



# Servizi Italia S.p.A.

Starconference, Milan March 22, 2023

www.servizitaliagroup.com

## **BUSINESS OVERVIEW/1**

6.0%

16.2 mln Eur

17.7%



### WASH-HIRE SERVICES

Laundry business: washing and rental of textile material in healthcare industry.

47.9 mln Eur Minor current presence in other industries.

### SURGICAL INSTRUMENTS STERILIZATION

**Sterilization of surgical instruments and kits** and related activities.

Design, Installation, Renovation and Management of CSSDs.

Validation and control of sterilization processes.

### **TEXTILE STERILIZATION**

**Sterilization of textile** (cotton fabrics and Reusable Technical Fabric) for beds and surgical gowns.

Supply of disposable material.

76.3%

206.2 mln Eur

### BUSINESS OVERVIEW/2 – Wash-hire services





#### HEALTHCARE

WASH-HIRE

Washing and rental of flat linen (sheets, covers, blankets), tailored linen (gowns, uniforms for healthcare staff), mattresses and pillows.

#### HOMECARE AND HEALTH RESIDENCES

Supply, rental and washing of textile devices. A guarantee of quality, hygiene, safety and traceability.

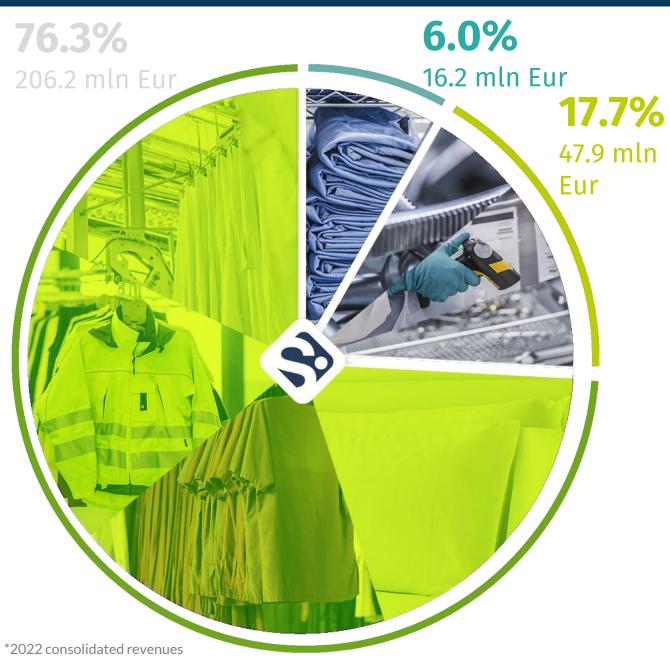
#### HOTEL AND RESTAURANTS

Specific, high-quality service for national and international hotels, restaurants and catering.

### BUSINESS OVERVIEW/3 – Textile and Medical Devices Sterilization

**ILE** ATION





#### SUPPLY OF NON WOVEN TEXTILE AND TEXTILE STERILIZATION

Reusable textile sterilization for O.T. beds and surgical gowns. Supply of procedural kits and surgical drapes. Supply of accessory parts made of disposable material.

# STERILIZATION AND RENTAL OF MEDICAL DEVICES

Management of sterilization units providing sanitizing, packing and sterilization services for surgical equipment and accessories for O.T.

#### **CLINICAL ENGINEERING**

Services for the validation and systematic control of sterilization processes, equipment calibration and validation of surgical equipment sanitizing systems.

### **GROUP EVOLUTION**



#### **1986 - 2002** The early days

<u>1986</u>: Foundation of Servizi Italia, active in laundry sector.

2002: Coopservice acquires 100% of SI share capital.

Transformation into a multiservice company.

> 2006 - 2007 New perspectives

Start of sterilization activities.

2007: IPO at Milan Stock Exchange.

Presentation to the international financial community.

2012: Acquisition of the first **laundry** in **Brazil** (other transactions in 2013 and 2015).

<u>2014</u>: Start of **sterilization** business in **Turkey**.

2014: Start of greenfield **laundry** business in **India**.

2015: Achievement of a **sterilization** tender in **Albania**.

2015: Expansion in **Turkey** in **laundry** industry, through the acquisition of Ankateks.

> 2012 - 2015 International development

2008 - **2011** Growth in Italy

> Acquisitions in Italy in laundry industry. Development of sterilization business.

**STAR** qualification at Borsa Italiana.

<u>Consolidation of the existing markets</u>: Acquisitions in laundry industry in Italy (2016) and Albania (2018).

Expansion plans in Brazil.

**Diversification in new business lines**: Acquisition of **Steritek** (2017), start of **non-healthcare laundry** business (hotel and workwear) and acquisition of Wash Service and remaining 50% of Ekolav for entering **homecare & nursing homes** market (2019).

New Markets: Sterilization activity in Morocco (2017).

2016 - 2019 Consolidation and diversification

2020

Covid-19 pandemic

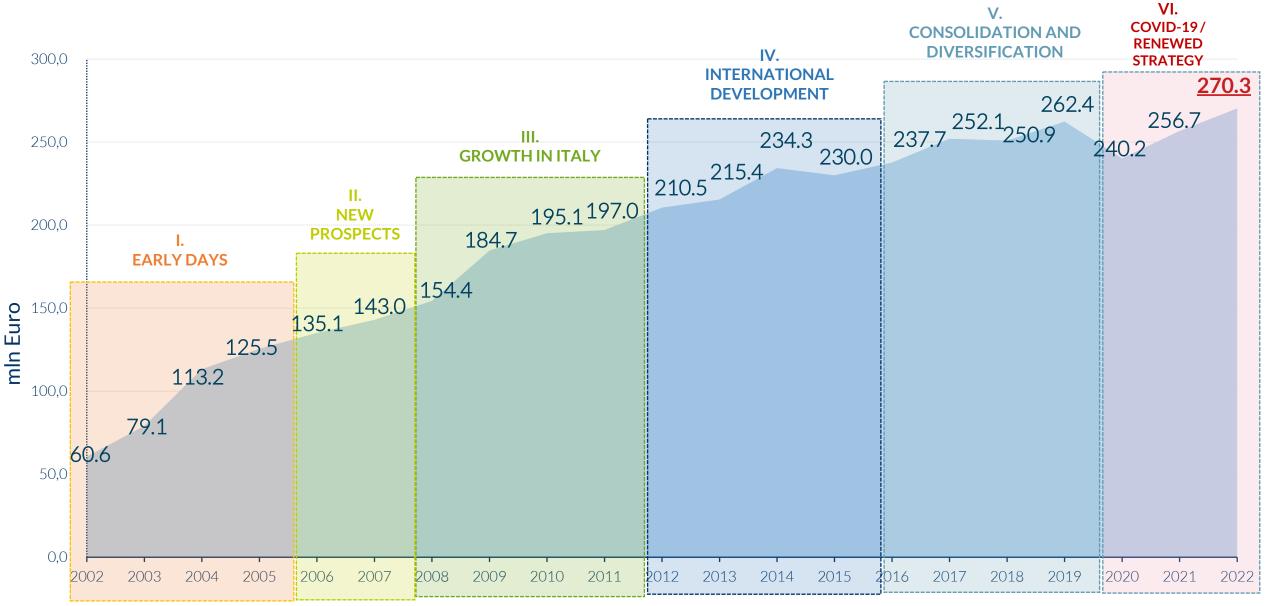
### 2021-2022 Renewed strategy

Focus on historic business: concentrating resources on consolidating the leadership in public and private healthcare sector.

**Diversification of services in Brazil:** starting of sterilization activities in the State of Sao Paulo.

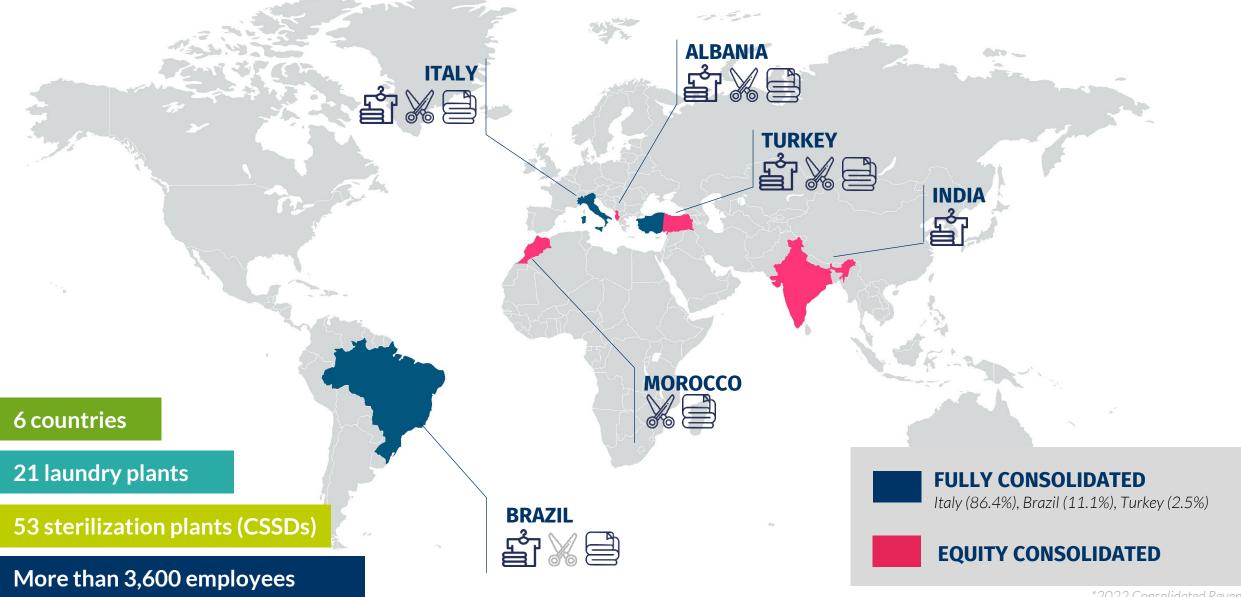
### **DEVELOPMENT PATH**





### **GLOBAL PRESENCE**





### **STRENGHTS**



#### **ESSENTIAL SERVICES**

- ✓ Services provided are to be considered essential, of first necessity and public utility and therefore defensive with respect to the epidemiological situation.
- ✓ A sustainable business that, even in the presence of a temporary emergency context, guarantees the continuity of essential services and therefore the well-being of the end users, employees and related induced activities.

#### **MIX PRODUCT/SERVICE**

- ✓ Multi-service approach by offering a mix of customized services
- ✓ High barriers on entry due to know-how and investments needed

#### **POSITIONED FOR CREATING VALUE**

- ✓ Costs optimization
- ✓ Commercial synergies
- ✓ Future focus on high value-added services

#### **MEET CUSTOMER NEEDS**

- ✓ Rationalization and control of healthcare costs
- ✓ Social sustainability
- ✓ Financial benefits for hospitals

#### LONG TERM CONTRACTS



<u>**4-year</u> average contracts** volume based OR monthly fixed fee</u>



<u>6-year</u> average contracts volume based OR monthly fixed fee

### **BUSINESS GROWTH STRATEGY**

CONTINUIT

BUSINESS



#### VALUE FOR STAKEHOLDERS

#### SUSTAINABLE SUCCESS

#### **Management optimization**

Guaranteeing **business continuity**, through the continuous search for optimization and efficiency in production operations and in the service supply chain, in order to improve margins and business profitability.

#### **Targeted international development**

Identification of countries having specific characteristics of potential growth.

#### Service diversification and cross-selling

Diversification and cross-selling opportunities within the healthcare sector, while strengthening specific business areas.

#### Strenghtening of presence on foreign markets

Optimization and development in the areas where we already are, offering an integrated mix of services

#### Consolidation of leadership in Italy on historic business

- Consolidate the privileged partner position of public/private healthcare sector, offering customers a technological, high quality and sustainable service.
- Work with organisations and trade associations to overcome the critical demand characterized by the phenomenon of awarding contracts at lower costs.

#### Integrity, Ethics, CSR and attention to environment

The **2021 -2023 Sustainability Plan** considers a structured path updated taking into account the aspects linked to the pandemic crisis and climate change risks. The Plan contains targets/results/commitments according to the 17 UN SDGs.

### **GROUP VALUES**



Servizi Italia's approach is aimed at guaranteeing a high level of service to patients and citizens, as beneficiaries of assistance and health services.

<b>EFFICIENCY RESEARCH</b> Services are based on a process of industrial production subjected to frequent analysis, in order to production efficiency goals	ESSENTIAL SERVICE Investing in research of solutions to carry on services deemed as essential for customers and society.	ORGANIZATIONAL SOLIDITY AND RELIABILITY Servizi Italia is a deep- rooted company, with a wide production network
<b>PRODUCT/PROCESS</b> <b>INNOVATION</b> Backed by a strong cooperation with research centers and international university centers.	<b>SAFETY AND</b> <b>TRANSPARENCY</b> Guaranteed by the traceability of products and the quality system certification process	INTERNATIONALIZATION Being a multinational company for organization, culture, modes of presence and respect in global markets

#### **INTEGRITY, ETHICS AND PROFESSIONALISM**

Promotion of business ethics, prevention of corruption and protection of reputation. Enhance skills and talents, attracting the best resources

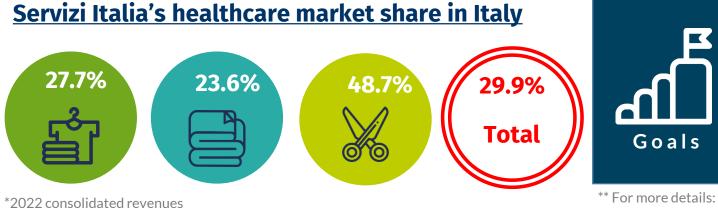
### ITALY



24 sterilization plants (CSSDs)

Revenues of Euro 233.5 mln\*

- Italian Wash-hire Healthcare market turnover: Euro 749 mln (2022P)
  - Highest International quality standards
  - SI's customers are main Public hospitals and Healthcare Institutions
- **Outsourcing rate** is high in laundry market but still low in sterilization area
- Undisputed **market leader** in all the segments
- Well positioned in the areas of the Country
- Servizi Italia manages more than 60,000 beds and about 500,000 interventions/year
- Full range of services and customizations
- Constant search and identification of **growing and diversification strategies** in order to keep and to improve margins



Market overview

LEADERSHIP CONSOLIDATION
SUSTAINABLE GROWTH
COSTS AND CAPEX OPTIMIZATION
MARGINS INCREASE
SERVICE DIVERSIFICATION

\*\* For more details: Cerved DATABANK, Lavanderie Industriali, Ed. 2022

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### BRAZIL





#### 3 laundry plants

#### Fully consolidated

#### Revenues of Euro 30.0 mln\*

First CSSD to be opened in Q1 2023

- Wash-hire potential market is estimated in Reais 840 mln
  - Over 700,000 Kg/day of potential linen only in Sao Paulo
  - ~1,000 healthcare facilities totaling over 92,500 beds
- New potential outsourcing: only 45% of wash-hire is currently outsourced and no sterilization service provider is present
- Primary player: first player in Sao Paulo, second in Brazil
- Recognized in the market as high quality provider
- Well positioned in both **private and public** areas
- Leader in identifying **new solutions** for the clients
- Deep market knowledge of local team and partners
- Rental model improved successfully



Market overviev

- MARKET CONSOLIDATION IN SÃO PAOLO
- START OF STERILIZATION BUSINESS
- ORGANIZATION AND MANAGEMENT EFFICIENCIES
- IDENTIFY FURTHER M&A DEVELOPMENT









## TURKEY





#### 5 laundry plants

7 CSSDs

Laundry Fully consolidated

Sterilization Equity consolidated

Revenues of Euro 10.0 mln\*

- About 6,000,000 surgical intervention/year
  - Construction of **new PPP hospitals**, increasing the nr of beds up to about 250,000 over the next few years
  - ~1,400 healthcare facilities totaling over 195,000 beds
- Low outsourcing rate in both laundry and sterilization businesses
- Main player of both laundry (Ankateks/Ergulteks) and sterilization (SAS) markets
- Recognized by the market as **high quality provider**
- Achieved multiple high-complexity PPP contracts, requiring International standards and with long term duration
- Good margins and volumes market



- GROWTH IN THE WHOLE COUNTRY
- ACHIEVEMENT OF NEW PPPs
- BE THE REFERENCE SERVICE PROVIDER
- IMPROVE LOCAL STANDARDS
- MANAGEMENT EFFICIENCY





\*Sum of (i) 2022 consolidated revenues of Ankateks (laundry) equal to 6.9 mln EUR or 136.9 mln TRY (included in SI consolidated revenues) and (ii) 100% of 2022 revenues of SAS (sterilization) equal to 3.1 mln EUR or 63.0 mln TRY (not included in consolidated revenues of SI group).

### INDIA





1 laundry plant

Equity consolidated

Revenues of Euro 3.9 mln\*

- The Indian market has recently started to **outsource wash-hire activities** 
  - About 90,000 beds only in Delhi NCR, totaling about kg 200,000,000 of linen
  - Over 195,000 healthcare facilities throughout India
- Low outsourcing rate
- Business developed greenfield and first volumes started in Oct-2015
- Main player in healthcare laundry business in India
- Technologically advanced laundry plant (Delhi area)
- Recognized by the market as **high quality provider**
- Volumes steadily increasing
- High capacity plant (45 tons/day, not fully reached)



### ALBANIA





20 CSSDs and sub-CSSDs

Equity consolidated

SaniService

Revenues of Euro 12.8 mln\*

- Total value of contract awarded include all public and private hospitals of Albania
- More than **70,000 surgical intervention/year**

- **Unique player** in healthcare sterilization business
- Recognized by the market as **high quality provider**
- Good margins and volumes market
- Laundry market still fragmented

 COMPLETE THE DEVELOPMENT OF STERILIZATION ACTIVITIES

• IMPROVEMENT OF THE STANDARDS

\*Sum of 100% 2022 SaniService and Sanitary Cleaning revenues (both not included in consolidated revenues of SI group). Equal to 1,525 mln ALL.

**Sanitary Cleaning** 

Goals

overview

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### MOROCCO





#### Revenues of Euro 1.0 mln\*



- Market with more than 315,000 surgical intervention/year
- Around 3,000 healthcare facilities totaling over 21,000 beds
- Primary Healthcare destination in Africa
- Sterilization industry still almost fully insourced
- First and unique operator offering sterilization services and CSSD management in the Country
- Constitution of Centre Marocain de Sterilisation
- Direct **financial and quality benefits** for the local Healthcare
- Cooperation with local universities for starting sterilization courses

CONSOLIDATION OF THE MARKET
SUPPLY OF STERILIZATION-RELATED SERVICES
SERVICE DIVERSIFICATION

\* 100% of 2021 Servizi Italia Marocco revenues (not included in consolidated revenues of SI Group). Equal to 10,8 mln MAD.

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Market

### **CONSOLIDATED ECONOMICS RESULTS**



Servizi Italia P&L Consolidated ('000 Euro)	FY 2021	FY 2022	FY 2022 Adj.*
Revenues	256.694	<b>270.313</b>	<b>272.655</b>
Var. %		5,3%	6,2%
EBITDA	<b>64.884</b>	<b>59.687</b>	<b>62.029</b>
%	25,3%	22,1%	22,7%
EBIT	<b>9.770</b>	<b>2.928</b>	<b>5.270</b>
%	3,8%	1,1%	1,9%
Net income	<b>7.237</b>	<b>3.429</b>	<b>5.118</b>
%	2,8%	1,3%	1,9%

#### **ECONOMIC AND FINANCIAL HIGHLIGHTS IN 2022:**

A significant **growth in Wash Hire** in terms of **revenues in 2022** (+6,6% organic compared to 2021) mainly sustained by tenders awarded in the North-East of Italy and the increase in turnover registered by Wash Service S.r.l.).

**Surgical instruments sterilization** registered a double-digit growth in 2022 compared to 2021 (+10.6%) mainly due to new orders in the North-East of Italy and the growth recorded in the period by Steritek S.p.A. The growth is driven by the recovery of surgical activities that occurred in 2022 compared to the previous year, with high margins: EBITDA% of 27,1% and EBIT% of 16.9% as at 12.31.2022.



+

+

**Textile Sterilization** shows **in the 2022** a decrease in terms of revenues for 2.1 mln/Eur (-11.3%) but an increase of 1.5% adjusted. (EBIT margin adjusted increases from 7.5% in 2021 up to 9.0% in 2022).

Adjusted EBITDA margin (22.7%) and adjusted EBIT margin (1.9%) **record the highest earnings performance in FY2022** 



Improved Net financial position for 6,7 mln despite the tough energetic price context.

Laundry business is the operative segment that more than the others it's been impacted by the energetic cost. We estimate that wash-hire alone absorbs about 87% of the energy price increases recorded in the period.



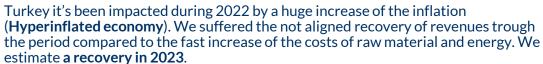
A significant increase in gas and electricity prices for all 2022 (+3.3% impact on revenues that means Euro 8.9 mln)



**Textile sterilization** it's been significantly impacted by the **one-off effect Medical Device Payback** required by the regions for Euro 2.3 mln.



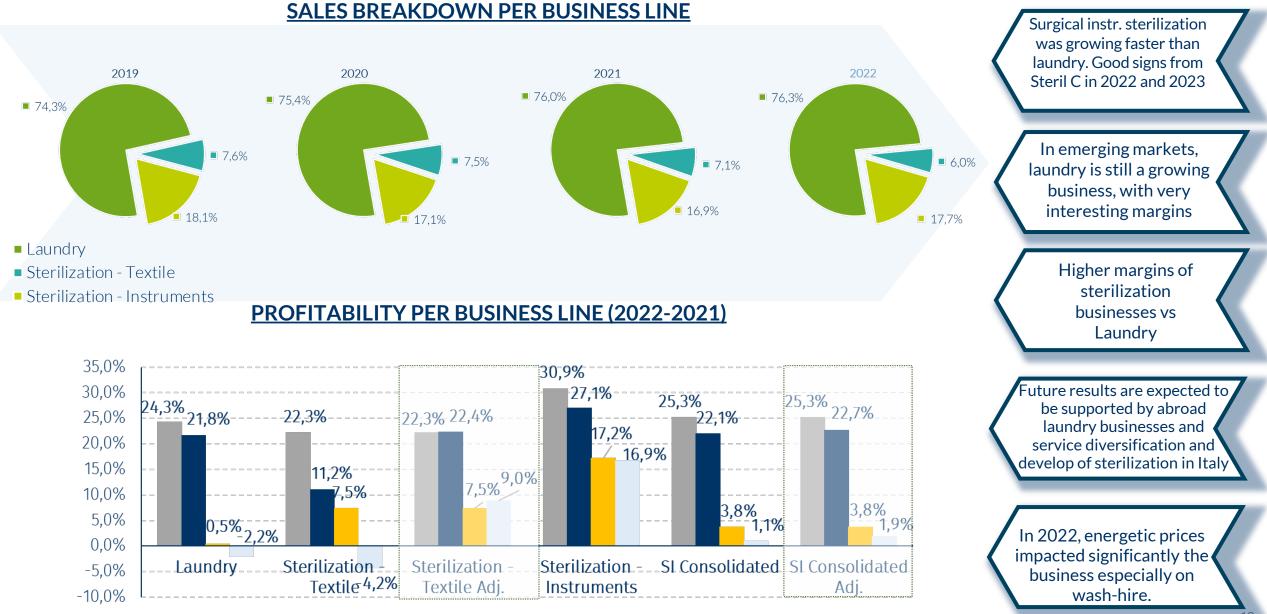
Brazil suffered for the increase of energy and **wood prices**. **Start-up phase** of new clients in wash-hire and **start-up costs** for the new sterilizations business



\* The adjusted figures do not take into account lower revenues in the amount of Euro 2,3 million related to the allocation made at year-end by Servizi Italia S.p.A. in relation to the estimate for the request for the repayment afferent to the Medical Device Payback required by the regions under the "Aiuti-bis" Decree and the respective tax effect in the amount of Euro 0.65 million. For more information, see the section "Significant events and transactions" and "Information on ongoing proceedings.

### **ECONOMICS RESULTS – Sector breakdown**

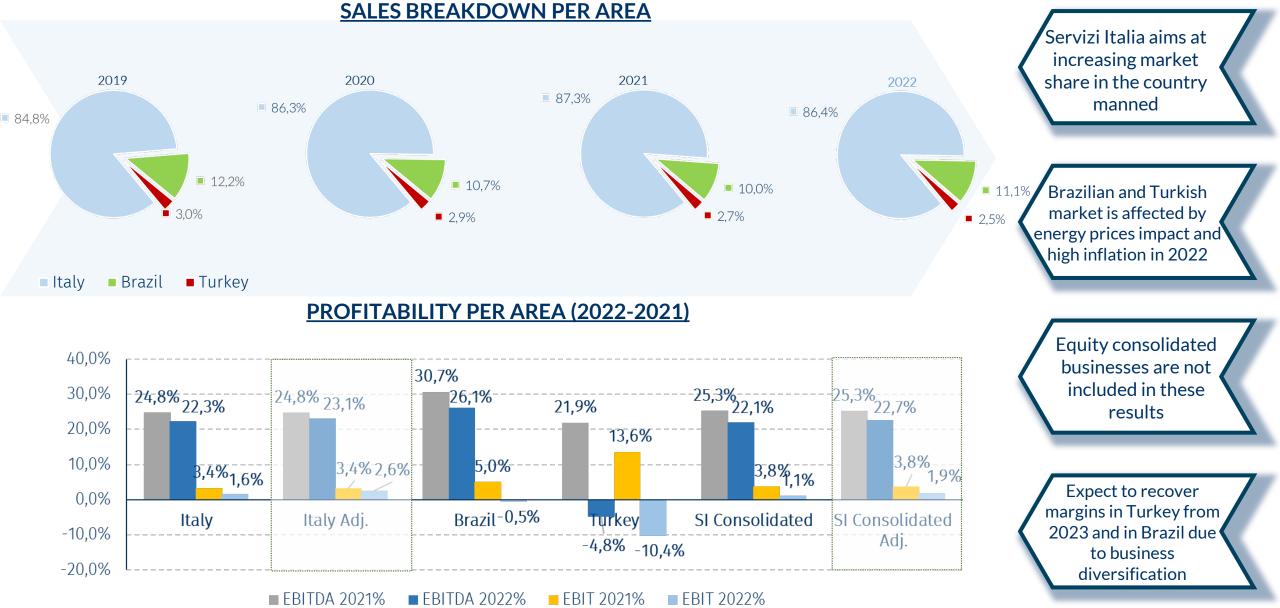




<sup>■</sup> EBITDA 2021% ■ EBITDA 2022% ■ EBIT 2021% ■ EBIT 2022%

## **ECONOMICS RESULTS – Geographic breakdown**

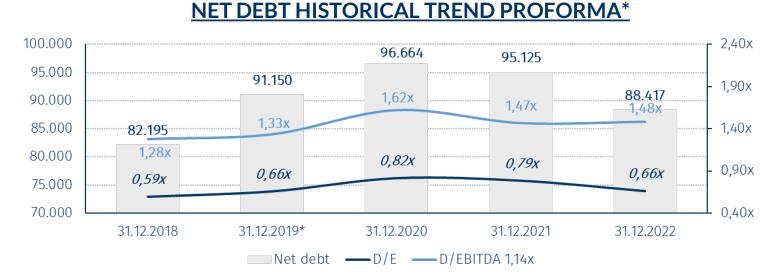




### **CONSOLIDATED FINANCIAL RESULTS**

6.644			
0.0.1	-5.964	-2.138	-9.006
-18.852	-11.446	-12.247	-7.264
-12.208	-17.410	-14.385	-16.269
277.873	265.603	261.201	268.743
35.783	31.717	28.759	28.210
265.665	248.193	246.816	252.474
138.257	118.586	121.119	133.474
127.408	129.607	125.697	118.999
36.258	32.943	30.572	30.582
265.665	248.193	246.816	252.474
0,48x	0,52x	0,51x	0,47x
0,40x	0,45x	0,44x	0,40x
0,92x	1,09x	1,04x	0,89x
0,66x	0,82x	0,79x	0,66x
	-18.852 -12.208 277.873 35.783 265.665 138.257 127.408 36.258 265.665 0,48x 0,40x 0,92x	-18.852       -11.446         -12.208       -17.410         277.873       265.603         35.783       31.717         265.665       248.193         138.257       118.586         127.408       129.607         36.258       32.943         265.665       248.193         0,48x       0,52x         0,40x       0,45x         0,92x       1,09x	-18.852         -11.446         -12.247           -12.208         -17.410         -14.385           277.873         265.603         261.201           35.783         31.717         28.759           265.665         248.193         246.816           138.257         118.586         121.119           127.408         129.607         125.697           36.258         32.943         30.572           265.665         248.193         246.816           0,48x         0,52x         0,51x           0,40x         0,45x         0,44x           0,92x         1,09x         1,04x

\*Starting from 1.1.2019, IFRS16 accounting principle was adopted.



Operational investments and acquisitions of Servizi Italia are conducted with specific focus on keeping a balanced and healthy debt structure.

\* Net debt proforma withouth IFRS16 effect (started from 01.01.2019

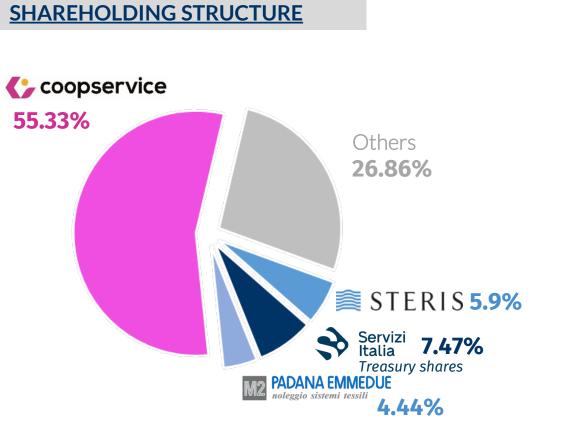
**MLN EURO** 

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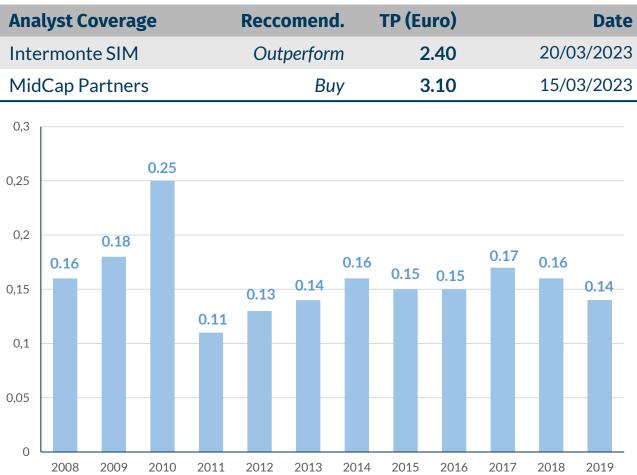
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### **STOCK EXCHANGE – Main details**





Details on shares as at 17 March 2023			
Share Capital ('000)	31,809		
Share Price (Euro)	1.245		
Market Capitalization ('000 Euro)	39,602		



The Board proposed to the Shareholders meeting not to **disburse the dividend** for the fiscal year closed as at 31 December 2022.

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