

# ACQUISITION OF HAEMONETICS' WHOLE BLOOD BUSINESS

December 3<sup>rd</sup>, 2024

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## **Transaction Highlights**





# Leader in blood collection, processing and filtration activities



#### **Collection**

Customized whole blood collection sets for donor comfort





### **Processing**

Separation and processing of different blood components (plasma, red blood cells and platelets)





#### **Filtration & Transfusion**

High-efficiency whole blood transfusion sets for patients



Revenue of Haemonetics' Whole Blood business expected to be above USD 50m in FY 2025





# A further step forward in GVS' positioning in Transfusion Medicine

Acquisition of Haemonetics' plant in Fajardo (Puerto Rico)

### **Acquisition of**



### **Acquisition of**



Acquisition of Haemonetics' Whole Blood

2020

2022

2022

2024

GVS starts supplying raw blood filters to Haemonetics

GVS expansion in the B2C channel through development, production and sale of whole blood transfusion sets for Chinese and emerging markets

Acquisition of a worldwide leader in manufacturing technology of medical bags and set components for hemodialysis and fluid management

Consolidation and expansion in the whole blood transfusion sets and accelerate the growth of the B2C channel





# GVS post acquisition: a global and vertically integrated player in Transfusion Medicine

Haemonetics' Whole Blood represents a critical add-on to GVS strategy



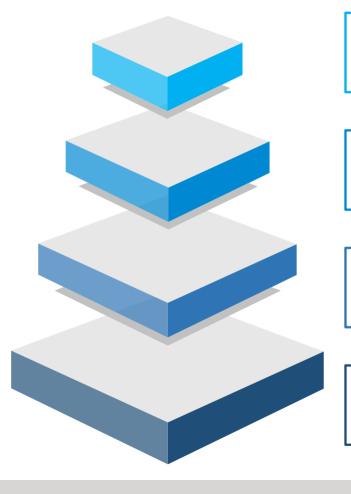
Consolidation of a vertically-integrated strategy, from membrane production to the medical device, adding critical solutions for blood collection, processing, filtration and transfusion to current GVS portfolio



**Global geographical reach**, combining existent presence in emerging markets with an established positioning in developed markets



# Vertically-integrated strategy as a key driver to become a leader in the Transfusion Medicine market





#### **Membranes**

Historical GVS presence in production of membranes for medical applications



## **Filter production**

Technology for leukoreduction based on proven GVS technology



### **Transfusion bags and set components**

Leveraging on Haemotronic's know-how in medical bags and components



### **Medical devices**

Complete portfolio of advanced solutions for collection, processing and transfusion of whole blood

**EMARKE** 



# Global geographical reach, acting as reference player in both developed and emerging markets



### **Developed markets**

### Haemonetics' Whole Blood Business



**Emerging markets** 



Established presence in the US market (ca. 60% of total revenue), benefiting from high entry barriers due to strict regulations



Historical activities in China

Further presence in advanced markets across the world

















Platform to expand in new emerging geographies, from the rest of Asia to Africa and LATAM











# \$ 3.5bn+ opportunity in the sizable global Whole Blood collection and processing markets

Market segment	Size
Donor management (Software)	\$0.3bn
Whole Blood Collection	\$1.5bn
Whole Blood Processing	\$2.1bn
Apheresis Collection	\$0.8bn
Safety	\$0.1bn
Testing	\$6.0bn
Logistics	\$1.3bn
Surgical recovery	\$0.3bn
Total Blood Collections and	\$12.4 hn

Total Blood Collections and Processing worldwide market

\$12.4 bn

Directly addressable market by GVS through the new acquired portfolio



Whole Blood Collection & Component Storage Systems



**Transfer bags** 



Acrodose









**Leucocyte Removal Filters** 





# Different secular trends supporting collection and processing market growth worldwide

### **Developed markets**



Aging population



Healthcare costs increase



Increase of emergency applications for massive bleeding



Consolidation of blood centers leading to larger scale and more advanced blood processing practices

### **Emerging markets**



**Growing population** 



Increasing access to the healthcare system



Lower blood collection rate vs developed markets



Increase of donor blood filtrationbased best practices for collection and processing



## Industrial synergies to drive profitability improvement

#### **HAEMONETICS FACILITIES**

### Covina (CA, US)

- FDA-approved production facility in California<sup>1</sup>
- Manufacturing capabilities:
  - Finished sets:
    - Filling
    - Steam sterilization
    - Packaging

# Tijuana Maquilladora (Mexico)

- Mexican assets to be transferred to GVS Maguilladora
- Manufacturing capabilities:
  - Molding of bags and sets components
  - Assembling of finished sets

#### **SYNERGIES WITH GVS MAQUILLADORA**



Increase GVS Maquilladora plant saturation



Margin improvement through the complete verticalization of the production and insourcing of membranes and components

Under the maquiladora regime, foreign companies can operate manufacturing plants in Mexico, where they can import materials and equipment duty-free, provided the finished products are exported

EMARKET SDIR





# Low acquisition multiple, high return on invested capital

Purchase Price	\$44.6m	Upfront price for the Whole Blood Business	Including \$ 20m Covina Real Estate Value <sup>1</sup>	
Base Contingent Purchase Price	Up to \$17.5m	Earn-out payment based on future value creation	Based on next 3 years revenue targets	
Total	Up to \$62.1m			
Additional Contingent Purchase Price	Up to \$5m <sup>2</sup>	Contribution by Haemonetics of an ancillary business, not part of current transaction perimeter	Based on FY26-27-28 profitability targets of the ancillary business	
Total Overall	Up to \$67.1m			
~6x ~25%				

~6x
EV/EBITDA<sup>3</sup>
excl. Real Estate

~25% FY2027 ROCE<sup>4</sup>

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## **Financing Considerations**





## Shareholder's Loan conversion rationale



Tangible sign of confidence by GVS' Reference Shareholder on strategy and value accretive acquisition



Reported leverage ratio at closing at 2.5x



Removal of Shareholder's Loan complexity and related overhang on GVS Share

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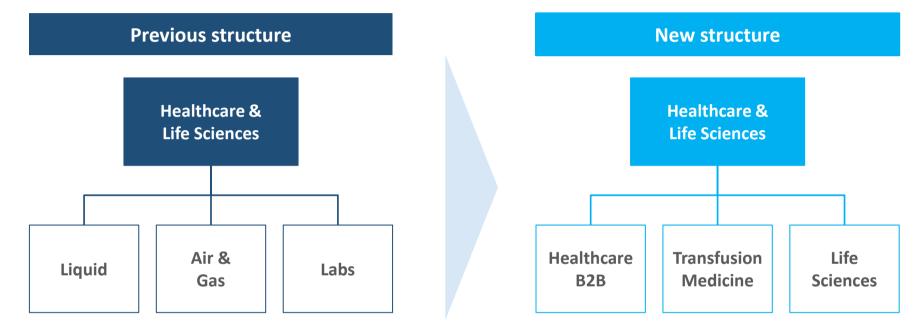


## **GVS Organizational Changes**





# Organizational changes to the Healthcare & Life Sciences division following the acquisition



- Transfusion Medicine segment will include the newly acquired Haemonetics Whole Blood Business and STT product lines
- The segment will be headed by Luca Buttarelli, who joined GVS in June 2024, after 20 years of experience in medical device and blood transfusion industry
- Following the acquisition, Healthcare & Life Science division will account for about 70% of GVS total revenues



# Appendix







## Shareholder Loan conversion into Equity

On March 2023, GVS Group, GVS' reference shareholder, granted a subordinated and unsecured Shareholder Loan ("Shareholder Loan") for € 75m, maturing on 31st December 2027

In order to support the funding of the Acquisition and the ongoing deleverage trend, the Shareholder Loan will be converted into equity through a non pre-emptive capital increase

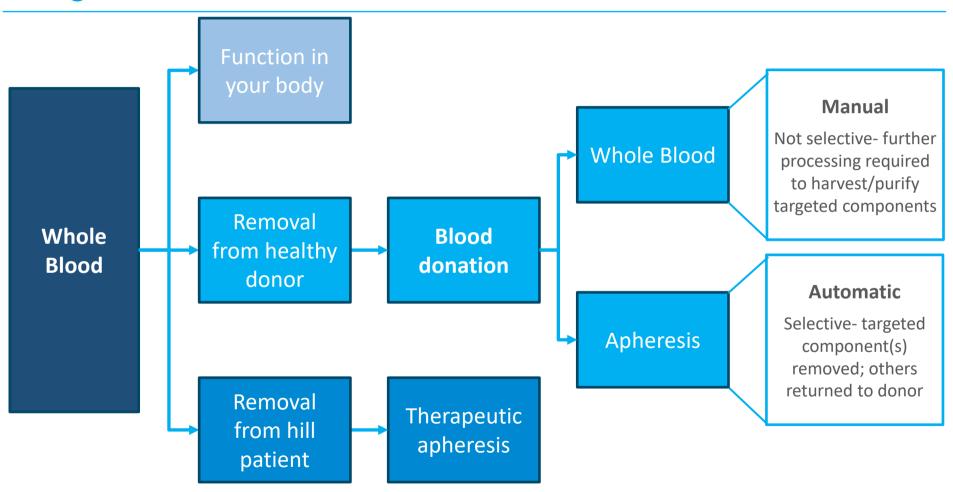
The capital increase's issue price will be determined as the arithmetic average of GVS closing prices for the period starting from 19<sup>th</sup> November and ending on 16<sup>th</sup> December (10 trading days before and after transaction announcement) to fairly incorporate GVS stock price reaction to the M&A and Shareholder Loan conversion announcement

Final issue price and the number of newly issued shares will be communicated to the market shortly after 16<sup>th</sup> December, with the capital increase completion expected by December 23<sup>rd</sup>





## Blood components and physiology (1/2)

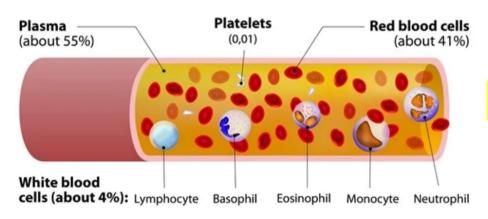




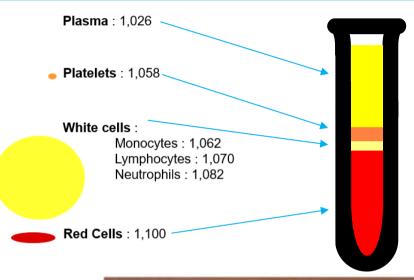


## Blood components and physiology (2/2)

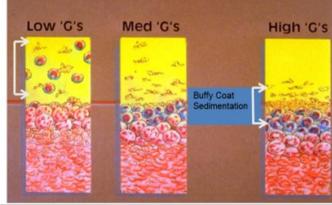
## The elements of blood



- RBC (red blood cells or erythrocytes)
  - which carry oxygen from lungs to the tissues via a carrier called hemoglobin (Hb)
- WBC (white blood cells or leukocytes)
  - which protect against infections, viruses, germs...
- PLT (platelets or thrombocytes)
  - which help with blood clot formation to maintain blood in vessels
- Plasma
  - yellowish fluid in which blood cells and proteins (albumin, clotting factors ...) are suspended



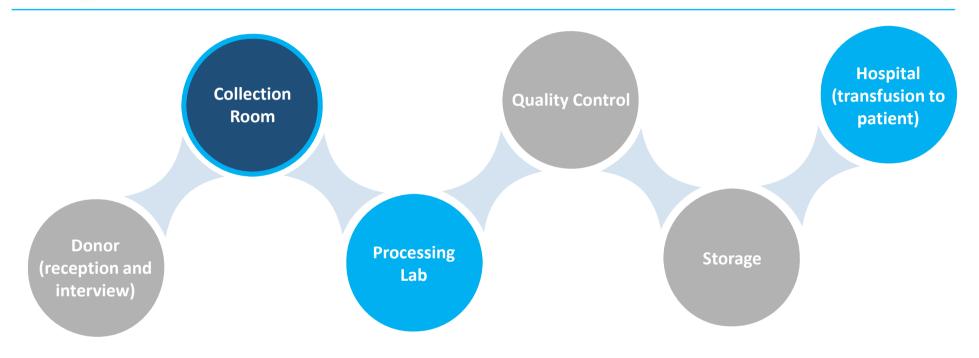
Platelet Rich Plasma Sedimentation







## Blood collection process and GVS products





New products added to the portfolio after the acquisition of HAE WBB



Current GVS product portfolio (integrated with new products after the acquisition)





# Developed Markets have greater access to blood supply



## **Developed markets**

Over 50% of world blood supply, 15% of world population

### **Emerging markets**

Less than 50% of world blood supply, 85% of world population



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