



POSTE ITALIANE Q4 & FY-22 FINANCIAL RESULTS

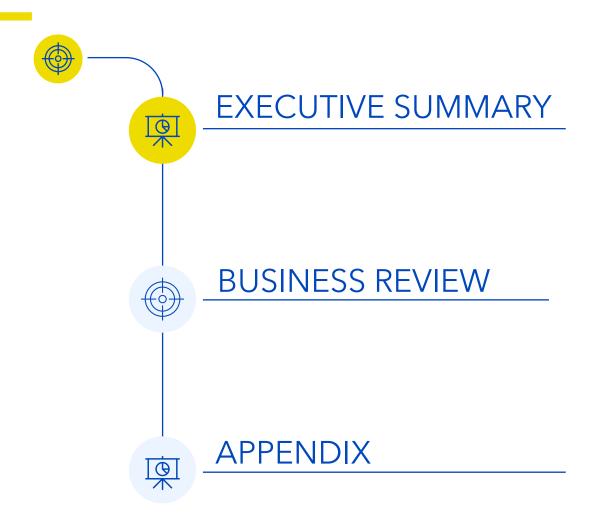
30 MARCH 2023

A PLATFORM COMPANY AT WORK





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EXECUTIVE SUMMARY



2022 EBIT AT €2.3BN IN A CHALLENGING ENVIRONMENT - MORE THAN DOUBLING 2017

PREVENUES +6% IN FY-22 SUPPORTED BY FINANCIAL & INSURANCE SERVICES, PAYMENTS & MOBILE

CONTINUED COST DISCIPLINE SUPPORTED BY WORKFORCE TRANSFORMATION AND MANAGEMENT

ACTIONS MITIGATING INFLATION IMPACT

RECORD HIGH EBIT AT €2.3BN IN FY-22, DELIVERING GUIDANCE UPGRADED IN NOV-22

PROPOSED DISTRIBUTION OF €0.65DPS ON FY-22 (+10% Y/Y), BALANCE OF €0.44 TO BE PAID IN JUNE-23



Q4 & FY-22 RESULTS OVERVIEW RECORD HIGH EBIT OF €2.3BN IN 2022

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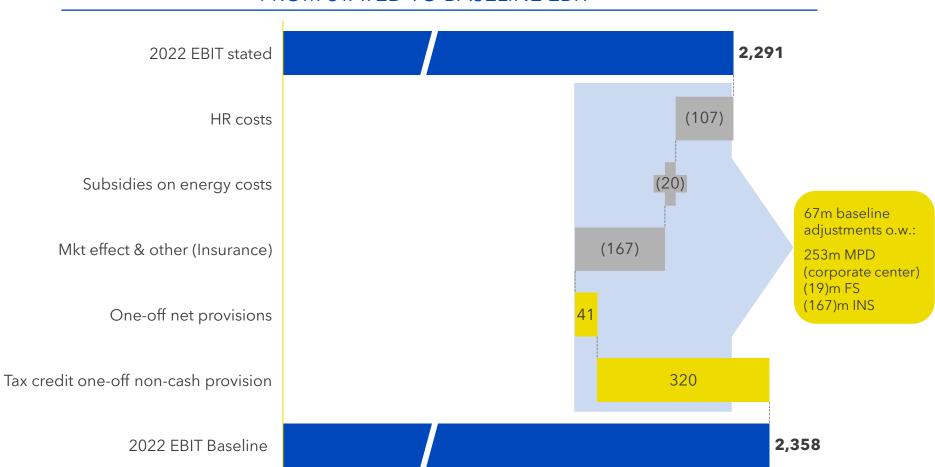
erwise stated	Q4-21	Q4-22	VAR.	VAR. (%)	FY-21	FY-22	VAR.	VAR. (%)
REVENUES	2,775	3,144	+369	+13.3%	11,220	11,889	+669	+6.0%
TOTAL COSTS	2,545	2,907	+362	+14.2%	9,375	9,598	+223	+2.4%
EBIT	230	237	+7	+2.9%	1,846	2,291	+446	+24.1%
NET PROFIT ¹	405	86	(319)	(78.8%)	1,580	1,511	(69)	(4.3%)



BASELINE EBIT OF 2.36BN IN 2022 – EXCEEDING GUIDANCE A VISIBI E BASELINE FOR OPERATING PROFITABILITY GOING FORWARD

€m unless otherwise stated



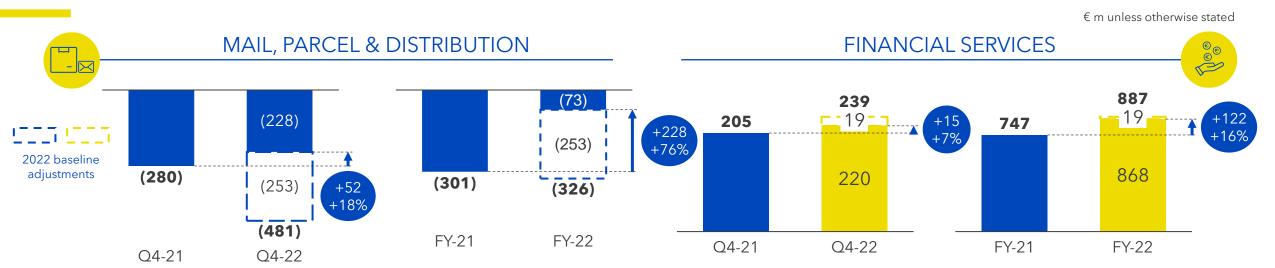


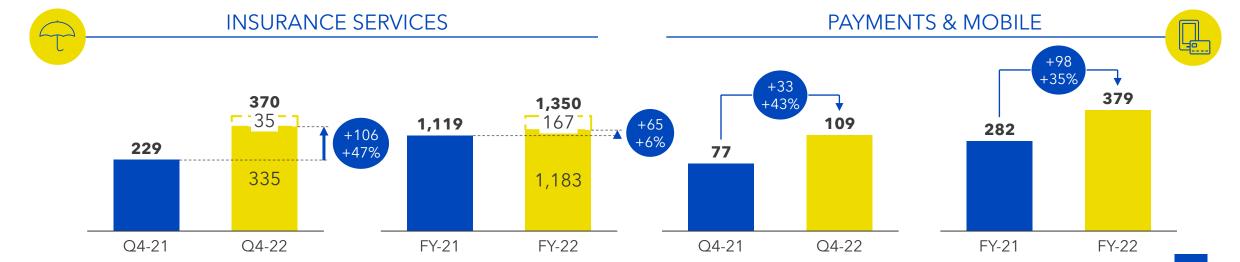
HIGHLIGHTS

- Lower commercial incentives and early retirement charges vs 2022 plan - early retirement funds of c.350m available as of Dec-22
- Subsidies on energy costs granted in 2022
- Insurance investment margin benefitting from inflation-linked bonds and release of other reserves ahead of IFRS 17 implementation
- Charges and releases on single tickets one-off provisioning
- One-off non-cash provision on tax credits - a conservative approach on the overall 9bn investment



OPERATING PROFIT BY SEGMENT STRONG OPERATING RESULTS ACROSS ALL BUSINESS LINES

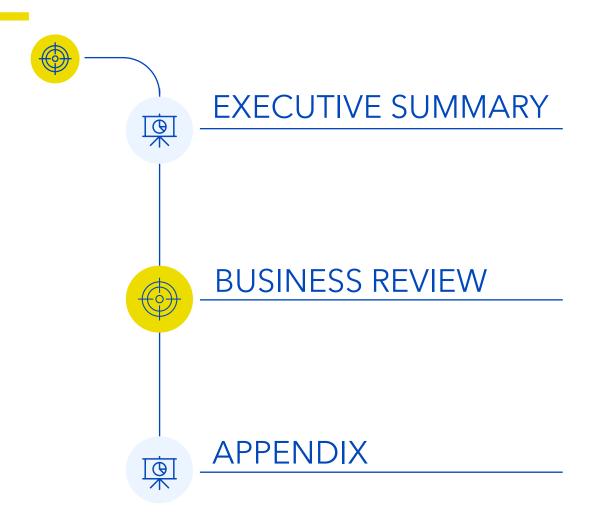








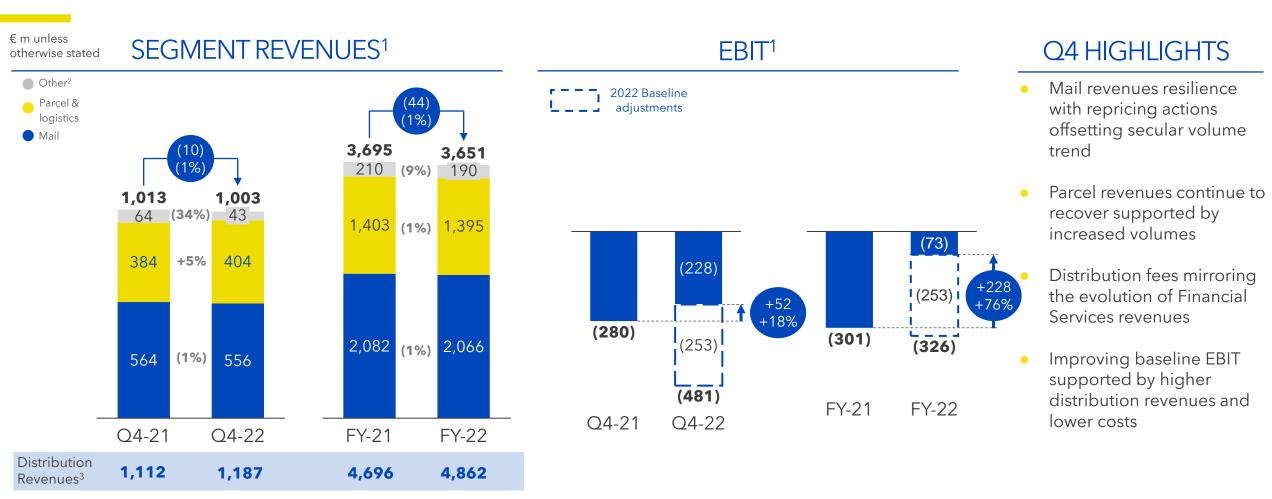
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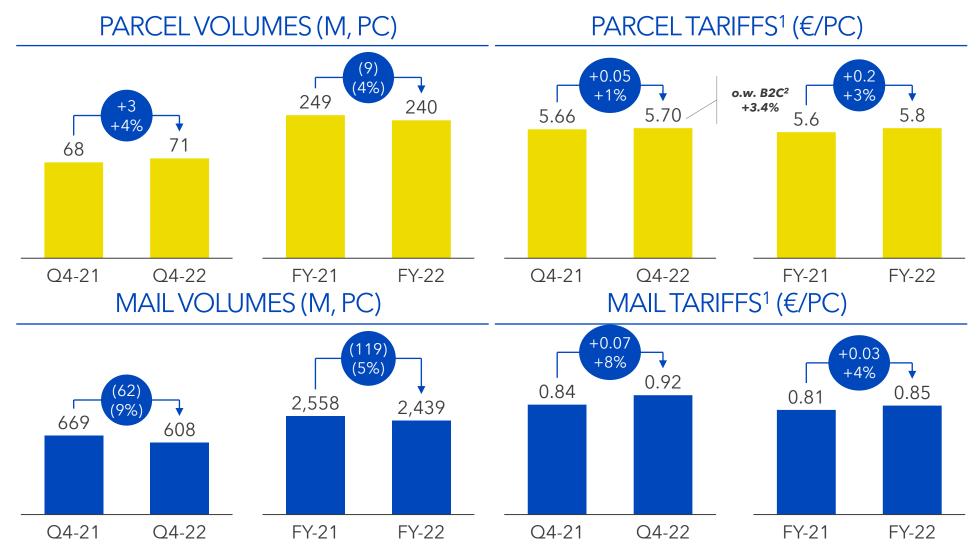
MAIL, PARCEL & DISTRIBUTION HIGHER DISTRIBUTION REVENUES AND LOWER COSTS DRIVE BASELINE EBIT IMPROVEMENT



^{1.} Q4-22 Revenues include 16 from Plurima, FY-22 Revenues include 45 from Plurima; 2. Includes Tax Credit contribution, Digital Identities fees, vaccination plan related expense recovery, EGI, Poste Air Cargo, Patenti Via Poste, Philately, Poste Motori, Poste Welfare Service, Agile and Sourcesense; 3. Includes income received by Other Segments in return for use of the distribution network and Corporate Services



MAIL, PARCEL & DISTRIBUTION: VOLUMES AND PRICING PARCEL VOLUMES RECOVERED - MAIL REPRICING MITIGATING VOLUME DECLINE



Q4 HIGHLIGHTS

- Parcel volumes recovered supported by B2C
- Parcel tariffs marginally increasing with a positive contribution from B2C
- Lower mail volumes driven by secular decline in unrecorded items
- Higher mail tariffs as a result of repricing actions



PARCEL TRENDS IN A CHALLENGING MACRO SUPPORTIVE STRUCTURAL TRENDS AND ONGOING DIVERSIFICATION FOR A SUSTAINABLE GROWTH

€ m unless otherwise stated



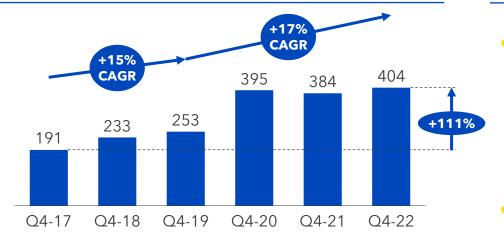
MACROECONOMIC ENVIRONMENT

 Economic variables and inflation driving an unstable market

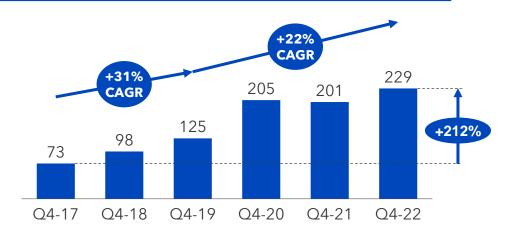
SUPPORTIVE STRUCTURAL TRENDS

- Strong e-commerce growth in Italy
 CAGR +22% since 2017¹
- Long-term growth supported by low e-commerce penetration (16 parcels per capita/year in Italy average of 21 in Europe²)

POSTE ITALIANE TOTAL PARCEL REVENUES



POSTE ITALIANE B2C PARCEL REVENUES

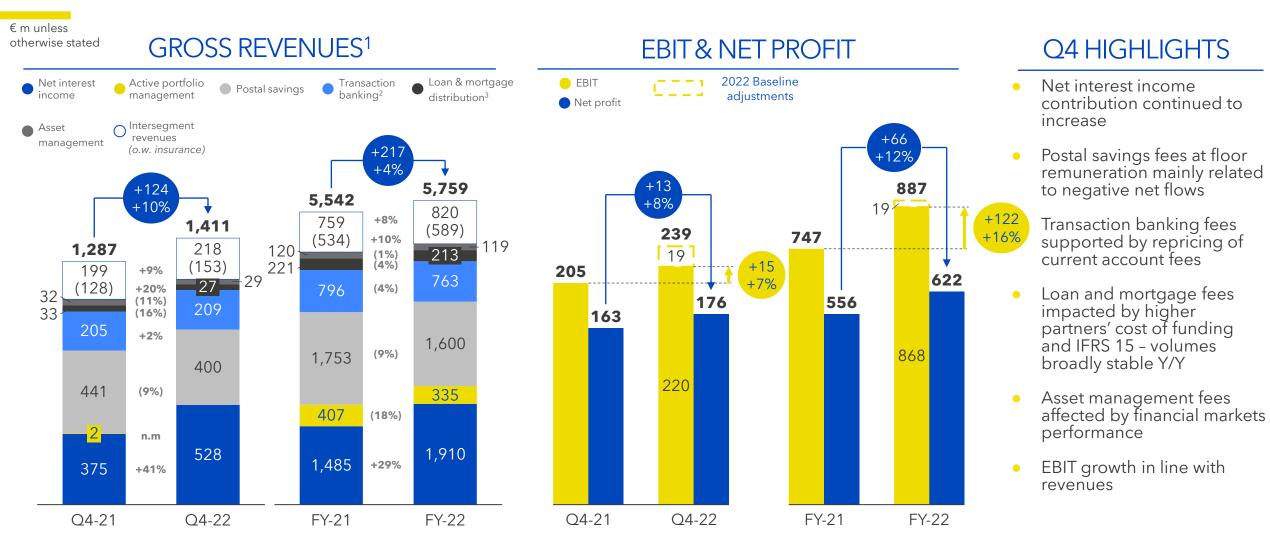


HIGHLIGHTS

- Parcel revenues
 recovering y/y, resilient in
 2022 and normalizing
 above pre-pandemic
 levels, supported by
 Poste Italiane strong
 market positioning
- Strong track record of B2C revenue growth - a business launched back in 2017
- Ongoing diversification into a fully-fledged logistics operator pursuing additional medium/long-term growth opportunities



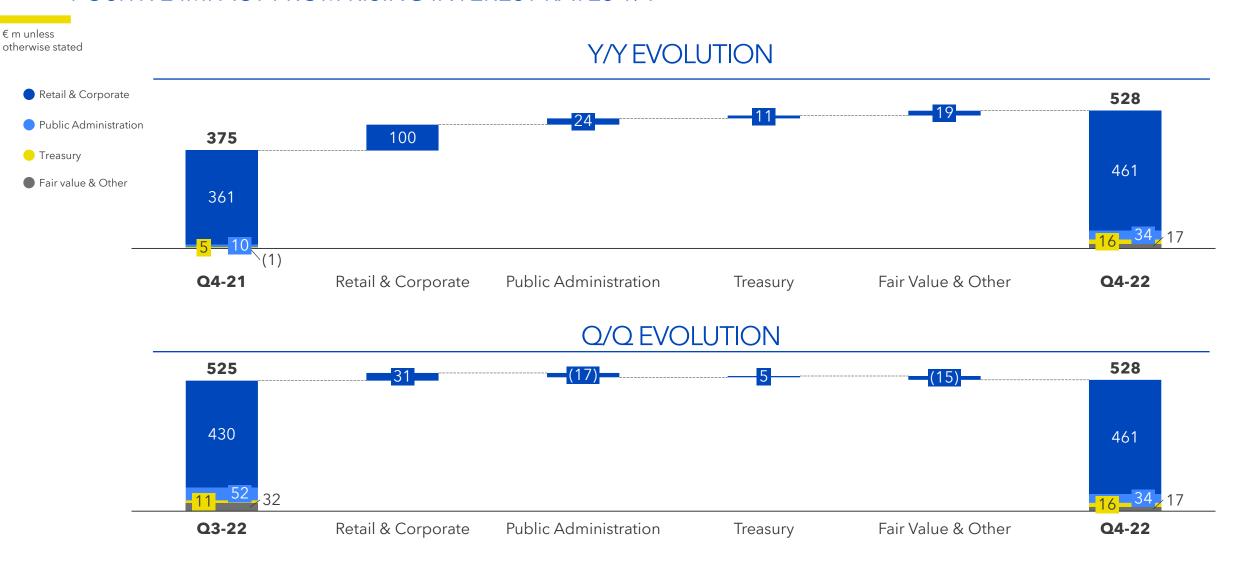
FINANCIAL SERVICES REVENUE GROWTH DRIVEN BY STRONG NET INTEREST INCOME CONTRIBUTION



^{1.} Figures presented include intersegment distribution revenues; 2. Includes revenues from payment slips (bollettino), banking accounts related revenues, fees from INPS and money transfers, Postamat (only for 2021); 3. Includes reported revenues from custody accounts, credit cards, other revenues from third party products distribution



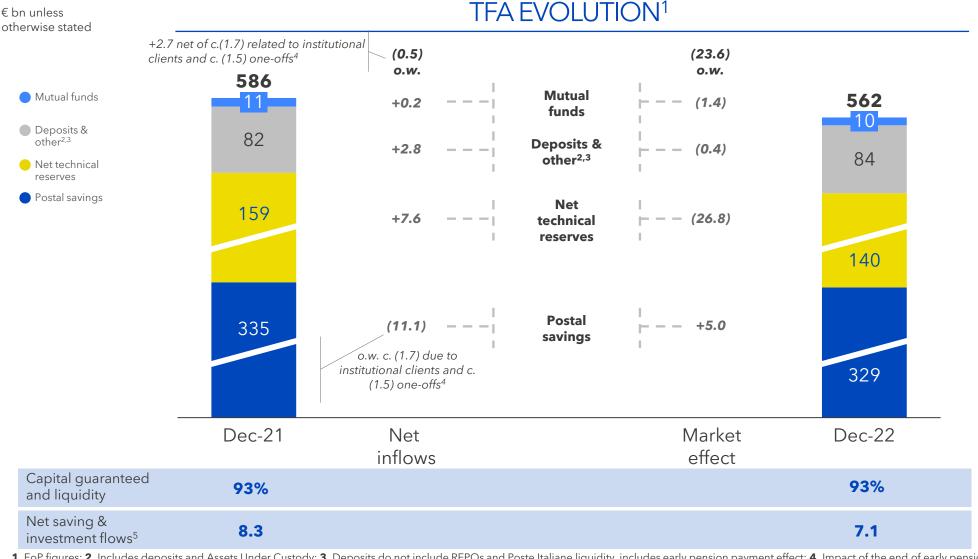
NET INTEREST INCOME EVOLUTION POSITIVE IMPACT FROM RISING INTEREST RATES Y/Y



Note: all figures are reported net of interest expenses



GROUP TOTAL FINANCIAL ASSETS STRONG NET INFLOWS INTO SAVINGS AND INVESTMENT PRODUCTS

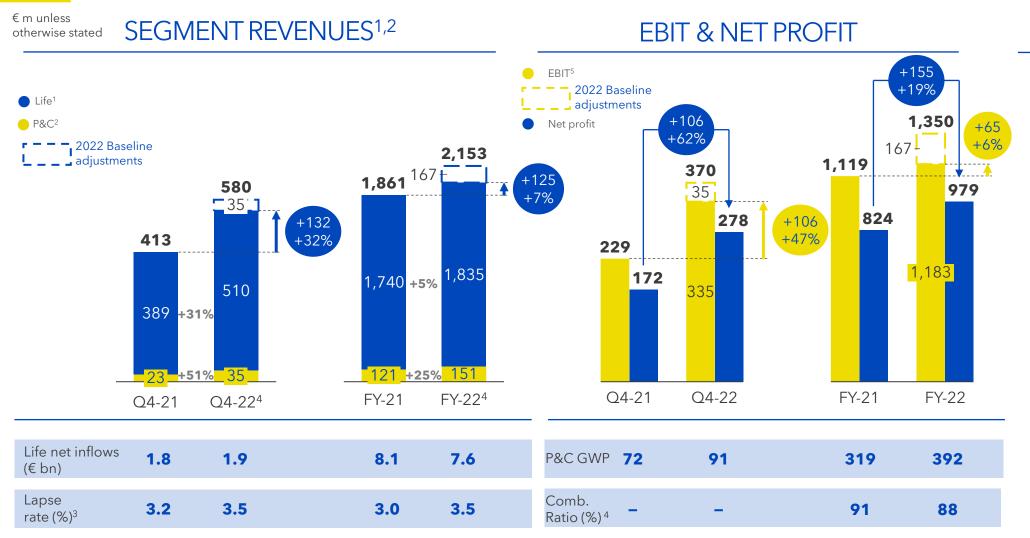


HIGHLIGHTS

- Postal savings impacted by one-offs, institutional clients, lower postal saving books and postal bonds early redemptions
- Net technical reserves supported by strong positive inflows, also in Q4-22 - against negative inflows in the market
- Retail clients contributed to higher deposits
- Net inflows in saving and investments supported by insurance products and mutual funds
- 93% of customers' TFA unaffected by negative market performance



INSURANCE SERVICES SOLID FINANCIAL RESULTS ACROSS LIFE AND P&C



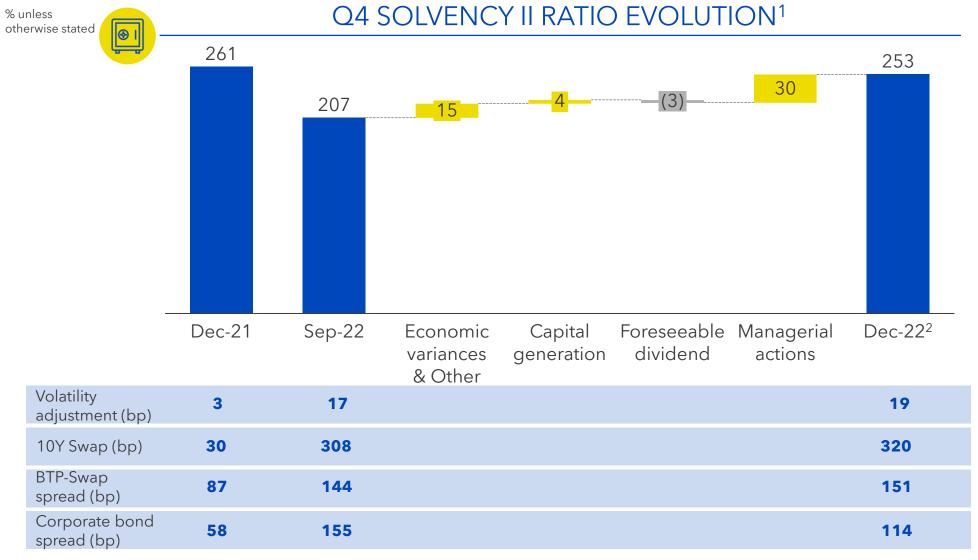
Q4 HIGHLIGHTS

- Life revenues growth supported by higher volumes and margins:
- positive net flows, with increasing demand for capital guaranteed products and a resiliently low lapse rate
- rising yields on inflationlinked bonds and release of other reserves ahead of IFRS17 implementation
- Strong P&C growth continued, with higher GWP across all product lines and improving profitability
- Tender offer on Net Insurance launched closing expected in Q2-23

^{1.} Includes Private Pension Plan (PPP); 2. Net of claims; includes Poste Insurance Broker and Other Revenues and Income; 3. Since 2022 lapse rate is calculated as surrenders divided by average reserves. 2017-2021 data have been restated accordingly in line with market practice; 4. Net of reinsurance; 5. Impacted by reserve release of 70



SOLVENCY II RATIO SII RATIO ABOVE AMBITION IN A NEW MARKET SCENARIO - ENHANCED BY MANAGERIAL ACTIONS

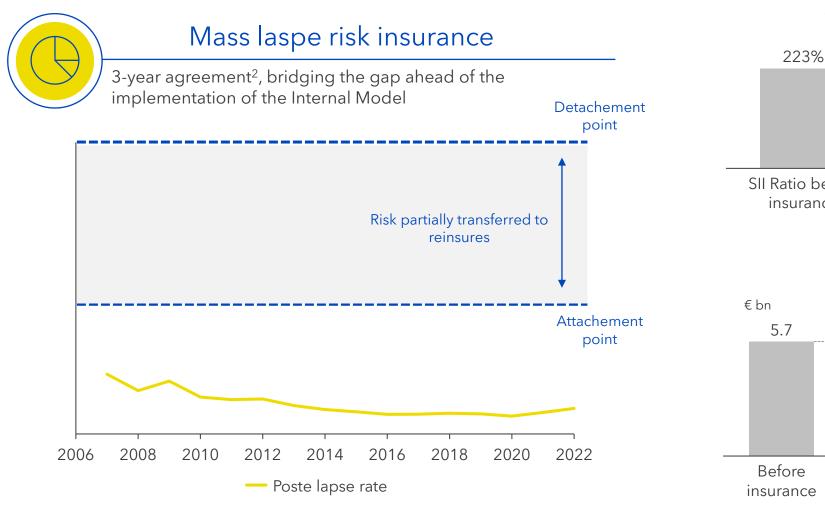


Q4 HIGHLIGHTS

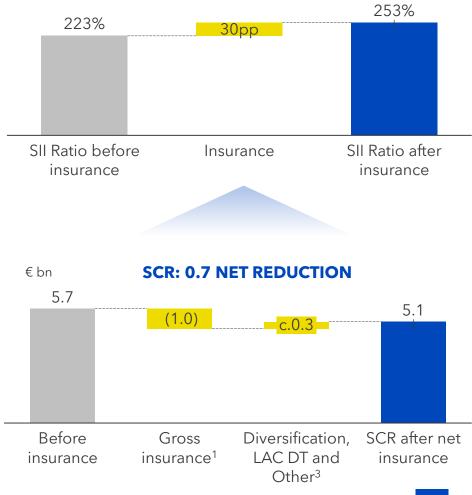
- Solvency II ratio at 253%, net of 3pp foreseeable dividend to be paid to the parent (9pp. In FY-22 equal to c.450m) proposal to increase payout to up to 75% from 2023
- Economic variances: longer duration liabilities and lower corporate credit spread more than offsetting BTP swap increase
- Positive capital generation from new business and in force portfolio
- Managerial actions: lapse risk partially transferred to top 5 global reinsurers resulting in +30pp, thanks to 1bn gross SCR reduction



SOLVENCY CAPITAL – MASS LAPSE RISK INSURANCE INSURANCE AGREEMENT TO SHIELD POTENTIAL LAPSE RISK – SII RATIO +30PP AS OF DEC-22



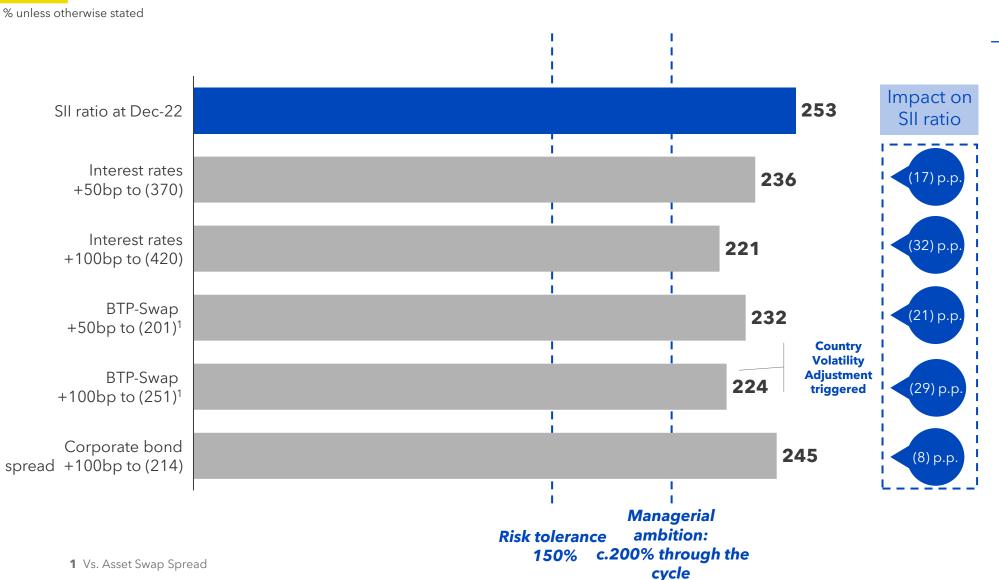
SII RATIO: 30PP POSITIVE IMPACT



^{1.} Impact on mass lapse SCR gross of diversification, Loss Absorbing Capacity of deferred taxes ("LAC DT") and other effects; 2. Foreclosure option at the end of the second year; 3. Impact on mass lapse SCR prior to diversification and LAC DT effects



SOLVENCY II RATIO SENSITIVITIES RATIOS ABOVE RISK TOLERANCE UNDER SIMULATED SCENARIOS

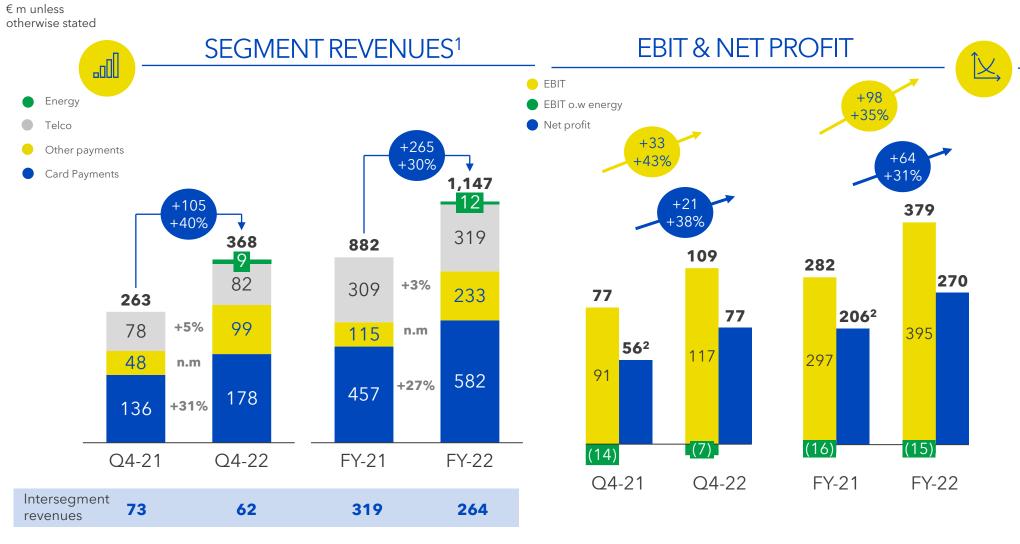


Q4 HIGHLIGHTS

- Solvency II ratio sensitivity to BTP-Swap spread (+100bp) further reduced:
 - (129) p.p. as of Dec-20
 - (98) p.p. as of Dec-21
 - (71) p.p. as of Mar-22
 - (60) p.p. as of Jun-22
 - (34) p.p. as of Sep-22
 - (29) p.p. as of Dec-22
- Solvency II ratio sensitivity to Swap rate (+100bp) stabilized:
 - (42) p.p. as of Jun-22
 - (27) p.p. as of Sep-22
 - (32) p.p. as of Dec-22



PAYMENTS & MOBILE IMPRESSIVE GROWTH ACROSS ALL BUSINESS LINES



Q4 HIGHLIGHTS

- Strong card payments supported by increasing usage and structural cash to card shift
- LIS consolidation further supporting Card (+24m additional revenues) and other payments (+45m additional revenues)
- Other payments significantly up thanks to transactions directly managed by PostePay as Payment Service Provider
- Telco revenues continue to grow supported by Postepay platform
- Strong EBIT growth from higher segment revenues and LIS consolidation, absorbing energy costs

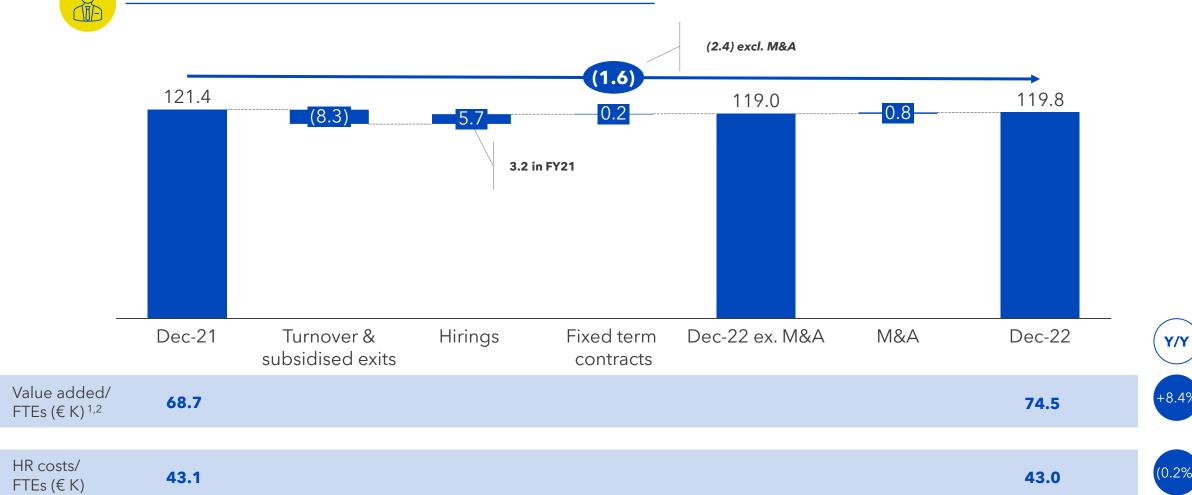
^{1.} LIS revenues incremental contribution to Other Payments and Card Payments for a total of 69 in 4Q22 and 93 in FY22; EBIT contribution of 9 in 4Q22 and 13 in FY22 LIS (o.w. +€17m EBIT and -€3m PPA amortization); **2.** Excludes 219m from Nexi revaluation



HUMAN CAPITAL - FTEs CONTINUED FTE REDUCTION WHILE EMBEDDING HIGHER AVERAGE HIRINGS THAN 2021 AND M&A



AVERAGE WORKFORCE EVOLUTION (#, K)



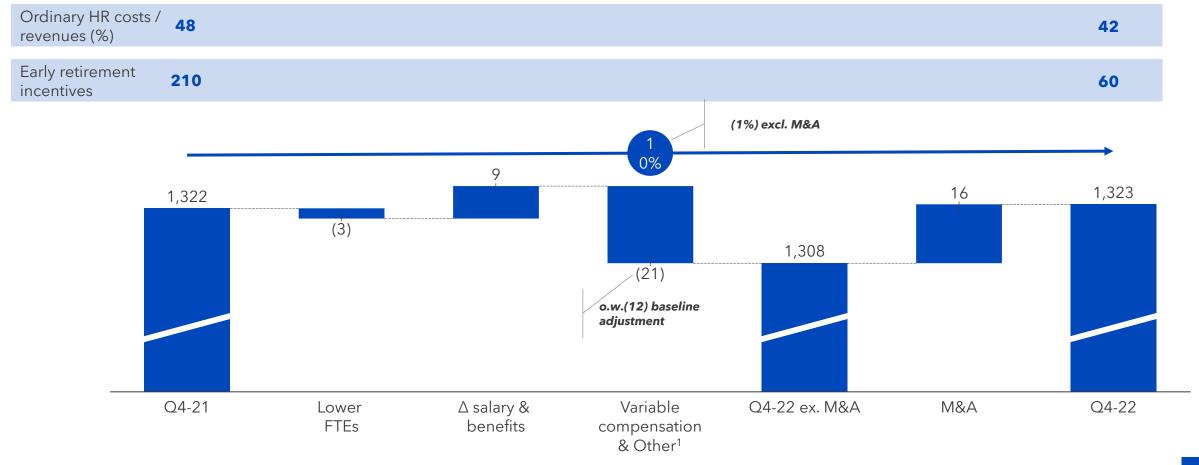
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HUMAN CAPITAL – HR COSTS SALARY INCREASE AND CHANGE OF PERIMETER OFFSET BY LOWER VARIABLE COMP

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ORDINARY HR COSTS

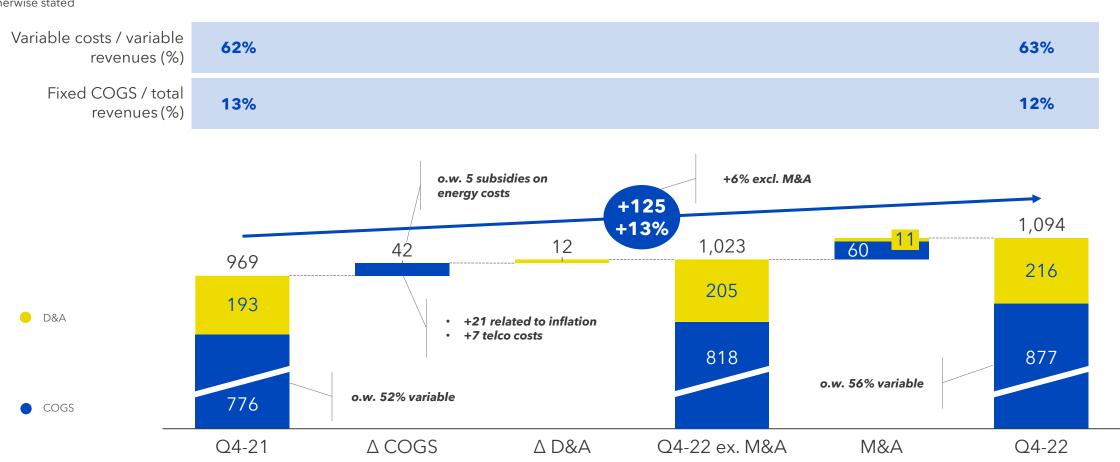




NON-HR COSTS CONTINUED UNIT VARIABLE COST OPTIMIZATION PARTIALLY MITIGATING INFLATION IMPACT

NON-HR COSTS¹







CLOSING REMARKS



2022 EBIT AT €2.3BN IN A CHALLENGING ENVIRONMENT - MORE THAN DOUBLING 2017

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ACTIONS MITIGATING INFLATION IMPACT

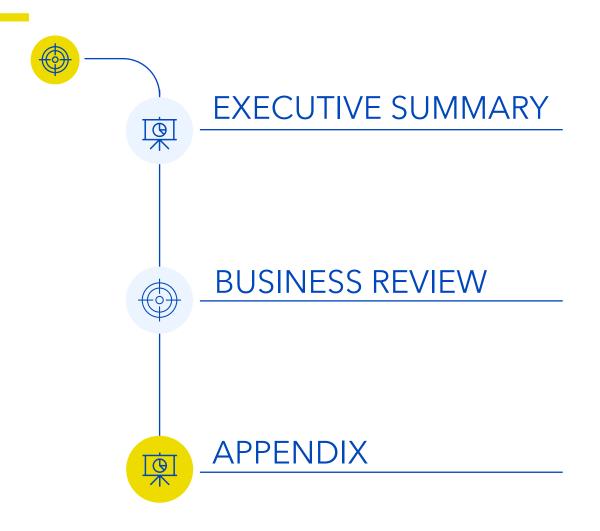
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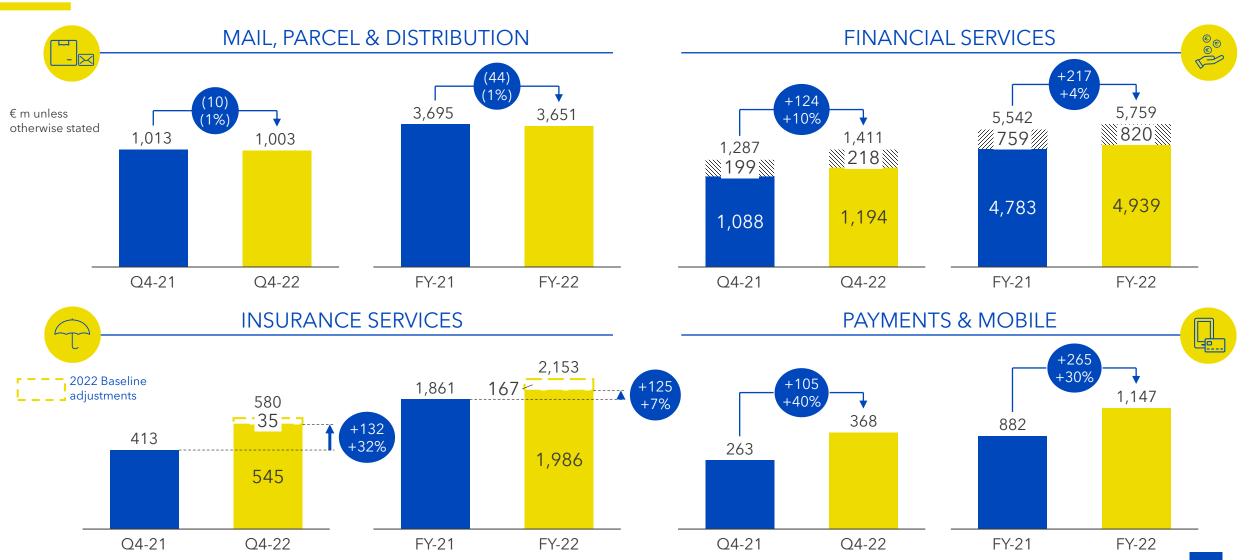
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SEGMENT REVENUES POSITIVE REVENUE PROGRESSION

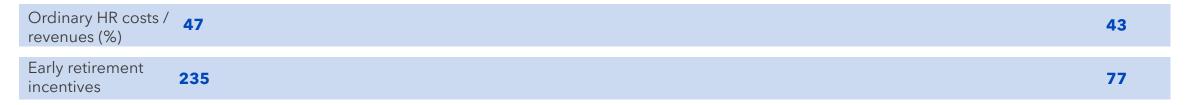


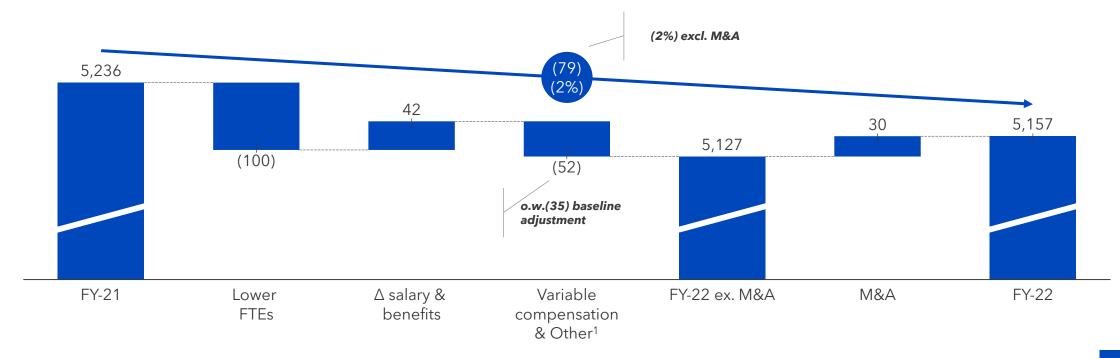


HUMAN CAPITAL – HR COSTS LOWER FTES MORE THAN OFFSETTING SALARY INCREASE IMPACT ON HR COSTS

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ORDINARY HR COSTS



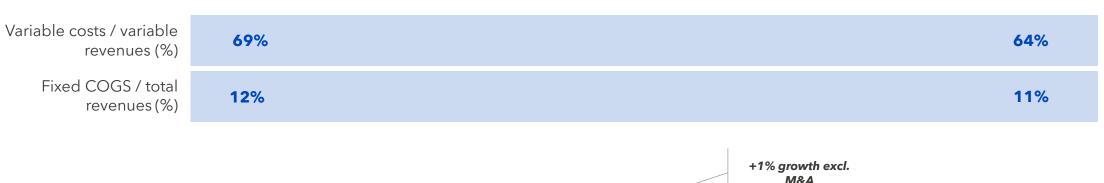


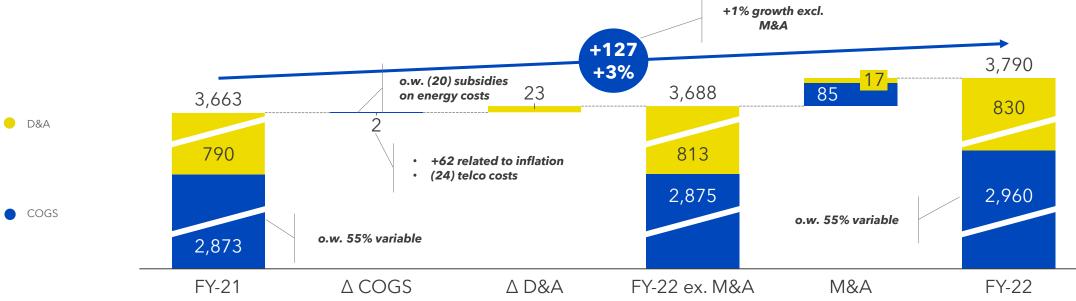


NON-HR COSTS UNIT VARIABLE COST OPTIMIZATION MORE THAN OFFSETTING INFLATION IMPACT

NON-HR COSTS¹

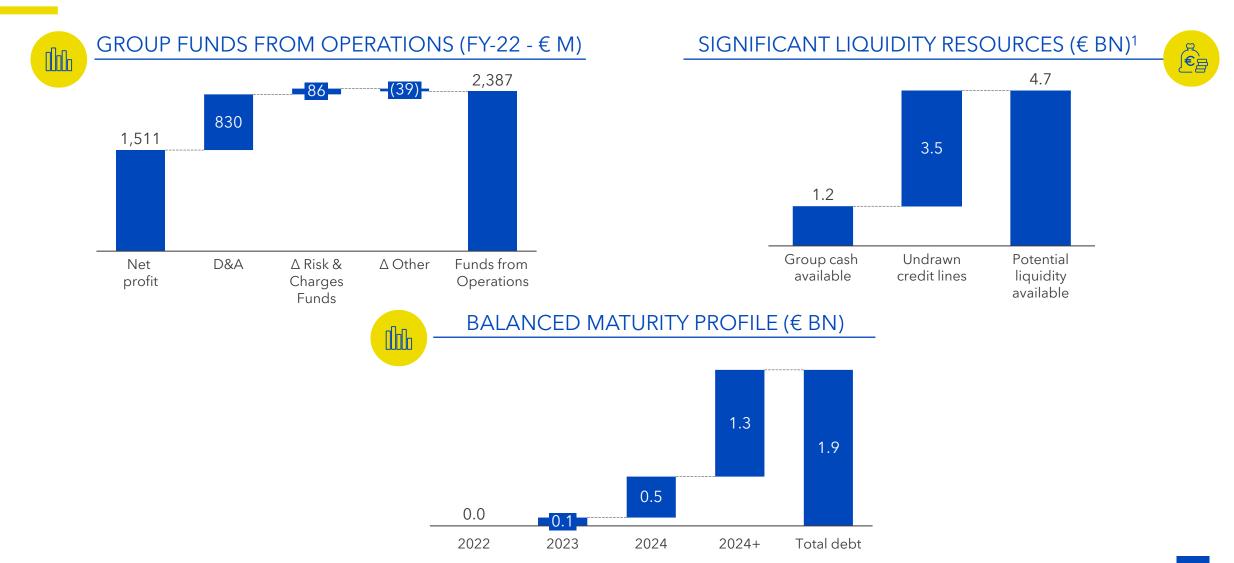
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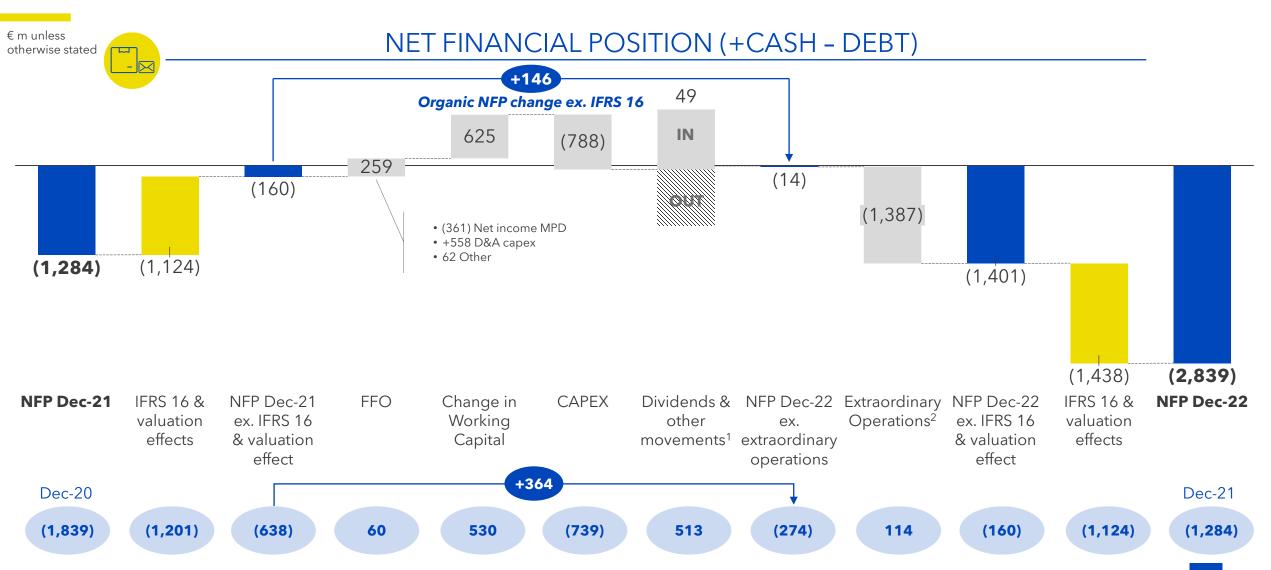
STRONG CASH GENERATION, AMPLE LIQUIDITY & BALANCED DEBT PROFILE



1. As of September 2022

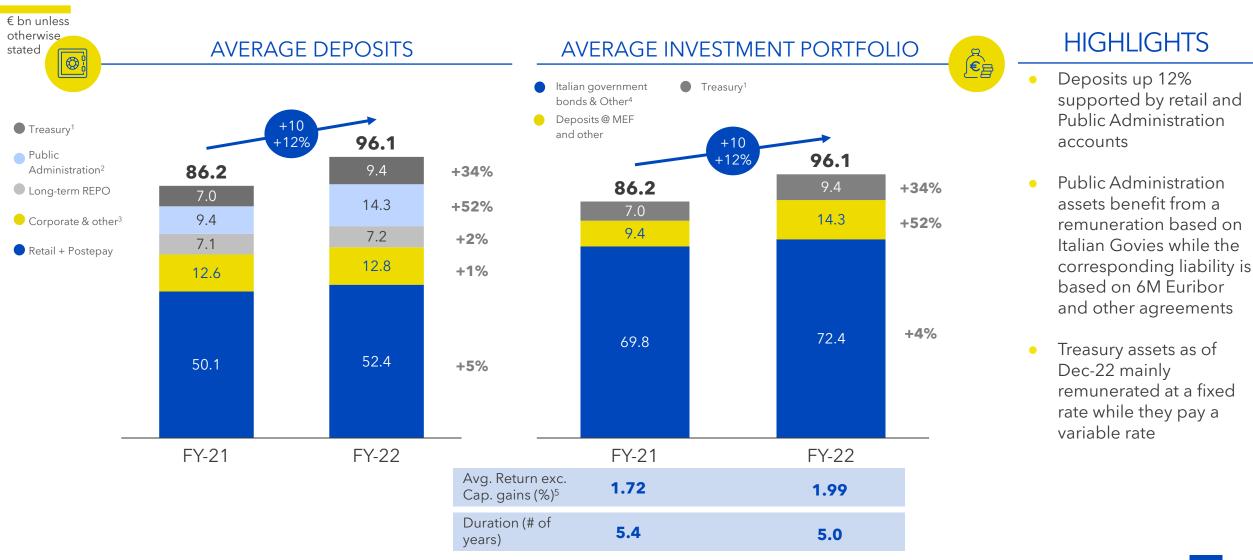


MAIL, PARCEL AND DISTRIBUTION NET FINANCIAL POSITION IMPROVING ORGANIC CASH GENERATION - NET FINANCIAL POSITION IMPACTED BY M&A





BANCOPOSTA ASSETS AND LIABILITIES STRUCTURE CURRENT ACCOUNT DEPOSITS SUPPORTED BY PUBLIC ADMIN AND STICKY RETAIL CLIENTS



^{1.} Includes short term REPO and collateral 2. Entirely invested in floating rate deposits c/o MEF; 3. Includes business current accounts, PostePay business, Poste Italiane liquidity and other customers debt;

^{4.} Includes Tax Credits & Others; 5. Average yield calculated as net interest income on average deposits

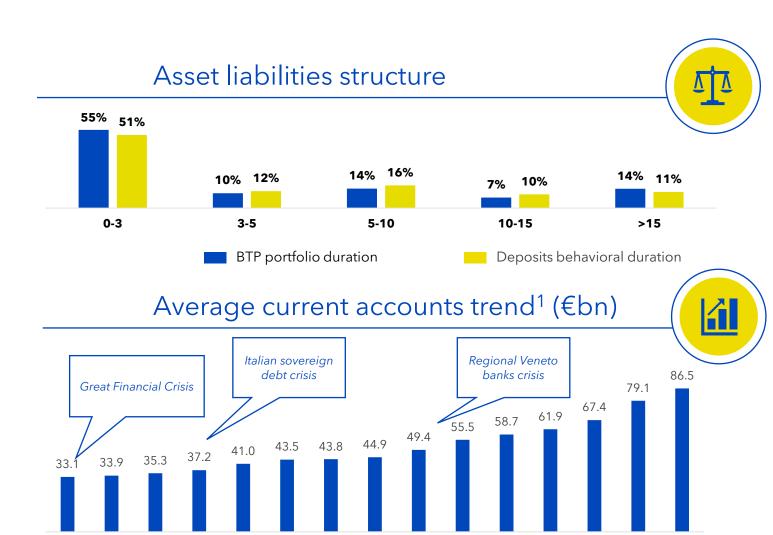


FINANCIAL SERVICES – ASSET LIABILITIES STRUCTURE STICKY AND WELL DIVERSIFIED DEPOSITS BASE



Highlights

- Persistent deposits thanks to sticky and well diversified customer base (63% retail with avg balance of c.6k per account) across savings and investment products
- BTP portfolio duration closely replicates the behavioral profile of deposits
- Customers acknowledge Poste Italiane's solidity with increasing inflows in times of financial turbulence



2016

2017

2018 2019

2012 2013 2014 2015

2020 2021 2022



FLEXIBLE INVESTMENT STRATEGY IN EVOLVING MARKET CONDITIONS INCREASING CONTRIBUTION FROM RECURRING INTEREST INCOME

€ bn unless otherwise stated

REVENUES FROM INVESTMENT ACTIVITY



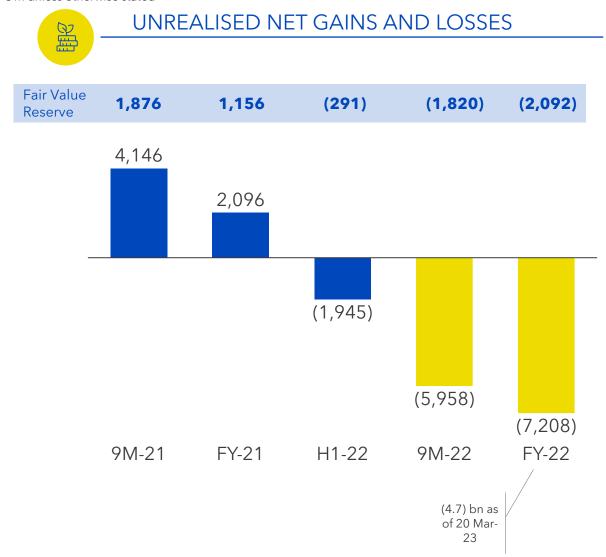
^{1.} Annual average, includes Public Administration deposits with the Ministry of Economy and Finance, tax credits but excludes Treasury and Poste Italiane liquidity; 2. Return including the contribution from active portfolio management; calculated on average bond portfolio

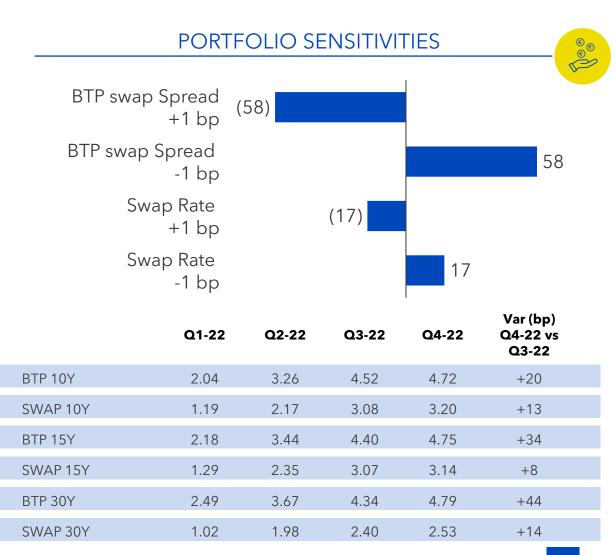




UNREALISED GAINS & LOSSES AND SENSITIVITIES NET UNREALISED LOSSES NOT IMPACTING CAPITAL POSITION

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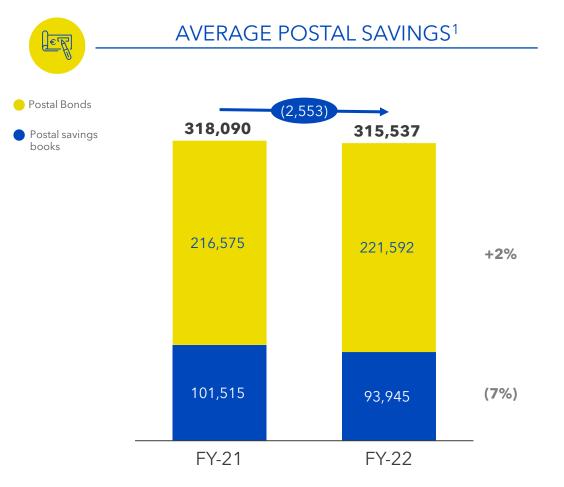






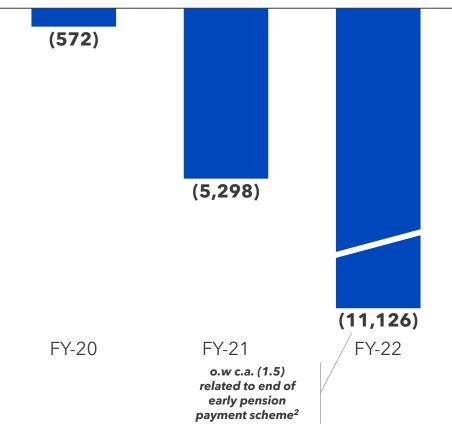
POSTAL SAVINGS LOWER SAVINGS AND SUDDEN RATES INCREASE IMPACTING NET FLOWS

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POSTAL SAVINGS NET INFLOWS



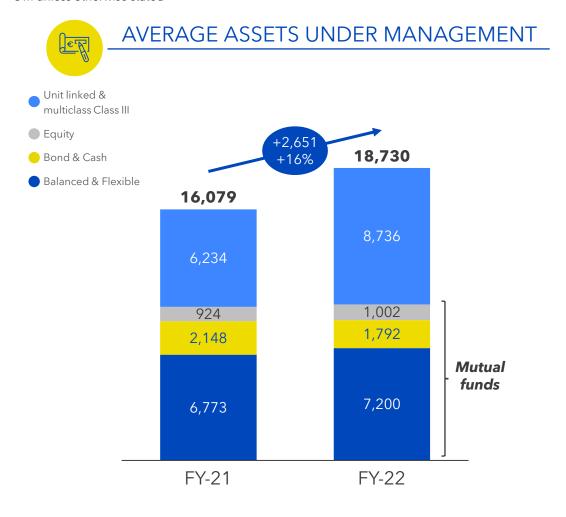


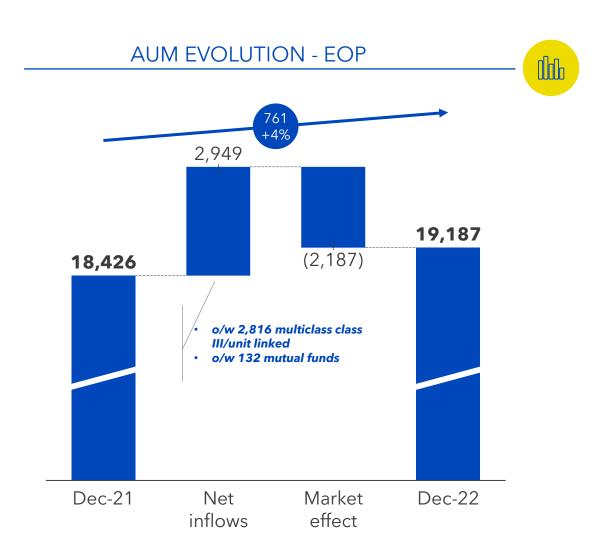
^{1.} Average postal savings excludes interests accrued year-to-date and interests compounded, but not yet payable, on postal bonds not matured as of the reporting date; 2. Scheme related to extraordinary COVID-19 related measures expired in March 2022



ASSET MANAGEMENT POSITIVE NET FLOWS SUPPORTED BY MULTICLASS PRODUCTS

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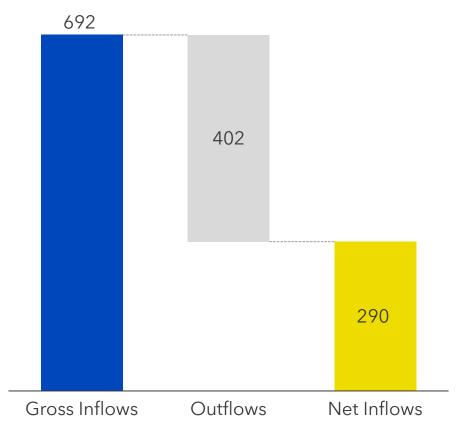


ASSET MANAGEMENT NET INFLOWS POSITIVE NET FLOWS THANKS TO MULTICLASS CLASS III PRODUCTS

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TOTAL NET FLOWS Q4-22



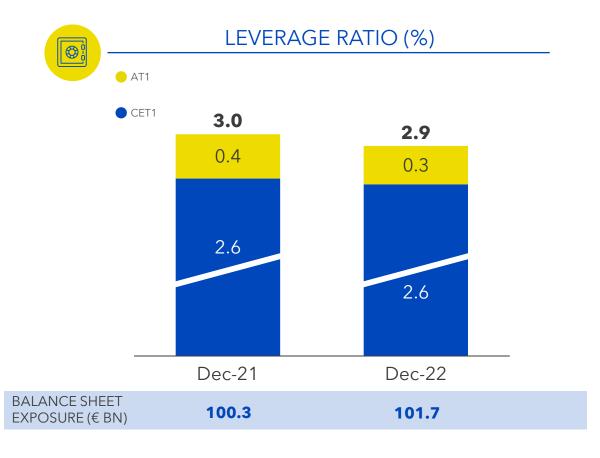
MULTICLASS CLASS¹ III & UNIT LINKED Gross Inflows 398 Outflows 119 Net Inflows 279 **MUTUAL FUNDS** Gross Inflows 294 Outflows 283 Net Inflows

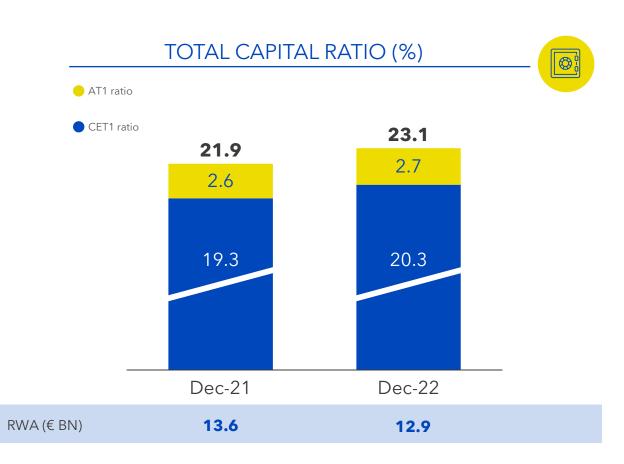
1. Inflows at target





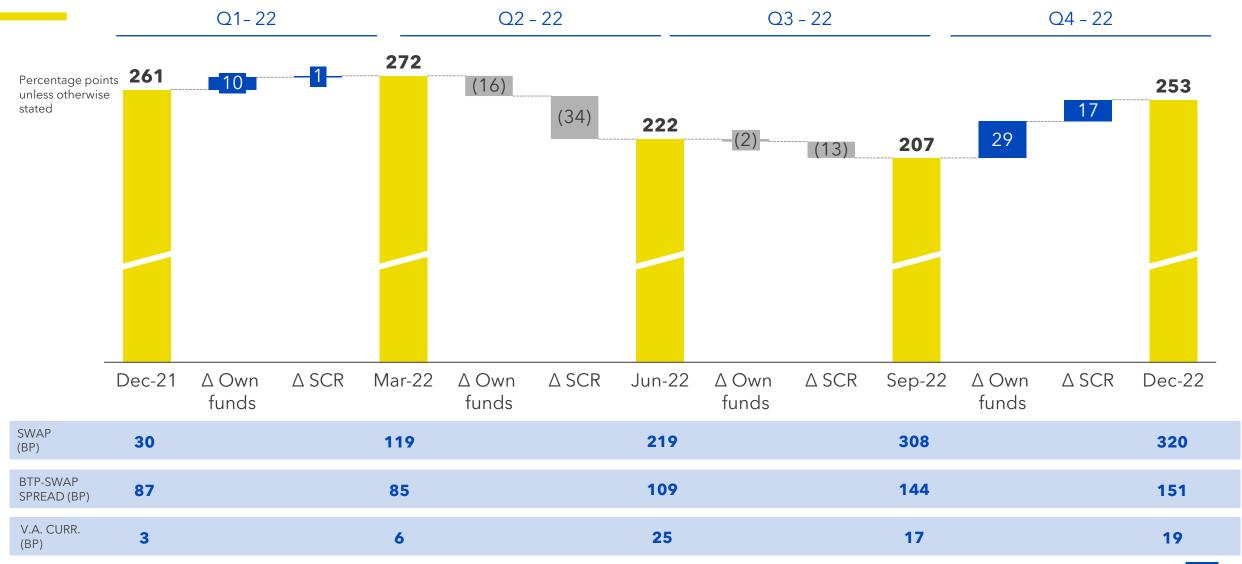
BANCOPOSTA: SOLID AND EFFICIENT CAPITAL POSITION AN ASSET GATHERER WITH A CAPITAL LIGHT BALANCE SHEET







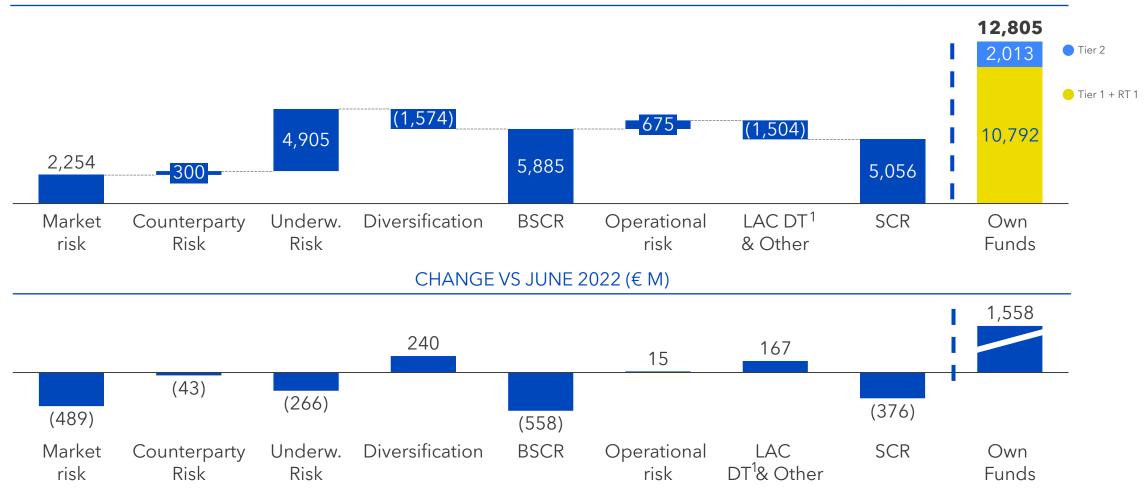
INSURANCE SERVICES SOLVENCY II EVOLUTION





INSURANCE SERVICES SOLVENCY II OWN FUNDS TIERING AND SOLVENCY CAPITAL REQUIREMENTS

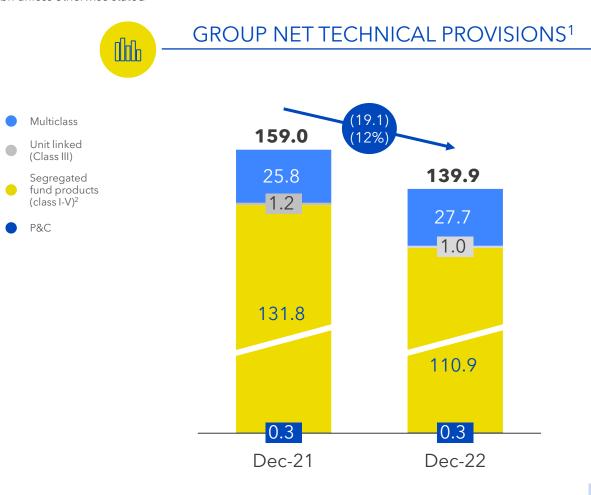
SOLVENCY II CAPITAL AND SOLVENCY II CAPITAL REQUIREMENT BREAKDOWN (€ M)

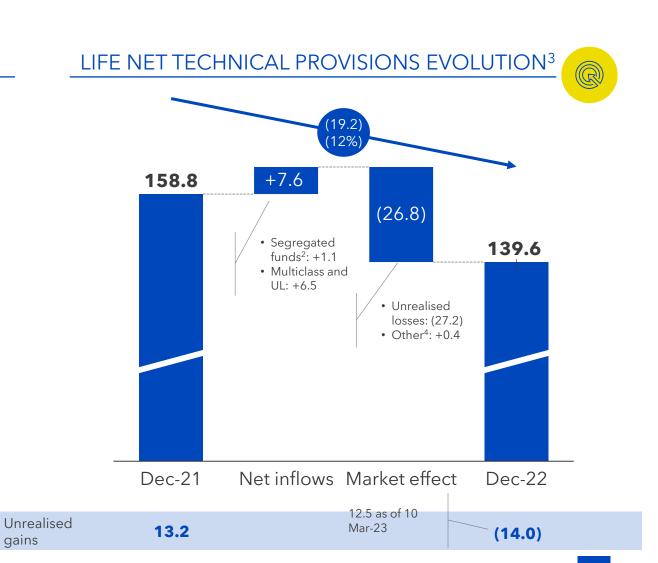




INSURANCE SERVICES STRONG NET INFLOWS - UNREALISED GAINS IMPACTED BY HIGHER RATES

€ bn unless otherwise stated



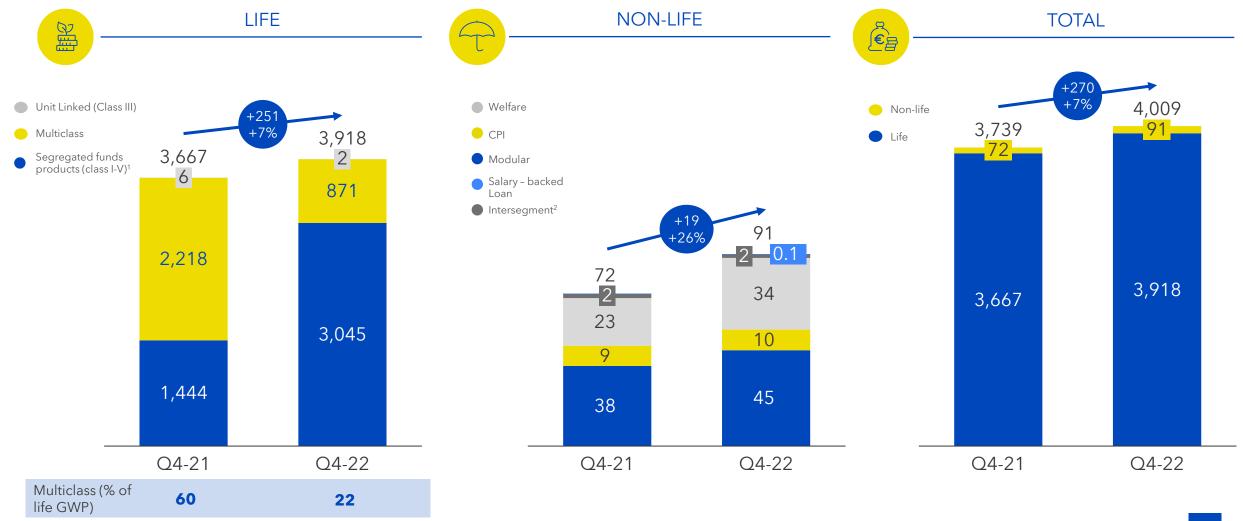


gains



INSURANCE SERVICES GWP POSITIVE COMMERCIAL RESULTS ACROSS LIFE AND NON-LIFE SUPPORTING GWP GROWTH

€ m unless otherwise stated

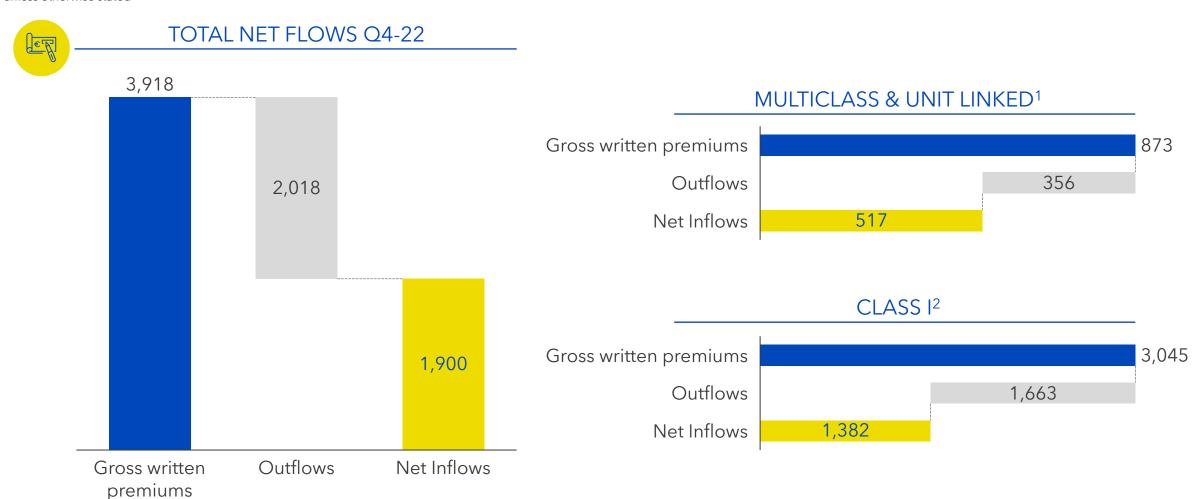


^{1.} Includes life protection and PPP; 2. Includes P&C Intercompany contracts and Life P&C Integration



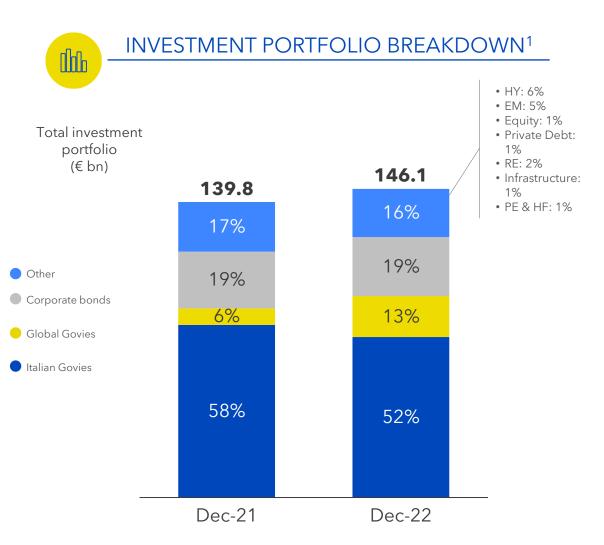
INSURANCE SERVICES NET INFLOWS POSITIVE NET FLOWS ACROSS ALL PRODUCTS

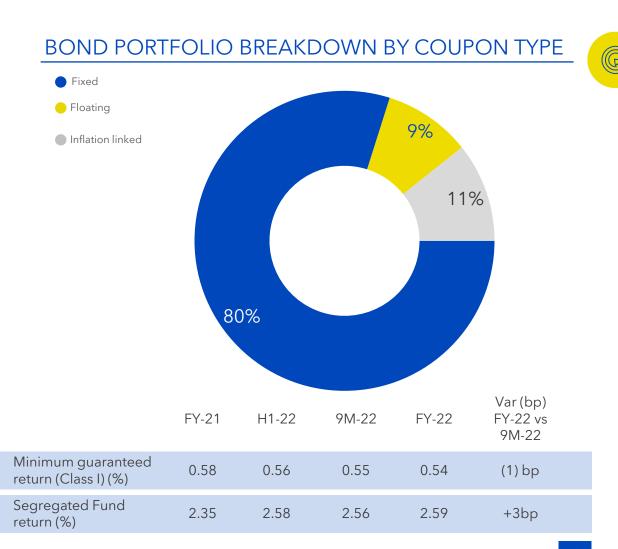
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INSURANCE SERVICES INVESTMENT PORTFOLIO ONGOING DIVERSIFICATION







IFRS 17: KEY ACCOUNTING CHOICES AND OPTIONS ADOPTED

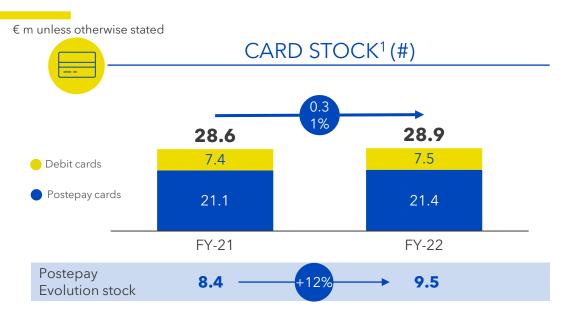
CHANGES IN

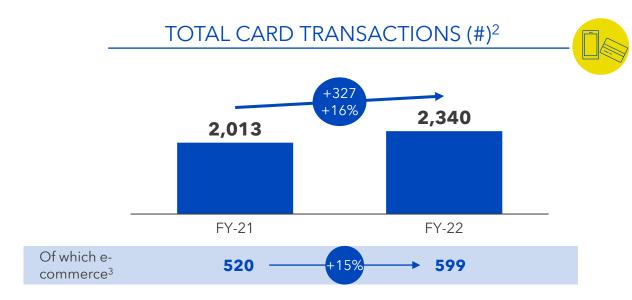
	APPROACH	Financial Assumptions	Technical Assumptions			
	 Life: 98%¹ Variable Fee Approach 	CSM	CSM			
	• 2%¹ Building Block Approach	P&L/OCI	CSM			
Measurement Model	 P&C: 68%¹ Premium Allocation Approach 	P&L/OCI	P&L/OCI			
	• 32%¹ Building Block Approach	P&L/OCI	CSM			
	OPTIONS ADOPTED	RATIONALE				
Transition Approach	 99%¹ Modified Retrospective Approach 1%¹ Fair Value Approach 	the underlying business	ent value of future profits of ss and continuity between I the new business after			
Discount Rate	 Bottom-up Approach: Risk-free rate + illiquidity premium (calibrated on own assets for VFA business) 	 Consistency with Solvency II framework alignment for Building Block Approach) Matching assets & liability valuation reducing earnings sensitivity to market vol 				
Risk Adjustment	 Percentile Approach: Life: 70th percentile P&C: 80th percentile 	Reflecting appropriate underlying reserves	level of prudence on			

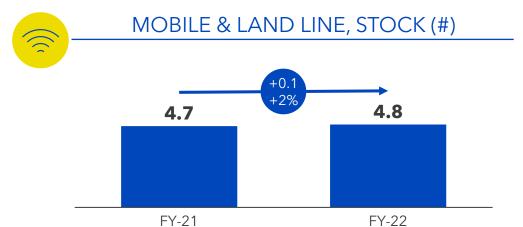
1. % based on mathematical reserves as of Dec-21



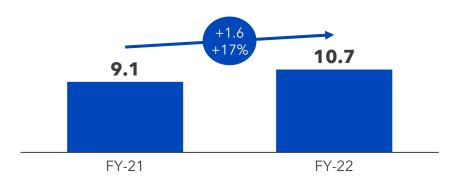
PAYMENTS & MOBILE KEY METRICS STEADY INCREASE ACROSS KEY METRICS











^{1.} Including social measures related cards; 2. Including payments, top ups and withdrawals; 3. Includes e-commerce and web transactions on Poste Italiane channels; 4. An innovative electronic tool associated to a single customer, able to authorize in app payment transactions



POSTE ITALIANE DIGITAL FOOTPRINT KEY METRICS CONSTANTLY IMPROVING

€ m unless otherwise stated

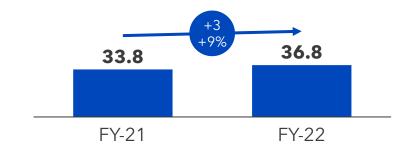


CUMULATED APP DOWNLOADS (#)1



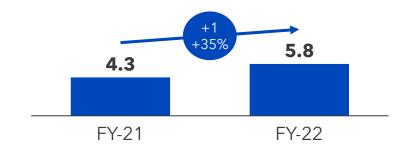


REGISTERED ONLINE USERS (#)



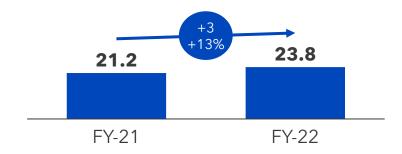
DAILY ONLINE USERS (#)





ELECTRONIC IDENTIFICATION STOCK (#)²



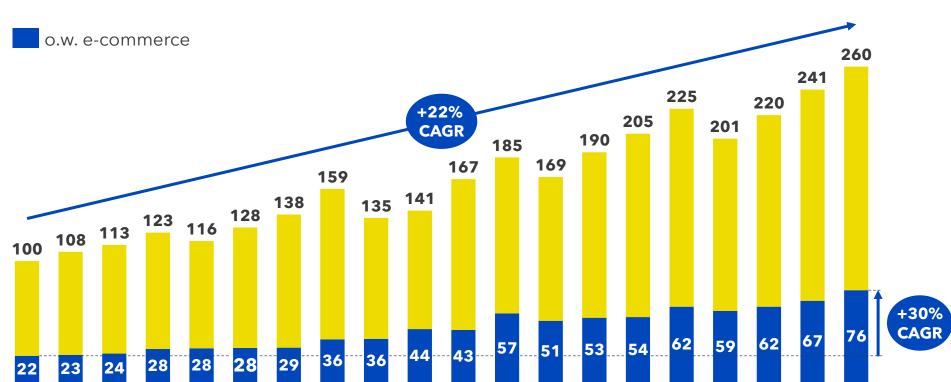




POSTEPAY PAYMENTS TRANSACTION VALUE STEADY INCREASE IN E-COMMERCE TRANSACTIONS



POSTEPAY TRANSACTION VALUE (BASE 100)¹



Q1-18 Q2-18 Q3-18 Q4-18 Q1-19 Q2-19 Q3-19 Q4-19 Q1-20 Q2-20 Q3-20 Q4-20 Q1-21 Q2-21 Q3-21 Q4-21 Q1-22 Q2-22 Q3-22 Q4-22

HIGHLIGHTS

- Postepay payment transaction value up by a strong 22% CAGR, compared to a market growth of 11%²
- Significant room for growth also thanks to the low penetration of digital payments in Italy (38%³ in 2021)
 - E-commerce transactions accelerated by post pandemic customer behaviour

^{1.} Refers to PostePay SpA transaction value; 2. Bank of Italy, CAGR relative to 2018-21; 3. Osservatorio Innovative Payments



INTERSEGMENT COSTS AS OF Q4-22 INTERSEGMENT DYNAMICS' KEY DRIVERS

€ m unless	MAIN		INDICATIVE MAIN		
otherwise stated	RATIONALE	R	EMUNERATION SCHEME	4Q-21	4Q-22
• Payn a) b)	ments and Mobile remunerates: Mail, Parcel and Distribution for providing IT, delivery volume, promoting and selling SIMs and energy contracts and other corporates services ¹ ; Financial Services for promoting and selling card payments and other payments	a)	Number of payment transactions flat fee (depending on the product)	a) 69	a) 57
•	(e.g. tax payments) throughout the network;	b)	Fixed % of revenues	b) 71 Total: 141	b) 73 Total: 129
• Insui	rance Services remunerates: Financial Services for promoting and selling insurance products ² and for investment management services ³ ;	c) d)	Fixed % of upfront fees Depending on service/product	c) 128 d) 20	c) 152 d) 20
d)	Mail, Parcel and Distribution for providing corporate services ¹ ;			Total: 148	Total: 172
• Final e) f)	ncial Services remunerates: Mail, Parcel and Distribution for promoting and selling Financial, Insurance and PMD products throughout the network and for proving corporate services ⁴ ; Payments & Mobile for providing certain payment services ⁵	e) f)	Fixed % (depending on the product) of revenues Depending on service/product	e) 1,024 f) 54 Total: 1,078 ⁶	e) 1,111 f) 45 Total: 1,156
• Mail, g) h)	Payments & Mobile for acquiring services and postman electronic devices Financial Services as distribution fees related to "Bollettino DTT"	g) h)	Annual fee Flat fee for each "Bollettino"	g) 10 h) 8 Total: 18	g) 9 h) 0 Total: 9

⁴



CONSOLIDATED ACCOUNTS PROFIT & LOSS

€m	Q4-21	Q4-22	Var.	Var. %	FY-21	FY-22	Var.	Var. %
Total revenues	2,775	3,144	+369	+13%	11,220	11,889	+669	+6%
of which:								
Mail, Parcel and Distribution	1,013	1,003	(10)	(1%)	3,695	3,651	(44)	(1%)
Financial Services	1,088	1,194	+106	+10%	4,783	4,939	+156	+3%
Insurance Services	413	580	+167	+40%	1,861	2,153	+292	+16%
Payments and Mobile	263	368	+105	+40%	882	1,147	+265	+30%
Total costs	2,545	2,907	+362	+14%	9,375	9,598	+223	+2%
of which:								
Total personnel expenses	1,533	1,383	(150)	(10%)	5,467	5,226	(241)	(4%)
of which personnel expenses	1,322	1,323	+1	+0%	5,236	5,157	(79)	(2%)
of which early retirement incentives	210	60	(150)	(71%)	235	77	(158)	(67%)
of which legal disputes with employees	1	(1)	(2)	n.m.	(3)	(7)	(4)	n.m.
Other operating costs	819	1,308	+489	+60%	3,117	3,541	+425	+14%
Depreciation, amortisation and impairments	193	216	+23	+12%	790	830	+39	+5%
EBIT	230	237	+7	+3%	1,846	2,291	+446	+24%
EBIT Margin	8%	8%			16%	19%		
Finance income/(costs) and profit/(loss) on investments accounted for using the equity method	263	26	(237)	(90%)	322	37	(285)	(88%)
Profit before tax	493	263	(230)	(47%)	2,168	2,328	+161	+7%
Income tax expense	88	177	+89	n.m.	588	818	+229	+39%
Profit for the period	405	86	(319)	(79%)	1,580	1,511	(69)	(4%)



MAIL, PARCEL & DISTRIBUTION PROFIT & LOSS

1,013 1,112 2,125 1,508 1,299 210 689	1,003 1,187 2,189 1,351 1,292 59 1,104	(10) +75 +65 (157) (7) (150) +415	(1%) +7% +3% (10%) (1%) (72%) +60%	FY-21 3,695 4,696 8,391 5,366 5,133 233	FY-22 3,651 4,862 8,512 5,114 5,039 76	(44) +165 +122 (252) (95) (157)	Var. % (1%) +4% +1% (5%) (2%) (67%)
1,112 2,125 1,508 1,299 210 689	1,187 2,189 1,351 1,292 59	+75 +65 (157) (7) (150)	+7% +3% (10%) (1%) (72%)	4,696 8,391 5,366 5,133 233	4,862 8,512 5,114 5,039 76	+165 +122 (252) (95)	+4% +1% (5%) (2%)
2,125 1,508 1,299 210 689	2,189 1,351 1,292 59	+65 (157) (7) (150)	+3% (10%) (1%) (72%)	8,391 5,366 5,133 233	8,512 5,114 5,039 76	+122 (252) (95)	+1% (5%) (2%)
1,508 1,299 210 689	1,351 1,292 59	(157) (7) (150)	(10%) (1%) (72%)	5,366 5,133 233	5,114 5,039 76	(252) (95)	(5%) (2%)
1,299 210 689	1,292 59	(7) (150)	(1%) (72%)	5,133 233	5,039 76	(95)	(2%)
210 689	59	(150)	(72%)	233	76		
689						(157)	(67%)
	1,104	+415	⊥ 60%	0.477			
1.0		_	+00%	2,476	2,880	+404	+16%
18	9	(9)	(49%)	78	39	(40)	(51%)
2,215	2,464	+249	+11%	7,921	8,033	+112	+1%
(91)	(275)	(184)	n.m.	470	480	+10	+2%
189	206	+17	+9%	771	805	+34	+4%
(280)	(481)	(201)	(72%)	(301)	(326)	(25)	(8%)
(13%)	(22%)			(4%)	(4%)		
22	19	(3)	(14%)	29	17	(12)	(43%)
(257)	(462)	(205)	(79%)	(272)	(309)	(37)	(14%)
(53)	(17)	+36	+68%	(46)	52	+97	n.m.
(204)	(445)	(241)	n.m.	(226)	(361)	(134)	(59%)
	(91) 189 (280) (13%) 22 (257) (53)	(91) (275) 189 206 (280) (481) (13%) (22%) 22 19 (257) (462) (53) (17)	(91) (275) (184) 189 206 +17 (280) (481) (201) (13%) (22%) 22 19 (3) (257) (462) (205) (53) (17) +36	(91) (275) (184) n.m. 189 206 +17 +9% (280) (481) (201) (72%) (13%) (22%) (3) (14%) (257) (462) (205) (79%) (53) (17) +36 +68%	(91) (275) (184) n.m. 470 189 206 +17 +9% 771 (280) (481) (201) (72%) (301) (13%) (22%) (4%) 29 (22 19 (3) (14%) 29 (257) (462) (205) (79%) (272) (53) (17) +36 +68% (46)	(91) (275) (184) n.m. 470 480 189 206 +17 +9% 771 805 (280) (481) (201) (72%) (301) (326) (13%) (22%) (4%) (4%) (4%) 22 19 (3) (14%) 29 17 (257) (462) (205) (79%) (272) (309) (53) (17) +36 +68% (46) 52	(91) (275) (184) n.m. 470 480 +10 189 206 +17 +9% 771 805 +34 (280) (481) (201) (72%) (301) (326) (25) (13%) (22%) (4%) (4%) (4%) 22 19 (3) (14%) 29 17 (12) (257) (462) (205) (79%) (272) (309) (37) (53) (17) +36 +68% (46) 52 +97



FINANCIAL SERVICES PROFIT & LOSS

04.04							
Q4-21	Q4-22	Var.	Var. %	FY-21	FY-22	Var.	Var. %
1,088	1,194	+106	+10%	4,783	4,939	+156	+3%
199	218	+18	+9%	759	820	+61	+8%
1,287	1,411	+124	+10%	5,542	5,759	+217	+4%
10	10	(0)	(3%)	42	41	(1)	(2%)
10	10	(0)	(4%)	41	40	(1)	(2%)
0	0	+0	+86%	0	1	+0	+45%
(6)	7	+13	n.m.	119	73	(46)	(39%)
0	(0)	(0)	n.m.	0	0	(0)	(6%)
1,078	1,156	+78	+7%	4,634	4,757	+123	+3%
1,082	1,173	+90	+8%	4,796	4,872	+76	+2%
205	239	+34	+17%	747	887	+141	+19%
16%	17%			13%	15%		
1	0	(1)	(61%)	10	(22)	(32)	n.m.
206	239	+33	+16%	757	865	+109	+14%
43	63	+20	+48%	200	243	+43	+21%
163	176	+13	+8%	556	622	+66	+12%
	199 1,287 10 10 10 0 (6) 0 1,078 1,082 205 16% 1 206 43	199 218 1,287 1,411 10 10 10 10 0 0 (6) 7 0 (0) 1,078 1,156 1,082 1,173 205 239 16% 17% 1 0 206 239 43 63	199 218 +18 1,287 1,411 +124 10 10 (0) 10 10 (0) 0 0 +0 (6) 7 +13 0 (0) (0) 1,078 1,156 +78 1,082 1,173 +90 205 239 +34 16% 17% 1 0 (1) 206 239 +33 43 63 +20	199 218 +18 +9% 1,287 1,411 +124 +10% 10 10 (0) (3%) 10 10 (0) (4%) 0 0 +0 +86% (6) 7 +13 n.m. 0 (0) (0) n.m. 1,078 1,156 +78 +7% 1,082 1,173 +90 +8% 205 239 +34 +17% 16% 17% 1 0 (1) (61%) 206 239 +33 +16% 43 63 +20 +48%	199 218 +18 +9% 759 1,287 1,411 +124 +10% 5,542 10 10 (0) (3%) 42 10 10 (0) (4%) 41 0 0 +0 +86% 0 (6) 7 +13 n.m. 119 0 (0) (0) n.m. 0 1,078 1,156 +78 +7% 4,634 1,082 1,173 +90 +8% 4,796 205 239 +34 +17% 747 16% 17% 13% 1 0 (1) (61%) 10 206 239 +33 +16% 757 43 63 +20 +48% 200	199 218 +18 +9% 759 820 1,287 1,411 +124 +10% 5,542 5,759 10 10 (0) (3%) 42 41 10 10 (0) (4%) 41 40 0 0 +0 +86% 0 1 (6) 7 +13 n.m. 119 73 0 (0) (0) n.m. 0 0 1,078 1,156 +78 +7% 4,634 4,757 1,082 1,173 +90 +8% 4,796 4,872 205 239 +34 +17% 747 887 16% 17% 13% 15% 1 0 (1) (61%) 10 (22) 206 239 +33 +16% 757 865 43 63 +20 +48% 200 243	199 218 +18 +9% 759 820 +61 1,287 1,411 +124 +10% 5,542 5,759 +217 10 10 (0) (3%) 42 41 (1) 10 10 (0) (4%) 41 40 (1) 10 10 (0) (4%) 41 40 (1) 0 0 +0 +86% 0 1 +0 (6) 7 +13 n.m. 119 73 (46) 0 (0) (0) n.m. 0 0 (0) 1,078 1,156 +78 +7% 4,634 4,757 +123 1,082 1,173 +90 +8% 4,796 4,872 +76 205 239 +34 +17% 747 887 +141 16% 17% 13% 15% 1 0 (1) (61%) 10 (22) (32) 206 239 +33 +16% 757



INSURANCE SERVICES PROFIT & LOSS

€m	Q4-21	Q4-22	Var.	Var. %	FY-21	FY-22	Var.	Var. %
Segment revenue	413	580	+167	+40%	1,861	2,153	+292	+16%
Intersegment revenue	1	1	(0)	(8%)	3	3	(0)	(10%)
Total revenues	413	580	+167	+40%	1,864	2,156	+292	+16%
Personnel expenses	9	10	+1	+15%	34	36	+2	+7%
of which personnel expenses	9	10	+1	+12%	33	36	+3	+10%
of which early retirement incentives	0	0	+0	n.m.	1	0	(1)	(76%)
Other operating costs	27	28	+1	+4%	102	97	(4)	(4%)
Depreciation, amortisation and impairments	1	0	(1)	(63%)	4	3	(1)	(18%)
Intersegment costs	148	172	+24	+16%	605	668	+63	+10%
Total costs	185	210	+26	+14%	745	805	+60	+8%
EBIT	229	370	+141	+62%	1,119	1,350	+232	+21%
EBIT MARGIN	55%	64%			60%	63%		
Finance income/(costs)	14	5	(8)	(62%)	54	41	(13)	(23%)
Profit/(Loss) before tax	242	375	+133	+55%	1,173	1,392	+219	+19%
Income tax expense	71	97	+27	+38%	349	413	+64	+18%
Profit for the period	172	278	+106	+62%	824	979	+155	+19%



PAYMENTS & MOBILE PROFIT & LOSS

€m	Q4-21	Q4-22	Var.	Var. %	FY-21	FY-22	Var.	Var. %
Segment revenue	263	368	+105	+40%	882	1,147	+265	+30%
Intersegment revenue	73	62	(11)	(15%)	319	264	(56)	(17%)
Total revenues	336	430	+94	+28%	1,201	1,410	+209	+17%
Personnel expenses	6	12	+6	+96%	25	35	+9	+37%
of which personnel expenses	6	12	+6	+91%	25	34	+9	+35%
Other operating costs	109	169	+60	+55%	420	491	+72	+17%
Intersegment costs	141	129	(11)	(8%)	459	482	+23	+5%
Total costs	255	310	+55	+21%	904	1,008	+104	+12%
EBITDA	80	120	+40	+49%	298	402	+104	+35%
Depreciation, amortisation and impairments	4	10	+7	n.m.	16	23	+7	+41%
EBIT	77	109	+33	+43%	282	379	+98	+35%
EBIT MARGIN	23%	25%			23%	27%		
Finance income/(costs)	226	1	(225)	(99%)	229	+1	(228)	(100%)
Profit/(Loss) before tax	303	111	(192)	(63%)	510	380	(130)	(25%)
Income tax expense	28	33	+6	+20%	85	110	+25	+30%
Profit for the period	275	77	(198)	(72%)	425	270	(155)	(37%)

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