

ARTICLES OF ASSOCIATION	
"TESSELLIS S.p.A."	
- Article 1 -	
Corporate name	
A joint-stock company has been established existing under the	
corporate name of "TESSELIS S.p.A.".	
- Article 2 -	
Registered offices	
The Company's registered offices are in SS 195 Km 2.300, Sa	
Illetta, Cagliari, Italy.	
The Company's management body may set up, change or close down,	
throughout Italy, secondary offices; change the registered of-	
fices within the same Municipality and arrange for the transfer	
of the same within the sphere of Italy, as well as set up, change	
and close down branches, agencies, offices and similar.	
- Article 3 -	
Corporate purpose	
The Company's corporate purpose involves:	
- the design, planning, installation, maintenance and manage-	
ment, using any technique, means or system, of telecommunica-	
tions installations and networks, owned by the company or third	
parties, whether they be fixed, mobile or satellite-based, for	
the accomplishment and running, without geographic limits, of	
the communications services also emerging from the evolution of	
the technologies, including direct access to the public per	



Resolution AEG/2009/07/CONS;

- the performance, as a non-predominant activity, of the activ-	
ities and the provision of services associated with the sectors	
indicated above, including therein the marketing of telecommu-	
nications, screen-based, multi-media and electronic products,	
services and systems, involving connection and/or interconnec-	
tion with the various networks and the diffusion, via said net-	
works, of information of a cultural, technical, educational,	
advertising, entertainment nature or of any other kind and in	
any form, also on behalf of third parties;	
- the performance, as a non-predominant activity, of publishing,	
advertising, IT, screen-based, multi-media, research, training	
and advisory activities which in any event are pertinent to the	
matters indicated above;	
<pre>matters indicated above; - the undertaking - as non-predominant activities - of share-</pre>	
- the undertaking - as non-predominant activities - of share-	
- the undertaking - as non-predominant activities - of share- holdings and interests in companies or businesses in general	
- the undertaking - as non-predominant activities - of share- holdings and interests in companies or businesses in general which carry out activities falling within the sphere of the	
- the undertaking - as non-predominant activities - of share- holdings and interests in companies or businesses in general which carry out activities falling within the sphere of the corporate purpose or in any event are associated with, comple-	
- the undertaking - as non-predominant activities - of share- holdings and interests in companies or businesses in general which carry out activities falling within the sphere of the corporate purpose or in any event are associated with, comple- mentary or similar to the same, including therein the businesses	
- the undertaking - as non-predominant activities - of share- holdings and interests in companies or businesses in general which carry out activities falling within the sphere of the corporate purpose or in any event are associated with, comple- mentary or similar to the same, including therein the businesses operating in the field of manufacturing, electronic and insur-	
- the undertaking - as non-predominant activities - of share- holdings and interests in companies or businesses in general which carry out activities falling within the sphere of the corporate purpose or in any event are associated with, comple- mentary or similar to the same, including therein the businesses operating in the field of manufacturing, electronic and insur- ance activities, in observance of the limits envisaged by current	
- the undertaking - as non-predominant activities - of share- holdings and interests in companies or businesses in general which carry out activities falling within the sphere of the corporate purpose or in any event are associated with, comple- mentary or similar to the same, including therein the businesses operating in the field of manufacturing, electronic and insur- ance activities, in observance of the limits envisaged by current legislation on the subject.	
 the undertaking - as non-predominant activities - of share-holdings and interests in companies or businesses in general which carry out activities falling within the sphere of the corporate purpose or in any event are associated with, complementary or similar to the same, including therein the businesses operating in the field of manufacturing, electronic and insurance activities, in observance of the limits envisaged by current legislation on the subject. The Company may carry out all the acts deemed necessary or merely 	



commercial and financial transactions, including the issuance
of secured and unsecured guarantees, also in favour of third
parties and as third-party guarantor, as well as the finalisation
of loan agreements as borrower, all of which within the limits
of current legal provisions; the financial transactions, includ-
ing the undertaking of shareholdings shall not however have to
be carried out involving the general public.
Financial activities involving the general public or the raising
of savings is also prohibited.
- Article 4 -
Duration
The Company has a duration until the thirty-first of December
two thousand and fifty and may be extended one or more times or
wound-up in advance, subject to the right to withdraw of each
shareholder in the event of extension.
- Article 5 -
Share capital and Shares
The share capital amounts to EUR 187,513,965.37 (one hundred
eighty-seven million five hundred thirteen thousand nine hundred
and sixty-five point thirty-seven).
The shareholdings are represented by 180,839,104 (one hundred
and eighty million, eight hundred and thirty-nine thousand, one
hundred and four) shares with no par value. The shares are fully
paid-up, indivisible and freely transferrable.
The Shareholders' Meeting of April 16, 2022 resolved to approve



the issue of the convertible and converting bond loan for a
total amount of Euro 90,000,000 consisting of 18 tranches for
an amount equal to Euro 5,000,000, through the issue of convert-
ible bonds with a nominal amount of Euro 100,000 each, to be
offered, subject to the execution of the merger by incorporation
of Linkem Retail into TESSELLIS S.p.A., fully under subscription
to Nice&Green S.A. in the context of a private placement intended
for qualified investors pursuant to art. 34-ter, paragraph 1,
lett. b) of the Regulation adopted with Consob resolution no.
11971/1999 and subsequent amendments. The Bonds will have a
duration of 24 months from the issue date of the first tranche
and will be irrevocably converted upon maturity. The subscrip-
tion price of the convertible bonds is equal to 95.5% of the
nominal amount of the same tranche. Consequently, the increase
in the share capital of TESSELLIS S.p.A. was approved for a fee,
in one or more tranches and in divisible form, with the exclusion
of the option right pursuant to art. 2441, paragraph 5, of the
cod. civ. for a total amount, including any share premium, of a
maximum of Euro 90,000,000, for the exclusive and irrevocable
service of the conversion of the convertible and converting bond
loan, through the issue of TESSELLIS ordinary shares, with no
par value, with regular entitlement and with the same charac-
teristics as outstanding TESSELLIS ordinary shares on the date
of issue. The subscription price of the shares to service the
conversion of the remaining tranches of the convertible and



convertible bond loan is equal to 95% to the second lowest	
average daily price weighted by volumes traded (VWAP, i.e. volume	
weighted average price) of the TESSELLIS S.p.A. shares regis-	
tered in the 6 open market days preceding the request for con-	
version of the convertible bonds. The Shareholders' Meeting	
granted the Chairman and the Chief Executive Officer, separately	
from each other, with all the widest powers to ensure, also	
through special attorneys, to do what is necessary or even just	
appropriate to implement the resolutions passed, including the	
power to (i) establish the issue date of the convertible bonds,	
(ii) prepare and submit any document required for the purpose	
of implementing the above resolutions as well as to fulfil the	
formalities necessary to proceed with the admission to listing	
on the electronic stock market organized and managed by Borsa	
Italiana S.p.A. of the newly issued shares deriving from the	
conversion of convertible bonds, including the power to arrange	
for the preparation and presentation to the competent authori-	
ties of any application, request, document or prospectus for the	
necessary or appropriate purpose, as well as decide on the pos-	
sible renewal of the Investment Agreement and consequent issue	
of the convertible bonds and capital increase to service the	
conversion of the convertible bonds.	
Cash payments made by shareholders to the Company by way of	
financing can be made within the limits of the law:	
- in the form of a capital contribution without the right to	



restitution;

- in the form of an interest-bearing or non-interest-bearing
loan with a natural right to repayment.
The share capital is predetermined to achieve the corporate
purpose and it may be increased even by way of contribution in
kind and/or credits in accordance with the combined provision
of Articles 2342, 2343 et seq of the Italian Civil Code.
The shareholders' meeting may resolve a reduction in the share
capital, also by means of allocation to individual shareholders
or groups of shareholders of specific corporate assets or shares
or holdings in other companies, in which the Company has a joint
investment. The shareholders' meeting may resolve an increase
in the share capital pursuant to and within the limits as per
Article 2441, paragraph 4, second sentence of the Italian Civil
Code, and assign the management body the faculty to increase the
share capital as per Article 2443 of the Italian Civil Code.
The Extraordinary Shareholders' Meeting held on 10 January 2023
resolved to grant the Board of Directors a special proxy (in
Italian, "Delega"), to be exercised one or more times within 30
months from the date of the shareholders' resolution, for a
maximum of Euro 60,000,000.00 (sixty million) inclusive of share
premium: (i) to increase the share capital against payment, in
divisible form, pursuant to art. 2443 of the Civil Code, also
with the exclusion or limitation of the option right pursuant
to art. 2441, paragraphs 4, 5 and 8, of the Civil Code, also



through the issue of shares to be reserved for the service of	
incentive programs based on the assignment of financial instru-	
ments in favor of directors, employees and collaborators of the	
Company, identified by the Board of Directors upon the execution	
of specific lock-up commitments; and (ii) to issue bonds con-	
vertible into ordinary shares of the company pursuant to article	
2420-ter of the Civil Code, together with the faculty to approve	
the related capital increase to service the conversion, also	
with the exclusion or limitation of the option right pursuant	
to article 2441, paragraph 5, of the Civil Code.	
The resolution or resolutions for the capital increase must	
establish the portion of the issue price of the shares offered	
to be charged to the capital and the portion of the issue price,	
if any, to be charged to the share premium.	
The Board of Directors held on 11 May 2023, partially executing	
the proxy granted on 10 January 2023, as subsequently amended	
by the resolution approved on 19 June 2023, resolved a share	
capital increase against payment, in cash and in divisible form	
, for a maximum amount of Euro 24,716,036.00 (twenty-four million	
seven hundred sixteen thousand thirty-six), including the pre-	
mium, through the issue of maximum no. 61,790,090 (sixty-one	
million seven hundred and ninety thousand ninety) new ordinary	
shares, with no par value, regular entitlement and same charac-	
teristics as outstanding TESSELLIS ordinary shares, at an issue	
price per share of Euro 0.4000 (zero point four thousand), to	



be charged entirely to share capital, to be offered as an option	
to shareholders pursuant to art. 2441, first paragraph, of the	
Civil Code, as well as to holders of convertible bonds issued	
pursuant to art. 2441, first paragraph, second sentence, of the	
Civil Code, by 31 (thirty-first) July 2023 (two thousand twenty-	
three), in the ratio of 1 (one) newly issued Tessellis share for	
every 3 (three) option rights referred to the shares / convert-	
ible owned Tessellis bonds.	
As of 31 July 2023, the aforementioned capital increase under	
option was subscribed for Euro 19,478,764.80 (nineteen million	
four hundred and seventy-eight thousand seven hundred and sixty-	
four point eighty) equal to 48,696,912 (forty-eight million six	
hundred and ninety-six thousand nine hundred and twelve) Tes-	
sellis ordinary shares.	
Cash payments made by shareholders to the Company by way of	
financing can be made within the limits of the law:	
- in the form of a capital contribution without the right to	
restitution;	
- in the form of an interest-bearing or non-interest-bearing	
loan with a natural right to repayment.	
The share capital is predetermined to achieve the corporate	
purpose and it may be increased even by way of contribution in	
kind and/or credits in accordance with the combined provision	
of Articles 2342, 2343 et seq of the Italian Civil Code.	
The shareholders' meeting may resolve a reduction in the share	



capital, also by means of allocation to individual shareholders or groups of shareholders of specific corporate assets or shares or holdings in other companies, in which the Company has a joint investment. The shareholders' meeting may resolve an increase in the share capital pursuant to and within the limits as per Article 2441, paragraph 4, second sentence of the Italian Civil Code, and assign the management body the faculty to increase the share capital as per Article 2443 of the Italian Civil Code.

Article 6

Calling of shareholders' meetings

Meetings are called by the management body at the registered offices or elsewhere, provided the location is in Italy, by means of publication - within the legal deadlines - of a notice on the Company's website and involving the other formalities envisaged by regulatory provisions. Those with the right to vote are entitled to examine all the documents deposited at the registered offices for shareholders' meetings already called and to obtain a copy thereof at their own expense. The Ordinary or Extraordinary Shareholders' Meeting may also be held by videoconference or teleconference with participants located in different places, either adjacent or distant, provided that the collective method and the principles of good faith and equal treatment of shareholders are respected. In particular,

the following are conditions for the validity of Meetings by

video and teleconference



- the Chairman of the Shareholders' Meeting, also by means of	
his bureau, is allowed to ascertain the eligibility and legiti-	
macy of those present, to regulate the proceedings of the meet-	
ing, and to ascertain and ascertain the results of voting;	
- the person taking the minutes is allowed to adequately perceive	
the events of the meeting that are being recorded;	
- those present can take part in the discussion and vote simul-	
taneously on the items on the agenda;	
- the notice of call indicates (except in the case of a Share-	
holders' Meeting convened pursuant to Article 2366, paragraph	
4, of the Italian Civil Code) the audio/video locations connected	
by the Company, in which those present may gather, the meeting	
being deemed to have been held in the place where the Chairman	
and the person taking the minutes are present;	
- the participants in the meeting connected remotely must have	
access to the same documentation distributed to those present	
in the place where the meeting is held.	
Article 7	
Ordinary and extraordinary shareholders' meetings	
Ordinary meetings are called at least once a year, within 180	
(one hundred and eighty) days of the end of the accounting	
period, for the approval of the financial statements, since the	
Company is obliged to draw up consolidated financial statements.	
Meetings, both in ordinary and extraordinary session, if envis-	
aged by the Board of Directors which calls the meeting, may be	



held in single calling and the related resolutions are valid if	
adopted with the presence and the majorities established by law	
for such cases.	
- Article 8 -	
Participation at shareholders' meetings	
All those with the right to vote in accordance with the legis-	
lative provisions in force from time to time may take part in	
meetings. Those who are due the right to take part in meetings	
may arrange for themselves to be represented, in accordance with	
the law, by means of proxy which may be granted in writing or	
via electronic media, if envisaged by specific regulatory pro-	
visions and according to the formalities envisaged herein. The	
Chairman of the Shareholders' Meeting is responsible for ascer-	
taining the right to attend the Shareholders' Meeting and the	
validity of proxies.	
Resolutions passed in accordance with the law and these Articles	
of Association are also binding on dissenting shareholders.	
The Company may designate a person on whom Shareholders may	
confer a proxy to represent them at the Shareholders' Meeting	
pursuant to Article 135-undecies of the Consolidated Law on	
Finance (TUF), giving notice of this in the notice of call of	
the Shareholders' Meeting.	
- Article 9 -	
Chair and holding of shareholders' meetings	
Shareholders' meetings are chaired by the Chairman of the Board	



of Directors or, in the absence of the latter by the Deputy	
Chairman, if appointed, or, in the absence of the latter, by an	
individual appointed by the shareholders' meeting.	
The shareholders' meeting appoints a secretary, who does not	
necessarily have to be a shareholder, and also appoints, if this	
is deemed to be appropriate, two scrutineers from among the	
shareholders and the Statutory Auditors.	
The resolutions of the shareholders' meeting are recorded in	
specific minutes signed by the Chairman, the secretary and any	
scrutineers.	
In legal cases and each time it is deemed appropriate, the	
Chairman shall arrange for the minutes to be drawn up by a	
Notary.	
- Article 10 -	
- Article 10 - Management of the Company	
Management of the Company	
Management of the Company The management of the Company is entrusted to a Board of Direc-	
Management of the Company The management of the Company is entrusted to a Board of Direc- tors made up of a minimum of 3 and a maximum of 9 members, as	
Management of the Company The management of the Company is entrusted to a Board of Direc- tors made up of a minimum of 3 and a maximum of 9 members, as established by the Shareholders' Meeting, ensuring a balance	
Management of the Company The management of the Company is entrusted to a Board of Direc- tors made up of a minimum of 3 and a maximum of 9 members, as established by the Shareholders' Meeting, ensuring a balance between genders as per current legislation.	
Management of the Company The management of the Company is entrusted to a Board of Direc- tors made up of a minimum of 3 and a maximum of 9 members, as established by the Shareholders' Meeting, ensuring a balance between genders as per current legislation. Where the number of members of the Board of Directors is less	
Management of the Company The management of the Company is entrusted to a Board of Direc- tors made up of a minimum of 3 and a maximum of 9 members, as established by the Shareholders' Meeting, ensuring a balance between genders as per current legislation. Where the number of members of the Board of Directors is less than the maximum permitted, the Shareholders' Meeting may in-	
Management of the Company The management of the Company is entrusted to a Board of Direc- tors made up of a minimum of 3 and a maximum of 9 members, as established by the Shareholders' Meeting, ensuring a balance between genders as per current legislation. Where the number of members of the Board of Directors is less than the maximum permitted, the Shareholders' Meeting may in- crease the number during the period of office. The new members	
Management of the Company The management of the Company is entrusted to a Board of Direc- tors made up of a minimum of 3 and a maximum of 9 members, as established by the Shareholders' Meeting, ensuring a balance between genders as per current legislation. Where the number of members of the Board of Directors is less than the maximum permitted, the Shareholders' Meeting may in- crease the number during the period of office. The new members are appointed at the ordinary Shareholders' Meeting with the	



at the same time as those in office when they were appointed.

- Article 11 -	
Board of Directors	
The Board of Directors takes steps to appoint a Chairman and	
possibly a Deputy Chairman, choosing them from amongst its mem-	
bers, if the shareholders' meeting has not already done so. The	
Directors remain in office for a maximum period of three finan-	
cial years, their term or office shall expire on the date of the	
Shareholders' Meeting called for approving the financial state-	
ments related to the last financial year of their term in office	
and they may be re-appointed.	
Before the appointment of the Board of Directors, the Sharehold-	
ers' Meeting establishes the number of the members and the du-	
ration of their offices, which may be shorter than three finan-	
cial years.	
The Directors are appointed by the meeting on the basis of lists	
presented by the shareholders. Each list may contain the names	
of the candidates up to a maximum number of Directors provided	
by these Articles of Association listed by means of consecutive	
number.	
Shareholders entitled to present lists shall be those who, alone	
or together with other shareholders, own, at the time of presen-	
tation of the lists, a shareholding at least equal to that	
established by CONSOB pursuant to article 147-ter, paragraph 1	
of the Consolidated Law of Finance as subsequently amended, and	



pursuant to the further provisions of applicable legislation,

as it will be indicated in the call notice. Each shareholder may in any case present (or concur in presenting) and vote a single list (specifying that, for the purposes of the present article, the term "shareholder" jointly means the shareholder him/herself and the natural and legal persons who control, are controlled by or otherwise are subject to common control with the shareholder in question), also through a third party or through trust companies. Any support granted and votes cast in violation of this prohibition shall not be attributable to any list. Each candidate may be present in only one list or be subject to ineligibility. The lists presented by the shareholders must be deposited, as will also be indicated in the notice of calling, at the Company's registered offices by the twenty-fifth day prior to the date of the meeting called to resolve on the appointment of the Board members. Each list must be accompanied by the information required by applicable legislation and indicate the identity of the shareholders who have presented the same and the total investment percentage owned. In-depth information on the personal and professional characteristics of the candidates must be provided at the bottom of the list presented by the shareholders, or attached to the same. The declarations by means of which the individual



candidates accept their candidature and declare, at their own	
liability, the inexistence of causes of ineligibility or incom-	
patibility as well as the existence of the requisites of good	
standing and professionalism prescribed for the office by ap-	
plicable legislation and the Articles of Association, and any	
possession of the independence requisites established by current	
legislation, must be filed together with each list.	
Each list must indicate a number of candidates who present the	
independence requisites established by applicable legislation	
in accordance therewith.	
Each list must present a number of candidates belonging to the	
gender represented the least equal to the minimum number required	
by current legislation.	
Lists presented without observing the above instructions, shall	
be considered as not presented.	
The election of Directors proceeds as follows:	
a.1) following the outcome of the voting procedure, the votes	
obtained by each list will be subsequently divided by one, two,	
three, four and so on until the number of the Directors to be	
elected is reached. The ratios so obtained will be granted pro-	
gressively to the candidates of each list in the order in which	
they appear in the list itself.	
Candidates, listed in a decreasing order on the basis of the	
ratios obtained, who have obtained the highest ratios, will be	
ratios obtained, who have obtained the highest ratios, will be elected, it being in any case understood that the candidate at	



the top of the minority list will be appointed director, namely	
the list that obtained the majority of votes from among those	
duly submitted and voted for and which is not connected - even	
indirectly - with the members who submitted or voted for the	
list that came first by number of votes.	
If an individual who on the basis of the regulations in force	
turns out to be linked to one or more shareholders who have	
submitted or voted for the list which comes first by number of	
votes, has voted for a minority list, the existence of this link	
becomes important only if the vote has been decisive in the	
election of the Director from the minority lists. In each case	
the legislation and regulations at the time in force shall apply.	
In case of equality of ratios for the last Director to be	
elected, the one from the list which has obtained the majority	
of the votes or the eldest, in case of a tie vote, will be	
chosen. If, at the end of the voting procedure, Directors, meet-	
ing the independence requirements or meeting the gender balance	
requirements are not elected in sufficient numbers, the candi-	
date elected with the lowest ratio who does not meet the inde-	
pendence requirements or the candidate with the lowest ratio	
whose election would result in a gender imbalance, shall respec-	
tively be excluded in the first and second case. The excluded	
candidates shall be replaced by the next candidates in the rank-	
ing, whose election would meet the provisions related to the	
independence requirements and the gender balance requirements.	



This procedure shall be repeated until the number of Directors to be elected is reached. In the event that, having adopted the criteria set out above, it is not possible to reach the number of Directors to be appointed, the Shareholders' Meeting shall appoint the missing Directors immediately by way of a resolution adopted by simple majority upon recommendation of the members in attendance.

a.2) If only one list is presented, all the directors shall be chosen, in numerical order, only from the submitted list, provided that it obtains a majority of the votes. If, after following the above procedure, not enough Directors are appointed who meet the independence requirements, or satisfy the gender balance criteria, the Shareholders' Meeting shall proceed, in the first case, to exclude the candidate elected with the lowest ratio who does not meet the independence requirements and, in the second case, to exclude the candidate with the lowest ratio whose election would result in a failure to meet the gender balance criteria; after the above exclusions, the Meeting shall forthwith appoint the missing Directors by simple majority resolution upon recommendation of the members in attendance. b) if, as per the aforementioned appointment procedure, at least two members in possession of the independence requisites established by applicable legislation are not elected, the last of those elected taken from the list which has obtained the highest number of votes expressed by the shareholders after the first



and which is not connected in any way, not event indirectly,	
with the shareholders who have presented or voted for this latter	
list shall have to be replaced by the first candidate listed	
subsequently on this list who has these requisites and, if fol-	
lowing this replacement a member in possession of the independ-	
ence requisites established by the applicable legislation still	
has to be elected, the last of those elected not in possession	
of these requisites taken from the list which has obtained the	
highest number of votes shall have to be replaced by the first	
candidate listed subsequently on this list who has these requi-	
sites;	
c) if the Board of Directors elected as above does not permit	
the observance of the balance between genders envisaged by cur-	
rent legislation, the last members elected of the more repre-	
sented gender, of the first list by number of votes cast by the	
shareholders, fall from office in the number necessary to ensure	
the observance of the requirement and are replaced by the first	
candidates not elected on the same list of the gender represented	
the least. In the absence of candidates of the less represented	
gender on the first list by number of votes cast by shareholders	
in a number sufficient to go ahead with replacement, the afore-	
mentioned criteria will apply to the successive lists progres-	
sively voted for the most from which the elected candidates have	
been taken. If, applying the above criteria, it is not however	
possible to identify suitable replacements, the shareholders'	



meeting supplements the body with the legal majorities, ensuring	
the satisfaction of the requirement of the balance between gen-	
ders envisaged by current legislation;	
d) the list voting appointment method envisaged above is applied	
in the sole case of complete renewal of the Directors; with	
regard to the appointment of Directors not appointed for any	
reason in accordance with the above procedure, the shareholders'	
meeting resolves with the legal majority in observance of the	
legislative requirements regarding gender representation;	
this requisite also applies to co-opting carried out by the same	
Board of Directors as per applicable legislation.	
If, due to resignation or for other reasons, more than half of	
the Directors appointed by the Shareholders' meeting fall from	
office, the entire Board shall be understood to have fallen and	
the shareholders' meeting must be called immediately to re-	
appoint all the Directors pursuant to the voting list system	
provided for by this article. The Directors who remain in office	
may in the meantime perform the activities in the ordinary course	
of business.	
- Article 12 -	
Calling and holding of meetings	
of the Board of Directors	
The meetings of the Board of Directors can be held outside Italy,	
provided that they are held in one of the member states of the	
European Union, and are called by the Chairman or at least two	



Directors, via registered letter, telegram, telex, fax or e-mail	
message, to be sent at least two days before the date established	
for the meeting.	
In the event of the absence or unavailability of the Chairman,	
the Board is chaired by the Deputy Chairman or the most senior	
Director in age.	
The Board may appoint a company Secretary, who can also be from	
outside the board members.	
It is possible for Board Meetings to be held via teleconference	
and/or video-conference facilities, provided that all the par-	
ticipants can be identified and they are permitted to follow the	
discussion and intervene in real time with regard to the business	
being dealt with. These requirements having been satisfied, the	
Board Meeting is considered to be held in the location where the	
Chairman and also the Secretary to the meeting are found, so as	
to permit the drawing up and signing of the minutes in the	
related minutes' book.	
Board meetings satisfy quorum requirements if - also in the	
absence of formal calling - all the Directors in office and all	
the Statutory Auditors are present.	
- Article 13 -	
Validity of board resolutions	
With regard to the validity of the Board resolutions, the pres-	
ence of the majority of the Directors in office is necessary.	
Resolutions are adopted by means of the majority of those present	



and in the event equal votes are cast, the vote of whomever

chairs the meeting prevails.

- Article 14 -

Powers of the management body

The Board of Directors has all the powers of ordinary and extraordinary business of the Company, with the exception of those specifically reserved by law to the shareholders' meeting. Within the limits of the law, the Board of Directors may also appoint one or more Chief Executives, establishing the powers included in the sphere of those due to them and within the legal limits (Article 2381 of the Italian Civil Code).

The Board of Directors may, according to the legal forms, adopt any resolution concerning the adaptation of the Articles of

Association to legislative provisions.

The Board of Directors:

(i) may, according to the legal forms, appoint one or moreGeneral Managers, Attorneys, establishing their related dutiesand powers;

(ii) appoints, upon the proposal of the Chief Executive Officer, and in any event having consulted the Board of Statutory Auditors on a mandatory basis, the Executive in charge of drawing up the Company's accounting documents, establishing the related duties and powers. The Executive in charge of drawing up the Company's accounting documents must have the good standing requisites envisaged for the Directors and have acquired significant



professional experience with regard to administration and finance. The Executive remains in office for a three-year period or a shorter duration established at the time of appointment; he/she may be re-appointed. The Executive in charge of drawing up the Company's accounting documents takes part in the meetings of the Board of Directors and the Executive Committee, if established, which envisages the handling of the matters for which the same is responsible. The Board of Directors may delegate its powers to an Executive Committee made up of some of its members. The Board of Directors must report quarterly to the Board of Statutory Auditors on the activities carried out and on the most significant economic, financial and equity transactions performed by the Company or the subsidiaries; in detail, they must report on transactions involving a potential conflict of interest, by means of a written report sent to the domicile of the auditors or via online transmission procedures. - Article 15 -Legal representation of the Company The legal representation of the Company in dealings with third parties and before the legal authorities is due to the Chairman of the Board of Directors, the Deputy Chairman, if appointed, in the event of the absence and/or unavailability of the Chairman and any Chief Executive Officers, within the limits of the power granted them.



The effective exercise of the power of representation by the	
Deputy Chairman in itself bears witness to the absence or una-	
vailability of the Chairman and exonerates third parties from	
any ascertainment or responsibility in this regard. In the event	
of the appointment of several Deputy Chairmen, the Board itself	
will determine the methods for replacing the Chairman.	
- Article 16 -	
Financial Statements	
The accounting period ends on 31 (thirty-one) December of each	
year.	
At the end of each accounting period, the management body draws	
up the financial statements comprising the balance sheet, income	
statement and explanatory notes, in observance of the provisions	
of the law.	
- Article 17 -	
Profits	
The shareholders' meeting approves the financial statements and	
resolves with regard to the allocation of the profits, subject	
to allocation of 5% (five percent) of the annual profits to the	
legal reserve, until the same has reached one-fifth of the share	
5,	
capital.	
capital.	
capital. - Article 18 -	
capital. - Article 18 - Board of Statutory Auditors	
capital. - Article 18 - Board of Statutory Auditors The Board of Statutory Auditors is made up of three Statutory	



genders as per current legislation. The Statutory Auditors remain in office for a three-year period and may be re-appointed. The fall from office of the Statutory Auditors due to expiry of the term only becomes effective when the Board has been reestablished. Pursuant to Article 1.2, letters b) and c) of the regulations pursuant to Italian Minister of Justice Decree No. 162 dated 30 March 2000, the sectors of activities and the matters pertaining to telecommunications, electronic communications in general, media, software and IT activities, as well as matters pertaining to private and administrative law disciplines, economic disciplines and those relating to the business organisation, are considered strictly pertinent to that of the Company. Board of Statutory Auditors' meetings may also be held with the aid of telecommunications mediums, in observance of the formalities as per Article 12 (Calling and holding of Board Meetings) of these Articles of Association. The shareholders' meeting which appoints the Statutory Auditors and the Chairman of the Board of Statutory Auditors establishes the emolument due to the same. The appointment of the Board of Statutory Auditors takes place on the basis of lists presented by the shareholders, in which five candidates must be indicated, three for the office of Statutory Auditor and two for the office of Alternate Auditor, listed by means of a consecutive number, in order of professional seniority and in observance of current



legislation regarding balance between genders.

Each shareholder may submit, or jointly submit, one list only,
even if via third parties or through trust companies. Each can-
didate may be present on one list only or be disqualified.
Shareholders are only entitled to present lists if, alone or
together with other shareholders, they represent at least the
percentage of the shares with the right to vote during ordinary
shareholders' meetings envisaged by applicable legislation,
which shall be indicated in the notice for the calling of the
meeting. The lists presented by the shareholders must be depos-
ited, as will also be indicated in the notice of calling, at the
Company's registered offices by the twenty-fifth day prior to
the date of the meeting called to resolve on the appointment of
the members of the Board of Statutory Auditors. If, at the expiry
of the aforementioned deadline, just one list has been presented,
or only lists presented by shareholders who are connected as per
the applicable legislation, lists can be presented up to the
third day after this date, and the investment percentage envis-
aged for the presentation of the lists is reduced by half.
Each list shall have to be accompanied by the information re-
quired by applicable legislation and indicate the identity of
the shareholders who have presented the same, the total invest-
ment percentage owned and a certificate which proves the owner-
ship of said investment, as well as a declaration of the share-
holders other than those who hold, also jointly, a relative



controlling or majority interest, bearing witness to the absence	
of the connecting relationships with the latter as envisaged by	
applicable legislation.	
In-depth information on the personal and professional charac-	
teristics of the candidates must be provided at the bottom of	
the list presented by the shareholders, or attached to the same.	
The declarations by means of which the individual candidates	
accept their candidature and declare, at their own liability,	
the inexistence of causes of ineligibility or incompatibility	
as well as the existence of the requisites of good standing and	
professionalism prescribed for the office by applicable legis-	
lation and the Articles of Association, must be filed together	
with each list.	
Lists presented without observing the above instructions, shall	
be considered as not presented.	
Each shareholder may vote for one list only, even if via third	
parties or through trust companies.	
Those who cover the role of Statutory Auditor in five listed	
companies cannot undertake the office of Auditor in the Company.	
The Statutory Auditors can undertake other management and audit	
appointments within the limits established by applicable legis-	
lation.	
At least one of the Statutory Auditors and at least one Alternate	
Auditor must be chosen from those listed on the official register	
of auditors with at least three years' experience in the auditing	



of accounts. Auditors failing to meet the aforementioned condi-	
tion must have a total of at least three years' experience in	
specific company purpose-related duties. Specific company pur-	
pose-related duties are understood to be all those referable to	
the corporate purpose as per Article 3 (Corporate Purpose) in	
these Articles of Association and in any event those relating	
to the telecommunications sector.	
They are elected as follows:	
a) two Statutory Auditors and one Alternate Auditor are elected	
from the list receiving the most votes, in the order in which	
they appear on said list;	
b) the third Statutory Auditor shall be the candidate for the	
related office in first place, among the Statutory Auditors, on	
the list which has received the most votes after the first, from	
among the lists presented and voted for by shareholders who are	
not connected, even indirectly, with the shareholders who have	
presented and voted for the list in first place due to number	
of votes;	
c) the second Alternate Auditor shall be the candidate for the	
related office indicated as first, among the Alternate Auditors,	
on the same minority list indicated above.	
In the event of equal votes between the lists presented and	
voted for by shareholders who are not connected, even indirectly,	
with the shareholders who have presented and voted for the list	
in first place due to number of votes, the candidate on the list	



which has been presented by shareholders in possession of the
majority investment or, alternatively, by the highest number of
shareholders, shall be elected.
The chairmanship of the Board of Statutory Auditors goes to the
candidate for the office of Statutory Auditor in first place on
the list which has received the most votes after the first, from
among the lists presented and voted for by shareholders who are
not connected, even indirectly, with the shareholders who have
presented and voted for the list in first place due to number
of votes;
c) the second Alternate auditor will be the candidate to the
respective role indicated in first place, among the Alternate
Auditors, in the same minority list referred to in the previous
point.
In the event of equal votes between the lists presented and
In the event of equal votes between the lists presented and voted for by shareholders who are not connected, even indirectly,
voted for by shareholders who are not connected, even indirectly,
voted for by shareholders who are not connected, even indirectly, with the shareholders who have presented and voted for the list
voted for by shareholders who are not connected, even indirectly, with the shareholders who have presented and voted for the list in first place due to number of votes, the candidate on the list
<pre>voted for by shareholders who are not connected, even indirectly, with the shareholders who have presented and voted for the list in first place due to number of votes, the candidate on the list which has been presented by shareholders in possession of the</pre>
<pre>voted for by shareholders who are not connected, even indirectly, with the shareholders who have presented and voted for the list in first place due to number of votes, the candidate on the list which has been presented by shareholders in possession of the majority investment or, alternatively, by the highest number of</pre>
voted for by shareholders who are not connected, even indirectly, with the shareholders who have presented and voted for the list in first place due to number of votes, the candidate on the list which has been presented by shareholders in possession of the majority investment or, alternatively, by the highest number of shareholders, shall be elected.
<pre>voted for by shareholders who are not connected, even indirectly, with the shareholders who have presented and voted for the list in first place due to number of votes, the candidate on the list which has been presented by shareholders in possession of the majority investment or, alternatively, by the highest number of shareholders, shall be elected. The chairmanship of the Board of Statutory Auditors goes to the</pre>
voted for by shareholders who are not connected, even indirectly, with the shareholders who have presented and voted for the list in first place due to number of votes, the candidate on the list which has been presented by shareholders in possession of the majority investment or, alternatively, by the highest number of shareholders, shall be elected. The chairmanship of the Board of Statutory Auditors goes to the candidate for the office of Statutory Auditor in first place on



not connected, even indirectly, with the shareholders who have
presented and voted for the list in first place due to number
of votes.
If just one list is presented, the first three candidates in
consecutive order shall be elected Statutory Auditors by major-
ity, and the fourth and fifth candidates shall be appointed
Alternate Auditors; the chairmanship of the Board of Statutory
Auditors will go to the first candidate.
If the Board of Statutory Auditors elected as above does not
permit the observance of the balance between genders envisaged
by current legislation, the last members elected from the ma-
jority list of the gender represented the most fall from office
in the number necessary to ensure the observance of the require-
ment and are replaced by the first candidates not elected on the
same list of the gender represented the least. In the absence
of candidates of the gender represented the least on the majority
list in a number sufficient to go ahead with replacement, the
aforementioned criteria will apply to the minority lists pro-
gressively voted for the most from which the elected candidates
have been taken. If, applying the above criteria, it is not
however possible to identify suitable replacements, the share-
holders' meeting supplements the body with the legal majorities,
ensuring the satisfaction of the requirement of the balance
between genders envisaged by current legislation.
In the event of early termination of a Statutory Auditor from



office, the same shall be replaced by the Alternate Auditor	
elected from among the candidates belonging to the same list as	
the Auditor no longer in office in observance of current legis-	
lation regarding balance between genders.	
In observance of current legislation regarding the balance be-	
tween genders, the shareholders' meeting takes steps to appoint	
the Statutory Auditors and Alternate Auditors necessary for sup-	
plementing the Board of Statutory Auditors following early ter-	
mination from office, as follows:	
a) if steps must be taken to replace Auditors elected from the	
majority list, the appointment takes place by majority vote,	
choosing from among the candidates on the list to which the	
Auditors to be replaced belonged, who at least ten days before	
the date fixed for the shareholders' meeting in first calling	
have confirmed their candidature, together with the declarations	
relating to the inexistence of causes of ineligibility or in-	
compatibility, as well as the existence of the requisites of	
good standing and professionalism prescribed for the office by	
applicable legislation and the Articles of Association;	
b) if, by contrast, steps must be taken to replace the Statutory	
Auditor appointed by the minority, the shareholders' meeting	
shall replace the same by majority vote, choosing from among the	
candidates on the list to which the Auditor to be replaced	
belonged, who at least ten days before the date fixed for the	
shareholders' meeting in first calling have confirmed their	



candidature, together with the declarations relating to the in-
existence of causes of ineligibility or incompatibility, as well
as the existence of the requisites of good standing and profes-
sionalism prescribed for the office by applicable legislation
and the Articles of Association.
The new Auditors appointed fall from office together with those
already in office.
The outgoing Auditors may be re-appointed.
- Article 19 -
Transactions with related parties
The Company approves the transactions with related parties in
compliance with the legal and regulatory provisions in force,
as well as its article of association provisions and the proce-
dures adopted in this regard by the Company. The internal pro-
cedures adopted by the Company in relation to transactions with
related parties may envisage that the Board of Directors approves
the transactions of greatest importance despite the contrary
opinion of the independent directors, provided that the perfor-
mance of these transactions is authorised, as per Article
2364.1.5 of the Italian Civil Code, by the shareholders' meeting.
In the above circumstances, as well as in the cases where a
resolution proposal to be submitted to the shareholders' meeting
in relation to a significant transaction is approved in the
presence of the contrary opinion of the independent directors,
the meeting resolves with the majorities envisaged by law



provided that, if the unrelated shareholders present during the	
meeting represent at least 10% of the share capital with the	
right to vote, the aforementioned legal majorities are achieved	
with the favourable vote of the majority of the unrelated share-	
holders voting during the meeting. The internal procedures	
adopted by the Company in relation to transactions with related	
parties may envisage the exclusion from their sphere of appli-	
cation of urgent transactions, also being the responsibility of	
the shareholders' meeting, within the limits permitted by ap-	
plicable legal and regulatory provisions.	
- Article 20 -	
Winding up and liquidation of the Company	
The provisions of the law shall be observed for the liquidation	
and allocation of the corporate assets; the liquidation shall	
be entrusted to one or more liquidators appointed by the share-	
holders' meeting.	
If the Company has taken out mortgages, the Company may not be	
wound up before they have been paid off.	
- Article 21 -	
References	
With regard to the matters not expressly contemplated in these	
Articles of Association, reference is made to the provisions	
contained in the Italian Civil Code and to specific laws in that	
regard.	