1° giorno di quotazione

GENERAL

GENERALFINANCE

EMARKET SDIR certified

Mid & Small Conference London

April 18, 2024

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Agenda

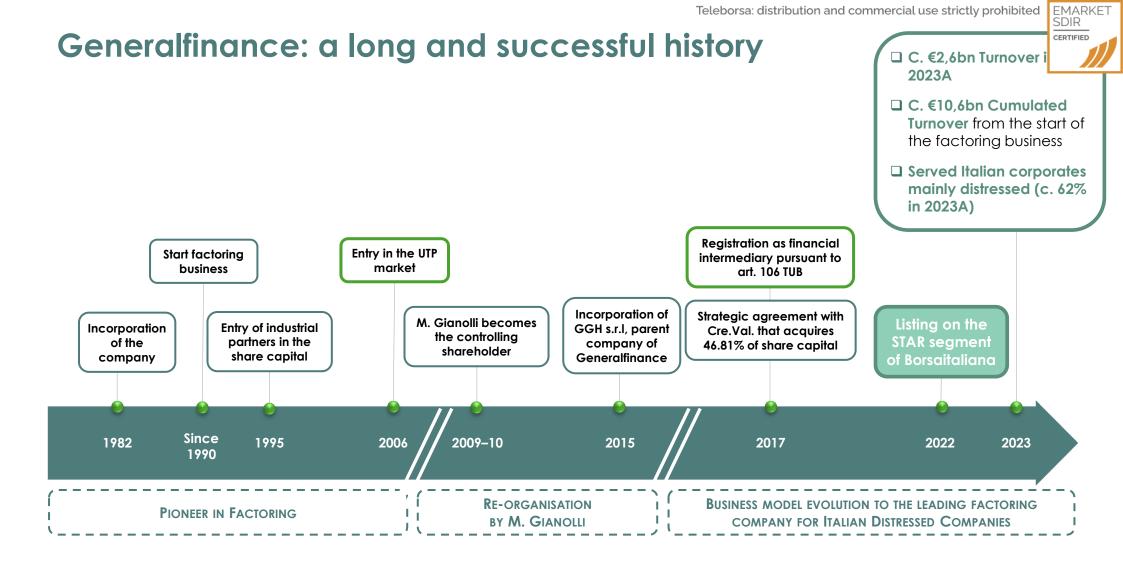
- Generalfinance: Overview
- Factoring Market and Distressed Financing
- Digital, Low Risk Player
- Main 2023 Results
- Focus on Asset Quality and Digital Factoring
- 2023 Results: Balance Sheet, P&L, Funding and Capital
- Annex





Generalfinance: Overview



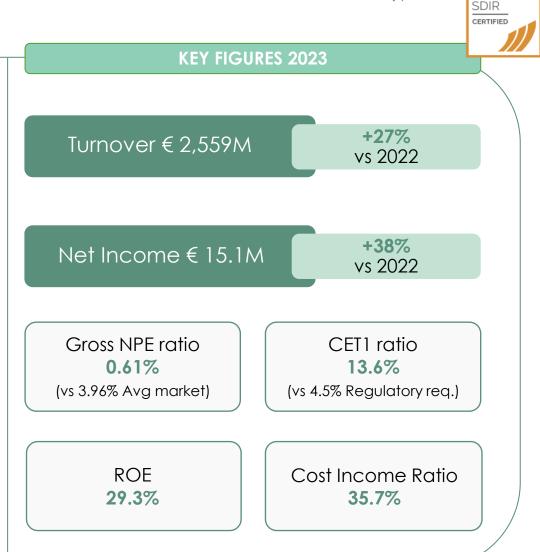


Long Standing Experience, Specialisation and Unique Positioning



Generalfinance: Overview

- Leading independent player in the white space of factoring for Distressed Italian SMEs, unserved by traditional banks, with no comparable companies
- Digital platform enables unique efficiency, knowledge of clients (competitive advantage) and better risk management
- Competitive advantage with tailor-made services to customers by using a unique in-house Scoring and Rating system and high sector diversification
- Excellent risk management due to digital platform data management and managerial proven experience
- Strong growth opportunities supported by sound capital and excellent funding structure
- Management with a solid experience in financial services to distressed companies, as well as significant skills in business development



In accordance with the interpretation provided for pro-solvendo transactions by the Bank of Italy following the 2022 inspection, in 4Q 2023 Generalfinance has applied a new definition of default (DoD) under which past due amounts are to be counted from the moment they exceed 1% of the relevant exposure (and are higher than 100 euro or 500 euro depending on the type of the counterparty), even if there is a buffer between the nominal value of the receivable and the company's exposure.

However, there was no impact in Q4 2023 deriving from the application of the new DoD, thanks to a proactive collection and credit management activities on certain exposures.

However, due to the new DoD, it is possible that past due amounts may experience greater volatility in the future.

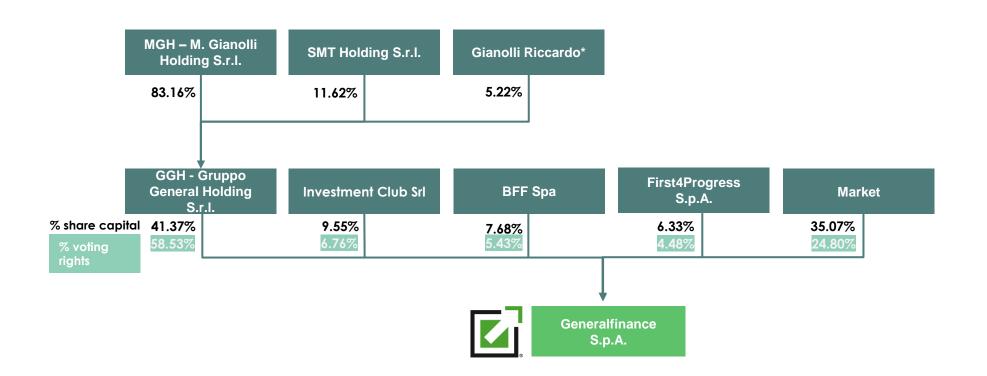


Note: Turnover includes Future receivables ROE: annualized net income / (equity - net income) Cost Income Ratio: Operating costs / Net Interest and Other Banking Income Assifact NPE Ratio (%) as at September, 30 2023

Strong and long term oriented shareholder base



Shareholders' structure







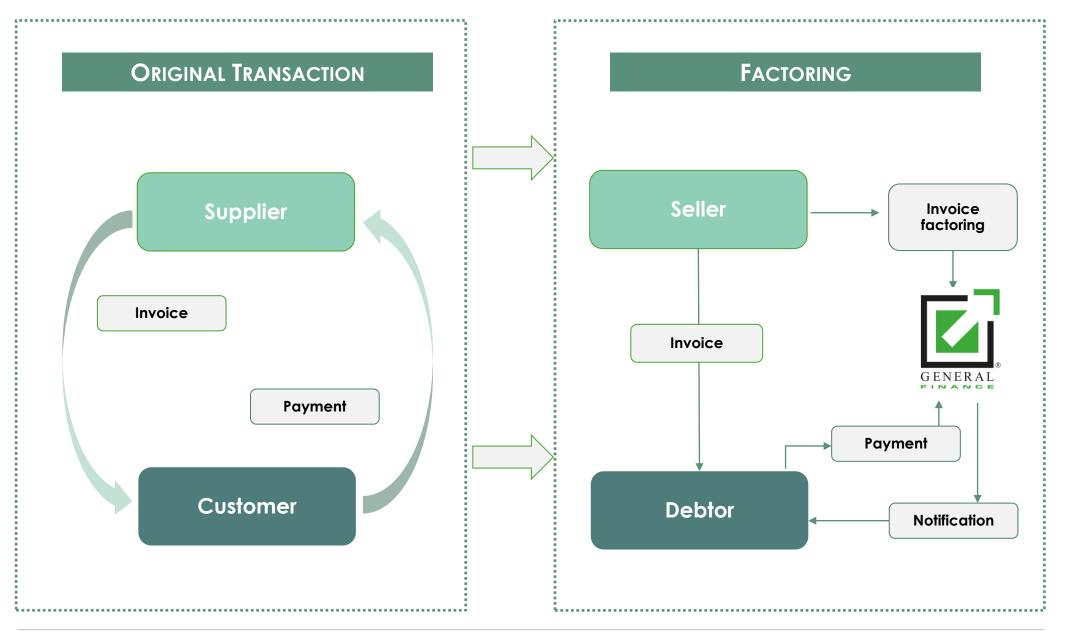
Factoring Market and Distressed Financing



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What is Factoring? (1/2)

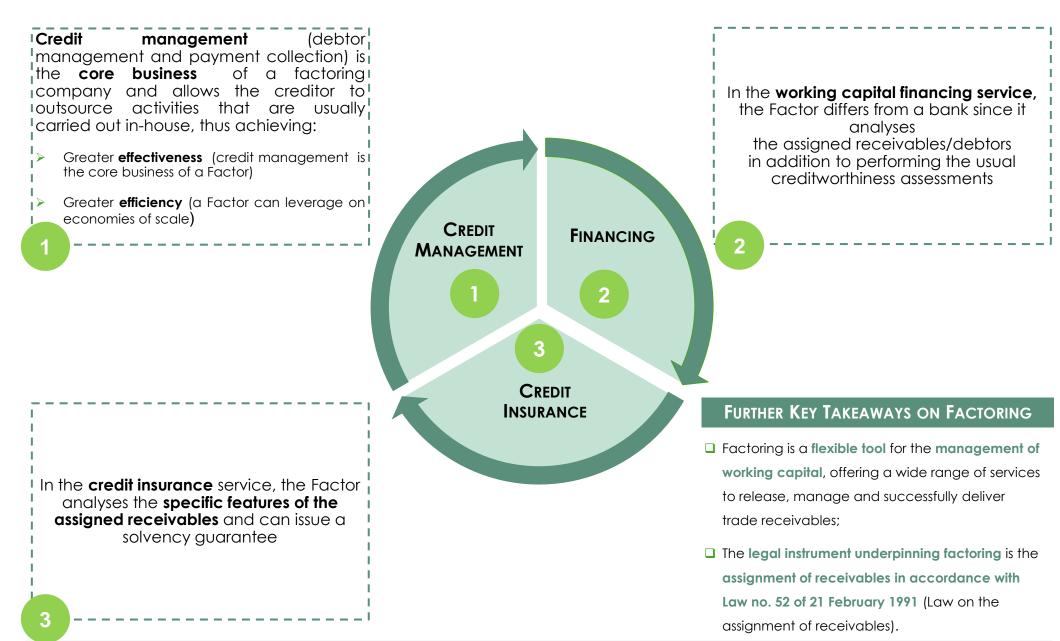






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What is Factoring? (2/2)





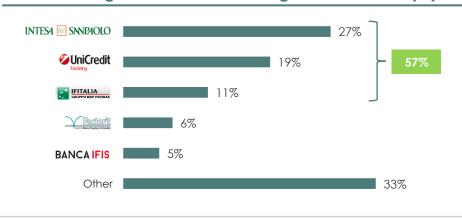
Source: Management

Leader in the high-growth distressed market segment

In the overall fast growing factoring market (turnover in Italy is expected to grow from € 290bn in 2023 up to €300bn in 2024) Generalfinance focuses on distressed sellers (UTP, forborne and past due) with a portfolio of performing debtors (in bonis)

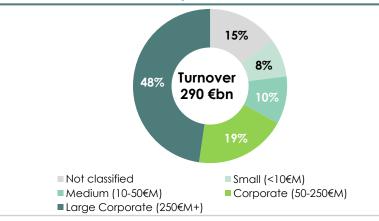


Ranking of the Italian factoring market – 2023 (%)



Notes: (1) range of values estimated in the last Assifact report «ForeFact» 24 n.2 Source: Assifact monthly and quarterly statistics



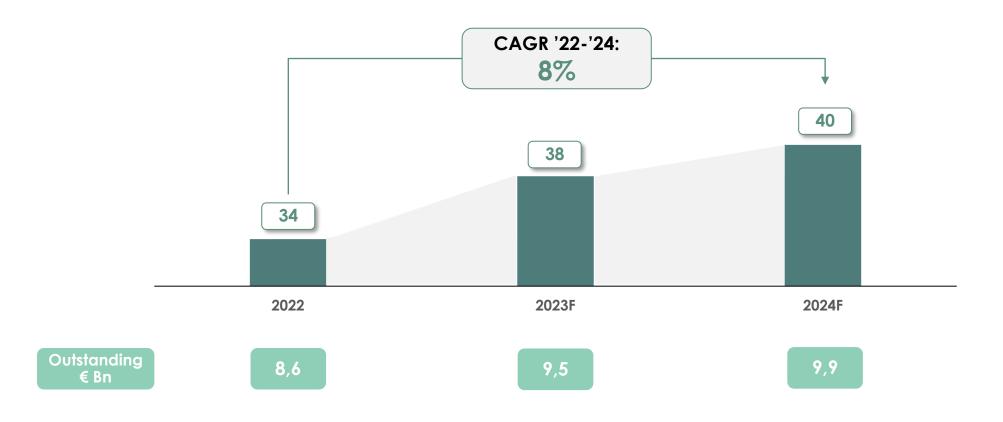




Addressable market





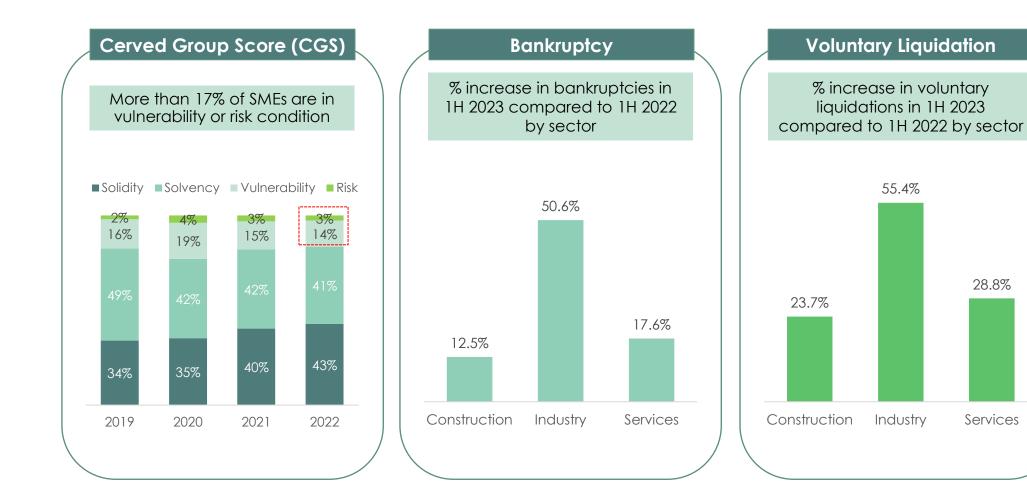


The worsening financial conditions of Italian companies expected in the next three-year period and the consequent increase in rates of deterioration could in fact drive a growth in the potential turnover of factoring to distressed companies by 8 percent annually, up to a market value of ca. 40 billion € by 2024



Vulnerable companies and new procedures



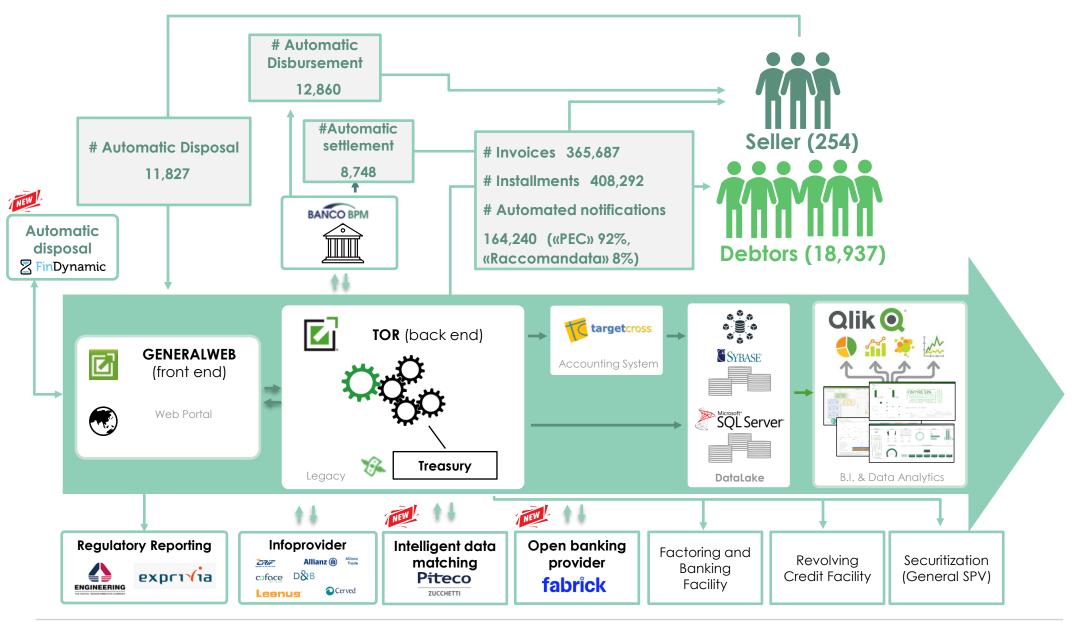




Digital, Low Risk Player



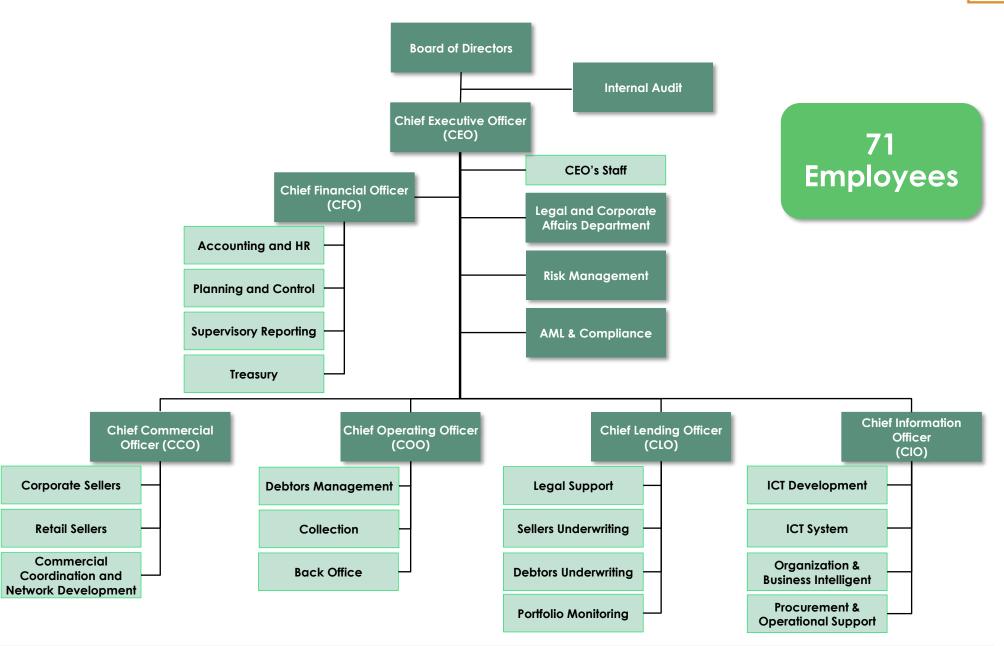
A strategic asset: the proprietary digital platform





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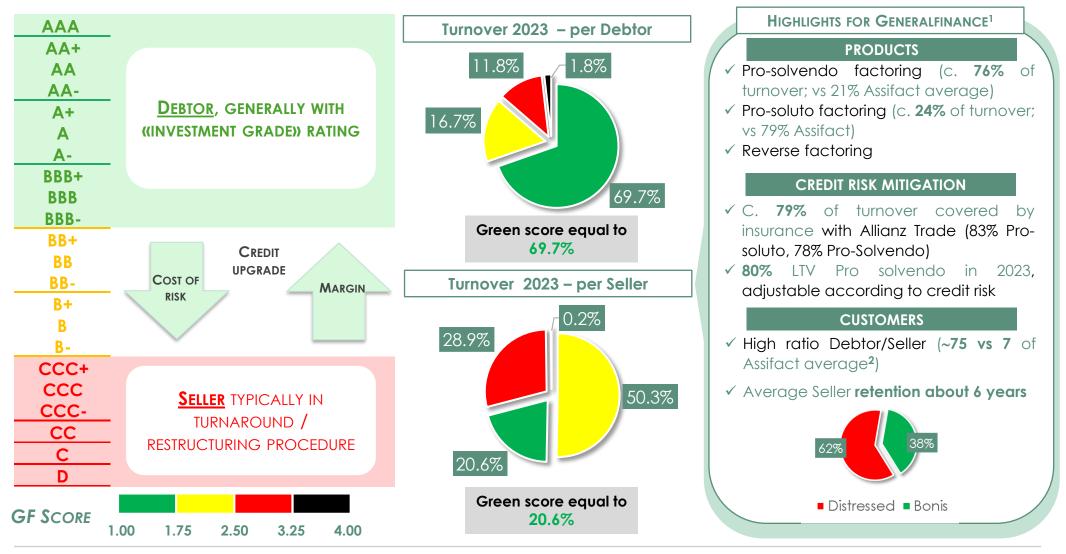
An organization oriented to risk control and business





A unique business model, leveraging the factoring features

The peculiarity of Generalfinance's business model is the choice of Seller–Debtor, where clients (**Sellers**) typically have a **low credit rating** (turnaround situation) while the **Debtors** underlying customer loans refer to a **high credit rating** ("investment grade")



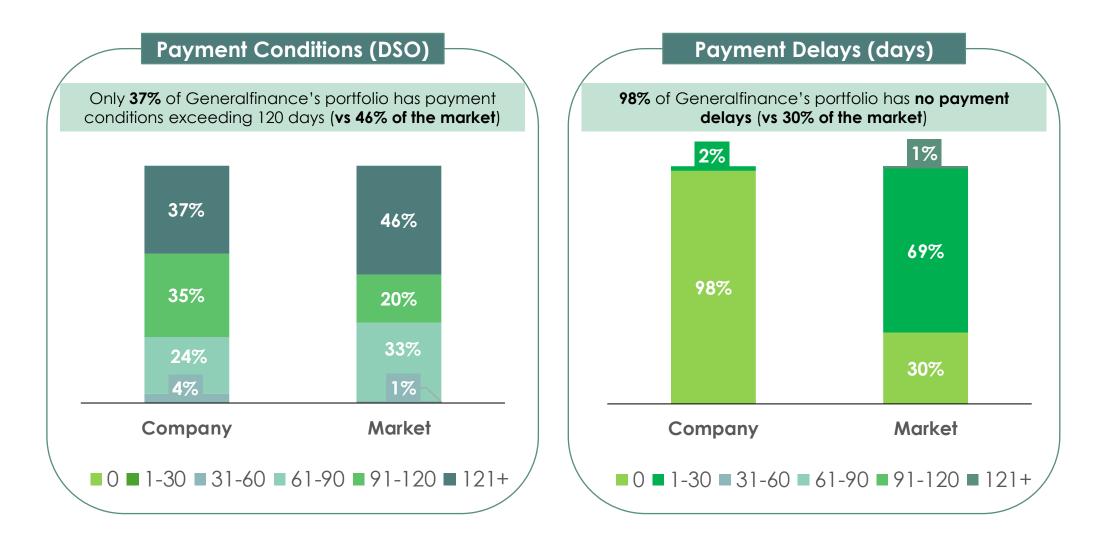


Notes: 1) Generalfinance data refers to December 31, 2023 (LTM); Assifact data refers to September 30, 2023; 2) Assifact data net of household debtors.

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Collection performance: a strategic delivery to our Customers





Generalfinance boasts an excellent portfolio quality, both in terms of Payment Conditions and Payment Delays



Credit Process Overview

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Phase	1 Client Acquisition	Assessment & pre- qualification	3 Proposal	4 Negotiation and underwriting	5 Credit decision	6 Credit management	7 Monitoring
Activities	 Acquisition of new Clients Collection of Client data to check sales, turnover, customers, suppliers, etc.) Generate Client Report 	 Customer assessment (economic and financial analysis, AML checks, Summary Report Process assessment (for distressed procedures) Debtor assessment (data collection, creditworthiness check) 	 Overall file assessment (review of Summary Report and other relevant documents) Definition of a non-binding proposal, to be shared with the Client 	 Forwarding of proposal to Client Discussion of any amendments within the decision-making scope of the Sales Office Sign-off of terms and conditions by the Client 	 Additional data collection on the Assignor Review of Assignor/Assign ee assessment Credit decision on the maximum amount disbursable to Assignor and credit facilities to Debtors Signing of contract 	 Acquisition / assignment of receivables , prepayments and relevant process management Relationship management with Assignor and Assigned Debtors Collection management 	 Monitoring of factored receivables Monitoring of credit risk Management of outstanding receivables Monitoring of collections Reporting on information flows between corporate bodies
Department	- CCO	• CLO	 Credit Committee 	• CCO • CLO	 Credit Committee 	- COO	• CLO



Value proposition, distinctive features and value chain



Value proposition

Generalfinance offers its customers (mostly companies under financial stress) rapid and customized interventions for the financing of the working capital and trade receivables, covering the entire supply chain finance



"Revolving" relationship (LIR¹ at 24 months) in a predominantly "notification" mode and, where applicable, "acceptance" of the debt

Distinctive skills

- o Consolidated expertise throughout the entire process
- End-to-end in-house valuation process, tailored to customer specifications
- Strong risk reduction and diversification mechanisms
- In-house-developed proprietary factoring platform to support business specifications
- Fast operational processes and capability to provide
 bridge financing within turnaround processes

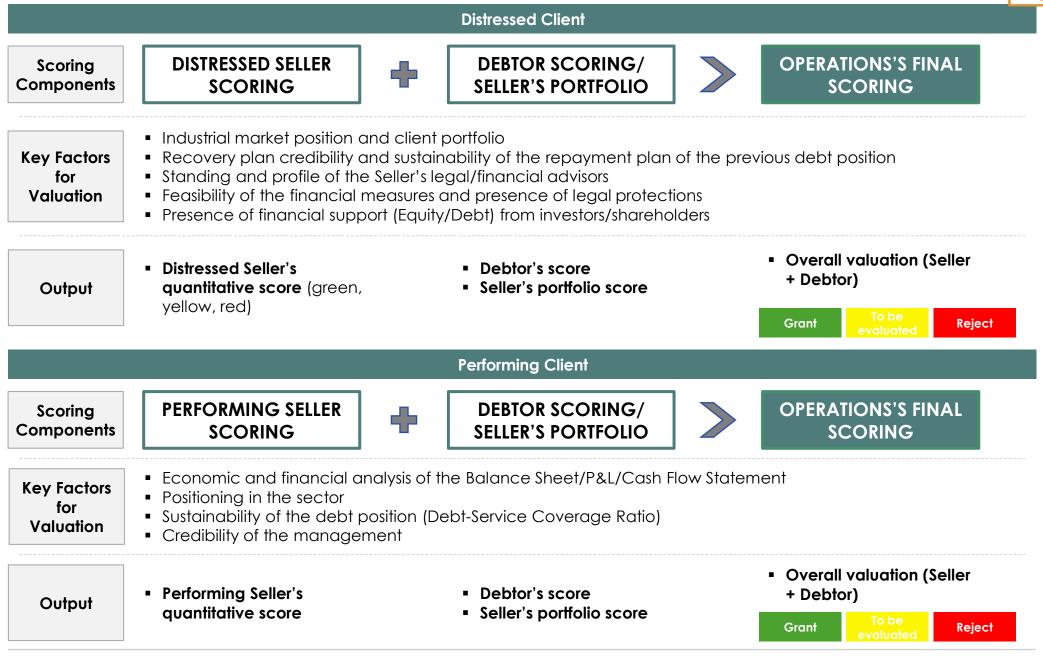
3

Generalfinance masters all the crossroads of the value chain

- o All operational steps and core activities are carried out internally by Generalfinance's dedicated structures
- Generalfinance does not relies on external consultants to assess the creditworthiness of sellers and debtors but owns all the skills
- The process is reinforced by credit insurance policies provided by Allianz Trade insurance company which, during the risk acquisition phase, performs an independent assessment of the assigned debtors, providing Generalfinance a feedback on the results of their assessment



Valuation Framework





Risk reduction in Distressed Factoring

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Given that the majority of Generalfinance's turnover is realized towards distressed Sellers, the Company can benefit from a reduction in risk, because of 3 main factors



Lower Credit Risk

- Effects of insolvency proceedings on financial position (ex. credit write-offs)
- o Recovery and relaunch plan
- Possible change in the Governance
- Possible capital injection or new financing
- Predeductibility (i.e., superpriority) of receivables arising from loans disbursed in execution of the plan and loans disbursed prior to the submission of the composition with creditors plan, respectively, if the conditions provided by the regulations are met



Lower Operating Risk

- Court approval (arrangement with creditors, restructuring agreement)
- Supervision by the court commissioner (arrangement with creditors)
- Presence of high standing Financial Advisors and Legal Counsels
- Management change



- Financial assistance for the implementation of the agreement / plan / arrangement with creditors with exemptions from clawback actions
- Authorization for bridge financing (in these cases, the risk of clawback actions is excluded on a de facto basis)
- Factoring law and related protections (clawback actions regarding collections from assigned debtors)



Debtor Scoring



Macro score	Indicator	Assessment details			
	BRI	 Counterparty summary assessment considering the economic and financial aspects, the history of the company, the shareholders structure, etc. 			
	CGS Cerved	 Counterparty summary assessment considering the economic and financial aspects, the history of the company, the shareholders structure, etc. 			
Commercial score	Rating Score _{D&B}	 Counterparty summary assessment considering the economic and financial aspects, the history of the company, the shareholders structure, etc. 			
	Delinquency Score D&B	 Probability of late payments over the next 12 months 			
	Failure Score _{D&B}	 Company probability of default over the next 12 months 			
Payments	Paydex	 Score on the counterparty's payment performance 			
score	Payline Cerved	 Score on the counterparty's payment performance 			
Credit	Grade Allianz Trade Allianz (1) Allianz	 Degree of credit insurability 			
insurability score	DRA cofoce	 Degree of credit insurability Coface – in progress 			
Credit insurance		 Insurance partnership with Allianz Trade to insure up to 100% of the credit cross, starting from amounts above 30k 			

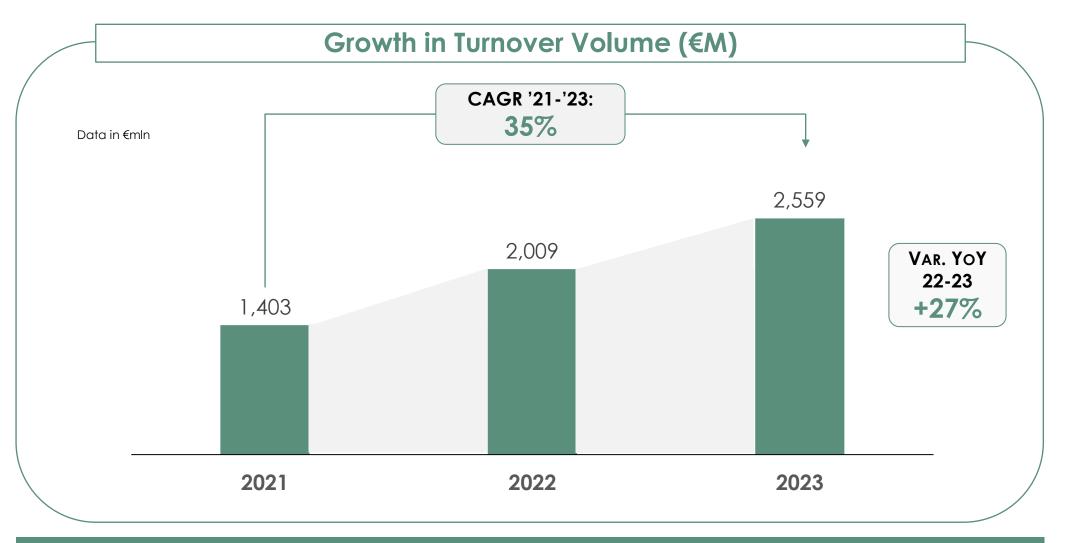




Main 2023 Results



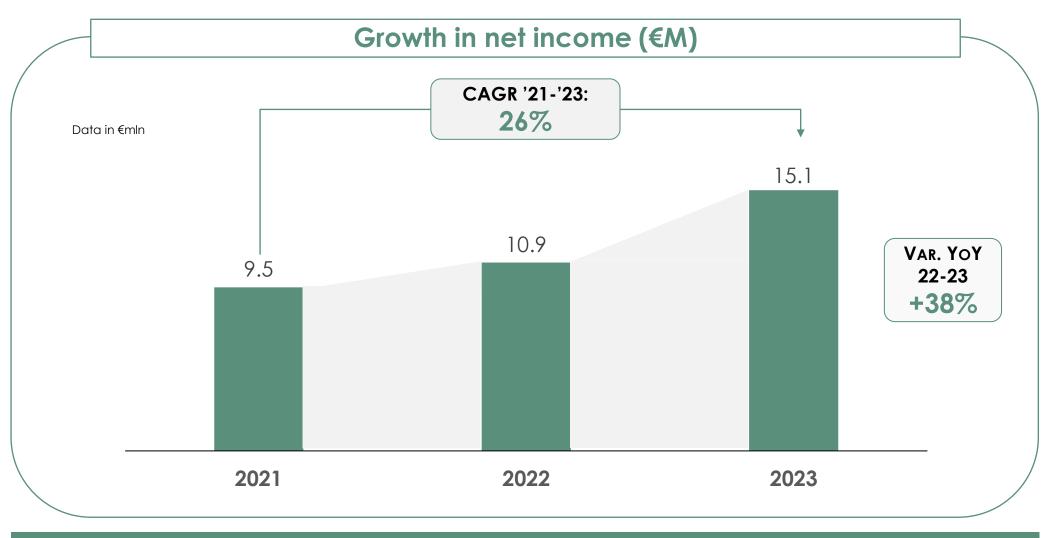
Turnover witnessing a strong growth story



2023 annual growth rate (27%) significantly higher than the market average (+1%)



Net Income: high profitability from the operations



Improvement in profitability level in the last 3 years



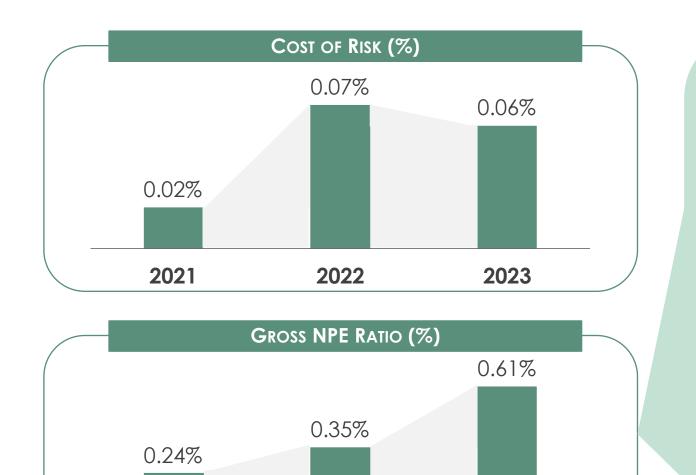


Focus on Asset Quality and Digital Factoring



A low risk model with a best in class asset quality





DEFINITION OF DEFAULT (DOD)

In accordance with the interpretation provided for pro-solvendo transactions by the Bank of Italy following the 2022 inspection, in 4Q 2023 Generalfinance has applied a new definition of default (DoD) under which past due amounts are to be counted from the moment they exceed 1% of the relevant exposure (and are higher than 100 euro or 500 euro depending on the type of the counterparty), even if there is a buffer between the nominal value of the receivable and the company's exposure.

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However, due to the new DoD, it is possible that past due amounts may experience greater volatility in the future.



2021

Cost of Risk has been computed as Credit Risk Adjustments / Annual Disbursed Loans;

2022

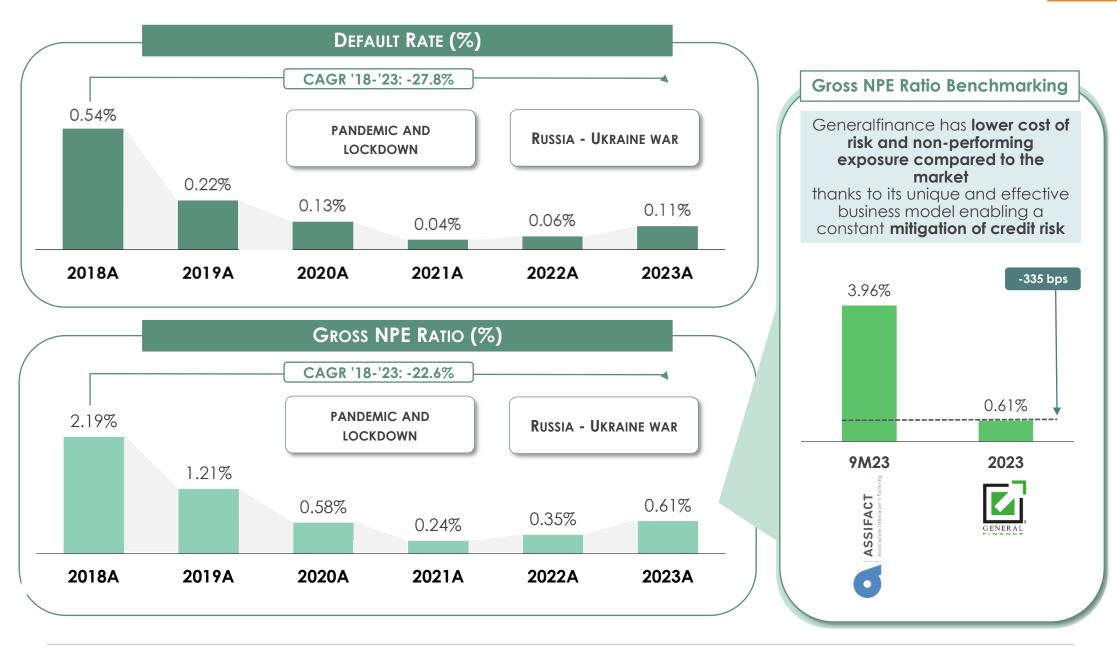
Gross NPE («Non-Performing Exposure») Ratio has been computed as Gross NPE / Gross Loans to Customers

2023

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Default Rate and NPE Ratio constantly improving



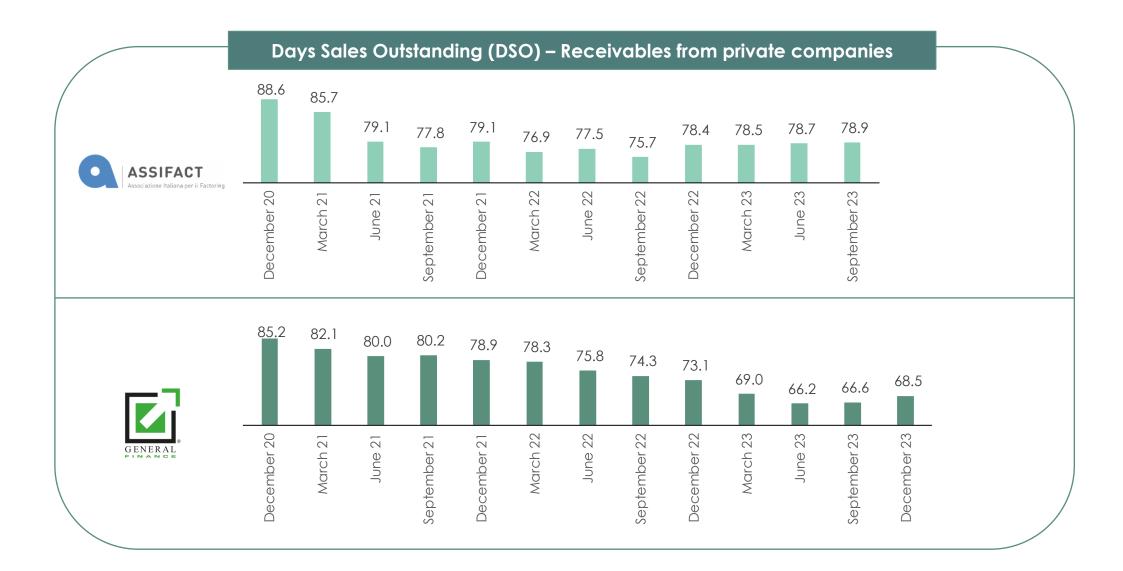




Default rate: NPE inflow of the year / loans disbursement flow of the year Assifact NPE Ratio (%) as at September, 30 2023

Company's DSO expressing a very low duration of the portfolio









2023 Results: Balance Sheet, P&L, Funding and Capital



Main KPIs behind our business



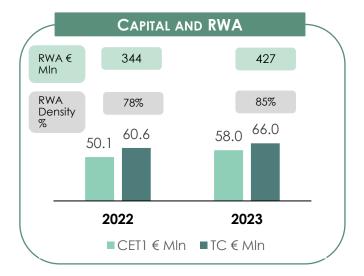
Income Statement (€m)	2021A	2022A	2023A	YoY%	CAGR '21-'23
Interest Margin	6.2	7.3	9.0	23.6%	20.0%
Net Commission	17.7	23.6	27.2	15.4%	24.0%
Net Banking Income	23.9	30.9	36.2	17.3%	23.0%
Net value adjustments / write-backs for credit risk	(0.2)	(1.2)	(1.3)	4.8%	141.2%
Operating Costs	(9.8)	(13.2)	(12.9)	(1.9%)	15.0%
Net Profit	9.5	10.9	15.1	38.4%	26.2%
(€m)	2021A	2022A	2023A	ΥοΥ%	CAGR '21-'23
Turnover	1,402.9	2,009.4	2,559.3	27.4%	35.1%
Allocated Amount	1,118.5	1,674.0	2,161.4	29.1%	39.0%
LTV	79.7%	83.3%	84.5%	1.4%	2.9%
LTV Pro-solvendo	78.6 %	81.6%	79.7 %	-2.4%	0.7%
Net Banking Income / Average Loan (%)	9.6%	8.7%	8.5%	(2.3%)	(5.8%)
Interest Margin / Net Banking Income (%)	26.0%	23.5%	24.8%	5.4%	(2.4%)
Cost Income Ratio	40.9%	42.7%	35.7%	(16.4%)	(6.5%)
ROE (%)	42.0%	23.7%	29.3%	23.7%	(16.4%)
Balance Sheet (€m)	2021A	2022A	2023A	ΥοΥ%	CAGR '21-'23
Cash & Cash Equivalents	33.5	43.7	21.7	(50.5%)	(19.6%)
Financial Assets	321.0	385.4	462.4	20.0%	20.0%
Other Assets	10.7	14.7	15.9	8.0%	21.7%
Total Assets	365.3	443.8	500.0	12.7%	17.0%
Financial Liabilities	314.6	368.4	409.4	11.1%	14.1%
Other Liabilities	18.7	18.6	24.2	30.6%	13.9%
Total Liabilities	333.3	387.0	433.6	12.0%	14.1%
Shareholder's Equity	32.0	56.8	66.4	17.0%	44.2%

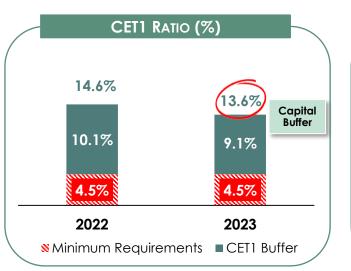


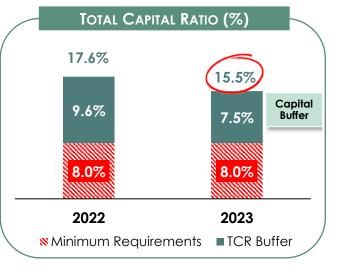
A very simple balance sheet with a strong capital position...







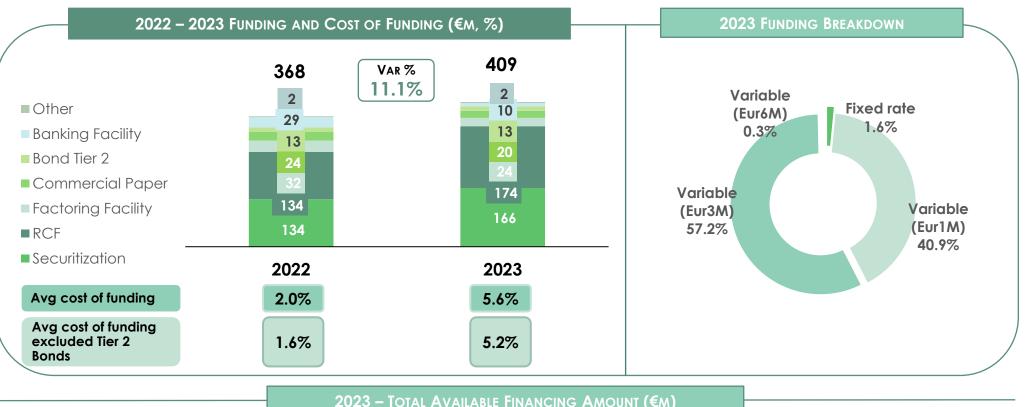


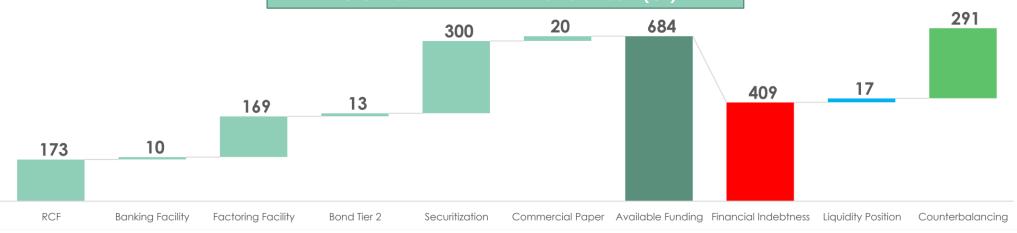




Note: CET1 Ratio and Total Capital Ratio calculated taking into account the net profit of 2023 and total dividends to be distributed (payout 50% of net profit)

...coupled with a robust funding and liquidity position





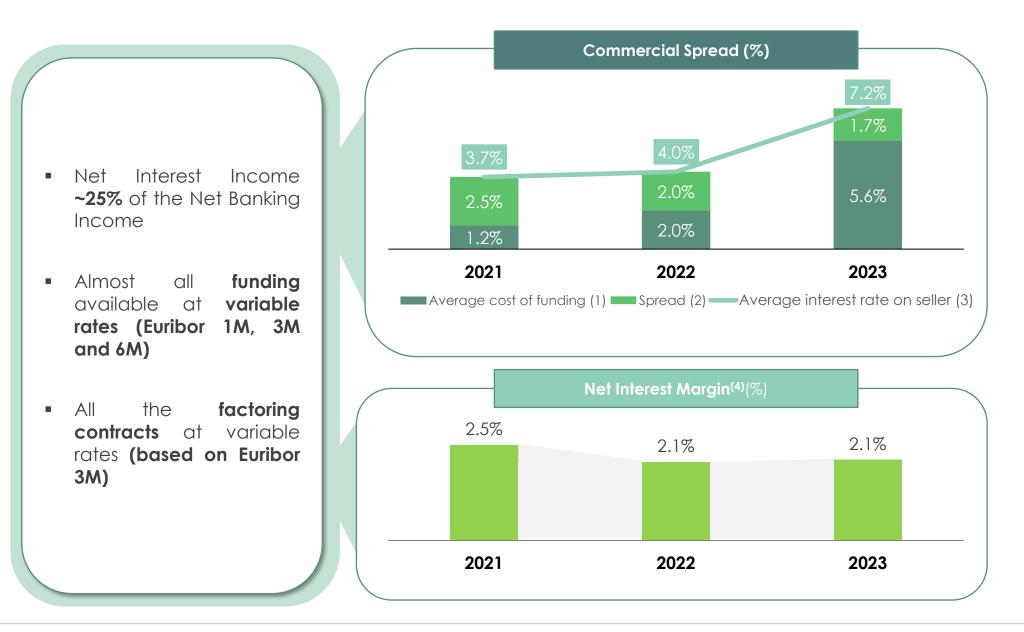


Note: Commercial Papers included in «Fixed Rate»

Liquidity Position: excluding pledged accounts equal to 5.0 €mln

Securitization: included only for an amount equal to the credit lines approved by banks

Net interest Income fully «hedged» against interest rates volatility





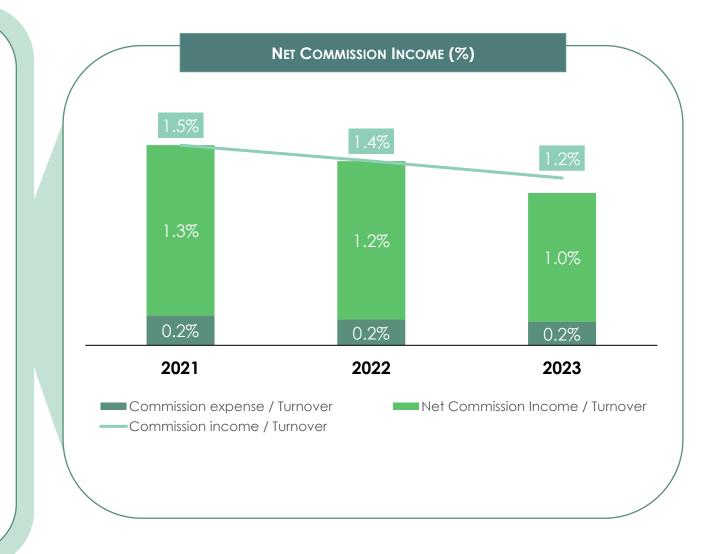
Notes: (1) Calculated as interest expense / average financial liabilities (current and previous year); (2) Spread: average interest rate on seller – average cost of funding (3) (Interest income + delayed payment Interest + other interest)/ average loans (current and previous year); (4) Calculated as Net Interest income / average loans (current and previous year)

Net commission income, the primary source of profitability



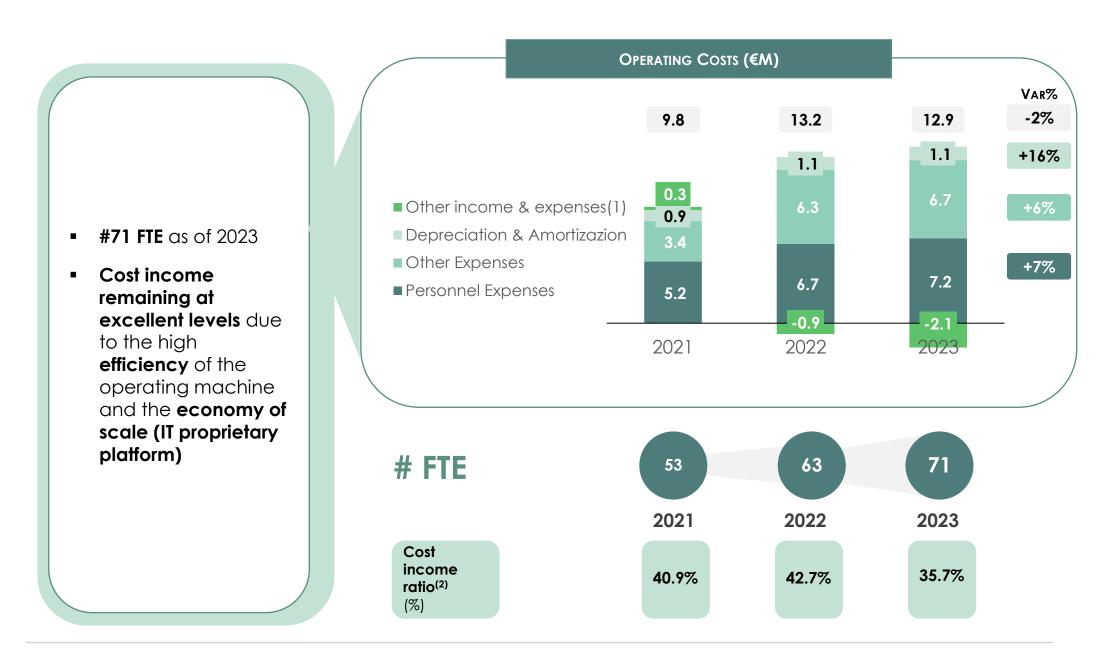
 Net Commission Income
 ~75% of the Net Banking Income

- Commission Income/Turnover slightly lower YoY, taking into consideration the different mix of the portfolio (Corporate Sellers vs Retail Sellers)
- Stable commission expense rate thank to optimization of insurance costs and banking fees





Cost / Income reflecting the efficiency of the operating machine



Note: (1)Other net revenues and risk charges; (2) Operating Costs / Net Banking Income.

Operating costs 2022 Adjusted (net of IPO costs): 11.6 €mln

Cost income ratio 2022 Adjusted (net of IPO costs): 37.7%

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Annex



Income Statement



Income Statement (€m)	2022A	2023A	YoY%
Interest income and similar income	14,0	30,6	118,3%
Interest expense and similar charges	(6,7)	(21,6)	220,4%
INTEREST MARGIN	7,3	9,0	23,6%
Fee and commission income	27,3	31,7	15,6%
Fee and commission expense	(3,8)	(4,5)	17,2%
NET FEE AND COMMISSION INCOME	23,6	27,2	15,4%
Dividends and similar income	0,0	0,0	(100,0%)
Net profi (loss) from trading	(0,0)	0,0	(308,0%)
Net results of other financial a/I measured at fv	0,0	(0,0)	(117,5%)
NET INTEREST AND OTHER BANKING INCOME	30,9	36,2	17,3%
Net value adjustments / write-backs for credit risk	(1,2)	(1,3)	4,8%
a) Financial assets measured at amortised cost	(1,2)	(1,3)	4,8%
NET PROFIT (LOSS) FROM FINANCIAL MANAGEMENT	29,7	34,9	17,8%
A dministrative expenses	(13,0)	(13,9)	6,2%
a) Personnel expenses	(6,7)	(7,2)	6,6%
b) Other administrative expenses	(6,3)	(6,7)	5,7%
Net provision for risks and charges	(0,1)	(0,1)	242,1%
b) Other net provisions	(0,1)	(0,1)	242,1%
Net value adjustments / write-backs on pppe	(0,7)	(0,7)	8,7%
Net value adjustments / write-backs on int. Ass.	(0,4)	(0,4)	31,9%
Other operating income and expenses	1,0	2,2	135,5%
OPERATING COSTS	(13,2)	(12,9)	(1,9%)
PRE-TAX PROFIT (LOSS) FROM CURRENT OPERATIONS	16,5	22,0	33,6%
Income tax for the year on current operations	(5,6)	(6,9)	24,2%
PROFIT (LOSS) FOR THE YEAR	10,9	15,1	38,4%



Balance Sheet

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Balance Sheet (€m)	2022A	2023A	Var% YoY
Cash and cash equivalents	43,7	21,6	(50,5%)
Financial assets measured at fair value through p/l	0,0	0,0	13,2%
Financial assets measured at amortised cost	385,4	462,4	20,0%
Equity investments	0,0	0,0	-
Property, Plan and Equipment (PPE)	4,9	5,0	2,6%
Intangible assets	2,0	2,6	27,1%
Tax assets	4,6	5,7	24,2%
a) current	4,1	5,1	23,4%
b) deferred	0,5	0,6	31,8%
Other assets	3,2	2,7	(13,4%)
TOTAL ASSETS	443,8	500,0	12,7%
Financial liabilities measured at amortised cost	368,4	409,4	11,1%
a) payables	331,2	376,8	13,8%
b) outstanding securities	37,2	32,6	(12,3%)
Tax liabilities	4,9	7,1	44,6%
Other liabilities	11,6	14,0	21,2%
Severance pay	1,3	1,5	11,7%
Provision for risk and charges	0,8	1,6	93,3%
Share capital	4,2	4,2	0,0%
Share premium reserve	25,4	25,4	0,0%
Reserves	16,2	21,6	33,7%
V aluation reserves	0,1	0,1	25,5%
Profit (loss) for the year	10,9	15,1	38,4%
TOTAL LIABILITIES AND SHAREHOLDERS'S EQUITY	443,8	500,0	12,7%



7

Business Plan 2022-2024 KPIs



Top Line (€ bn)	2021A	2022A ADJ	2024E	CAGR '21-'24
Turnover	1,4	2,0	3,4	34%
Allocated Amount	1,1	1,7	2,8	36%
LTV ⁽²⁾	80%	83%	83%	n.a.

P&L (€ mn)	2021A	2022A ADJ	2024E	CAGR '21-'24
Interest Margin	6,2	7,3	13,7	30%
Net Commision	17,7	23,6	35,7	26%
Net Banking Income	23,9	30,9	49,3	27%
Operating costs	(9,8)	(11,6)	(14,7)	14%
Net Profit	9,5	12,1	21,5	31%

BS (€ mn)	2021A	2022A ADJ	2024E	CAGR '21-'24
Cash & Cash Equivalents	33,5	43,7	54,7	18%
Financial Assets	321,0	385,4	697,9	30%
Other Assets	10,8	14,6	13,8	9%
Total Assets	365,3	443,8	766,5	28%
Financial Liabilities	314,6	368,4	648,5	27%
Other Liabilities	18,7	17,4	36,7	25%
Shareholder's Equity	32,0	58,0	81,3	36%
Total Liabilities	365,3	443,8	766,5	28%

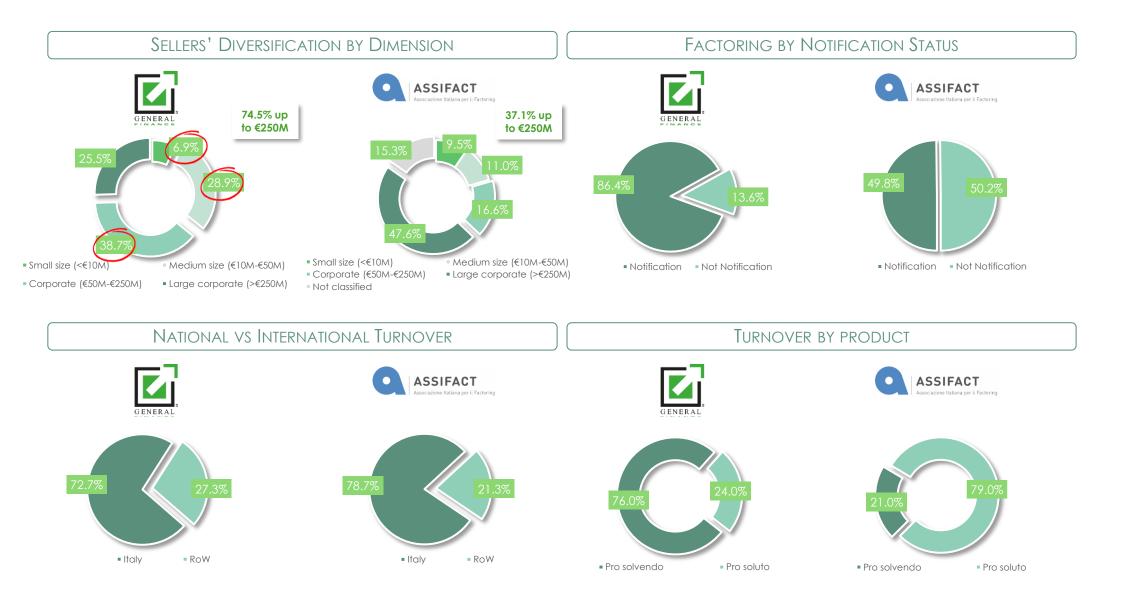
KPI (%)	2021A	2022A ADJ	2024E	CAGR '21-'24
Net Banking Income / Average Loans	9,6%	8,7%	8,0%	n.a.
Interest Margin / Net Banking Income	26,0%	23,5%	27,8%	n.a.
Cost Income Ratio	40,9%	37,7%	29,7%	n.a.
ROE	42,0%	26,3%	36,0%	n.a.
CET1 Ratio	9,4%	14,6%	11,2%	n.a.
Total Capital Ratio	13,7%	17,6%	13,3%	n.a.



Note: 2022A ADJ means that the values are neutralized from IPO costs € 1,6 mn (2) LTV: Loan to Value

Turnover breakdown vs system average 1/2

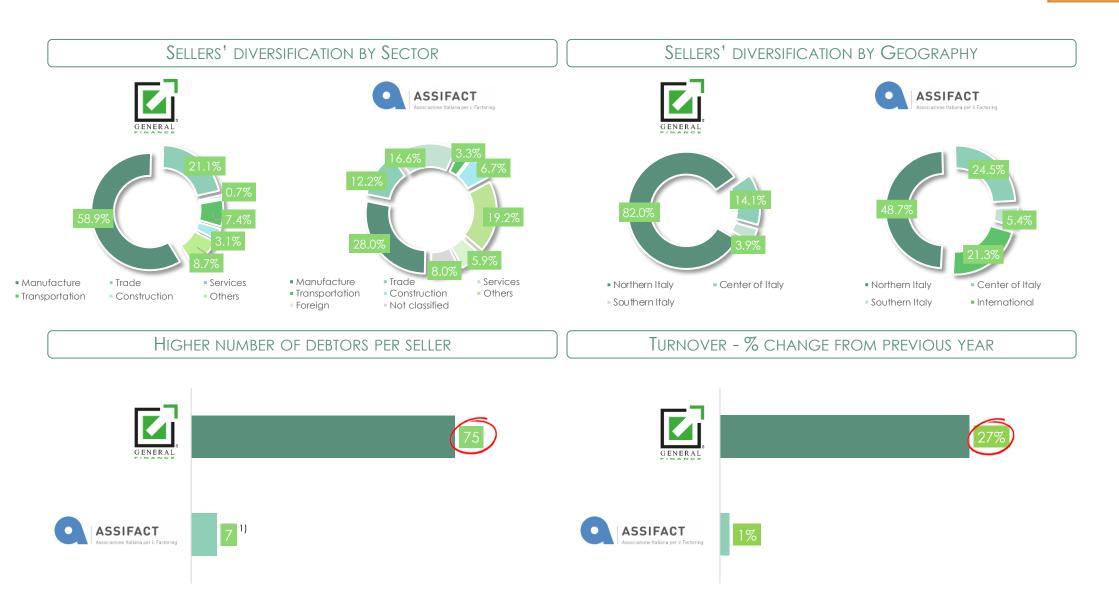






Turnover breakdown vs system average 2/2



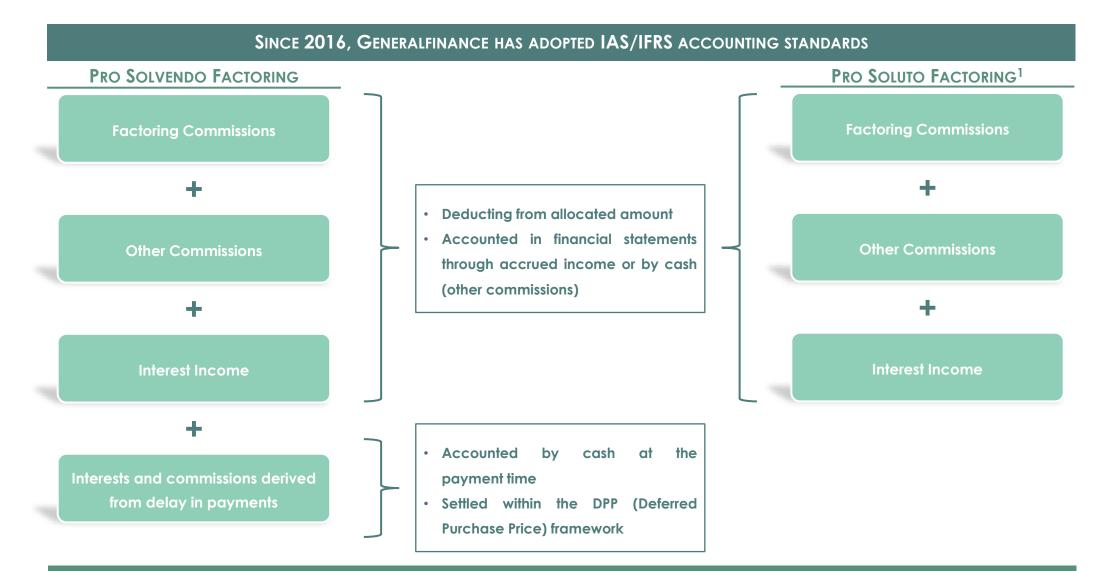




Generalfinance's Turnover data refers to December 31, 2023 Assifact's Turnover data refers to September 30, 2023 1) Household debtors have not been included

Top line components





SIMPLE AND TRANSPARENT P&L PAIRED WITH ALMOST NO VOLATILITY OF FAIR VALUE / CREDIT ADJUSTMENT



Revenues' generation – example

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PRO SOLVENDO TRANSACTION		Formula	P&L Accounting
Invoice's nominal value	100,000.00	a	
Advance rate	80.00%	b	_
Gross disbursed amount	80,000.00	c = a x b	
Maturity of disbursed amount (days)	69	e	
Contractual interest rate (floating)	7.50%	f	
Interest revenues	1,167.12	g = (c x f x (e+2)) / 365	Prepayment
DSO	70	h	
Monthly commission rate	0.40%	i	
Commission revenues	933.33	l = a x i x (h/30)	Prepayment
Total revenues	2,100.46	m = g + l	Prepayment
Net disbursed amount	77,899.54	n = c - m	
	0		
Delay in payment (days)	8	0	
Delay in payment interest rate	7.00%	p	
Delay in payment commission rate	0.50%	q	Carala la ancia
Delay in payment interest revenues	122.74	$r = (c \times p \times o) / 365$	Cash basis
Delay in payment commission revenues	133.33	s = a x q x (o/30)	Cash basis
Delay in payment total revenues	256.07	t = r + s	Cash basis
Delay in payment lolar evenues	230.07	1-1+5	
Non-advance amount	20,000.00	u = a - c	
Net settlement	19,743.93	v = u - t	



Benefits of pro-solvendo lending contract



The offsetting mechanism is a specific technicality of the Factoring Agreement, which is elaborated consistently with the Assifact standard

ARTICLE 28 OF GENERALFINANCE FACTORING AGREEMENT

"The Factor will be entitled to retain sums and set off the debts (of every kind) due by the Factor to the Seller against the Receivables (of every kind) due from the Seller to the Factor, including the Receivables due from the Seller to third parties and assigned to/guaranteed by the Factor.

Should the Seller default on any of its payment obligations, the Factor will be able to treat its Receivables as liquid and payable, even if not already fallen due. Offsets by the Seller require the prior written consent of the Factor".

A PRACTICAL EXAMPLE:

<u>Seller A</u>

D Borrower	Nominal Value (A)	LTV (B)	Disbursement (C) = (A x B)	Unpaid	Amount Collected (D)	Amounts not advanced to be settled (D - C)
1	100.000,00	80%	80.000,00	Yes	-	_
2	100.000,00	80%	80.000,00	No	100.000,00	20.000,00
3	100.000,00	80%	80.000,00	No	100.000,00	20.000,00
4	100.000,00	80%	80.000,00	No	100.000,00	20.000,00
5	100.000,00	80%	80.000,00	No	100.000,00	20.000,00
6	100.000,00	80%	80.000,00	No	100.000,00	20.000,00
7	100.000,00	80%	80.000,00	No	100.000,00	20.000,00
8	100.000,00	80%	80.000,00	No	100.000,00	20.000,00
9	100.000,00	80%	80.000,00	No	100.000,00	20.000,00
10	100.000,00	80%	80.000,00	No	100.000,00	20.000,00
	1.000.000,00		800.000,00		900.000,00	180.000,00
			Debts of the Factor			180.000,00
			Jnpaid debts			
			compensated			80.000,00
		1	Netting to be liquidated			100.000,00

In FY 2021, Generalfinance paid an average advance equal to **80%** of Turnover. With regard to the prosolvendo factoring, Generalfinance is entitled to set off amounts owed by the Sellers to it against amounts owed by Generalfinance to the Sellers based on specific clauses included in the factoring agreement.

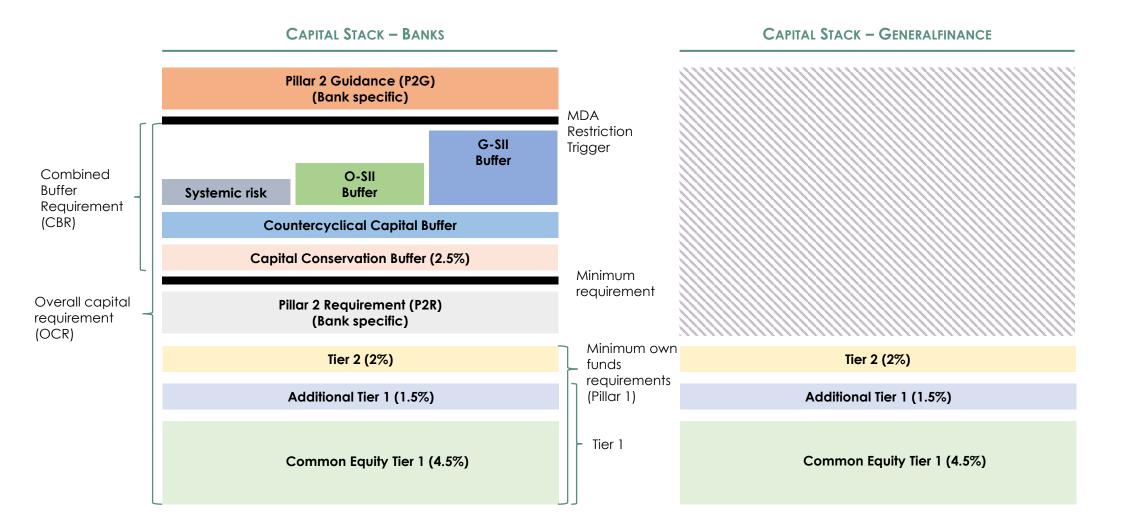
The Company has а hiah Debtor/Seller ratio equal to 58, growing steadily over the last 3 financial years, against an average of the Italian factoring market calculated excludina private assigned Debtors - equal to 10^{1} , which expands the possibilities of offsetting between receivables and debit items against the Sellers as part of pro-solvendo transactions.



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Capital Stack – A capital light lending business







1° giorno di quotazione

GENERAL

GENERALFINANCE

EMARKET SDIR certified

Mid & Small Conference London