaper "Il Sole 24 Ore" and having regard to the Reports on the Italian daily newspaper "Il Sole 24 Ore" and having regard to the Reports on the Italian daily newspaper "Il Sole 24 Ore" and having regard to the Reports on the Italian daily newspaper "Il Sole 24 Ore" and having regard to the Reports on the Italian daily newspaper "Il Sole 24 Ore" and having regard to the Reports on the Italian daily newspaper "Il Sole 24 Ore" and having regard to the Reports on the Italian daily newspaper "Il Sole 24 Ore" and having regard to the Reports on the Italian daily newspaper "Il Sole 24 Ore" and having regard to the Reports on the Italian daily newspaper "Il Sole 24 Ore" and having regard to the Reports on the Italian daily newspaper "Il Sole 24 Ore" and having regard to the Reports on the Italian daily newspaper "Il Sole 24 Ore" and having regard to the Reports on the Italian daily newspaper "Il Sole 24 Ore" and having regard to the Reports on the Italian daily newspaper "Il Sole 24 Ore" and having regard to the Reports on the Italian daily newspaper "Il Sole 24 Ore" and having regard to the Reports on the Italian daily newspaper "Il Sole 24 Ore" and having regard to the Reports on the Italian daily newspaper "Il Sole 24 Ore" and having regard to the Reports on the Italian daily newspaper "Il Sole 24 Ore" and having regard to the Reports on the Italian daily newspaper "Il Sole 24 Ore" and having regard to the Reports of the Italian daily newspaper "Il Sole 24 Ore" and having regard to the Reports of the Italian daily newspaper "Il Sole 24 Ore" and having regard to the Reports of the Ita

PROXY FORM (Part 1 of 2)

Complete with the information requested at the bottom of the form (§)

I, the undersigned (party signing the proxy)	(Name and Surname) (*)	
Born in (*)	On (*)	Tax identification code or other identification if foreign (*)
Resident in (*)	Address (*)	
Phone No. (**)	Email (**)	
Valid ID document (type) (*) (to be enclosed as a copy)	Issued by (*)	No. (*)



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in quality of (tick the bo	ox that interests you) (*)						
shareholder with the right to vote OR IF DIFFERENT FROM THE SHARE HOLDER							
☐ legal representative or subject with appropriate representation powers (copy of the documentation of the powers of representation to be enclosed)							
□ pledge □ bearer □ usufructuary □ custodian □ manager □ other (specify)							
	Name Surname / Denomination (*)						
(complete only if	Name surfame / Denomination ()						
the shareholder is different from the	Born in (*)	On (*)	Tax identification code or other identification if foreign (*)				
Proxy signatory) Registered office / Resident in (*)							
Related to							
No. (*)	Carel shares ISIN	Registrated in the securities account (1) n	at the custodian	ABI	_ CAB		
referred to the communication (pursuant to art. 83-sexies Legislative Decree n. 58/1998) (2) No Supplied by the intermediary:							
(to be filled in with int	formation regarding any further comr	nunications relating to deposits)					
DELEGATES/SUB DELEGA Declares	ATES MONTE TITOLI S.P.A., to participa	re and vote in the Shareholders' Meeting indicated above as per	the instructions provided below.				
- the vote shall be expressed for the sole proposals in respect of which instructions have been granted; - to have requested from the custodian the communication for participation in the Meeting as indicated above;							
- that there are n	o reasons for incompatibility or suspension	of the exercise of voting rights;					
- (in the case of s	sub-delegation) to be in possession of the c	originals of the proxy forms conferred on him/her and to keep them for one	year available for possible verification.				
AUTHORIZES Monte Tito	li and the Company to the processing	g of their personal data for the purposes, under the conditions and	d terms indicated in the following pard	agraphs.			
* (Plac	ce and Date)	(Signature) *					



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VOTING INSTRUCTIONS (Part 2 of 2) intended for the Appointed Representative only - Tick the relevant boxes					
The undersigned (Personal details)					
(indicate the holder of the right to vote only if different - name and surname / denomination)					
Hereby appoints Monte Titoli to vote in accordance with the voting instruction (PD), Via Ardoneghe, 15, on 21 April 2023, at 10.30 a.m., on single call.	tions given below at Ordinary General	Meeting of Carel In	dustries to be held o	at the building calle	d CAREL 5, in Brugine
Approval of the Financial Statements at 31 December 2022 and of the result for the financial year.	RESOLUTIONS SUBJECT TO VOTING d presentation of the CAREL Group		ancial Statements	s at 31 December	2022. Allocation
of the reson for the interior year.					
1.1 Approval of the Financial Statements at 31 December 2022; re	elated and consequent resolutions	;			
Proposal of the Board of Directors		Tick only one box	\square In Favour	☐ Against	☐ Abstain
If circumstances occur which are unknown or in the event of a vote on amendments or additions to the resolutions submitted to the meeting					
Tick only one box	Modify the instructions (express pref	erence)			
\square confirms the instructions \square revokes the instructions	□ In Favour :			□ Against	□ Abstain





1.2 Allocation of the result for the financial year; related and consequent resolutions.						
Proposal of the Board of Direct	tors		Tick only one box	☐ In Favour	☐ Against	☐ Abstain
If circumstances occur which are	unknown or in the event of a vote on a	amendments or additions to the resolut	tions submitted to th	ne meeting		
Tick only one box	Tick only one box Modify the instructions (express preference)					
\square confirms the instructions	\square revokes the instructions	□ In Favour:			□ Against	□ Abstain
2 Resolutions concerning the re Regulation no. 11971/199		and fees paid pursuant to Article 12	23-ter of Legislativ	e Decree 58/1998	3 and article 84-qu	uater of Consob
2.1 Binding vote on the remune	eration policy for the 2023 financia	al year set forth in the first section o	f the report; relate	ed and conseque	nt resolutions;	
Proposal of the Board of Direct	tors		Tick only one box	\square In Favour	☐ Against	☐ Abstain
If circumstances occur which are unknown or in the event of a vote on amendments or additions to the resolutions submitted to the meeting						
Tick only one box		Modify the instructions (express pre	ference)			
\square confirms the instructions	\square revokes the instructions	□ In Favour :			□ Against	□ Abstain
2.2 Consultation on the second section of the report concerning remuneration paid in or relating to the 2022 financial year; related and consequent resolutions.						
Proposal of the Board of Direct	tors		Tick only one box	☐ In Favour	☐ Against	☐ Abstain
If circumstances occur which are unknown or in the event of a vote on amendments or additions to the resolutions submitted to the meeting						
Tick only one box		Modify the instructions (express pre	ference)			
\square confirms the instructions	\square revokes the instructions	□ In Favour:			□ Against	□ Abstain



Carel Industries S.p.A.						
Proxy form to the appointed representative pursuant to art. 135-novies of Leg	BISLATIVE DECREE 58/1998	8				
3 Proposal to authorise the purchase and disposal of treasury shares, subject Meeting on April 22, 2022; related and consequent resolutions.	to revocation of the pr	evious authorisa	ion approved by	the Ordinary Shar	eholders'	
Proposal of the Board of Directors		Tick only one box	☐ In Favour	☐ Against	☐ Abstain	
If circumstances occur which are unknown or in the event of a vote on amendments o	or additions to the resoluti	ons submitted to th	e meeting			
Tick only one box Modify the instructions (express preference)						
\square confirms the instructions \square revokes the instructions \square In Favou	r:			□ Against	□ Abstain	
(Place and Date)						
(Signature) *						
DIRECTORS' LIABILITY ACTION						
In case of vote on a directors' liability action pursuant to art. 2393, paragraph 2, of the civil code, proposed by the shareholders on the occasion of the approval of the financial statements, the undersigned appoints the Appointed Representative to vote as follows:						
Tick only one box						

MONTE TITOLI S.p.A.

(Place and Date)

(Signature) *

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INSTRUCTIONS FOR THE FILLING AND SUBMISSION

The person entitled to do so must request the depositary intermediary to issue the communication for participation in the shareholders' meeting referred to the Art. 83-sexies, Legislative Decree 58/1998)

- (1) Indicate the number of the securities custody account and the denomination of the depositary intermediary. The information can be obtained from the account statement provided by the intermediary.
- (2) Indicate the Communication reference for the Meeting issued by the depositary intermediary upon request from the person entitled to vote.
- (3) Specify the name and surname/denomination of the holder of voting rights (and the signatory of the Proxy Form and voting instructions, if different).

The proxy with the relating voting instructions shall be received together with:

- a copy of an identification document with current validity of the proxy grantor or
- in case the proxy grantor is a legal person, a copy of an identification document with current validity of the interim legal representative or other person empowered with suitable powers, together with adequate documentation to state its role and powers,

(in the event of a sub-proxy, the following must be sent to the Appointed Representative as an annex to the sub-proxy form: i) the documentation indicated in the preceding paragraph, referring to both the holder of the voting right and his/her proxy; ii) a copy of the proxy issued by the holder of the voting right to his/her proxy)

by one of the following alternative methods:

- i) transmission of an electronically reproduced copy (PDF) to the certified email address RD@pec.euronext.com (subject line "Proxy for CAREL 2023 Shareholders' Meeting") from one's own certified email address (or, failing that, from one's own ordinary email address, in which case the proxy with voting instructions must be signed with a qualified or digital electronic signature);
- ii) transmission of the original, by courier or registered mail with return receipt, to the following address: Register Services, c/o Monte Titoli S.p.A., Piazza degli Affari n. 6, 20123 Milan (Ref. "Proxy for CAREL 2023 Shareholders' Meeting"), sending a copy reproduced electronically (PDF) in advance by ordinary e-mail RD@pec.euronext.com (subject line: "Proxy for CAREL 2023 Shareholders' Meeting")

The proxy must be received no later than 6:00 p.m. on the day before the date of the meeting (and in any case before the opening of the meeting). The proxy pursuant to art. 135-novies, Legislative Decree no. 58/1998 and the related voting instructions may always be revoked within the aforesaid deadline.

N.B. For any additional clarification regarding the issue of proxies (and in particular regarding how to complete and send the proxy form and voting instructions), authorized to participate in the general meeting can contact Monte Titoli S.p.A. by email to the following address RegisterServices@euronext.com or by phone at (+39) 02.33635810 during open office hours from 9:00 a.m. to 5:00 p.m. (UTC+1).



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Monte Titoli's privacy policy is available at the link: https://www.euronext.com/en/privacy-statement.

Carel Industries's privacy policy:

CAREL INDUSTRIES' PRIVACY STATEMENT PURSUANT TO ARTT. 13 AND 14 OF EUROPEAN REGULATION 2016/679

Carel Industries S.p.A., based in Brugine (Padova), via dell'Industria 11, (hereinafter, the "Company"), is the Data Controller – pursuant to articles 4, n. 7) and 24 European Regulation 2016/679 of 27 April 2016 on the protection of natural persons with regard to the processing of personal data (hereinafter, "Regulation") made both by designated personnel within the Company and external professionals specifically instructed – in which employees and collaborators may appear. Such processing may be conducted in paper form or by electronic means.

Regulation (EU) No 2016/679 on the protection of Personal Data (hereinafter "the Regulation") establishes rules on the protection and processing of Personal Data.

The purpose of this document ("Privacy Notice) is to provide you with information regarding the processing of your Personal Data collected through the completion of the model of delegation ("Personal Data"), which will be carried out by the Company for the purposes set out in paragraph 3 of this Privacy Notice, in compliance with the requirements sated by Regulations and other applicable laws regarding the processing of Personal Data.

"Processing of Personal Data" means any operation or set of operations which is performed on Personal Data or on sets of Personal Data, whether or not by automated means, such as collection, recording, organization, structuring, storage, adaptation or alteration, retrieval, consultation, use, disclosure by transmission, dissemination or otherwise making available, alignment or combination, restriction, erasure or destruction.

Therefore, the Company informs you that, in accordance with the articles 13 and 14 of the Regulation, the processing will be performed manually and/or by electronic means for the purposes provided below.

1. Data Controller and Data Processor

The Data Controller (i.e. the legal entity which determines the purposes and means of the processing of Personal Data) is Carel Industries S.p.A., based in Brugine (PD), via dell'Industria 11, Italy ("Data Controller").

For any purpose related to this Privacy Notice, including the exercise of the rights referred to in paragraph 7 below, you may contact the Data Controller, without formalities, by sending an email to the following address: privacy@carel.com.

The updated list of Data Processors can be found at the above mentioned office, or upon your request communicated to the above e-mail address

Data Protection officer

We inform you that the Data Controller has appointed a Data Protection Officer ("DPO") who can be contacted at the following contacts:

Avv. Luigi Neirotti, Studio Legale Tributario, Via Meravigli, n. 14, 20123 Milano

E- mail: privacy@carel.com

3. Category of personal data, purpose and legal basis of the processing

The Data Controller will process your Personal Data (including name, surname, tax code, domicile) your address, manually and/or with the support of computer or telematic means, in compliance with the Regulations and exclusively for the following purposes:

- (i) to allow the management of Shareholders' Meeting operations and, in particular, to allow those who have the right to attend the Shareholders' Meeting to exercise their right to vote by proxy pursuant to Article 135-novies of the TUF and Article 10 of the Articles of Association; and
- (ii) to comply with the consequent obligations provided for by law, regulations or Community legislation, as well as to comply with the orders of the authorities empowered to do so by law or by supervisory and control bodies.

The legal basis for the processing of Personal Data for the purposes referred to in points (i) and (ii) above is represented by the need to comply with a legal obligation to comply with a legal obligation to which the controller is subject (art. 6, let. C of the Regulation). Therefore, his consent is not required.

The provision of your Personal Data is necessary for the purposes indicated above and failure to do so will make it impossible for you to attend the Shareholders' Meeting by delegation.

4. Communication and disclosure of Personal Data

With regard to art. 13, paragraph 1, letter (e) of the Regulation, the subjects or categories of subjects who may become aware of your Personal Data in their quality of as Data Processors or subjects subordinates to the authority of the Data Controller are indicated below and a specific list by category is provided:



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The authorized person to process your Personal Data, in their capacity as Data Processors, persons in charge, or subjects subject to the authority of the Data Controller and adequately instructed by the same, for the pursuit of the purposes indicated in paragraph 3 above.

In any case, it is understood that your Personal Data may be disclosed or communicated to other third parties in compliance with a legal obligation, regulation or Community legislation, or on the basis of provisions issued by Authorities legitimated by law or by supervisory and control bodies.

Transfer of Data outside European Union

Your Personal Data will not be transferred to Companies or other entities outside the European Union.

6. Data retention

Your Personal Data, object of the processing for the purposes referred to in paragraph 3 above, will be stored in compliance with the principle of limitation of storage, until the completion of the purposes of the processing, and in any case for a period not exceeding 10 years.

The Data Controller will in any case be obliged and/or entitled to further store Personal Data, in whole or in part, for certain purposes, as expressly required by specific legal provisions or to assert or defend a right in court.

7. Data Subject's Rights

Pursuant to art. 13 of the Regulations, we inform you that you have the following rights regarding the processing of your Personal Data:

- a) right to ask the Data Controller for access to your Personal Data, their correction or cancellation or the limitation of their processing or to oppose their processing, in the cases provided for by the Regulations;
- b) right to the data portability pursuant to art. 20 of the Regulation;
- c) right to lodge a complaint with the Guarantor for the protection of Personal Data, following the procedures and indications published on the official website of the Authority at the address www.garanteprivacy.it.

Any corrections, cancellations or limitations to the processing of your Personal Data carried out at your request - unless this proves impossible or involves a disproportionate effort - will be communicated by the Data Controller to each of the recipients to whom your Personal Data has been transmitted.

We inform you that you may exercise the above rights free of charge and without any formal restrictions by contacting the Data Controller at the addresses indicated in paragraph 1 of this Privacy Notice.