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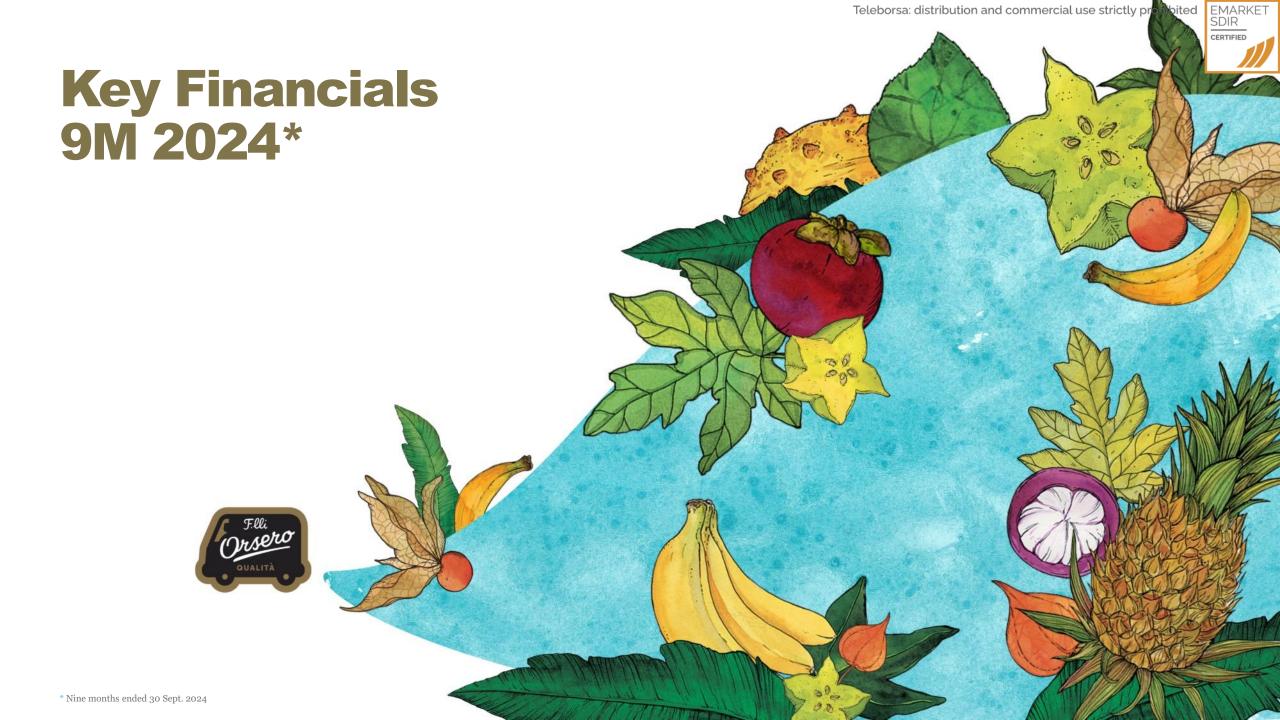
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The Manager in charge of preparing the corporate accounting documents of Orsero S.p.A., Mr. Edoardo Dupanloup certifies, pursuant to art. 154-bis, paragraph 2, of Legislative Decree 58/98 that the accounting information contained in this press release corresponds to the documentary results, books and accounting records.

Minor discrepancies in calculating percentage changes and totals in tables of this presentation are due to rounding.







9M 2024 Results • Further improvements of Distribution BU in Q3



• Economic and Financial response

- Capex saw an increase in Q3 2024, with the dry-docking activity of two ships and the downpayment for the purchase of a plot of land intended for a warehouse in Dos Hermanas (Seville), in support to a strategic growth project in southern Spain. Other major investments include the construction of the Verona warehouse (a new facility dedicated to berries and exotic products), improvements to buildings and equipment in the warehouses in France, Spain, Italy, and Portugal. Moreover, the Group runs normal renovation investments at all sites in order to preserve its state-of-the-art operations, in line with its ESG strategic plan
- Interest rates situation: Euribor expected to decrease, however, it is only partially affecting the Group's average cost of debt because of its debt structure and the hedging strategy performed swapping variable with fixed rates (gross debt: about 95% with more than 2,3 years duration; 86,4% resulting in fixed rates)
- On May 15, a dividend of 0,60 €/share was paid to Orsero shareholders with a total outlay of abt. 10,2 M€
- GUIDANCE FY 2024:
 - Confirmed on all Economic Metrics and ESG Goals: Revenues, Adj. EBITDA and Adj. Net Profit expected well in line with the target ranges
 - Capex and NFP targets have been revised upward to include the impact of the initial phase of the new strategic growth investment in Dos Hermanas-Seville and slightly increased working capital requirements for the fiscal year

Market context

- Private consumption in general, as well as F&V volumes, register low levels, despite the slowdown of the European inflationary pressure and the decline in selling prices. The geopolitical context is marked by some degree of uncertainty, that, however, only partially affects the Group's activity. The Group's performance is well above the market average, in line with expectations and historical trends

• Distribution BU

- Sales increase of 0,3% vs 9M 2023
 - Sales are in line with the 9M 2023 results, thanks to a strong performance in Q3 2024
- Adjusted EBITDA margin comes in at 5,2% vs 5,7% LY, in the light of:
 - Products: (i) lower marginality of the Banana product; (ii) satisfactory output of some F&V campaigns, especially: kiwifruit, exotic fruit products, pineapples and grapes.
 - EBITDA margin further improves at 6,3% in Q3 2024 (5,2% in Q2 2024), reaching the same rate of last year (6,3 % in Q3 2023)

Shipping BU

- Satisfying loading factor in the reefer segment doesn't offset the normalization of freight rates for dry cargo and reefer. Q3 2024 profitability was impacted also by the dry-docking of 2 ships, leading to additional costs from chartering another ship for three voyages to cover the weekly service for bananas and pineapples
- Adjusted EBITDA of 16,0 M€ vs 33,0 M€ in 9M 2023, representing 19,1% of revenues (9M 2023: 33,5%)







Executive summary • Consolidated figures



M€	9M 2024	9M 2023	TOTAL CHANGE		
			Amount	%	
Net Sales	1.155,1	1.162,7	(7,6)	-0,7%	
Adjusted EBITDA*	66,9	89,4	(22,5)	-25,1%	
Adjusted EBITDA Margin	5,79%	7,68%	-189 Bps.		
Adjusted EBIT	41,3	64,2	(22,9)	-35,7%	
Adjusted Net Profit **	27,6	49,9	(22,3)	-44,7%	
Net Profit	26,3	47,8	(21,5)	-45,0%	

M€	30.09.2024	31.12.2023
Net Invested Capital	373,8	366,4
Total Equity	250,8	238,5
Net Financial Position	123,0	127,8
NFP/ Total Equity	0,49	0,54
NFP/Adj. EBITDA	1,45	1,19
Net Financial Position excl. IFRS 16***	66,3	67,1
NFP/ Total Equity excl. IFRS16	0,26	0,28
NFP/Adj. EBITDA excl. IFRS16	0,98	0,74

- Net sales 9M 2024 are 1.155,1 M€, almost unchanged overall (-0,7%)
- Distribution BU: the positive performance in Q3 aligns the 9M results with that of the same period LY amid stagnating consumptions in some geographies and confirmed normalization of the Banana product
- Shipping BU: normalization of freight rates, affecting both the dry cargo and reefer, while volumes on the reefer side register satisfying levels
- Adjusted EBITDA comes in at 66,9 M€, down by 22,5 M€ or 25,1% vs LY, with a margin of 5,8% (- 189 bps. vs LY)
- Overall, a result in line with expectations and historical trends, net of the exceptional FY 2023, positioning the Group well above the market average
- Adjusted EBIT moves downwards to 41,3 M€, down 22,9 M€ or -35,7% vs LY, as a direct consequence of lower operating results
- Adjusted Net profit declines to 27,6 M€ from 49,9 M€ LY
- Net profit (reported) stands at 26,3 M€, tax rate resulting in 22,9%
- Total Equity swells to 250,8 M€, on the back of period net profit after dividend distribution
- Net Financial Position Excl. IFRS 16(***) is 66,3 M€ (Net Debt), including:
- Robust cash buffer of 86,6 M€ (Cash and cash equivalents)
- Gross financial debt of 152,9 M€ including 18,2 M€ of deferred considerations of the acquisitions
- Net Financial Position, stands at 123,0 M€
- Including 56,7 M€ IFRS 16 liabilities (of which fifth vessel lease 7,3 M€)





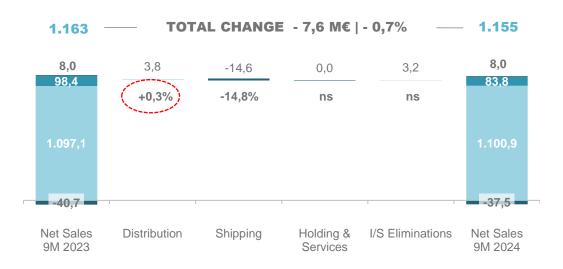
^{**} Adjusted for non-recurring items and Top Management incentives, net of their estimated tax effect

*** IFRS 16 effect consisting in NFP of 56,7 M€ in 9M 2024 and 60,8 M€ at the end of 2023



Net Sales and Adj. EBITDA

NET SALES VARIANCE (M€)



Net sales 9M 2024 post a total decrease of 7,6 M€ or - 0,7 % vs LY

- Distribution is up by 3,8 M€, or +0,3%:
- Strong performance of Q3 2024, thanks to the contribution of the French companies and the improved product mix with value added categories
- Shipping decreases by 14,6 M€, or 14,8%, as a consequence of:
- The normalisation of freight rates is affecting both reefer and dry cargo, whereas in terms of volumes the fresh produce segment is marked by a good loading factor
- Holding & Services is unchanged and inter-segment elimination reduced by 3,2 M€



ADJUSTED EBITDA VARIANCE (M€)



9M 2024 Adjusted EBITDA id down by 22,5 M€ or – 25,1 % vs LY, margin is 5,8% vs 7,7% LY:

Distribution declines in the wake of:

- the less profitable winter campaigns and back to normal returns of bananas partially balanced by positive output of some campaigns: pineapple, grape, exotic and kiwifruit
- Q3 2024 stand alone results post an impressive 24,9 M€, +3,7% vs Q3 2023, with a 6,3% margin

• Shipping decreases by 16,9 M€:

- Still good levels of volumes in the reefer transport, despite the generalized normalization of freight rates
- Impact of the dry-docking activity of two ships and of the lease of an extra ship due to schedule delays

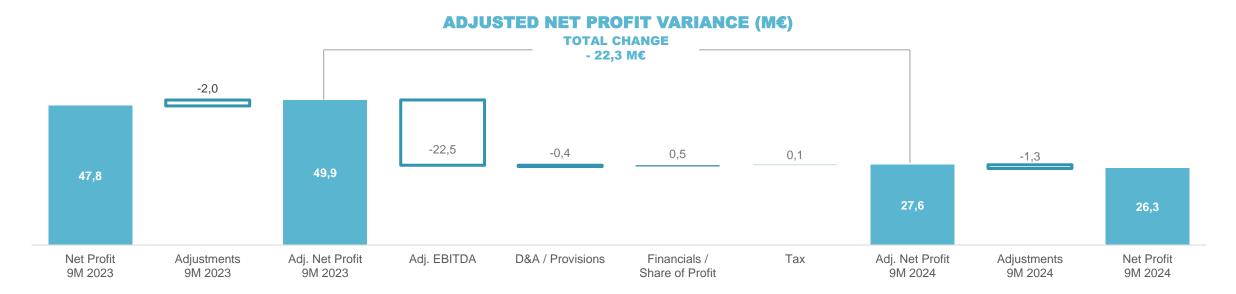
• Holding & Services is up by 0,4 M€

slightly lower personnel costs and higher rebilling from the parent company to the distribution subsidiaries



Consolidated Net Profit





Adjusted Net Profit 9M 2024 decreases to 27,6 M€, down by 22,3 M€, excluding the adjustments and their tax effect:

- Resulting from lower margins, slightly higher D&A/provisions, lower financial costs (resulting from higher financial expenses and lower negative impact of exchange rate) and unchanged taxes (with an increased tax rate due to the tax effect linked to the lower contribution of the Shipping BU on the net profit).
- Total adjustments 9M 2024 equal to a loss of 1,3 M€, net of estimated tax, comprising:
 - provision for employees' profit sharing in Mexico and France of 692 K€, the shutdown of the Solgne (FR) warehouse of 536 K€, the charter of an extra ship to remedy schedule delays, and other minor adjustments
- Net Profit stands at 26,3 M€ versus 47,8 M€ LY





Consolidated Net Equity and NFP



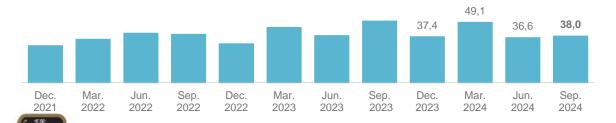
NET EQUITY VARIANCE (M€)



NFP EXCL. IFRS 16 VARIANCE - ILLUSTRATIVE (M€)



COMMERCIAL NWC - SEASONAL PATH (M€)***



Total Shareholders' Equity comes in at 250,8 M€ as a result of:

- Net profit of the period of 26,3 M€
- A return to shareholders of 11,2 M€ comprising: 10,2 M€ as dividend paid to Orsero shareholders of (0,60 €/share) and 1,0 M€ of buy-back program
- Negative change in minorities including abt. 1,7 M€ of dividends paid
- Negative MTM change of hedging contracts of -0,2 M€ (Bunker/EU ETS, IRS and USD)
- Others negative effect of -0,9 M€ chiefly related to exch. rate effects of reserves

NFP excl. IFRS16 stands at 66,3 M€, or 123,0 M€ with IFRS16 liabilities:

- Positive cash flow generation of abt. 33,5 M€
- Commercial NWC absorption of 1,1 M€ (*)
- Operating Cash Capex^(**) are 18,8 M€, for investments in core activities:
- 1,0 M€ bananas and avocados ripening rooms in France and Spain
- 5,6 M€ warehouses upgrade in Italy and France
- 0,9 M€ ERP in Italy, Spain and Portugal
- 0,5 M€ retooling of the Alverca warehouse (PT)
- 0,4 M€ first investment of the growth project in Seville
- 5,6 M€ dry-docking activity and upgrade to the ships
- 4,8 M€ related to several minor recurring investments on distribution platforms
- 11,2 M€ return to Orsero shareholders through dividends payout and buy back activity
- Others totalling 1,6 M€ of negative effect, including: 1,7 M€ cash dividend paid to minorities, other minor changes in fixed assets and impact on MTM

Cash and cash equivalents come in at 86,6 M€

Liabilities related to IFRS 16 are equal to 56,7 M€

• The incremental IFRS 16 right-of-use of 9M 2024 are equal to 7,3 M€



^{***} Excluding non-cash capex related to incremental IFRS 16 right-of-use equal to 7.3 M€.

GRUPPO





^{***} Amounts net of bad debt accruals



Orsero Group • Financial Guidance FY 2024



	M€	REVISED (NOV. 2024) GUIDANCE FY 2024	ORIGINAL (FEB. 2024) GUIDANCE FY 2024	ACTUAL FY 2023
NEU	Net Sales	1.530/1.590	1.530/1.590	1.540,8
CONFIRMED	Adj. EBITDA	77/84	77/84	107,1
3	Adj. Net Profit	28/32	28/32	54,0
Q.	CAPEX (*)	25/27	21/23	13,2
JPDALED	NFP	123/118	110/105	127,8
S	NFP excl. IFRS 16	65/60	52/47	67,1

Guidance FY 2024:

- Economic Metrics confirmed on the expected ranges for Revenues, Adj. EBITDA and Adj. Net Profit
- Capex revised upward due to the impact of the first phase of a new strategic growth project in the Iberic Peninsula (Seville)
- NFP revised upward to consider the higher investments and the evolution of the NWC needs during the year
- ESG goals confirmed

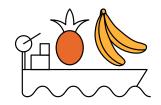


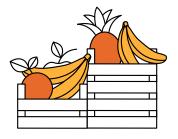






Company structure





Shipping

COSIARMA Italy

ORSERO CR Costa Rica

Distribution

FRUTTITAL Italy

GALANDI Italy

AGRICOLA AZZURRA * Italy 50%

I FRUTTI DI GIL Italy 51%

SIMBA Italy

SIMBACOL Colombia

BELLA FRUTTA Greece

EUROFRUTAS Portugal

COMM. DE FRUTA ACAPULCO Mexico AZ FRANCE France

BLAMPIN ** France

CAPEXO France

FRUTTICA France

H.NOS FERNANDEZ LOPEZ Spain

BONAORO * Spain 50%

CITRUMED***
Tunisia 50%

MOÑO AZUL * Argentina 19,2%



Holding & Services

ORSERO SPA Italy

FRESCO SHIP'S AGENCY & FOWARDING Italy

ORSERO SERVIZI Italy

FRUPORT * Spain 49%



^{*} Equity Method



^{** 80%} of fully diluted share capital + call option on 13,3%



Governance & Shareholders' structure

Shareholders*

Board of Directors

10 members, including:



Paolo Prudenziati Chairman



Raffaella Orsero Deputy Chair & CEO



Matteo Colombini CFO & Co-CEO

4 Committees of independent or non-executive directors

Remuneration and Nomination • Control and Risk • Related parties • Sustainability

Analyst coverage

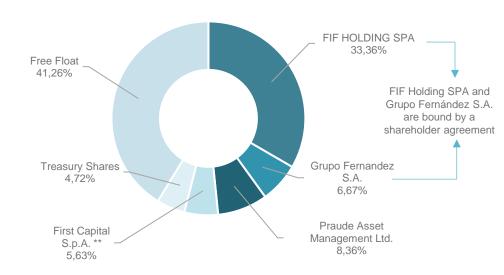
BANCA AKROS – Andrea Bonfà CFO SIM – Gianluca Mozzali INTESA SANPAOLO-IMI CIB, Gabriele Berti

Advisors

Specialist: INTESA SANPAOLO-IMI Auditing company: KPMG

% ON SHARE CAPITAL

* Last update July 12, 2024. Total shares 17.682.500. Treasury shares 833,857





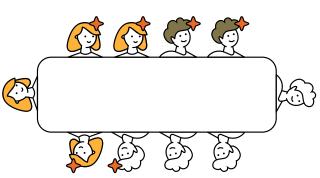
60% – Independent members



40% – Underrepresented gender



20% – Minority list







* Through its wholly-owned subsidiary First SICAF S.p.A.





Consolidated Income Statement

AMOUNTS IN €/000	FY 2020	%	FY 2021	%	FY 2022	%	FY 2023	%
Net sales	1.041.535	100,0%	1.069.776	100,0%	1.196.284	100,0%	1.540.813	100,0%
Cost of sales	(953.725)	-91,6%	(975.562)	-91,2%	(1.077.434)	-90,1%	(1.369.334)	-88,9%
Gross profit	87.810	8,4%	94.214	8,8%	118.850	9,9%	171.478	11,1%
General and administrative expense	(67.650)	-6,5%	(71.071)	-6,6%	(75.831)	-6,3%	(100.254)	-6,5%
Other operating income/expense	(1.397)	-0,1%	(19)	0,0%	(3.077)	-0,3%	(6.293)	-0,4%
Operating Result (Ebit)	18.763	1,8%	23.125	2,2%	39.942	3,3%	64.931	4,2%
Financial income	252	0,0%	352	0,0%	321	0,0%	1.512	0,1%
Financial expense and exchange rate diff.	(3.943)	-0,4%	(3.665)	-0,3%	(5.690)	-0,5%	(12.457)	-0,8%
Other investment income/expense	813	0,1%	4	0,0%	(483)	0,0%	524	0,0%
Share of profit/loss of associates and joint ventures accounted for using equity method	795	0,1%	1.019	0,1%	2.041	0,2%	1.614	0,1%
Profit before tax	16.679	1,6%	20.835	1,9%	36.131	3,0%	56.124	3,6%
Income tax expense	(4.411)	-0,4%	(2.327)	-0,2%	(3.671)	-0,3%	(7.995)	-0,5%
NET PROFIT	12.269	1,2%	18.508	1,7%	32.460	2,7%	48.129	3,1%

9 M 2024	%	9M 2023	%
1.155.110	100,0%	1.162.745	100,0%
(1.042.395)	-90,2%	(1.026.290)	-88,3%
112.715	9,8%	136.455	11,7%
(72.284)	-6,3%	(73.709)	-6,3%
(755)	-0,1%	(1.728)	-0,1%
39.675	3,4%	61.018	5,2%
1.596	0,1%	908	0,1%
(8.740)	-0,8%	(8.768)	-0,8%
28	0,0%	10	0,0%
1.559	0,1%	1.782	0,2%
34.119	3,0%	54.950	4,7%
(7.802)	-0,7%	(7.109)	-0,6%
26.317	2,3%	47.841	4,1%

ADJUSTED EBITDA - EBIT BRIDGE:

ADJUSTED EBITDA	48.404	4,6%	52.929	4,9%	76.058	6,4%	107.114	7,0%
D&A – excl. IFRS16	(16.996)	-1,6%	(18.011)	-1,7%	(15.554)	-1,3%	(16.845)	-1,1%
D&A – Right of Use IFRS16	(7.184)	-0,7%	(6.983)	-0,7%	(12.560)	-1,0%	(14.647)	-1,0%
Provisions	(1.809)	-0,2%	(2.408)	-0,2%	(2.245)	-0,2%	(2.841)	-0,2%
Top Management Incentives	(1.092)	-0,1%	(1.753)	-0,2%	(3.033)	-0,3%	(3.185)	-0,2%
Non recurring Income	35	0,0%	1.909	0,2%	-	0,0%	2.533	0,2%
Non recurring Expenses	(2.595)	-0,2%	(2.557)	-0,2%	(2.725)	-0,2%	(7.198)	-0,5%
OPERATING RESULT (EBIT)	18.763	1,8%	23.125	2,2%	39.942	3,3%	64.931	4,2%

66.895	5,8%	89.351	7,7%
(13.157)	-1,1%	(12.587)	-1,1%
(11.492)	-1,0%	(10.867)	-0,9%
(956)	-0,1%	(1.719)	-0,1%
-	0,0%	(418)	0,0%
986	0,1%	2.527	0,2%
(2.600)	-0,2%	(5.269)	-0,5%
39.675	3,4%	61.018	5,2%







Segment Reporting – Sales and Adjusted EBITDA

NET SALES	FY 2020	FY 2021	FY 2022	FY 2023	
M€					
Distribution	982,8	1.000,5	1.091,7	1.453,0	
Var. y.o.y.	3,4%	1,8%	9,1%	33,1%	
Shipping	95,3	103,8	142,4	132,7	
Var. y.o.y.	11,8%	9,0%	37,2%	-6,8%	
Holding & Service	10,5	10,6	11,6	11,0	
Inter Segment	(47,1)	(45,1)	(49,4)	(55,9)	
Net Sales	1.041,5	1.069,8	1.196,3	1.540,8	
Var. y.o.y.	3,6%	2,7%	11,8%	28,8%	
ADJUSTED EBITDA	FY 2020	FY 2021	FY 2022	FY 2023	
M€					
Distribution	36,7	35,4	35,0	73,7	
% to Net Sales	3,7%	3,5%	3,2%	5,1%	
Shipping	17,7	24,4	48,3	41,6	
% to Net Sales	18,5%	23,5%	33,9%	31,3%	

4,6%

4,9%

(7,3)

76,1

6,4%

(8,2)

7,0%

	2	021			2	022			2	023			20	024	
Q1	Q2	Q ₃	Q4	Q1	Q2	Q ₃	Q4	Q1	Q2	Q ₃	Q4	Q1	Q2	Q ₃	Q4
225,0	256,7	258,1	260,5	242,5	283,8	290,8	274,7	323,1	393,3	380,7	355,9	320,3	386,8	393,8	
0,8%	-3,0%	1,4%	8,5%	7,7%	10,5%	12,7%	5,4%	33,2%	38,6%	30,9%	29,6%	-0,9%	-1,7%	3,4%	
24,0	25,7	25,3	28,8	30,3	39,0	36,7	36,4	34,5	34,5	29,3	34,4	28,1	29,9	25,8	
-16,3%	7,0%	24,2%	29,7%	26,2%	51,7%	45,1%	26,4%	13,9%	-11,5%	-20,1%	-5,5%	-18,6%	-13,5%	-11,9%	
2,5	2,5	2,6	3,1	2,8	2,9	3,0	2,9	2,8	2,6	2,6	3,0	2,6	2,7	2,6	
(11,3)	(12,1)	(10,1)	(11,6)	(11,6)	(13,5)	(12,4)	(12,0)	(13,1)	(14,3)	(13,4)	(15,2)	(13,1)	(13,2)	(11,3)	
240,3	272,8	275,9	280,8	264,0	312,2	318,1	302,0	347,3	416,1	399,3	378,1	337,9	406,2	411,0	
-0,3%	-2,5%	3,0%	11,1%	9,9%	14,4%	15,3%	7,6%	31,6%	33,3%	25,5%	25,2%	-2,72%	-2,4%	2,9%	

	2	021		2022				2023				2024				
Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	-Q3	Q4	Q1	Q2	-Q3	Q4	
9,7	8,9	10,7	6,1	8,0	10,0	8,1	8,9	15,6	23,1	24,0	11,0	11,7	20,2	24,9)	
4,3%	3,5%	4,2%	2,3%	3,3%	3,5%	2,8%	3,2%	4,8%	5,9%	6,3%	3,1%	3,7%	5,2%	6,3%		
5,7	6,0	6,0	6,7	11,5	14,6	11,9	10,3	12,9	12,1	7,9	8,6	7,2	5,7	3,1		
23,8%	23,3%	23,6%	23,3%	38,0%	37,3%	32,4%	28,4%	37,4%	35,2%	26,9%	25,0%	-25,6%	19,1%	12,1%		
(1,6)	(2,1)	(1,5)	(1,7)	(1,9)	(2,0)	(1,8)	(1,6)	(2,3)	(2,2)	(1,8)	(1,9)	(2,1)	(1,8)	(2,0)		
13,8	12,8	15,2	11,1	17,7	22,6	18,2	17,6	26,2	33,0	30,1	17,8	16,8	24,1	26,0		
5,7%	4,7%	5,5%	4,0%	6,7%	7,2%	5,7%	5,8%	7,6%	7,9%	7,5%	4,7%	5,0%	5,9%	6,3%		

2023	2024	Var. %
Q3	Q3	
24,0	24,9	3,7%



Holding & Service

ADJUSTED EBITDA
% to Net Sales



30/09/2024 31/12/2023



Consolidated Statement of Financial Position

AMOUNTS IN €/000	30/09/2024	31/12/2023
Goodwill	127.447	127.447
Intangible assets other than Goodwill	10.686	10.433
Property, plant and equipment	185.556	184.804
Investment accounted for using equity method	21.611	20.581
Non-current financial assets	5.622	5.291
Deferred tax assets	7.143	7.540
NON-CURRENT ASSETS	358.066	356.096
Inventories	59.996	53.118
Trade receivables	170.938	144.237
Current tax assets	14.739	12.435
Other receivables and other current assets	18.543	14.582
Cash and cash equivalents	86.567	90.062
CURRENT ASSETS	350.783	314.434
Non-current assets held for sale	-	-
TOTAL ASSETS	708.849	670.530

AMOUNTS IN €/000	30/09/2024	31/12/2023
Share Capital	69.163	69.163
Other Reserves and Retained Earnings	154.542	120.360
Profit/loss attributable to Owners of Parent	25.490	47.276
Equity attributable to Owners of Parent	249.196	236.800
Non-controlling interests	1.613	1.724
TOTAL SHAREHOLDERS' EQUITY	250.808	238.523
Financial liabilities	154.425	166.090
Other non-current liabilities	392	548
Deferred tax liabilities	4.056	4.215
Provisions	4.676	4.948
Employees benefits liabilities	9.384	8.963
NON-CURRENT LIABILITIES	172.933	184.764
Financial liabilities	55.692	52.576
Trade payables	192.977	159.973
Current tax liabilities	9.150	6.815
Other current liabilities	27.289	27.879
CURRENT LIABILITIES	285.108	247.243

Liabilities directly associated with non-current	
assets held for sale	_

TOTAL SHAREHOLDERS' EQUITY AND LIABILITIES

AMOUNTS IN \$/000

708.849

670.530







Definitions & Symbols

Y.o.y. = Year on year

Abt. = About

Adjusted EBITDA = Earning Before Interests Tax, Depreciation and Amortization excluding non-recurring items and costs related to LT incentives

AGM = Annual General Meeting

Approx. = Approximately

ASM = Annual Shareholder's Meeting

BAF = Bunker Adjustment Factor

BC = Business Combination

BoD = Board of Directors

Bps. = Basis points

BU = Business Unit

CAM Line = Central-South America | South Europe Shipping Route

D&A = Depreciations and Amortizations

EBIT = Earnings Before Interests Tax

EBITDA = Earnings Before Interests Tax Depreciations and Amortizations

Exch. = Exchange

Excl.= Excluding

F&V = Fruit & Vegetables

FTE = Full Time Equivalent

FY = Full Year | Fiscal Year (twelve months ended 31 December)

9M = First half (six months ended 30 June)

H2= Second half (six months from 1 July to 31 December)

HFL = Hermanos Fernández López S.A.

I/S = Inter Segment

I/co = Intercompany

LFL = Like for like

LTI = Long-Term Incentive/long term bonus

LY= Last Year

MBO = Management by Objectives/Short term bonus

M&A = Merger and Acquisition

MLT = Medium Long-Term

MTM = Mark to market

NFP = Net Financial Position, if positive is meant debt

NS = Not significant

PBT = Profit Before tax

PIt. = Pallet

PY = Previous year or prior year

Q = Quarter/trimester

SPAC = Special Purpose Acquisition Company

TTM = Trailing 12 months

YTD = Year to date

FY = Twelve months ended December 31.

WW = Word Wide

M = Million

K = Thousands

€ = EURO

, (comma) = separator of decimal digits

. (full stop) = separator of thousands









Thank you

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