



9M 2023 RESULTS

November 3, 2023

DISCLAIMER

In General. This disclaimer applies to this presentation and any oral comments of any person presenting it. This document, taken together with any such oral comments, is referred to herein as the "Presentation". This Presentation has been prepared by Diasorin S.p.A. ("Diasorin" or the "Company" and, together with its subsidiary the "Group"). The Presentation is being furnished to you for information purposes only and for use in presentations of the industrial plan of the Group.

Verbal explanation. This Presentation has to be accompanied by a verbal explanation. A simple reading of this Presentation without the appropriate verbal explanation could give rise to a partial or incorrect understanding.

No offer to purchase or sell securities. The information, statements and opinions contained in this Presentation are for information purposes only and do not constitute a public offer under any applicable legislation or an offer to sell or solicitation of an offer to purchase or subscribe for securities or financial instruments or any advice or recommendation with respect to such securities or other financial instruments.

No distribution of this Presentation. This Presentation is being furnished to you solely for your information and may not be reproduced, in whole or in part, or redistributed to any other individual or legal entity.

Miscellanea. This Presentation has been prepared on a voluntary basis. Diasorin is therefore not bound to prepare similar presentations in the future, unless where provided by law. Neither the Company nor any member of the Group nor any of its or their respective representatives, directors, employees or agents accept any liability whatsoever in connection with this Presentation or any of its contents or in relation to any loss arising from its use or from any reliance placed upon it.

Piergiorgio Pedron, the manager responsible for the preparation of the company accounting documents for Diasorin S.p.A., declares that, pursuant to Article 154-bis, paragraph 2, of the Legislative Decree February 24, 1998, no. 58, to the best of his knowledge, the accounting information included in this Presentation correspond to document results, books and accounting records.



FORWARD-LOOKING STATEMENTS



This document contains forward-looking statements that are based on current expectations, estimates, forecasts and projections about the industries in which Diasorin operates and the beliefs and assumptions of the management of Diasorin. In addition, the management of Diasorin may make forward-looking statements orally to analysts, investors, representatives of the media and others. In particular, among other statements, certain statements regarding future financial performance, the achievement of certain targeted metrics at any future date or for any future period, trends in results of operations, margins, costs, return on capital, risk management and competition are forward-looking in nature. These statements may include terms such as "may", "will", "expect", "could", "should", "intend", "estimate", "anticipate", "believe", "remain", "on track", "design", "target", "objective", "goal", "forecast", "projection", "outlook", "prospects", "plan", or similar terms. Forward-looking statements are not guarantees of future performance and are, by their nature, subject to inherent risks, uncertainties and assumptions that are difficult to predict because they relate to events and depend on circumstances that may or may not occur or exist in the future and, as such, undue reliance should not be placed on them.

Forward-looking statements do not take into account any additional effects that may arise from impacts on the global market in which Diasorin operates and, more generally, on the macroeconomic scenario, also following any eventual governmental measures related to the spread of COVID-19 and any potential delay in the vaccination campaign.

Actual results may differ materially from those expressed in forward-looking statements as a result of a variety of factors, including: the impact of the COVID-19 pandemic, the ability of the Group to create and launch new products successfully; changes in the global financial markets, general economic environment and changes in demand for diagnostic/healthcare/life sciences products, which is subject to cyclicality; changes in local economic and political conditions, changes in trade policy and the imposition of global and regional tariffs or tariffs targeted to the diagnostic/healthcare/life sciences industry, the enactment of tax reforms or other changes in tax laws and regulations; the Group's ability to offer innovative, attractive products; various types of claims, lawsuits, governmental investigations and other contingencies, including product liability and warranty claims, investigations and lawsuits; material operating expenditures in relation to compliance with health and safety regulations; the intense level of competition in the diagnostic/healthcare/life sciences industry, which may increase due to consolidation; the Group's ability to fund its defined benefit pension plans; the ability to access funding to execute the its business plans and improve its own businesses, financial condition and results of operations; the Group's ability to realize anticipated benefits from joint venture arrangements; disruptions arising from political, social and economic instability; commercial risk due the fact that the Group operates in a market characterized by the presence of large competitors; risk associated with relationships with employees and suppliers; increases in costs, disruptions of supply or shortages of raw materials; developments in labor and industrial relations and developments in applicable labor laws; exchange rate fluctuations, interest rate changes, credit risk and other market risks; political and civil unrest; earthquakes or other disasters.

Any forward-looking statements contained in this document speak only as of the date of this document and Diasorin disclaim any obligation to update or revise publicly forward-looking statements. Further information concerning the Group and its business, including factors that could materially affect the Group's financial results, are included in Diasorin's reports and filings with CONSOB and Borsa Italiana.

No update. The information and opinions in this document is provided to you as of the dates indicated and Diasorin does not undertake to update the information contained in this document and/or any opinions expressed relating thereto after its presentation, even in the event that the information becomes materially inaccurate, except as otherwise required by applicable laws.

Non-IFRS and Other Performance Measures. This document contains certain items as part of the financial disclosure, which are not defined under IFRS. Accordingly, these items do not have standardized meanings and may not be directly comparable to similarly-titled items adopted by other entities. Diasorin management has identified a number of "Alternative Performance Indicators" ("APIs"). These APIs (i) are derived from historical results of Diasorin and are not intended to be indicative of future performance, (ii) are non-IFRS financial measures and, although derived from the financial statements, are unaudited and (iii) are not an alternative to financial measures prepared in accordance with IFRS. The APIs presented herein include EBIT^a, EBITDA^b, adjusted EBITDA^c, Net Financial Position^d and Free Cash Flow^e. These measures are not indicative of historical operating results, nor are they meant to be predictive of future results. These measures are used by the management to monitor the underlying performance of the business and operations. Similarly entitled non-IFRS financial measures reported by other companies may not be calculated in an identical manner, consequently the measures reported in this document may not be consistent with similar measures used by other companies. Therefore, investors should not place undue reliance on this data.

^a EBIT is defined as the "Operating Result" net of interests and taxes – ^b EBITDA is defined as the "Operating Result", gross of amortization and depreciation of intangible and tangible assets. EBITDA is a measure used by the Company to monitor and evaluate the Group's operating performance and is not defined as an accounting measure in IFRS and therefore shall not be considered an alternative measure for assessing the Group's operating result performance. - ^c Adjusted EBITDA is defined as Adjusted EBITDA, excluding extraordinary costs and expenses incurred in the Luminex transaction announced on April 11, 2021 - ^d The Net Financial Position is defined as the algebraic sum (positive balance sheet assets and negative balance sheet liabilities) of cash and cash equivalents and other current financial assets, minus current financial liabilities and non-current financial liabilities.- ^c Free Cash Flow is defined as the set of means available to the Company and is equal to cash flows deriving from operating activities net of interest received or paid, and net of investments and divestments of fixed assets.





FINANCIAL HIGHLIGHTS



FINANCIAL HIGHLIGHTS

EMARKET SDIR CERTIFIED

	02/22	Change	ange	01//22	Change	
Data in €/mln	Q3′23	@ current	@ CER	9M′23	@ current	@ CER
Revenues	270	-18%	-13%	846	-16%	-15%
Immunodiagnostics ex-COVID	175	+2%	+6%	530	+5%	+7%
Molecular Diagnostics ex-COVID	44	-14%	-7%	141	-6%	-4%
Licensed Technologies ¹	39	-10%	-4%	125	-2%	-0%
COVID	11	-78%	-77%	46	-77%	-77%
Revenues @ constant perimeter of consolidation ¹	270	-15%	-11%	842	-14%	-13%
Revenues @ constant perimeter of consolidation ¹ ex-COVID	258	-3%	+2%	796	+2%	+3%
Adjusted ² EBITDA ³	88	-28%	-24%	278	-29%	-28%
Adjusted ² EBITDA ³ Margin	33%			33%		
Adjusted ² EBIT	65	-33%		209	-34%	
Adjusted ² EBIT Margin	24%			25%		
Adjusted ² Net Profit	51	-33%		164	-33%	
% on revenues	19%			19%		
Free Cash Flow				160		
Net Financial Debt				-832		

¹ Net of Flow Cytometry & Imaging business, divested in February 2023.

² With reference to the Adjusted EBITDA, Adjusted EBIT and Adjusted Net Profit indicators, please refer to the table included in the financial schemes section of this presentation
 ³ EBITDA is defined as the "Operating Result", gross of amortization and depreciation of intangible and tangible assets. EBITDA is a measure used by the Company to monitor and evaluate the Group's operating performance and is not defined as an accounting measure in IFRS and therefore shall not be considered an alternative measure for assessing the Group's operating result performance. Since the composition of EBITDA is not regulated by the reference accounting standards, the criterion of determination applied by the Group may not be homogeneous with that adopted by other operators and/or groups and therefore may not be comparable.



9M 2023 KEY FACTS

PRODUCT & BUSINESS DEVELOPMENT



IMMUNODIAGNOSTICS

- LIAISON[®] B·R·A·H·M·S MR-proADM[™] assay launched in all countries accepting the CE Mark to improve patient management by providing the assessment of disease severity.
- Consolidation of strategic partnership with MeMed, by signing a distribution agreement for the Italian market of MeMed BV[®] test on the MeMed Key[®] point-of-need platform.
- LIAISON® Legionella Urinary Ag assay launched in all countries accepting the CE mark to improve diagnosis of legionnaires' disease.

MOLECULAR DIAGNOSTICS

- FDA 510(K) clearance of the Simplexa[™] COVID-19 Flu A/B assay to detect Flu A, Flu B, and SARS-CoV-2 viruses in about an hour
- Initiated the project to divest the ARIES molecular diagnostics business line and the consolidation of the related customer base on the Diasorin LIAISON[®] MDX platform.

LICENSED TECHNOLOGIES

• Sale, in February 2023, of the assets related to the Flow Cytometry & Imaging business unit to Cytek[®] Biosciences.

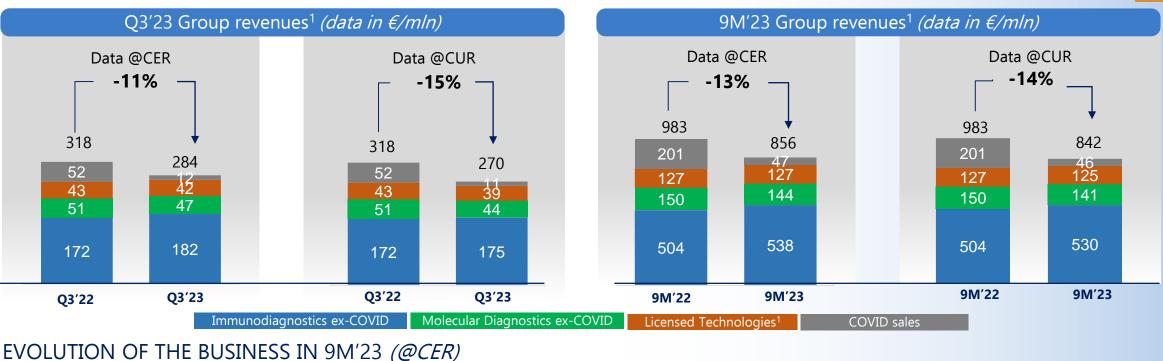
OTHER BUSINESS HIGHLIGHTS

- Unveiling of new corporate identity and launch of new Group website: www.diasorin.com
- Diasorin Investor Day 2023: the Company's Industrial Plan will be presented to the financial community on December 15, 2023. More information will be available in the "Investors" section at www.diasorin.com



EMARKET SDIR CERTIFIED

MANAGERIAL OUTLOOK ON Q3 AND 9M 2023 REVENUES



Total revenues: -15%, as a result of:

- Immunodiagnostics ex-COVID: +7% driven by CLIA sales. Net of Vit D, the business registered +13% growth. Excellent performance in the U.S., Europe and overall, on all direct markets but China.
- Molecular diagnostic ex-COVID: -4% as a combination of an uptake of the respiratory business and a slowdown in the sales of non-respiratory panels, the latter due to the expected loss of the cystic fibrosis business with a primary U.S. customer.
- Licensed technologies: -0% on a like-for-like basis¹ (with a negative performance in Q3, equal to -4%, as an effect of the expected consumables destocking by some major partners). The overall result, as a consequence of the different perimeter of consolidation¹, is equal to -16%.

Revenues at constant perimeter of consolidation1: -13% of which:

- Ex-COVID revenues, net of molecular respiratory business: +3%
- Molecular respiratory business revenues: +3%
- COVID revenues: -77%

Diasorin

Q3 AND 9M 2023 REVENUES GROWTH BY GEOGRAPHY EX COVID @ CONSTANT PERIMETER OF CONSOLIDATION

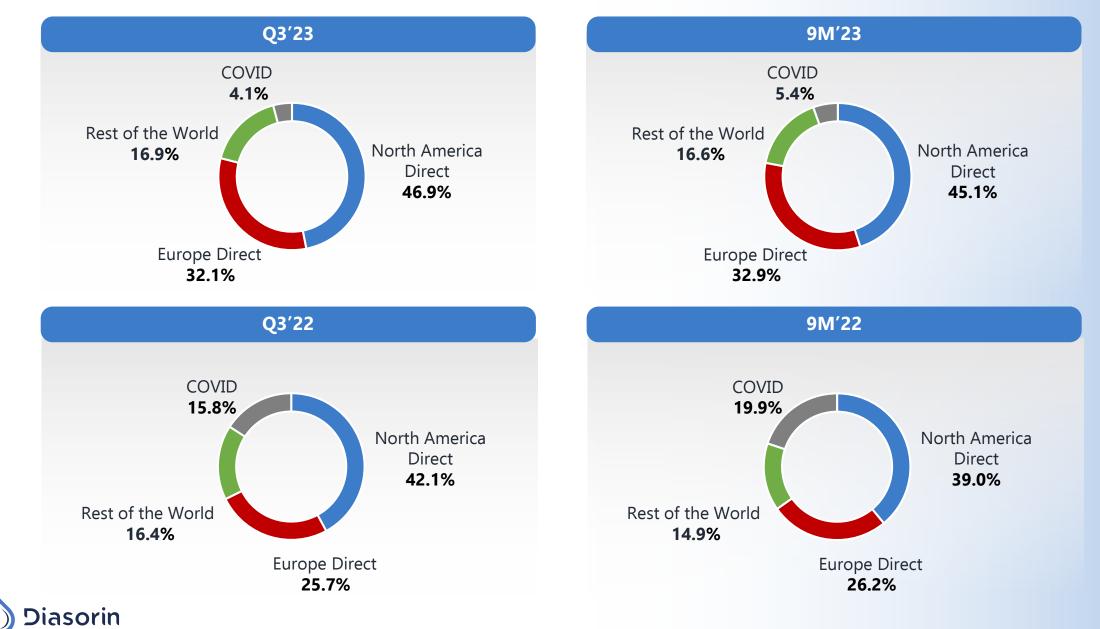


BY GEOGRAPHY (comments on 9M results)	Q3'23 vs. Q3'22 @CER	9M'23 vs. 9M'22 @CER
NORTH AMERICA DIRECT		
 Revenues at constant perimeter of consolidation¹ growing +2% @CER Immunodiagnostics: excellent performance driven by the strong growth of CLIA tests net of Vitamin D +17% (+20% @CER) as a result of the success of the U.S. Hospital Strategy. This trend was partially offset by the expected decline of Vitamin D sales. 	+3%	+2%
 Molecular diagnostics: -5% (-3% @CER), due to the negative performance of the non-respiratory business, equal to -7% (-5% @CER) as a result of the expected loss of the cystic fibrosis business with a primary U.S. customer. Positive performance of respiratory panels, which registered a +2% growth at CER. 		
 Licensed Technologies: revenues registered a negative performance of -8% (-6% CER), mostly due to destocking operated by some major partners. 		
EUROPE DIRECT		
 Immunodiagnostics: +8% (+8% @CER); strong performance driven by CLIA specialty test sales which, net of Vitamin D, grew + 13% (+14% CER). 	+6%	+8%
REST OF THE WORLD		
 Good performance of the business in Brazil, Mexico, Australia and India, offset by the decline in revenues recorded in China, and by the negative performance of markets in which Diasorin operates through distributors because of some major shipments postponed to Q4'23. 	-7%	-2%

Diasorin ¹ Net of Flow Cytometry & Imaging business, divested in February 2023.

Q3 AND 9M 2023 REVENUES BY GEOGRAPHY

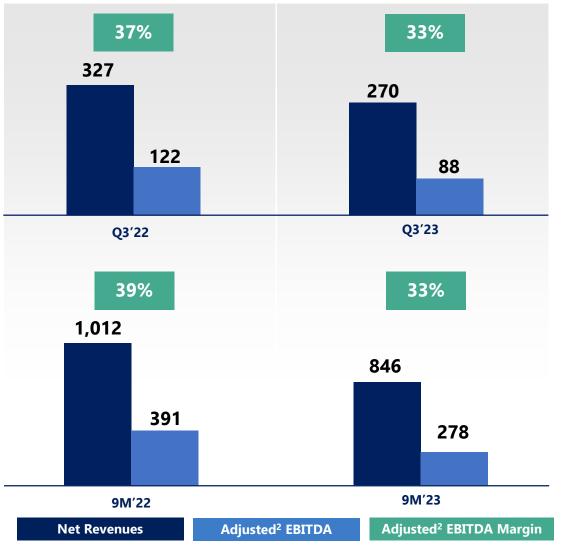




Q3 AND 9M 2023 PROFITABILITY PROFILE



(data in €/mln @ current exchange rates)



Adjusted² EBITDA margin decrease mostly due to lower COVID revenues, resulting in operating leverage reduction, whereas Year to Date Gross Margin ratio broadly in line with that recorded in the same period of the previous year, mainly due to the initiatives implemented to contain inflationary pressures as well as to synergies from the Luminex integration.

10



FY 2023 COMPANY GUIDANCE



FY 2023 COMPANY GUIDANCE

FY 2023 GUIDANCE (@ CER 2022) CONFIRMED

- TOTAL REVENUES: approx. -14%
- **REVENUES AT CONSTANT PERIMETER OF CONSOLIDATION**¹: approx. -11%, of which:
 - ex-COVID revenues, net of molecular respiratory business: +4% / +6%
 - Molecular respiratory business revenues: approx. -20% •
 - COVID revenues: about € 60 million (approx. -75% compared to 2022) •
- ADJUSTED² EBITDA MARGIN: approx. 34%



¹ Excluding the flow cytometry business, sold in February 2023 ² With reference to the Adjusted EBITDA please refer to the table included in the financial schemes section of this presentation







FINANCIAL SCHEMES



INCOME STATEMENT



(Amount in millions of ourse)	Q3		9 months		
(Amount in millions of euros)	2022	2023	2022	2023	
Net Revenues	327	270	1,012	846	
Cost of sales	(106)	(102)	(342)	(300)	
Gross profit	221	167	671	546	
	68%	62%	66%	65%	
Sales and marketing expenses	(73)	(70)	(215)	(212)	
Research and development costs	(25)	(22)	(72)	(68)	
General and administrative expenses	(32)	(30)	(89)	(91)	
Total operating expenses	(130)	(121)	(375)	(371)	
	40%	45%	37%	44%	
Other operating income (expense)	(5)	(7)	(13)	(19)	
non recurring amount	(2)	(10)	(6)	(18)	
EBIT	86	38	282	156	
	26%	14%	28%	18%	
Net financial income (expense)	(6)	(6)	(21)	(11)	
Profit before taxes	80	32	262	145	
Income taxes	(18)	(7)	(59)	(33)	
Net result ⁴	62	25	203	112	
EBITDA ³	121	77	384	260	
	37%	29%	38%	31%	

⁴ The change is substantially due to the one-off impact caused by the disposal of ARIES business line along with the consolidation of the related customer base on the Diasorin LIAISON MDX platform.



RECONCILIATION TO CONSOLIDATED FINANCIAL STATEMENTS

(amount in millions of Euro)	Gross Margin	EBITDA	EBIT	Net Profit
IFRS Financial Statements Measures	546	260	156	112
% on Revenues	65%	31%	18%	13%
Adjustments				
"One-off" costs related to the integration and restructuring of Luminex, and to the divestment of the Flow Cytometry business	-	6	6	6
Depreciation of Luminex intangibles identified in the Purchase Price Allocation	-	-	29	29
Financial charges relating to debt instruments and to the convertible bond issued to finance the acquisition of Luminex net of hedging effects	-	-		14
Charges from the divestment of the Flow Cytometry business	-	4	4	4
Charges from the disposal of ARIES business line	7	8	14	14
Total adjustments before tax effect	7	18	54	68
Fiscal effect on adjustments	-	-	-	(16)
Total Adjustments	7	18	54	52
Adjusted Measures	553	278	209	164

The alternative performance measures listed in the table should be used as an information supplement to the provisions of IFRS, to assist users of the document in better understanding the economic, equity and financial performance of the Group. Such measures are computed purifying the results of the one-off costs relating to the acquisition and integration of Luminex, of the amortization deriving from the Purchase Price Allocation and of the financial charges associated with the financing of the transaction, including the tax impact. It should also be noted that the method of calculating these adjusted indicators could differ from the methods used by other companies.



BALANCE SHEET



(Amounts in million of euros)	12/31/2022	09/30/2023	Change
Goodwill and intangibles assets	1,995	1,999	+4
Property, plant and equipment	268	259	-9
Other non-current assets	38	35	-3
Net working capital	434	391	-43
Other non-current liabilities	(309)	(299)	+11
Net Invested Capital	2,426	2,386	-40
Net Financial Debt	(907)	(832)	+75
Total shareholders' equity	1,520	1,554	+34



CASH FLOW STATEMENT



(Amount in millions of ourse)	Q	Q3		9 months	
(Amount in millions of euros)	2022	2023	2022	2023	
Cash and cash equivalents at the beginning of the period	382	256	403	242	
Cash provided by operating activities	127	80	307	226	
Cash used in investing activities	(19)	(49)	(70)	20	
Cash provided by the sale of Flow Cytometry business	-	-	-	38	
Cash provided/(used) in financing activities	(89)	(44)	(238)	(283)	
Net change in cash and cash equivalents before investments in financial assets	19	(13)	(1)	1	
Net change in cash and cash equivalents	19	(13)	(1)	1	
Cash and cash equivalents at the end of the period	402	243	402	243	





Diasorin

0

Investor Day 2023 December 15, 2023