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PRESS RELEASE

NEWLAT FOOD MAINTAINS ITS UPWARD TREND THROUGH THE THIRD QUARTER OF 2023, ACHIEVING A NET PROFIT GROWTH OF 413.8% AT 30 SEPTEMBER 2023 VS. 9M 2022.

- Consolidated net revenues: € 600.7 million an increase of 15.2% vs. € 521.2 million at 30.09.2022. Organic growth of 11.2%.
- Consolidated EBITDA: € 57.1 million, up 44% vs. € 39.6 million at 30.09.2022 with a margin of 9.3% vs. 7.5%. Adjusted EBITDA equal to € 58.3 million, + 36.6% vs. € 47.7 million at 30 September 2022, with an adjusted EBITDA margin equal to 9.7% vs. 8.2%.
- EBIT: € 31.8 million vs. € 11.7 million at 30 September 2022 (+170.8%).
- Net profit records the highest increase of +413.8% € 18.2 million vs. € 3.5 million at 30.09.2022.
- FCF equal to € 29.2 million in the first nine months.
- Consolidated net debt at 30 September 2023 equal to € 60.5 million, an improvement of € 49.3 million compared to the figures at 31 December 2022. Net financial debt (excluding the application of IFRS 16) is equal to € 14.8 million, an improvement vs. € 63.1 million reported at the end of 2022.

Reggio Emilia, 14 November 2023 - the Board of Directors of Newlat Food S.p.A. ("Newlat Food" or the "Company"), which met under the chairmanship of Angelo Mastrolia, examined and approved the Interim Financial Report as at 30 September 2023.

Introduction to the Interim Management Report

Below are detailed the financial figures of the Newlat Group at 30 September 2023 and 30 September 2022.

The Group's revenues in the first nine months of 2023 amounted to € 600.7 million, an increase of 15.2% compared to the first nine months of 2022 equal to € 521.2 million.

The Group's EBITDA was € 57.1 million, compared to € 39.6 million recorded in the same period of 2022, with an increase of 44%, while EBITDA margin was 9.5%, up compared to 7.6% recorded at 30.09.2022. Net of non-recurring costs, Adj. EBITDA would have been equal to € 58.3 million, with an EBITDA margin of 9.7%.

EBIT was equal to € 31.8 million, an increase compared to the € 11.7 million recorded in the first nine months of 2022. This result is only partially influenced by the income from business combination following the acquisition of EM Foods SAS, provisionally equal to € 1.7 million.

Net Income equals € 18.2 million, in clear improvement compared to € 3.5 million in the first nine months of the previous year, with an increase of 413.8% thanks to the strong operating leverage which



































more than offset the higher net financial costs caused by the increase in interest rates.

Analysis of the Net Financial Position

The **net financial debt** is equal to € 60.5 million, recording a clear improvement of € 49.3 million compared to the result as at 31 December 2022 equal to € 109.8 million, thanks to the Group's ability to generate cash flows from operating activities. Excluding the application of IFRS 16, the NFD is equal to € 14.8 million, an improvement compared to € 63.1 million at the end of the 2022 financial year. The net financial position reflects the sale of treasury shares for a total amount of € 23 million, which took place during the month of June.

The Chairman Angelo Mastrolia commented: ""We are extremely satisfied with the results achieved in the first nine months of 2023. We have recorded consolidated net revenues of € 600.7 million, an increase of 15.2% compared to last year, with an organic growth of 11.2%. Even more impressive was the increase in our net profit, which reached ϵ 18.2 million, a significant increase of 413.8% compared to ϵ 3.5 million as of 30 September 2022. These exceptional results highlight our ability to effectively execute our strategy and to successfully navigate a dynamic market environment.

Furthermore, the significant cash generation achieved in this period, amounting to € 29.2 million, testifies to the solidity and efficiency of our operating model. This strong cash generation puts us in an ideal position to support our $M \mathcal{S}A$ strategy, on which we remain deeply focused: we are indeed working diligently to complete some significant acquisitions that we believe will have a great impact on our Group and which we hope to be able to communicate in 2024.

Our commitment to innovation, operational excellence, and corporate social responsibility continues to be the key to our success. We look to the future with confidence, ready to seize new growth opportunities and to create further value for all our stakeholders. We will continue to work with passion and dedication to maintain and exceed the standards we have set for ourselves."

Analysis of consolidated revenues

In the first nine months of 2023, Newlat Food achieved consolidated results equal to € 600.7 million. The revenues were split as follows:

Revenues by Business Unit

A. C. the control of the terror terror		30 Sept	Change			
(In ϵ thousand and in percentage)	2023	%	2022	%	2023 vs 2022	%
Pasta	160,045	26.6%	143,674	27.6%	16,371	11.4%
Milk Products	200,068	33.3%	181,154	34.8%	18,914	10.4%
Bakery Products	36,075	6.0%	31,498	6.0%	4,578	14.5%
Dairy Products	38,702	6.4%	31,026	6.0%	7,676	24.7%
Special Products	27,465	4.6%	26,232	5.0%	1,233	4.7%
Instant noodles & bakery mixes	126,230	21.0%	96,442	18.5%	29,789	30.9%
Other products	12,081	2.0%	11,167	2.1%	914	8.2%
Revenues from clients' contracts	600,666	100.0%	521,193	100.0%	79,474	15.2%





































Sales from the Pasta division grew by 11.4% in the reviewed period, bolstered by heightened sales volumes following new customer acquisitions and a rise in the average selling price.

Milk Products sales markedly rose by 10.4%, propelled by a synergy of an increased average selling price and augmented volumes when compared to the same period of the prior year.

The Bakery Products segment sales follow an uptrend, with a 14.5% increase thanks to both a higher average selling price and higher volumes, alongside the attainment of new clients.

The **Dairy Products** revenues surged by **24.7%**, mainly thanks to an increase in sales volumes.

The **Special Products** segment remained consistent, registering an increase of 4.7%.

Sales from the Instant noodles & bakery mixes division are increased markedly, with a 30.9% growth as a result of the EM Foods acquisition and a higher ASP, especially within the large retailers' channel in the United Kingdom.

Lastly, Other Products climbed by 8.2%, particularly thanks to an upswing in the average selling price.

Revenues by Distribution Channel

An C thousand and in tomountage)	At 30 September				Change	
(In ϵ thousand and in percentage)	2023	%	2022	%	2023 vs 2022	0/0
Large retailers	384.618	64,0%	317.928	61,0%	66.690	21%
B2B partners	52.327	8,7%	46.907	9,0%	5.419	12%
Normal trade	70.731	11,8%	67.755	13,0%	2.976	4%
Private label	80.592	13,4%	78.179	15,0%	2.413	3%
Food service	12.399	2,1%	10.424	1,9%	1.975	19%
Revenues from clients' contracts	600.666	100,0%	521.192	100,0%	79.473	15,2%

Revenues relating to the Large retailers channel saw an increase primarily thanks to a higher demand linked to the main segments in which the Group operates and in general to a higher average sales price compared to the same period of the previous year.

Income from the B2B partners channel recorded an increase as a result of higher, largely due to the acquisition of new customers and in particular in the bakery sector. The figures as of 30 September 2023 are influenced by the inclusion of the newly acquired EM Foods in the scope of consolidation.

Turnover from the Normal trade channel are increasing as a consequence of a surge in sales demand due to the acquisition of new customers and an improvement in sales conditions in terms of average sales price.

A boost in Private label channel sales was recorded in the Pasta and Dairy sector, due to an increase in the average selling price.

Revenues relating to the Food services channel went up as a consequence of an improvement in sales conditions in terms of average sales price.





































Revenues by Geography

(In C thousand and in tomorton)	At 30 September				Change	
(In ϵ thousand and in percentage)	2023	%	2022	%	2023 vs 2022	%
Italy	305,126	50.8%	278,015	53,3%	27,111	10%
Germany	106,393	17.7%	88,631	17,0%	17,762	20%
United Kingdom	119,453	19.9%	106,917	20,5%	12,535	12%
Other countries	69,694	11.6%	47,629	9,1%	22,065	46%
Revenues from clients' contracts	600,666	100.0%	521,193	100.0%	79,473	15.2%

Turnover from Italy saw a 10% rise, mostly driven by heightened sales and in the average price point.

Income from Germany experienced a 20% boost, attributed to higher volumes in the Pasta category as wek as an upswing in the average selling rate.

Earnings from the United Kingdom climbed by 12%, due to an increase in the average price level compared to the same period of the previous year.

Proceeds from Other Countries soared by 46%, primarily thanks to the strategic acquisition of EM Foods. Excluding this acquisition, the performance in other regions would still show an uptrend thanks to both a higher demand and sales price.

* * *

BUSINESS OUTLOOK

As of the approval date of this interim report, the Newlat Food Group confirms that FY 2023 figures will be in line with the data presented today. As a result, the fiscal year will end with the best financial data the Group has achieved so far. Moreover, the management will continue to pay particular attention to cost control and financial management, in order to maximize the generation of free cash flow to be allocated both to organic growth and external growth, as well as to the remuneration of Shareholders, including through the purchase of treasury shares.

Based on the latest economic data, which indicate a stabilization of inflation, the management expects that the performance of the year 2024 will be consistent with that of 2023. However, the continuation or intensification of recent conflicts in Israel and Palestine and the ongoing conflict in Ukraine could further exacerbate the crisis in the 'Oil & Gas' sector, negatively affecting the global economy. Despite this, the Group's strong product portfolio diversification has proven particularly resilient in overcoming the known crises recorded in the last three years.

Given the above, the Group has no possibility of predicting the extent to which the aforementioned events may have significant repercussions on the Group's prospects for the end of the current financial year and the following financial year, but the Directors believe, on the basis of the information available at date of preparation of this report, to reasonably exclude significant negative impacts.

* * *





































2024 FINANCIAL CALENDAR

Furthermore, the Board of Directors approved, pursuant to Article 2.6.2 of the Rules of the Markets organised and managed by Borsa Italiana S.p.A., the calendar of corporate events for the year 2024 as follows:

Monday, 18 March 2024	Board of Directors' Meeting (*): Approval of the draft financial statements and consolidated
Monday, 29 April 2024	Shareholders' Meeting (first call)
Monday, 6 May 2024	Shareholders' Meeting (second call)
Monday, 13 May 2024	Board of Directors' Meeting (*): Approval of the interim management report as at 31 March 2024
Monday, 9 September 2024	Board of Directors' Meeting (*): Approval of the half-year financial statements as at 30 June 2024
Monday, 11 November 2024	Board of Directors' Meeting (*): Approval of the interim management report as at 30 September 2024

^(*) Following the meetings of the Board of Directors, the presentation of the accounting data to the financial analysts is expected. Times will be communicated as soon as established.

Any changes to the above dates will be promptly communicated to the market.

* * *

CONFERENCE CALL ON THE 9M 2023 RESULTS OF THE NEWLAT FOOD GROUP

The 9M 2023 results of the Newlat Food Group will be illustrated during the conference call to be held today at 11:00 (CET). Below are the dial-in numbers to participate in the conference call (Meeting ID: 2361 647 2985; Password: NjqV6BKf8J9 – 65786253 from telephone and video systems):

Italy: +39-069-974-8087 France: +33-1-7091-8646

Germany: +49-619-6781-9736

Switzerland: +41-2256-75905

United Kingdom: +44-20-7660-8149

Spain: +34-91215-8236





































or – to follow the presentation live broadcast – connect at the link:

https://newlatfoodspa.my.webex.com/newlatfoodspa.my/j.php?MTID=mb64a22b57db0836d08c6d91597bbc963

The presentation will available on the Company's website at www.newlat.it, as well as at the authorized storage mechanism eMarket Storage at www.emarketstorage.com, about 30 minutes before the beginning of the conference. The recording in MP3 files will also be available on the Company's website starting from 15 November 2023.

DECLARATION MANAGER RESPONSIBLE FOR **OF** THE **PREPARING** THE CORPORATE ACCOUNTING DOCUMENTS

The manager in responsible for preparing the corporate accounting documents Rocco Sergi declares, pursuant to and for the purposes of Article 154-bis, paragraph 2, of Legislative Decree no. 58 of 1998, that the information contained in this press release corresponds to the document results, books and accounting records.

* * *

This press release is available on the Company's website at www.newlat.it, as well as at the authorized storage mechanism eMarket Storage at www.emarketstorage.com.

The "Interim Management Report as at 30 September 2023" is available on the Company's website at www.newlat.it as well as at the authorized storage mechanism eMarket Storage at www.emarketstorage.com.

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FOR MORE INFORMATION:

Investors

Benedetta Mastrolia

Newlat Food Investor Relator Mob. +393319559164 investors@newlat.com

Press Office Roberto Stasio

Barabino & Partners Tel. 010/2725048 Mob. +393355332483 r.stasio@barabino.it





































Alice Brambilla

Barabino & Partners Tel. 02/72023535 Mob. +393282668196 a.brambilla@barabino.it

The Newlat Group

The Newlat Group is a relevant multinational, multi-brand, multi-product and multi-channel player in the Italian and European agri-food sector, having a large portfolio of products and brands well known in Italy and internationally. The Newlat Group holds a consolidated positioning in the domestic market, as well as a significant presence on the UK and German markets, with its products being sold in more than 60 countries. The Newlat Group is mainly active in the pasta, milk&dairy, instant noodles, cake mixes and baking kits, bakery and special products sectors, as well as in the health & wellness, gluten free and baby food sectors.

For more information, visit our website www.newlat.it.





































ANNEX - PROFORMS ECONOMIC SITUATION OF THE FIRST NINE MONTHS

(In € thousands and in percentage of revenue from		At 30 Se	ptember			
contracts with customers)	2023	0/0	2022	0/0	2023 vs 2022	%
Revenue from contracts with customers	600,666	100.0%	521,193	100.0%	79,473	15.2%
Cost of sales	(491,968)	(81.9%)	(433,379)	(83.2%)	(58,589)	13.5%
Gross operating profit/(loss)	108,698	18.1%	87,814	16.8%	20,884	23.8%
Sales and distribution costs	(64,317)	(10.7%)	(62,496)	(12.0%)	(1,821)	2.9%
Administrative costs	(15,716)	(2.6%)	(15,518)	(3.0%)	(199)	1.3%
Net write-downs of financial assets	(586)	(0.1%)	(533)	(0.1%)	(53)	9.9%
Income from business combination	6,712	1.1%	7,018	1.3%	(305)	(4.4%)
Other revenues and income	1,685	0.3%	-	-	1,685	100.0%
Other operating costs	(4,666)	(0.8%)	(4,540)	(0.9%)	(126)	2.8%
Operating profit/(loss) (EBIT)	31,810	5.3%	11,745	2.3%	20,065	170.8%
Financial income	6,788	1.1%	2,349	0.5%	4,439	189.0%
Financial expenses	(13,447)	(2.2%)	(8,988)	(1.7%)	(4,459)	49.6%
Profit/(loss) before taxes	25,152	4.2%	5,106	1.0%	20,046	392.6%
Income taxes	(6,977)	(1.2%)	(1,569)	(0.3%)	(5,408)	344.7%
Net profit/(loss)	18,175	3.0%	3,537	0.7%	14,637	413.8%

ANNEX - NET FINANCIAL DEBT

(In € thousands)	30 September	31 December
Net financial debt	2023	2022
A. Liquid assets	75,637	149,911
B. Cash and cash equivalents	245,107	137,909
C. Other current financial assets	23,004	19,625
D. Cash and cash equivalents (A)+(B)+ (C)	343,748	307,445
E. Current financial debt	(36,869)	(32,282)
F. Current portion of non-current financial debt	(39,876)	(41,067)
G. Current financial indebtedness (E)+(F)	(76,745)	(73,349)
H. Net current financial indebtedness (G)+(D)	267,003	234,096
I. Non-current financial debt	(125,334)	(144,447)
J. Debt instruments	(202,149)	(199,450)
K. Trade and other non-current liabilities	-	-
L. Non-current financial indebtedness (I)+(J)+(H)	(327,483)	(343,897)
M. Net financial indebtedness (H)+(L)	(60,481)	(109,800)

ANNEX - NET FINANCIAL DEBT WITH EXCLUSION OF LEASING DEBT (IFRS 16)

(In ϵ thousands)	30 September 2023	31 December 2022
Net financial debt	(60,481)	(109,800)
Current lease liabilities	7,562	7,567
Non-current lease liabilities	38,108	39,173
Net Financial Position	(14,811)	(63,060)





































FINANCIAL STATEMENTS





































Consolidated Statement of Financial Position

(E thousand)	30 September	31 December
	2023	2022
Non-current assets	150 710	154 106
Property, plant and equipment	158,718	154,106
Right of use	44,523	46,509
of which towards related parties	15,483	16,722
Intangible assets	92,690	92,345
Investments in associated companies	1,401	1,401
Non-current financial assets valued at fair value with impact on I/S	777	1,213
Financial assets stated at amortized cost	804	801
of which towards related parties	735 7.400	735
Deferred tax assets	7,100	7,148
Total non-current assets	306,014	303,522
Current assets	02.045	05.012
Inventory	83,045	85,213
Account receivables	76,529	91,982
of which related parties	2,182	681
Current tax assets	2,266	1,889
Other receivables and current assets	14,635	19,045
Current financial assets valued at fair value with impact on I/S	1,128	6,525
Financial receivables valued at amortized	21,876	13,099
of which related parties	21,876	13,099
Cash and cash equivalents	320,744	287,820
of which related parties	80,987	97,909
Total current assets	520,223	505,573
TOTAL ASSETS	826,236	809,094
Equity		
Share capital	43,935	43,935
Reserves	100,816	77,296
Currency reserve translation	2,461	(2,982)
Net income	15,988	6,223
Total equity	163,199	124,471
Equity attributable to non-controlling interest	17,020	14,834
Total consolidated equity	180,220	139,306
Non-current liabilities		
Provisions for employees	10,679	11,399
Provisions for risks and charges	1,601	2,038
Deferred tax liabilities	25,116	19,991
Non-current financial liabilities	289,375	304,723
Non-current lease liabilities	38,108	39,173
of which related parties	12,870	14,703
Total non-current liabilities	364,880	377,324
Current liabilities		
Account payables	170,860	193,776
of which related parties	1,122	Ô
Current financial liabilities	69,184	65,780
of which related parties	981	8,929
Current lease liabilities	7,562	7,567
of which related parties	2,513	2,356
Current tax liabilities	8,506	3,688
Other current liabilities	25,025	21,654
Total current liabilities	281,137	292,466
TOTAL EQUITY AND LIABILITIES	826,236	809,094
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Consolidated Income Statement

	At 30 Se	eptember
(€ thousand)	2023	2022
Revenue from clients' contracts	600,666	521,193
Cost of goods sold	(491,968)	(433,379)
Of which towards related parties	(2,839)	(2,561)
Gross profit	108,698	87,814
Sales and distribution costs	(64,317)	(62,496)
Administrative expenses	(15,716)	(15,518)
Of which towards related parties	(126)	(230)
Net impairment losses on financial assets	(586)	(533)
Other revenues and income	6,712	7,018
Income from business combination	1,685	0
Other operational costs	(4,666)	(4,540)
EBIT	31,810	11,745
Financial income	6,788	2,349
Of which towards related parties	1,501	48
Financial expense	(13,447)	(8,988)
Of which towards related parties	(493)	(60)
EBT	25,152	5,106
Gross income tax	(6,977)	(1,569)
Net Income	18,175	3,537
Net income attributable to non-controlling interest	2,187	955
Group Net Income	15,988	2,582
Basic EPS	0.37	0.07
Diluted EPS	0.37	0.07

Consolidated Statement of Comprehensive Income

(C. d)	At 30 S	September
(€ thousand)	2022	2021
Net profit (A)	18,175	3,537
b) Other comprehensive income that will not be reclassified to		
profit or loss		
Actuarial gains / (losses)	-	-
Total other comprehensive income that will not be reclassified to	_	_
profit or loss	-	-
c) Comprehensive income that will not be reclassified to profit or		
loss		
Hedging instruments net of the tax effect	(154)	92
Currency translation	2,809	(2,070)
Total other comprehensive income that will not be reclassified to	2,655	(1,978)
profit or loss	2,033	(1,776)
d) Total other comprehensive income for the period, net of tax	2,655	(1,978)
(B+C)	2,033	(1,778)
Total comprehensive income for the period (A)+(D)	20,829	1,559
Net income attributable to non-controlling interest	2,187	955
Group net income	18,643	604





































Consolidated Statement of Changes in Equity

(& thousand)	Share capital	Reserves	Net Income	Group Total Equity	Equity attributable to non-controlling interest	Total
At 31 December 2021	43,935	80,968	5,134	130,038	14,477	144,515
Allocation of net profit/(loss) for the previous year		5,134	(5,134)	-		-
Treasury shares		(10,396)		(10,396)		(10,396)
Total treasury shares		(10,396)		(10,396)		(10,396)
Other movimentation		365		365	(17)	348
Net profit/(loss)			2,582	2,582	955	3,537
Hedge accounting		92		92		92
Translation reserve		(2,070)		(2,070)		(2,070)
Total comprehensive net profit/(loss) for the		(1,978)	2,582	604	955	1,559
year		(1,976)	2,362	004	933	1,559
At 30 September 2022	43,935	74,093	2,582	120,610	15,415	136,026
Treasury shares		(1,335)		(1,335)		(1,335)
Total treasury shares		(1,335)		(1,335)		(1,335)
Other movimentation		88		88		88
Net profit/(loss)			3,641	3,641	(581)	3,060
Hedging accounting		491		491		491
Total non-current liabilities		(558)		(558)		(558)
Actuarial gains/(losses) net of the related tax effect		1,534		1,534		1,534
Total comprehensive net profit/(loss) for the year		1,467	3,641	5,108	(581)	4,527
At 31 December 2022	43,935	74,313	6,223	124,472	14,834	139,306
Allocation of net profit/(loss) for the previous year		6,223	(6,223)	-		-
Treasury shares		20,085		20,085		20,085
Total treasury shares		20,085		20,085		20,085
Other movimentation		_		-	-	-
Net profit/(loss)			15,988	15,988	2,187	18,175
Hedging accounting		(154)		(154)		(154)
Translation reserve		2,809		2,809		2,809
Total comprehensive net profit/(loss) for the year		2,655	15,988	18,643	2,187	20,829
At 30 September 2023	43,935	103,276	15,988	163,199	17,020	180,220





































Consolidated Cash Flow Statement

Profit before income tax		At 30 September			
Adjustments: 26,968 27,900 Capital gain / (loss) from disposal of assets	(€ thousand)	2023	2022		
Depreciation and amortization	Profit before income tax	25,152	5,106		
Capital gain / (loss) from disposal of assets (1,685) Other non-monetary changes from business combination (1,685) Financial Interest / (Income) (6,659) (6,639) Of which tumants related parties 1,008 (60) Cash flow from operating activities before changes in net working capital 57,094 39,645 Changes in inventory 5,548 (25,329) Changes in trade receivables 20,298 5,512 Changes in trade receivables (29,252) 8,397 Changes in trade payables (29,252) 8,397 Changes in other assets and liabilities 6,408 7,535 Uses of employee benefit obligations and provisions for risks and charges (1,156) (234) Income tax paid (3,163) (1,656) Net cash flow provided by / (used in) operating activities 55,777 33,870 Investments in intangible assets (1,092) (677) Investments in intangible assets (1,092) (677) Investments in intangible assets (1,092) (677) Net cash flow provided by / (used in) investing activities (1,000)	- Adjustments:				
Other non-monetary changes from business combination (1,685) 6,639 0,639 Ginarial Interest / (Income) 6,659 6,639 (60) Cash flow from operating activities before changes in net working capital 57,094 39,645 Changes in inventory 5,548 (25,329) Changes in trade receivables 20,298 5,512 Changes in trade payables (29,252) 8,397 Changes in other assets and liabilities 6,408 7,535 Uses of employee benefit obligations and provisions for risks and charges (1,156) (234) Income tax paid (3,163) (1,656) Net cash flow provided by / (used in) operating activities 55,777 33,870 Investments in property, plant and equipment (11,804) (7,261) Investments in intangible assets (1,002) (677) Investments in intangible assets (3,096) (4,363) Deferred consideration fo acquisitions (1,000) (300) Net cash flow provided by / (used in) investing activities (16,992) (12,601) Proceeds from long-term borrowings (19,50) 70,	Depreciation and amortization	26,968	27,900		
Financial Interest / (Income) 6,659 6,639 Of which towards related parties 1,008 (60) Cash flow from operating activities before changes in net working capital 57,094 39,645 Changes in inventory 5,548 (25,329) Changes in trade receivables 20,298 5,512 Changes in trade payables (29,252) 8,397 Changes in other assets and liabilities (4,408) 7,535 Uses of employee benefit obligations and provisions for risks and charges (1,156) (234) Income tax paid (1,156) (234) Net cash flow provided by / (used in) operating activities 55,777 33,870 Investments in property, plant and equipment (11,804) (7,261) Investments in intangible assets (1,092) (677) Investments of financial assets (3,096) (4,363) Deferred consideration fo acquisitions (1,090) (300) Net cash flow provided by / (used in) investing activities (16,992) (12,601) Proceeds from long-term borrowings (28,420) (30,983) Changes in current financ	Capital gain / (loss) from disposal of assets	-			
Of which towards related parties 1,008 (60) Cash flow from operating activities before changes in net working capital 57,094 39,645 Changes in inventory 5,548 (25,329) Changes in trade receivables 20,298 5,512 Changes in trade payables (29,252) 8,397 Changes in other assets and liabilities 6,408 7,535 Uses of employee benefit obligations and provisions for risks and charges (1,156) (234) Income tax paid (3,163) (1,656) Net cash flow provided by / (used in) operating activities 55,777 33,870 Investments in property, plant and equipment (11,804) (7,261) Investments in intangible assets (3,096) (4,363) Deferred consideration fo acquisitions (1,092) (677) Investments of financial assets (3,096) (43,63) Deferred consideration fo acquisitions (1,000) (300) Net cash flow provided by / (used in) investing activities (16,992) (12,601) Proceeds from long-term borrowings (28,420) (36,983) Changes in c	Other non-monetary changes from business combination	(1,685)			
Cash flow from operating activities before changes in net working capital 57,094 39,645 Changes in inventory 5,548 (25,329) Changes in trade receivables 20,298 5,512 Changes in trade payables (29,252) 8,397 Changes in other assets and liabilities (4,408) 7,535 Uses of employee benefit obligations and provisions for risks and charges (1,156) (234) Income tax paid (3,163) (1,656) Net cash flow provided by / (used in) operating activities 55,777 33,870 Investments in property, plant and equipment (11,804) (7,261) Investments in intangible assets (1,092) (677) Investments of financial assets (3,096) (4,363) Deferred consideration fo acquisitions (1,000) (300) Acquistions (1,000) (300) Net cash flow provided by / (used in) investing activities (16,992) (12,601) Proceeds from long-term borrowings (28,420) (30,983) Changes in current financial debts - - Repayment of lease liabilities	Financial Interest / (Income)	6,659	6,639		
working capital 57,094 39,045 Changes in inventory 5,548 (25,329) Changes in trade receivables 20,298 5,512 Changes in trade payables (29,252) 8,397 Changes in other assets and liabilities 6,408 7,535 Uses of employee benefit obligations and provisions for risks and charges (1,156) (234) Income tax paid (3,163) (1,656) Net cash flow provided by / (used in) operating activities 55,777 33,870 Investments in property, plant and equipment (11,804) (7,261) Investments of financial assets (1,092) (677) Investments of financial assets (1,092) (677) Investments of financial assets (1,000) (300) Net cash flow provided by / (used in) investing activities (16,992) (12,601) Proceeds from long-term borrowings (28,420) (36,983) Changes in current financial debts - - Repayment of long-term borrowings (28,420) (36,983) Changes in current financial debts - -		1,008	(60)		
Changes in trade receivables	Cash flow from operating activities before changes in net	E7 004	20 (45		
Changes in trade receivables 20,298 5,512 Changes in trade payables (29,252) 8,397 Changes in other assets and liabilities 6,408 7,535 Uses of employee benefit obligations and provisions for risks and charges (1,156) (234) Income tax paid (3,163) (1,656) Net cash flow provided by / (used in) operating activities 55,777 33,870 Investments in property, plant and equipment (11,804) (7,261) Investments in intangible assets (1,092) (677) Investments of financial assets (3,096) (4,363) Deferred consideration fo acquisitions (1,000) (300) Net cash flow provided by / (used in) investing activities (16,992) (12,601) Proceeds from long-term borrowings (28,420) (36,983) Changes in current financial debts - - - - - Repayment of lease liabilities (7,341) (11,071) Of whith towards related parties (6,659) (6,639) Acquisition of third party interests - (17,7	working capital	57,094	39,045		
Changes in trade payables (29,252) 8,397 Changes in other assets and liabilities 6,408 7,535 Uses of employee benefit obligations and provisions for risks and charges (1,156) (234) Income tax paid (3,163) (1,656) Net cash flow provided by / (used in) operating activities 55,777 33,870 Investments in property, plant and equipment (11,804) (7,261) Investments of financial assets (3,096) (4,363) Deferred consideration fo acquisitions (1,000) (300) Net cash flow provided by / (used in) investing activities (16,992) (12,601) Proceeds from long-term borrowings (15,000) 70,000 Repayment of long-term borrowings (28,420) (36,983) Changes in current financial debts - - Repayment of lease liabilities (7,341) (11,071) Of which towards related parties (4,470) (2,142) Net financial expenses paid (6,659) (6,639) Acquisition of third party interests - (17) Share Buy Back 20,085	Changes in inventory	5,548	(25,329)		
Changes in other assets and liabilities 6,408 7,535 Uses of employee benefit obligations and provisions for risks and charges (1,156) (234) Income tax paid (3,163) (1,656) Net cash flow provided by / (used in) operating activities 55,777 33,870 Investments in property, plant and equipment (11,804) (7,261) Investments in intangible assets (1,092) (677) Investments of financial assets (3,096) (4,363) Deferred consideration fo acquisitions (1,000) (300) Acquistions (1,000) (300) Net cash flow provided by / (used in) investing activities (16,992) (12,601) Proceeds from long-term borrowings (19,500) 70,000 Repayment of long-term borrowings (28,420) (36,983) Changes in current financial debts - - Repayment of lease liabilities (7,341) (11,071) Of which towards related parties (4,470) (2,142) Net financial expenses paid (6,659) (6,639) Acquisition of third party interests -	Changes in trade receivables	20,298	5,512		
Uses of employee benefit obligations and provisions for risks and charges (1,156) (234) Income tax paid (3,163) (1,656) Net cash flow provided by / (used in) operating activities (1,804) (7,261) Investments in property, plant and equipment (11,804) (7,261) Investments in intangible assets (1,092) (677) Investments of financial assets (3,096) (4,363) Deferred consideration fo acquisitions (1,000) (300) Net cash flow provided by / (used in) investing activities (16,992) (12,601) Proceeds from long-term borrowings (19,000) (36,983) Changes in current financial debts -	Changes in trade payables	(29,252)	8,397		
Charges Char		6,408	7,535		
Net cash flow provided by / (used in) operating activities 55,777 33,870	Uses of employee benefit obligations and provisions for risks and	(1 1 5 ()	(22.4)		
Income tax paid (3,163)	charges	(1,130)	(234)		
Investments in property, plant and equipment		(3,163)	(1,656)		
Investments in intangible assets (1,092) (677) Investments of financial assets (3,096) (4,363) Deferred consideration fo acquisitions Acquisitions (1,000) (300) Net cash flow provided by / (used in) investing activities (16,992) (12,601) Proceeds from long-term borrowings 19,500 70,000 Repayment of long-term borrowings (28,420) (36,983) Changes in current financial debts	Net cash flow provided by / (used in) operating activities	55,777	33,870		
Investments in intangible assets (1,092) (677) Investments of financial assets (3,096) (4,363) Deferred consideration fo acquisitions Acquisitions (1,000) (300) Net cash flow provided by / (used in) investing activities (16,992) (12,601) Proceeds from long-term borrowings 19,500 70,000 Repayment of long-term borrowings (28,420) (36,983) Changes in current financial debts	Investments in property, plant and equipment	(11,804)	(7,261)		
Deferred consideration fo acquisitions Acquistions (1,000) (300) Net cash flow provided by / (used in) investing activities (16,992) (12,601) Proceeds from long-term borrowings 19,500 Repayment of long-term borrowings (28,420) (36,983) Changes in current financial debts - Repayment of lease liabilities (7,341) (11,071) Of which towards related parties (4,470) (2,142) Net financial expenses paid (6,659) (6,639) Acquisition of third party interests - (17) Share Buy Back (20,085 (10,396) Net cash flow provided by / (used in) financing activities (2,835) Asylvatic and cash equivalents at the beginning of the period (3,025) Effect of changes in cash and cash equivalents (1,959) Total change in cash and cash equivalents (2sh and cash equivalents at the end of the period (1,959) Total change in cash and cash equivalents (3,025) Cash and cash equivalents at the end of the period (1,959) Total change in cash and cash equivalents (2sh and cash equivalents at the end of the period (1,959) Total change in cash and cash equivalents (2sh and cash equivalents at the end of the period (1,959) Total change in cash and cash equivalents (2sh and cash equivalents at the end of the period (1,959)		(1,092)	(677)		
Acquisitions (1,000) (300) Net cash flow provided by / (used in) investing activities (16,992) (12,601) Proceeds from long-term borrowings 19,500 70,000 Repayment of long-term borrowings (28,420) (36,983) Changes in current financial debts - - Repayment of lease liabilities (7,341) (11,071) Of which towards related parties (4,470) (2,142) Net financial expenses paid (6,659) (6,639) Acquisition of third party interests - (17) Share Buy Back 20,085 (10,396) Net cash flow provided by / (used in) financing activities (2,835) 4,894 Total cash flow provided / (used) in the year 35,948 26,163 Cash and cash equivalents at the beginning of the period 287,820 384,888 Of which towards related parties 97,909 126,552 Total change in cash and cash equivalents (3,025) (1,959) Total change in cash and cash equivalents 35,948 26,163 Cash and cash equivalents at the end of the period 320,744	Investments of financial assets	(3,096)	(4,363)		
Net cash flow provided by / (used in) investing activities(16,992)(12,601)Proceeds from long-term borrowings19,50070,000Repayment of long-term borrowings(28,420)(36,983)Changes in current financial debtsRepayment of lease liabilities(7,341)(11,071)Of which towards related parties(4,470)(2,142)Net financial expenses paid(6,659)(6,639)Acquisition of third party interests-(17)Share Buy Back20,085(10,396)Net cash flow provided by / (used in) financing activities(2,835)4,894Total cash flow provided / (used) in the year35,94826,163Cash and cash equivalents at the beginning of the period287,820384,888Of which towards related parties97,909126,552Total change in cash and cash equivalents(3,025)126,552Effect of changes in exchange rated and the conversion reserve(1,959)Total change in cash and cash equivalents35,94826,163Cash and cash equivalents at the end of the period320,744409,093	Deferred consideration fo acquisitions				
Proceeds from long-term borrowings Repayment of long-term borrowings Changes in current financial debts Repayment of lease liabilities (7,341) Of which towards related parties (4,470) (2,142) Net financial expenses paid (6,659) Acquisition of third party interests - (17) Share Buy Back (2,835) Net cash flow provided by / (used in) financing activities (2,835) Total cash flow provided / (used) in the year Cash and cash equivalents at the beginning of the period Of which towards related parties (3,025) Effect of changes in exchange rated and the conversion reserve Total change in cash and cash equivalents Cash and cash equivalents at the end of the period Cash and cash equivalents at the end of the period Cash and cash equivalents at the end of the period Cash and cash equivalents at the end of the period Cash and cash equivalents at the end of the period Cash and cash equivalents at the end of the period Cash and cash equivalents at the end of the period Cash and cash equivalents at the end of the period Cash and cash equivalents at the end of the period Cash and cash equivalents at the end of the period Cash and cash equivalents at the end of the period Cash and cash equivalents at the end of the period Cash and cash equivalents at the end of the period Cash and cash equivalents at the end of the period Cash and cash equivalents at the end of the period	Acquistions	(1,000)	(300)		
Repayment of long-term borrowings Changes in current financial debts - Repayment of lease liabilities (7,341) (11,071) Of which towards related parties (4,470) (2,142) Net financial expenses paid (6,659) (6,639) Acquisition of third party interests - (17) Share Buy Back 20,085 (10,396) Net cash flow provided by / (used in) financing activities (2,835) Total cash flow provided / (used) in the year Cash and cash equivalents at the beginning of the period Of which towards related parties Total change in cash and cash equivalents (3,025) Effect of changes in exchange rated and the conversion reserve Total change in cash and cash equivalents 35,948 26,163 Cash and cash equivalents at the end of the period 320,744 409,093	Net cash flow provided by / (used in) investing activities	(16,992)	(12,601)		
Changes in current financial debts Repayment of lease liabilities (7,341) (11,071) Of which towards related parties (4,470) (2,142) Net financial expenses paid (6,659) Acquisition of third party interests - (17) Share Buy Back 20,085 (10,396) Net cash flow provided by / (used in) financing activities (2,835) Total cash flow provided / (used) in the year Cash and cash equivalents at the beginning of the period Of which towards related parties 7,909 Total change in cash and cash equivalents Effect of changes in exchange rated and the conversion reserve Total change in cash and cash equivalents 235,948 Cash and cash equivalents 35,948 26,163 Cash and cash equivalents 35,948 26,163 Cash and cash equivalents at the end of the period 320,744 409,093	Proceeds from long-term borrowings	19,500	70,000		
Repayment of lease liabilities (7,341) (11,071) Of which towards related parties (4,470) (2,142) Net financial expenses paid (6,659) (6,639) Acquisition of third party interests - (17) Share Buy Back 20,085 (10,396) Net cash flow provided by / (used in) financing activities (2,835) 4,894 Total cash flow provided / (used) in the year 35,948 26,163 Cash and cash equivalents at the beginning of the period 287,820 384,888 Of which towards related parties (3,025) Effect of changes in cash and cash equivalents (3,025) Effect of changes in cash and cash equivalents 35,948 26,163 Cash and cash equivalents 35,948 26,163 Cash and cash equivalents 35,948 26,163 Cash and cash equivalents at the end of the period 320,744 409,093	Repayment of long-term borrowings	(28,420)	(36,983)		
Of which towards related parties(4,470)(2,142)Net financial expenses paid(6,659)(6,639)Acquisition of third party interests-(17)Share Buy Back20,085(10,396)Net cash flow provided by / (used in) financing activities(2,835)4,894Total cash flow provided / (used) in the year35,94826,163Cash and cash equivalents at the beginning of the period287,820384,888Of which towards related parties97,909126,552Total change in cash and cash equivalents(3,025)(1,959)Effect of changes in exchange rated and the conversion reserve(1,959)10,103Total change in cash and cash equivalents35,94826,163Cash and cash equivalents at the end of the period320,744409,093	Changes in current financial debts	-	- '		
Net financial expenses paid Acquisition of third party interests - (17) Share Buy Back 20,085 (10,396) Net cash flow provided by / (used in) financing activities (2,835) 4,894 Total cash flow provided / (used) in the year Cash and cash equivalents at the beginning of the period 287,820 384,888 Of which towards related parties 70tal change in cash and cash equivalents Effect of changes in exchange rated and the conversion reserve Total change in cash and cash equivalents 35,948 26,163 Cash and cash equivalents 35,948 26,163 Cash and cash equivalents at the end of the period 320,744 409,093	Repayment of lease liabilities	(7,341)	(11,071)		
Acquisition of third party interests - (17) Share Buy Back Net cash flow provided by / (used in) financing activities (2,835) Total cash flow provided / (used) in the year Cash and cash equivalents at the beginning of the period Of which towards related parties Total change in cash and cash equivalents Effect of changes in exchange rated and the conversion reserve Total change in cash and cash equivalents Cash and cash equivalents Total change in cash and cash equivalents 35,948 26,163 Cash and cash equivalents at the end of the period 320,744 409,093	Of which towards related parties	(4,470)	(2,142)		
Share Buy Back 20,085 (10,396) Net cash flow provided by / (used in) financing activities (2,835) 4,894 Total cash flow provided / (used) in the year 35,948 26,163 Cash and cash equivalents at the beginning of the period 287,820 384,888 Of which towards related parties 97,909 126,552 Total change in cash and cash equivalents (3,025) Effect of changes in exchange rated and the conversion reserve (1,959) Total change in cash and cash equivalents 35,948 26,163 Cash and cash equivalents at the end of the period 320,744 409,093	Net financial expenses paid	(6,659)	(6,639)		
Net cash flow provided by / (used in) financing activities (2,835) 4,894 Total cash flow provided / (used) in the year 35,948 26,163 Cash and cash equivalents at the beginning of the period 287,820 384,888 Of which towards related parties 97,909 126,552 Total change in cash and cash equivalents (3,025) Effect of changes in exchange rated and the conversion reserve (1,959) Total change in cash and cash equivalents 35,948 26,163 Cash and cash equivalents at the end of the period 320,744 409,093	Acquisition of third party interests	<u>-</u>	(17)		
Total cash flow provided / (used) in the year35,94826,163Cash and cash equivalents at the beginning of the period287,820384,888Of which towards related parties97,909126,552Total change in cash and cash equivalents(3,025)Effect of changes in exchange rated and the conversion reserve(1,959)Total change in cash and cash equivalents35,94826,163Cash and cash equivalents at the end of the period320,744409,093		20,085	(10,396)		
Cash and cash equivalents at the beginning of the period287,820384,888Of which towards related parties97,909126,552Total change in cash and cash equivalents(3,025)Effect of changes in exchange rated and the conversion reserve(1,959)Total change in cash and cash equivalents35,94826,163Cash and cash equivalents at the end of the period320,744409,093	Net cash flow provided by / (used in) financing activities	(2,835)	4,894		
Of which towards related parties 97,909 126,552 Total change in cash and cash equivalents (3,025) Effect of changes in exchange rated and the conversion reserve (1,959) Total change in cash and cash equivalents 35,948 26,163 Cash and cash equivalents at the end of the period 320,744 409,093	Total cash flow provided / (used) in the year	35,948	26,163		
Total change in cash and cash equivalents Effect of changes in exchange rated and the conversion reserve Total change in cash and cash equivalents 35,948 Cash and cash equivalents at the end of the period 320,744 409,093	Cash and cash equivalents at the beginning of the period	287,820	384,888		
Effect of changes in exchange rated and the conversion reserve Total change in cash and cash equivalents 35,948 Cash and cash equivalents at the end of the period 320,744 409,093	Of which towards related parties	97,909	126,552		
Effect of changes in exchange rated and the conversion reserve Total change in cash and cash equivalents 35,948 Cash and cash equivalents at the end of the period 320,744 409,093					
Total change in cash and cash equivalents 35,948 26,163 Cash and cash equivalents at the end of the period 320,744 409,093		* * *	(1,959)		
Cash and cash equivalents at the end of the period 320,744 409,093		35,948			
		320,744	·		
Of which towards related parties 80,987 176,260	Of which towards related parties	80,987	176,260		

































Numero di Pagine: 15